Regular Board Meeting



March 22, 2022 at 4:30 PM | 3610 E. Ashlan Avenue, Fresno, CA 93926

Zoom Link: https://zoom.us/j/4183238475

Meeting ID: 418 323 8475 Join by Phone: (669) 900-6833

Monarch River Mission Statement

The mission of Monarch River Academy is to develop the individual gifts of students in Tulare County and adjacent counties to become proficient in Common Core State Standards and become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

Agenda

	Presenter(s)	Time
I. Opening Items		4:30 PM
A. Record Attendance		1 m
B. Call the Meeting to Order	Dr. Sam Nofziger	1m
C. Flag Salute	Dr. Sam Nofziger	1m
D. Discussion & Potential Action on the Approval of the Agenda (p. 1-4)	Dr. Sam Nofziger	1m
E. Public Comment	Dr. Sam Nofziger	5 m
F. Discussion and Potential Action to Approve the February 28, 2022 Board Meeting Minutes (p. 5-13)	Dr. Sam Nofziger	1 m

II. Fi	nance		4:40 PM
A.	Discussion & Potential Action on the February 2022 Financials (p. 14-46)	Jim Surmeian	10 m
В.	Discussion & Potential Action on Auditor Selection Form (p. 47-48)	Jim Surmeian	5 m
III. A	cademic Excellence		4:55 PM
A.	Pupil Tiered Re-Engagement Report (p. 49)	Steph Johnson	5 m
В.	Virtual Academy Report (p. 50)	Maria Thoeni	5 m
C.	Educator Effectiveness Grant Report (p. 51-52)	Dr. Laurie Goodman	5 m
D.	Discussion & Potential Action on the Occupational Therapist & Speech & Language Pathologist Positions (p. 53-62)	Dr. Steven James & Yolanda Vazquez	10 m
E.	Discussion & Potential Action on the Secondary Education Specialist Position (p. 63-69)	Denise Voth	5 m
F.	Update & Potential Discussion on the High School A-G Grant Plan (p. 70)	Dr. Laurie Goodman & Denise Voth	5 m
IV. O	perations		5:30 PM
A.	Presentation & Potential Discussion of the COVID-19 School Report (p. 71-72)	Dr. Laurie Goodman	5 m
В.	Presentation & Potential Discussion of the School's Enrollment Report (p. 73-74)	Dr. Laurie Goodman	5 m
C.	Discussion & Potential Action on the Staff & Student Interaction Policy (p. 75-78)	Dr. Laurie Goodman	5 m
D.	Discussion & Potential Action on the Employee Driving Policy & Guidelines (p.	Dr. Laurie Goodman	5 m

	79-82)		
V. Ad	ministrator Evaluations		5:50 PM
A.	PUBLIC EMPLOYEE PERFORMANCE EVALUATION: Executive Director & Co-Director/Principal - Closed Session (p . 83)	All Board Members	20 m
В.	Report Out of any Action Taken During Closed Session (p. 84)	Dr. Sam Nofziger	5 m
VI. G	overnance		6:15 PM
A.	Discussion on the Annual Form 700 (p. 85)	Dr. Laurie Goodman	5 m
В.	Discussion & Potential Action on the April Board Meeting Format (p. 86)	Dr. Sam Nofziger	5 m
VII. (Closing Items		6:25 PM
A.	Board of Director Comments & Requests	Board Members	5 m
В.	Announcement of the Next Scheduled Board Meeting	Dr. Sam Nofziger	1 m
	Regular: April 24, 2022 at 4:30 PM		
C.	Adjourn Meeting	Dr. Sam Nofziger	1 m

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when

the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 758-0511 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 1213))

Note: Times listed on the agenda are estimates only and do not represent the actual time each agenda item will take place during the Board meeting. Similarly, the length of time noted for each of the agenda items also represents estimated duration, and not the actual length of time allocated for each.

Board Meeting Minutes



February 28, 2022 at 6:00 PM | 3610 E. Ashlan Avenue, Fresno, CA 93926

Zoom Link: https://zoom.us/j/4183238475

Meeting ID:418 323 8475 Join by Phone: (669) 900-6833

Monarch River Mission Statement

The mission of Monarch River Academy is to develop the individual gifts of students in Tulare County and adjacent counties to become proficient in Common Core State Standards and become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

Directors Present

Dr. Sam Nofziger, Dr. Craig Wheaton, Monique Ouwinga, & Elizabeth Wagner (all remote)

Directors Absent

Sarah Sanchez

Guests Present

Dr. Laurie Goodman, Stephanie Johnson, Yolanda Vazquez, Denise Voth, Amy Friesen, Dr. Steven James, Lorraine Sewell, Student Ava S., James Surmeian, Kimmi Buzzard(all remote)

Minutes

- 1. Opening Items
- 1.A. Record Attendance
- 1.B. Call the Meeting to Order

Dr. Sam Nofziger called the meeting of the board of directors of Monarch River Academy to order on Monday, February 28, 2022 at 6:00 PM.

1.C. Flag Salute

Dr. Sam Nofziger led the Flag Salute.

1.D. Approval of the Agenda

Dr. Craig Wheaton made a motion to approve the agenda with the amendment to move item 4.A. & VIIC. to Section II. Academic Excellence - Part 1.

Monique Ouwinga seconded the motion.

The board VOTED unanimously to approve the motion.

1.E. Public Comment

No public comments were made.

1.F. Review & Approval of Minutes

Monique Ouwinga made a motion to approve the minutes from the Board Meeting on January 25, 2022.

Dr. Craig Wheaton seconded the motion.

The board VOTED unanimously to approve the motion.

2. Academic Excellence - Part 1

2.A. SEL & Transition Program Student Presentation

Student recording

4.A. Virtual Academy Program Update/Presentation

- Steph Johanson introduced Ava S., a third grade Virtual Academy student. A. shared her essay on tsunamis.
- Ava shared about the writing process including her research, rough draft, editing, and final draft.

VII. C. Board Member Vacancy

- Steph Johnson introduced Elizabeth Wagner as a potential new Board Member.
- Elizabeth is a homeschooling parent of two students in the school.

Dr. Craig Wheaton made a motion to nominate and appoint Elizabeth Wagner to the Board. Monique Ouwinga seconded the motion.

The board VOTED unanimously to approve the motion and appointment.

3. Finance

3.A. January 2022 Financials

- Jim Surmeian from Charter Impact shared the school's financial report.
- Dr. Sam Nofziger asked to confirm that the amount of the reserves was "healthy."
- Dr. Craig Wheaton shared about budgets/reserve amounts/practices he has had experience with previous schools.

Dr. Craig Wheaton made a motion to approve the January 2022 Financials. Monique Ouwinga seconded the motion.

The board VOTED unanimously to approve the motion.

3.B. Second Interim Report

- Jim Surmeian presented the school's Second Interim Report which included future year projections.
- Elizabeth Wagner asked for confirmation that this report was a mid-year, progress report. Jim Surmeian confirmed that yes, this is correct.
- Elizabeth Wagner asked for clarification on what ADA stands for. Jim Surmeian clarified that the acronym stands for Average Daily Attendance.

Monique Ouwinga made a motion to approve the Second Interim Report.

Dr. Craig Wheaton seconded the motion.

The board VOTED unanimously to approve the motion.

3.C. 2020-2021 Annual Audit Report

• Dr. Laurie Goodman presented the school's 2020-2021 Annual Audit Report.

Dr. Craig Wheaton made a motion to approve the 2020-2021 Annual Audit Report. Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

2.D. 2022-2023 Budget Considerations

- Dr. Laurie Goodman shared the school's projected staffing plan in preparation for the number of students anticipated for 2022-2023.
- Dr. Laurie Goodman emphasized that hiring will align with actual student enrollment.

2.E. Revised Compensation Policy

• Dr. Laurie Goodman presented the Revised Compensation Policy noting the primary

change of teacher title from Homeschool Teacher (HST) to Teacher.

 Elizabeth Wagner asked for clarification if this is a change on paper only or a change in culture. Dr. Laurie Goodman shared that over time, Teachers will focus on students and families and less on clerical duties.

Monique Ouwinga made a motion to approve the revised Compensation Policy. Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

4. Academic Excellence - Part 2

4.A. Virtual Academy Program Update/Presentation

Moved to earlier in the agenda

Dr. Craig Wheaton left the meeting at 6:54 PM.

4.B. High School Program Update/Presentation

- Denise Voth shared High School Program highlights including:
 - HS course pass rates
 - Concurrent enrollment at Community Colleges
 - Virtual Academy.

4.C. High School Virtual Academy for 2022-2023

- Denise Voth and Amy Friesen presented the HSVA program for the 2022-2023
- Elizabeth Wagner asked if middle school students that are ready for Pre-Algebra are able to participate in HSVA courses? Denise Voth shared that yes, they can.

Monique Ouwinga made a motion to approve the plan for High School Virtual Academy for 2022-2023.

Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

4.D. Supplemental Local Control and Accountability Plan (LCAP)

Dr. Laurie Goodman presented the Supplemental LCAP.

Monique Ouwinga made a motion to approve the Supplemental LCAP. Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

4.E. A-G Grant Plan

 Denise Voth and Dr. Goodman sent the intention letter, however, there has not been much movement or progress. The school is waiting to hear what the grant amount would be. The funds would be used to supplement and expand current programs.

5. Operations

5.A. COVID-19 School Report - February

- Dr. Laurie Goodman discussed the COVID-19 School Report.
- The school continues to pivot accordingly to ongoing changes to COVID and mask regulations.

5.B. Enrollment Report

• Dr. Laurie Goodman presented the school's current enrollment numbers and withdrawal figures.

5.C. Updated Comprehensive Safety Plan

- Dr. Laurie Goodman shared the updated Comprehensive Safety Plan.
- Elizabeth Wagner inquired about the section about restraining students and if it applies to the virtual setting. Discussion occurred about possibly needing such safety guidelines at in person events such as field trips.

Elizabeth Wagner made a motion to approve the updated Comprehensive Safety Plan. Monique Ouwinga seconded the motion.

The board VOTED unanimously to approve the motion.

5.D. 2022-2023 School Calendar

- Dr. Laurie Goodman presented the draft of the 2022-2023 School Calendar highlighting the changes:
 - Increased number of Learning Periods
 - Creating Learning Periods with about 20 school days

Monique Ouwinga made a motion to approve the 2022-2023 School Calendar.

Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

5.E. Independent Study Teacher Job Description

• Dr. Laurie presented the revised job description particularly the change in job title from Homeschool Teacher to Independent Study Teacher.

Monique Ouwinga made a motion to approve the Independent Study Teacher Job Description.

Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

5.F. Virtual Independent Study Teacher Job Description

• Dr. Lauree Goodman shared the new Virtual Independent Study Teacher Job Description.

Elizabeth Wagner made a motion to approve the Virtual Independent Study Teacher Job Description.

Monique Ouwinga seconded the motion.

The board VOTED unanimously to approve the motion.

5.G. Salaried Virtual Only Employee Contract

 Dr. Laurie Goodman presented the Salaried Virtual Only Employee Contract which aligns with the Virtual Independent Study Teacher Job Description.

Monique Ouwinga made a motion to approve the Salaried Virtual Only Employee Contract.

Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

5.H. Summer School Teacher Job Description

- Dr. Laurie Goodman shared the Summer School Teacher Job Description for Summer School Teachers.
- Monique Ouwinga inquired how Summer School is different from Extended School Year (ESY). Dr. Laurie Goodman shared that ESY is for students with an IEP who qualify.
- Elizabeth noted that the contract does include Homeschool Teacher and would the school be changing this.

Elizabeth Wagner made a motion to approve the Summer School Teacher Job Description with the correction of changing Homeschool Teacher to "Teacher." Monique Ouwinga seconded the motion.

The board VOTED unanimously to approve the motion.

6. Administrator Evaluations

6.A. Administrator Report - Part 2 of the Evaluation Process

• Dr. Laurie Goodman and Steph Johnson shared their Administrator Report.

6.B. Next Steps in the Administrator Evaluation Process

- Dr. Sam Nofziger reviewed the Evaluation Process thus far and what the next steps are.
- Monique Ouwinga applauded both Dr. Laurie Goodman and Steph Johnson for their hard work and many accomplishments as well as their synergy in working so well together.

Monique Ouwinga made a motion to move forward with the Administrator Evaluation Process in March.

Elizabeth Wagner seconded the motion.

The board VOTED unanimously to approve the motion.

7. Governance

7.A. Form 700

- Dr. Laurie Goodman reminded the Board that this is an annual filing.
- Kimmi Buzzard described the process planned for completion of this filing including a mailed Form 700 to be filled out by each Board Member.

7.B. March Meeting Format

Elizabeth Wagner made a motion to meet in a virtual format for the next board meeting and discuss this item again in March.

Monique Ouwinga seconded the motion.

The board VOTED to approve the motion.

7.c. Board Member Vacancy

Moved up to earlier in the agenda.

7.D. Brown Act Training

Reminder for Board Members to complete the annual Brown Act Training if it has not

been done already.
8. Closing Items
8.A. Board of Director Comments & Requests
 Kimmi Buzzard to meet with Elizabeth Wagner to review the Administrator Evaluation Process.
6.B. Announcement of the Next Scheduled Board Meetings
Regular: March 22, 2022 at 4:30 PM
6.C. Adjourn Meeting
Monique Ouwinga made a motion to adjourn the Board Meeting at 8:01 PM. Elizabeth Wagner seconded the motion. The board VOTED unanimously to approve the motion.
There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:01 PM
Respectfully Submitted, Dr. Sam Nofziger
Prepared by: Mariah Jordan
Noted by:
Board Secretary

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have

an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 758-0511 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 1213)

Note: Times listed on the agenda are estimates only and do not represent the actual time each agenda item will take place during the Board meeting. Similarly, the length of time noted for each of the agenda items also represents estimated duration, and not the actual length of time allocated for each.

Cover Sheet

February 2022 Financials

Section: II. Finance

Item: A. February 2022 Financials

Purpose: Discussion & Potential Action - Vote
Related Material: February 2022 Financial Report - MR

BACKGROUND:

• Charter Impact has created a comprehensive report for the school's February financial transactions and reports.

RECOMMENDATION:

• Consider approval of the February 2022 Financial report.



February 2022

Financial Presentation

MONARCH RIVER - Highlights



- P1 apportionment schedules came out in early March
- 2nd interim report complete and sent to Authorizer
- Year-end surplus projected at \$681.6K
- Senate Bill 740 Requirements:
 - 40/80 Expense Ratio ✓

•			

· 25:1 Pupil Teacher Ratio ✓

Cert.	Instr.
45.5%	86.4%
685,121	796,264
	,

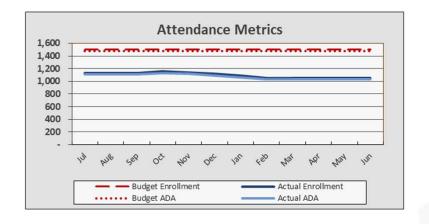
Pupil:Teac	her Ratio	
20.65	:1	



Attendance & Data Metrics



Enrollment & Per Pupil Data							
<u> Actual Forecast Budget</u>							
Average Enrollment	n/a	1118	1505				
ADA	n/a	1096	1475				
Attendance Rate	n/a	98.0%	98.0%				
Unduplicated %	42.9%	41.8%	42.9%				
Revenue per ADA		\$11,344	\$11,003				
Expenses per ADA		\$10,722	<i>\$9,658</i>				





MONARCH RIVER - Revenue



Negative variance consistent with decrease in projected enrollment from budget.

Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

Total Revenue

Year-to-Date								
Actual		Budget		Fav/(Unf)				
\$	4,709,419	\$	4,722,918	\$	(13,500)			
	431,504	_	717,480		(285,977)			
	623,020	_	446,819		176,201			
	8,658	_			8,658			
<u>\$</u>	5,772,601	\$	5,887,217	\$	(114,617)			

Annual/Full Year							
	Forecast		Budget	F	av/(Unf)		
\$	10,270,636	\$	14,090,469	\$	(3,819,833)		
	1,038,038		836,809		201,229		
	1,114,369		1,302,634		(188,265)		
l	8,658			_	8,658		
<u>\$</u>	12,431,701	<u>\$</u>	16,229,911	<u>\$</u>	(3,798,210)		



MONARCH RIVER - Expenses



Positive variances consistent with reimbursement of Instructional Costs from other schools as well as lower spending on non-instructional costs.

Expenses

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

Total Expenses

Year-to-Date									
Actual		Budget			Fav/(Unf)				
\$	3,124,179	\$	3,472,800	\$	348,621				
	71,844	_	1		(71,843)				
	922,925	_	1,033,040		110,115				
	862,817	_	1,418,391		555,574				
	1,606,119	_	2,222,292		616,173				
	80,782	_	113,467		32,684				
	-	_	-		-				
	479,455	_	542,840		63,385				
	30,188	_	-		(30,188)				
_	24,368	_	198,819		174,451				
\$	7,202,678	\$	9,001,647	\$	1,798,971				

	Annual/Full Year								
	Forecast B		Budget	F	av/(Unf)				
\$	4,746,317	\$	5,275,459	\$	529,142				
	116,600		1		(116,599)				
	1,393,721		1,557,959		164,239				
	2,305,316		2,446,473		141,157				
	2,256,230		3,514,406		1,258,176				
	120,286		170,200		49,914				
	-		-		-				
	757,040		1,082,364		325,324				
	30,188		-		(30,188)				
	24,368	_	198,819		174,451				
<u>\$</u>	11,750,066	\$	14,245,680	\$	2,495,614				



MONARCH RIVER - Fund Balance

- Projected current year-end surplus represents about 5.8% of annual expenses.
- Total Fund Surplus is now 23.4% of annual expenses

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance
As a % of Annual Expenses

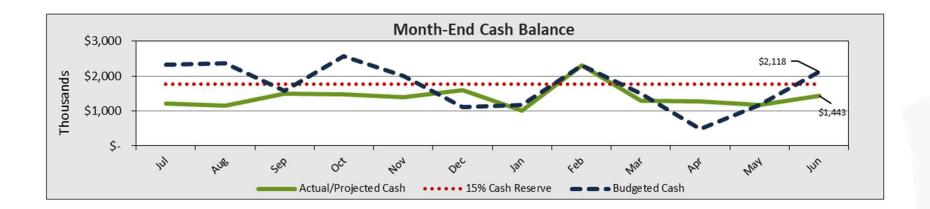
Year-to-Date											
Actual	Budget	Fav/(Unf)									
\$ (1,430,077)	\$ (3,114,430)	\$ 1,684,354									
2,073,666	2,073,666										
<u>\$ 643,589</u>	<u>\$ (1,040,764)</u>										
5.5%	-7.3%										

Annual/Full Year											
	Forecast		Budget	Fav/(Unf)							
\$	681,635	\$	1,984,231	\$ (1,302,596)							
	2,073,666		2,073,666								
<u>\$</u>	2,755,301	<u>\$</u>	4,057,897								
	23.4%		28.5%								



MONARCH RIVER - Cash Balance

- No further factoring required
- Year-end cash balance projected at \$1.4MM.





MONARCH RIVER – Compliance Reports

Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Mar-01	Every Student Succeeds Act Per-Pupil Expenditure Application -The Elementary and Secondary Education Act of 1965 (ESEA), as reauthorized by the Every Student Succeeds Act (ESSA), requires state educational agencies (SEAs) and their local educational agencies (LEAs) to prepare and publish annual report cards that contain specified data elements, including LEA and school-level perpupil expenditures (PPE).	Charter Impact	No	No	https://www3.cde.ca.gov/essars
FINANCE	Mar-11	Consolidated Application (ConApp) reporting - Winter - The ConApp is used by the CDE to distribute categorical funds from various state and federal programs to county offices, school districts, and direct-funded charter schools throughout California. The winter release is submitted in January of each year and contains the LEA's entitlements for each funded program.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/co/cars.asp_
FINANCE	Authorizer	2nd Interim Financial Report - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report is due December 15 for the period ending October 31. The second is due March 15 for the period ending January 31	Charter Impact	Yes	Yes	https://www.cde.ca.gov/fg/sf/fr/calendar19district asp
FINANCE		El Dorado SELPA Pre-Test for Year-End Maintenance of Effort (Special Education) - Report due to Charter school's SELPA. Maintenance of Effort (MOE) is a requirement that you spend each year at least what you spent last year in the area of special education (with some exceptions). If you reduce your special education budget (or expenditures) in a given year, you need to be careful to ensure that you have met the MOE requirement. This does not mean you can't reduce costs, but you must do so within the guidelines of federal MOE.	Charter Impact	No	No	http://charterselpa.org/fiscal/
FINANCE	Mar-25	E-Rate FCC Form 471 Due date (FY2022) - To apply for program discounts, applicants file an FCC Form 471 in EPC to provide USAC with information about the services they are requesting and the discount(s) for which they are eligible. The FCC Form 471 must be certified by March 25, 2021.	Client	No	No	https://www.usac.org/sl/tools/forms/
FINANCE	Apr-01	File a Form 700 - Statement of Economic Interests (SEI): The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 1 deadline.	Client	Yes	Yes	https://www.fppc.ca.gov/Form700.html
FINANCE	Apr-15	Federal Stimulus Reporting - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). LEAs are required to report status of funds for the period January 1, 2022- March 31, 2022.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/fg/cr/reporting.asp_
FINANCE	Due Date TBD	Federal Stimulus Annual Report - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). LEAs are required to report status of funds for the period October 1, 2020 - September 30, 2021.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/fg/cr/anreporthelp.asp
FINANCE	Apr-18	Special Education Dispute Prevention, Learning Recovery Funding and ADA/Enrollment Reports due to SELPA - Expenditure reports are due to El Dorado Charter SELPA.	Charter Impact	No	No	http://charterselpa.org/fiscal/
FINANCE	Apr-22	Federal Expenditure Report #2 (Special Education) - Interim financial reporting for actuals through March 31 are due to El Dorado Charter SELPA.	Charter Impact	No	No	http://charterselpa.org/fiscal/
FINANCE	Apr-30	Federal Cash Management - Period 4 - The Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title III LEP; Title III Immigrant; and Title IV programs under the Elementary and Secondary Education Act of 1965 (ESEA), as amended by the ESSA, will utilize the Federal Cash Management program. Charter schools that are awarded a grant under any of these programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/cm/
FINANCE	Apr-30	Public Charter School Grant Program and Dissemination Grant Program - Qtr 3 - The California Public Charter Schools Grant Program (PCSGP) Quarterly Expenditure Report (QER) is the accountability document that reflects the dollar amount spent towards work plan activities. A QER is due to the California Department of Education's Charter Schools Division within 30 days of each respective quarter.	Charter Impact	No	Yes	https://www.cde.ca.gov/sp/cs/re/pcsgp.asp

MONARCH RIVER - Appendix



- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Check Register
- AP Aging
- Compliance Report



Monthly Cash Flow/Forecast FY21-22

Revised 03/17/2022



Revisea 03/17/2022																
ADA = 1073.54	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End	Annual	Original	Favorable /
	Jui-21	Aug-21	3ep-21	001-21	NOV-21	Det-21	JdII-22	Feb-22	IVIdI-22	Арт-22	ividy-22	Juli-22	Accruals	Forecast	Budget Total	(Unfav.)
		_														
Revenues															ADA = :	1475.00
State Aid - Revenue Limit																
8011 LCFF State Aid	-	410,272	410,272	738,490	738,490	738,490	738,490	738,489	1,069,563	1,069,563	1,069,563	1,069,563	1,100,348	9,891,591	13,595,060	(3,703,469)
8012 Education Protection Account	-	-	-	44,695	-	-	44,694	-	-	71,642	-	-	53,677	214,708	295,000	(80,292)
8019 State Aid - Prior Year	-	15,641	(0)	-	-	-	-	-	-	-	-	-	-	15,641	-	15,641
8096 In Lieu of Property Taxes	-	-	-	27,187	25,684	12,842	12,842	12,842	19,100	9,550	9,550	9,550	9,550	148,696	200,408	(51,712)
	-	425,913	410,272	810,372	764,174	751,332	796,026	751,331	1,088,663	1,150,755	1,079,113	1,079,113	1,163,574	10,270,636	14,090,469	(3,819,833)
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	25,980	25,980	25,980	25,980	28,683	132,602	178,475	(45,873)
8290 Title I, Part A - Basic Low Income	_				_		-	72,133					23,400	95,533	95,533	
8296 Other Federal Revenue	_	2,500	166,775	216	_	_	75,531	10,868	_	_	_	450,532	-	706,423	562,801	143,622
8299 Prior Year Federal Revenue		2,500	100,773	25.870	25.870		73,331	51,740				430,332		103,480	302,001	103.480
0255 THOI Teal Teactal Nevenue	-	2,500	166,775	26,086	25,870	-	75,531	134,741	25,980	25,980	25,980	476,512	52,083	1,038,038	836,809	201,229
Other State Revenue		2,300	100,773	20,080	23,870		73,331	134,741	23,380	23,380	23,380	470,312	32,083	1,030,030	830,803	201,223
8311 State Special Education	30,635	30,635	55,143	55,143	55,143	55,143	55,143	79,838	64,784	64,784	64,784	64,784	80,202	756,161	907,125	(150,964)
	30,033	30,033	33,143	33,143	33,143		33,143	73,030	04,764	04,764	04,764	04,764	80,202			
	-	-	-	-	-	17,825	-	-	-		-	-	-	17,825	17,443	382
8560 State Lottery	-	-	-	-		-	66,070	-	-	44,215	-	-	107,796	218,081	293,525	(75,444)
8598 Prior Year Revenue	-	-	-	-	(5,445)	-	11,343	-	-	-	-	-		5,899	-	5,899
8599 Other State Revenue	-	-	-	-	-	-	-	116,403	-	14,886	-	-	(14,886)	116,403	84,541	31,862
	30,635	30,635	55,143	55,143	49,698	72,968	132,556	196,241	64,784	123,885	64,784	64,784	173,112	1,114,369	1,302,634	(188,265)
Other Local Revenue																
8660 Interest Revenue	-	308	-	-	639	-	-	436	-	-	-	-	-	1,383	-	1,383
8689 Other Fees and Contracts	-	-	-	-	-	7,275	-	-	-	-	-	-	-	7,275	-	7,275
	-	308	-	-	639	7,275	-	436	-	-	-	-	-	8,658	-	8,658
															-	
Total Revenue	30,635	459,357	632,190	891,601	840,381	831,575	1,004,114	1,082,749	1,179,426	1,300,620	1,169,876	1,620,408	1,388,770	12,431,701	16,229,911	(3,798,210)
Total Revenue	20,033	,	, , , , , , , , , , , , , , , , , , , ,	,												
Expenses	30,033	,														_
Expenses				,												
Expenses Certificated Salaries							288.230			287.744	287.744					578.283
Expenses Certificated Salaries 1100 Teachers' Salaries	251,818	260,131	267,997	266,291	271,001	276,033	288,230 58 947	286,830	287,744	287,744 58 700	287,744 58 700	287,744		3,319,307	3,897,590	578,283 (26,485)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends	251,818 16,026	260,131 33,623	267,997 67,230	266,291 67,933	271,001 76,666	276,033 78,797	58,947	286,830 55,055	287,744 58,700	58,700	58,700	287,744 58,700	-	3,319,307 689,075	3,897,590 662,590	(26,485)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries	251,818 16,026 61,975	260,131 33,623 59,042	267,997 67,230 51,983	266,291 67,933 51,983	271,001 76,666 51,983	276,033 78,797 56,033	58,947 51,983	286,830 55,055 52,083	287,744 58,700 52,033	58,700 52,033	58,700 52,033	287,744 58,700 52,033	-	3,319,307 689,075 645,200	3,897,590 662,590 634,191	(26,485) (11,010)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends	251,818 16,026 61,975 7,057	260,131 33,623 59,042 7,057	267,997 67,230 51,983 13,658	266,291 67,933 51,983 7,057	271,001 76,666 51,983 7,057	276,033 78,797 56,033 7,557	58,947 51,983 7,268	286,830 55,055 52,083 7,793	287,744 58,700 52,033 7,057	58,700 52,033 7,057	58,700 52,033 7,057	287,744 58,700 52,033 7,057	:	3,319,307 689,075 645,200 92,735	3,897,590 662,590 634,191 81,088	(26,485) (11,010) (11,646)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries	251,818 16,026 61,975	260,131 33,623 59,042	267,997 67,230 51,983	266,291 67,933 51,983	271,001 76,666 51,983	276,033 78,797 56,033	58,947 51,983	286,830 55,055 52,083	287,744 58,700 52,033	58,700 52,033	58,700 52,033	287,744 58,700 52,033	-	3,319,307 689,075 645,200	3,897,590 662,590 634,191	(26,485) (11,010)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries	251,818 16,026 61,975 7,057	260,131 33,623 59,042 7,057	267,997 67,230 51,983 13,658	266,291 67,933 51,983 7,057 393,265	271,001 76,666 51,983 7,057 406,707	276,033 78,797 56,033 7,557 418,421	58,947 51,983 7,268	286,830 55,055 52,083 7,793	287,744 58,700 52,033 7,057	58,700 52,033 7,057	58,700 52,033 7,057 405,534	287,744 58,700 52,033 7,057	:	3,319,307 689,075 645,200 92,735 4,746,317	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries	251,818 16,026 61,975 7,057 336,876	260,131 33,623 59,042 7,057 359,854	267,997 67,230 51,983 13,658 400,868	266,291 67,933 51,983 7,057 393,265	271,001 76,666 51,983 7,057 406,707	276,033 78,797 56,033 7,557 418,421	58,947 51,983 7,268 406,427	286,830 55,055 52,083 7,793 401,762	287,744 58,700 52,033 7,057 405,534	58,700 52,033 7,057 405,534	58,700 52,033 7,057 405,534	287,744 58,700 52,033 7,057 405,534	:	3,319,307 689,075 645,200 92,735 4,746,317	3,897,590 662,590 634,191 81,088	(26,485) (11,010) (11,646) 529,142 (3,699)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries	251,818 16,026 61,975 7,057	260,131 33,623 59,042 7,057	267,997 67,230 51,983 13,658	266,291 67,933 51,983 7,057 393,265 2,400 4,473	271,001 76,666 51,983 7,057 406,707	276,033 78,797 56,033 7,557 418,421 90 4,523	58,947 51,983 7,268 406,427	286,830 55,055 52,083 7,793 401,762	287,744 58,700 52,033 7,057 405,534	58,700 52,033 7,057 405,534	58,700 52,033 7,057 405,534	287,744 58,700 52,033 7,057 405,534	:	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries	251,818 16,026 61,975 7,057 336,876	260,131 33,623 59,042 7,057 359,854	267,997 67,230 51,983 13,658 400,868	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426	58,947 51,983 7,268 406,427 4,156 2,185	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000	58,700 52,033 7,057 405,534 - 4,497 3,000	58,700 52,033 7,057 405,534 - 4,497 3,000	287,744 58,700 52,033 7,057 405,534	:	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries	251,818 16,026 61,975 7,057 336,876	260,131 33,623 59,042 7,057 359,854	267,997 67,230 51,983 13,658 400,868	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847	58,947 51,983 7,268 406,427 4,156 2,185 3,954	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries	251,818 16,026 61,975 7,057 336,876	260,131 33,623 59,042 7,057 359,854	267,997 67,230 51,983 13,658 400,868	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426	58,947 51,983 7,268 406,427 4,156 2,185	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000	58,700 52,033 7,057 405,534 - 4,497 3,000	58,700 52,033 7,057 405,534 - 4,497 3,000	287,744 58,700 52,033 7,057 405,534	:	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits	251,818 16,026 61,975 7,057 336,876	260,131 33,623 59,042 7,057 359,854	267,997 67,230 51,983 13,658 400,868	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294	286,830 55,055 52,083 7,793 401,762 3,997 2,814 3,662 10,472	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 55,921	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 66,770	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600	3,897,590 662,590 634,191 81,088 5,275,459 1 - - - 1	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 55,921 272	260,131 33,623 59,042 7,057 359,854	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 66,770 437	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294	286,830 55,055 52,083 7,793 401,762 3,997 2,814 3,662 10,472	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600	3,897,590 662,590 634,191 81,088 5,275,459	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 55,921	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 66,770	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600	3,897,590 662,590 634,191 81,088 5,275,459 1 - - - 1	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 55,921 272	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 - 60,212 267	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 66,770 437	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 - 67,239 636	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600	3,897,590 662,590 634,191 81,088 5,275,459 1 - - 1 845,129 0	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 - 4,418 55,921 272 4,772	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212 267 5,109	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 67,250 5,938	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 - 67,239 636 5,757	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653	3,897,590 662,590 634,191 81,088 5,275,459 1 - - 1 845,129 0 76,494	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 55,921 272 4,772 44,139	260,131 33,623 59,042 7,057 359,854 4,339 4,339 60,212 267 5,109 50,012	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 - 67,239 636 5,757 39,775	286,830 55,055 52,083 7,793 401,762 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809	3,897,590 662,590 634,191 81,088 5,275,459 1 1 - - 1 1 845,129 0 0 76,494 529,650	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment	251,818 16,026 61,975 7,057 336,876 - 4,418 - - 4,418 - - - 4,418 - - - - 4,418 - - - - - - - - - - - - - - - - - - -	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 - 4,339 60,212 267 5,109 50,012 821	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699 938	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938 37,772 7,905	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 3,038	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318	3,897,590 662,590 634,191 81,088 5,275,459 1 - - - 1 845,129 0 76,494 529,650 32,830	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation	251,818 16,026 61,975 7,057 336,876 - 4,418 - 4,418 - 4,418 - 2,22 4,772 44,139 2,393 1,799	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212 267 5,109 50,012 821 2,117	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699 938 3,405	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938 37,772 7,905 2,117	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167 2,117	286,830 55,055 52,083 7,793 401,762 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 3,038 5,022	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022	-	3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318 37,993	3,897,590 662,590 634,191 81,088 5,275,459 1 - - 1 845,129 0 76,494 529,650 32,830 73,856	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits	251,818 16,026 61,975 7,057 336,876 - 4,418 - - 4,418 - - - 4,418 - - - - 4,418 - - - - - - - - - - - - - - - - - - -	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 - 4,339 60,212 267 5,109 50,012 821	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699 938	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938 37,772 7,905	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 3,038	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318	3,897,590 662,590 634,191 81,088 5,275,459 1 - - - 1 845,129 0 76,494 529,650 32,830	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies	251,818 16,026 61,975 7,057 336,876 4,418 4,418 55,921 272 4,772 44,139 2,393 1,799	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212 267 5,109 50,012 821 2,117	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699 938 3,405 - 111,971	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117 107,775	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938 37,772 7,905 2,117 - 121,655	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167 2,117	286,830 55,055 52,083 7,793 401,762 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 117,924	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 3,038 5,022	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,004 799 6,068 38,908 1,519 5,022	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,004 799 6,068 38,908 1,519 5,022	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318 37,993	3,897,590 662,590 634,191 81,088 5,275,459 1 1 845,129 0 76,494 529,650 32,830 73,856	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2400 Other Classified Salaries 2400 Other Classified Salaries 2400 Other Classified Salaries 8enefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8ooks and Supplies 4302 School Supplies	251,818 16,026 61,975 7,057 336,876 4,418 4,418 55,921 272 4,772 44,139 2,393 1,799 109,295	260,131 33,623 59,042 7,057 359,854 4,339 4,339 60,212 267 5,109 50,012 821 2,117	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699 938 3,405 - 111,971	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117 -	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117 - 107,775 55,827	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938 37,772 7,905 2,117	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167 2,117 	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 - 117,924 74,918	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 3,038 5,022 - 118,838	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,004 799 6,068 38,908 1,519 5,022 	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318 37,993	3,897,590 662,590 634,191 81,088 5,275,459 1 1 - - 1 845,129 0 76,494 529,650 32,830 73,856 1,557,959	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863 - 164,239
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4302 School Supplies 4305 Software	251,818 16,026 61,975 7,057 336,876 4,418 	260,131 33,623 59,042 7,057 359,854 4,339 4,339 60,212 267 5,109 50,012 821 2,117 118,538	267,997 67,230 51,983 13,658 400,868 - 4,342 2,737 7,079 - 66,770 437 5,723 34,699 938 3,405 - 111,971	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117 -	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117 107,775 55,827 1,550	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 67,250 673 5,938 37,772 7,905 2,117 121,655	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 - 67,239 636 5,757 39,775 9,167 2,117 - 124,691 - 71,471 16,080	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 74,918 6,481	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 3,038 5,022 - 118,838	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022 117,319	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 30,318 37,993 1,393,721 2,071,693 125,389	3,897,590 662,590 634,191 81,088 5,275,459 1 1 - - 1 1 845,129 0 76,494 529,650 32,830 73,856 - 1,557,959	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863 164,239
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4302 School Supplies 4305 Software 4310 Office Expense	251,818 16,026 61,975 7,057 336,876 4,418 4,418 55,921 272 4,772 44,139 2,393 1,799 109,295	260,131 33,623 59,042 7,057 359,854 4,339 4,339 60,212 267 5,109 50,012 821 2,117	267,997 67,230 51,983 13,658 400,868 - 4,342 - 2,737 7,079 - 66,770 437 5,723 34,699 938 3,405 - 111,971	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117 -	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117 - 107,775 55,827	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 673 5,938 37,772 7,905 2,117	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167 2,117 	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 - 117,924 74,918	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 3,038 5,022 - 118,838	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022 117,319	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318 37,993	3,897,590 662,590 634,191 81,088 5,275,459 1 1 - - 1 845,129 0 76,494 529,650 32,830 73,856 1,557,959	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863 - 164,239
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8 Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8 Books and Supplies 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals	251,818 16,026 61,975 7,057 336,876 4,418 	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212 267 5,109 50,012 821 2,117 - 118,538 127,506 6,966 6,966 6,966	267,997 67,230 51,983 13,658 400,868 4,342 2,737 7,079 66,770 437 5,723 34,699 938 3,405 111,971 160,200 14,067 2,121	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117 	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117 107,775 55,827 1,550	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 67,250 673 5,938 37,772 7,905 2,117 121,655	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 - 67,239 636 5,757 39,775 9,167 2,117 - 124,691 - 71,471 16,080	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 74,918 6,481	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,068 38,908 3,038 5,022 	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,068 38,908 1,519 5,022 - 117,319 571,699 8,858 933	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,004 799 6,068 38,908 1,519 5,022 	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022 - 117,319 154,659 8,858 933		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 755,314 7,633 68,653 483,809 30,318 37,993 - 1,393,721 2,071,693 125,389 16,192	3,897,590 662,590 634,191 81,088 5,275,459 1 1 2 3 452,129 0 76,494 529,650 32,830 73,856 1,557,959 2,176,817 183,300 14,600	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4302 School Supplies 4305 Software 4310 Office Expense	251,818 16,026 61,975 7,057 336,876 4,418 - 4,418 55,921 272 4,772 44,139 2,393 1,799 - 109,295 26,530 28,914 20	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212 267 5,109 50,012 821 2,117 - 118,538 127,506 6,966 628 - 31,596	267,997 67,230 51,983 13,658 400,868 4,342 2,737 7,079 66,770 437 5,723 34,699 938 3,405 - 111,971 160,200 14,067 2,121 20,989	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117 	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 3,847 10,886 67,250 67,3 5,938 37,772 7,905 2,117 121,655	58,947 51,983 7,268 406,427 4,156 2,185 3,954 10,294 67,239 636 5,757 39,775 9,167 2,117 	286,830 55,055 52,083 7,793 401,762 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 3,038 5,022 - 118,838 304,336 8,858 933 8,776	58,700 52,033 7,057 405,534 	58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319 333,307 8,858 933 9,611	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 - 65,004 799 6,068 38,908 1,519 5,022 - 117,319 - 154,659 8,858 933 - 4,460		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 765,314 7,633 68,653 483,809 30,318 37,993 - 1,393,721 2,071,693 125,389 16,192 92,043	3,897,590 662,590 643,191 81,088 5,275,459 1 1 845,129 0 76,494 529,650 32,830 73,856 1,557,959 2,176,817 183,300 14,600 71,756	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863 - 164,239 105,124 57,911 (1,592)
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals	251,818 16,026 61,975 7,057 336,876 4,418 	260,131 33,623 59,042 7,057 359,854 - 4,339 - 4,339 60,212 267 5,109 50,012 821 2,117 - 118,538 127,506 6,966 6,966 6,966	267,997 67,230 51,983 13,658 400,868 4,342 2,737 7,079 66,770 437 5,723 34,699 938 3,405 111,971 160,200 14,067 2,121	266,291 67,933 51,983 7,057 393,265 2,400 4,473 2,584 3,778 13,234 65,221 819 5,608 36,201 1,110 2,117 	271,001 76,666 51,983 7,057 406,707 1,210 4,200 2,136 3,574 11,120 56,942 687 5,777 42,169 82 2,117 107,775 55,827 1,550	276,033 78,797 56,033 7,557 418,421 90 4,523 2,426 67,250 673 5,938 37,772 7,905 2,117 121,655	58,947 51,983 7,268 406,427 - 4,156 2,185 3,954 10,294 - 67,239 636 5,757 39,775 9,167 2,117 - 124,691 - 71,471 16,080	286,830 55,055 52,083 7,793 401,762 - 3,997 2,814 3,662 10,472 65,745 647 5,699 43,408 308 2,117 74,918 6,481	287,744 58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,068 38,908 3,038 5,022 	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,068 38,908 1,519 5,022 - 117,319 571,699 8,858 933	58,700 52,033 7,057 405,534 4,497 3,000 3,692 11,189 6,004 799 6,068 38,908 1,519 5,022 	287,744 58,700 52,033 7,057 405,534 - 4,497 3,000 3,692 11,189 65,004 799 6,068 38,908 1,519 5,022 - 117,319 154,659 8,858 933		3,319,307 689,075 645,200 92,735 4,746,317 3,700 52,436 24,144 36,320 116,600 755,314 7,633 68,653 483,809 30,318 37,993 - 1,393,721 2,071,693 125,389 16,192	3,897,590 662,590 634,191 81,088 5,275,459 1 1 2 3 452,129 0 76,494 529,650 32,830 73,856 1,557,959 2,176,817 183,300 14,600	(26,485) (11,010) (11,646) 529,142 (3,699) (52,436) (24,144) (36,320) (116,599) 79,815 (7,633) 7,841 45,841 2,512 35,863

Monthly Cash Flow/Forecast FY21-22 Revised 03/17/2022



Subagreement Services Subagreement Services Subagreement Services Subagreement Services Subagreement Services Subagreement Services Sub Content of Sub Content o																	1//2022	Revised 03/1
Subagreement Services Subagreement Subagreement Services Subagreement Services Subagreement Subagreement Services Su		Original	Annual	Year-End	lun-22	May-22	Apr-22	Mar-22	Feb-22	lan-22	Dec-21	Nov-21	Oct-21	Son-21	Διισ-21	Iul-21	1073.54	ADA =
5102 Special Education	get Total (Unfav.)	Budget Total	Forecast	Accruals	Juli 22	may 22	Api	11101 - 2.2	105-22	3411-22	DCC-21	1400-21	011-21	3cp-21	Aug 21	301-21		
5106 Other Educational Consultants																	ment Services	Subagreer
\$107 Instructional Services	534,200 168,758	534,200	365,442	-	49,083	49,083	49,083	49,083	11,550	29,803	140,014	(62,387)	5,665	37,660	6,803	-	Special Education	5102
145,552 179,705 301,921 175,216 175,150 115,156 (37,154) 550,572 162,026 165,685 162,423 159,977	276,065 703,931	1,276,065	572,134	-	2,117	4,562	7,825	4,165	471,294	(220,116)	17,859	96,462	28,476	123,186	31,828	4,477	Other Educational Consultants	5106
September Sept	704,141 385,486	1,704,141	1,318,655	-	108,777	108,777	108,777	108,777	67,727		(42,716)	141,075	141,075	141,075	141,075	141,075	Instructional Services	5107
\$201 Auto and Travel	514,406 1,258,176	3,514,406	2,256,230	-	159,977	162,423	165,685	162,026	550,572	(37,154)	115,156	175,150	175,216	301,921	179,705	145,552		
Sado Dues & Memberships -																	ns and Housekeeping	Operation
Second Insurance Second	17,700 12,781	17,700	4,919	-	575	575	575	575	54	186	1,674	549	155	-	-	-	Auto and Travel	5201
5516 Miscellaneous Expense - - 5,500 - - 158 68 400 400 400 400 400 - 7,326 5900 Communications - 216 192 - 7,144 1,271 900 900 900 900 - 12,423 3,515 - 1,515	3,200 411	3,200	2,789	-	192	192	192	192	-	153	-	-	-	1,870	-	-	Dues & Memberships	5300
5900 Communications - 1,16 192 - 7,144 1,271 900 900 900 900 900 - 12,423 5901 Postage and Shipping - 597 1,198 197 100 225 225 228 228 258 258 258 - 33.351 - 33.35	122,500 33,022	122,500	89,478	-	7,551	7,551	7,551	7,551	7,550	7,551	7,551	7,551	7,551	7,551	7,551	6,418	Insurance	5400
Solid Postage and Shipping Solid	9,200 1,874	9,200	7,326	-	400	400	400	400	68	158	-	-	5,500	-	-	-	Miscellaneous Expense	5516
Professional/Consulting Services Service	13,400 977	13,400	12,423	-	900	900	900	900	1,271	7,144	-	192	216	-	-	-	Communications	5900
Professional/Consulting Services S801 IT	4,200 849	4,200	3,351	-	258	258	258	258	-	225	100	197	1,198	597	-	-	Postage and Shipping	5901
5801 IT - - 4,000 - - 175 175 175 175 - 4,700 5802 Audit & Taxes - 4,354 - - 949 - 4,354 - - - - - - 9,656 -	170,200 49,914	170,200	120,286	-	9,876	9,876	9,876	9,876	8,943	15,418	9,325	8,490	14,620	10,018	7,551	6,418		
5802 Audit & Taxes - - 4,354 - - - 9,656 5803 Legal 15,000 6,114 13,209 - (7,154) 7,275 1,650 1,697 2,092 2,092 2,092 2,092 2,092 - 46,158 46,158 580 Professional Development 30 845 5,769 - 2,500 - 19,200 5,918 2,450 2,450 2,450 2,450 - 44,062 2,500 250																	nal/Consulting Services	Profession
Separage 15,000 6,114 13,209 - (7,154) 7,275 1,650 1,697 2,092 2,092 2,092 2,092 - 46,158	2,900 (1,800)	2,900	4,700	-	175	175	175	175	-	-	-	4,000	-	-	-	-	IT	5801
5804 Professional Development 30 845 5,769 - 2,500 - 19,200 5,918 2,450 2,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500 3,500	14,200 4,544	14,200	9,656	-	-	-	-	-	4,354	-	949	-	-	4,354	-	-	Audit & Taxes	5802
5805 General Consulting 5806 Special Activities/Field Trips 5806 Special Activities/Field Trips 5807 Bank Charges 570 637 705 501 633 713 639 648 758 758 758 758 758 758 758 758 758 75	35,700 (10,458)	35,700	46,158	-	2,092	2,092	2,092	2,092	1,697	1,650	7,275	(7,154)	-	13,209	6,114	15,000	Legal	5803
5806 Special Activities/Field Trips - 312 436 204 268 671 119 1,315 1,723 3,237 1,887 876 - 11,047 5807 Bank Charges 570 637 705 501 633 713 639 648 758 758 758 - 8,079 5808 Printing -	39,100 (4,962)	39,100	44,062	-	2,450	2,450	2,450	2,450	5,918	19,200	-	2,500	-	5,769	845	30	Professional Development	5804
5807 Bank Charges 570 637 705 501 633 713 639 648 758 758 758 - 8,079 5808 Printing - <	2,000 700	2,000	1,300	-	75	75	75	75	-	-	250	250	250	250	-	-	General Consulting	5805
5808 Printing - <th< td=""><td>150,642 139,595</td><td>150,642</td><td>11,047</td><td>-</td><td>876</td><td>1,887</td><td>3,237</td><td>1,723</td><td>1,315</td><td>119</td><td>671</td><td>268</td><td>204</td><td>436</td><td>312</td><td>-</td><td>Special Activities/Field Trips</td><td>5806</td></th<>	150,642 139,595	150,642	11,047	-	876	1,887	3,237	1,723	1,315	119	671	268	204	436	312	-	Special Activities/Field Trips	5806
5809 Other taxes and fees - 473 301 203 54 - 95 98 800 800 800 800 - 4,424 5810 Payroll Service Fee 276 1,067 1,570 598 1,531 721 1,516 715 1,342 1,342 1,342 1,342 - 13,360 5811 Management Fee 23,537 47,449 23,762 23,417 16,003 15,928 (2,397) 15,318 18,130	11,500 3,421	11,500	8,079	-	758	758	758	758	648	639	713	633	501	705	637	570	Bank Charges	5807
5810 Payroll Service Fee 276 1,067 1,570 598 1,531 721 1,516 715 1,342 1,342 1,342 1,342 - 1,342	100 100	100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Printing	5808
5811 Management Fee 23,537 47,449 23,762 23,417 16,003 15,928 (2,397) 15,318 18,130	11,700 7,276	11,700	4,424	-	800	800	800	800	98	95	-	54	203	301	473	-	Other taxes and fees	5809
5812 District Oversight Fee - 12,308 12,775 24,311 22,925 22,540 23,881 93,903 32,660 34,523 32,373 32,373 (36,453) 308,119 5813 County Fees	18,200 4,840	18,200	13,360	-		1,342	1,342	1,342	715	1,516	721	1,531	598	1,570	1,067	276	Payroll Service Fee	5810
5813 County Fees 5814 SPED Encroachment 5815 Public Relations/Recruitment 5815 Public Relations/Recruitment 5816 Operaciation 6900 Depreciation Expense 3,774 3,77	284,023 48,488	284,023	235,535	-	18,130	18,130	18,130	18,130	15,318	(2,397)	15,928	16,003	23,417	23,762	47,449	23,537	Management Fee	5811
5814 SPED Encroachment 5815 Public Relations/Recruitment - 500 (1,000) 7,261 7,261 7,261 7,261 7,261 42,057 (500) 5815 Public Relations/Recruitment - 500 (1,000)	422,714 114,595	422,714	308,119	(36,453)	32,373	32,373	34,523	32,660	93,903	23,881	22,540	22,925	24,311	12,775	12,308	-	District Oversight Fee	5812
5815 Public Relations/Recruitment - 500 (1,000)	36 36	36	-	-	-	-	-	-	-	-	-	-	-	-	-	-	County Fees	5813
39,413 69,704 62,130 49,484 41,010 49,046 44,703 123,965 67,465 70,842 67,343 66,331 5,603 757,040 Depreciation	86,848 15,747	86,848	71,101	42,057	7,261	7,261	7,261	7,261	-	-	-	-	-	-	-	-	SPED Encroachment	5814
Depreciation 6900 Depreciation Expense 3,774	2,700 3,200		(500)	-	-	-	-	-	-	-	-	-	-			-	Public Relations/Recruitment	5815
6900 Depreciation Expense 3,774 3,774 3,774 3,774 3,774 3,774 3,774 3,774 3,774 30,188 3,774 3,774 3,774 3,774 3,774 3,774 3,774 30,188 Interest 7438 Interest Expense 10,758 13,610 24,368	082,364 325,324	1,082,364	757,040	5,603	66,331	67,343	70,842	67,465	123,965	44,703	49,046	41,010	49,484	62,130	69,704	39,413		
3,774 3,774 3,774 3,774 3,774 3,774 3,774 30,188 Interest 7438 Interest Expense - 10,758 - 13,610 24,368		l control															tion	Depreciati
Interest 2438 Interest Expense - 10,758 - 13,610 - - - - 24,368	- (30,188)	<u> </u>	30,188	-	-	-	-	-									Depreciation Expense	6900
7438 Interest Expense 10,758 13,610 24,368	- (30,188)		30,188	-	-	-	-	-	3,774	3,774	3,774	3,774	3,774	3,774	3,774	3,774		
		l control																Interest
10.758 13.610		198,819	24,368	-	-	-	-	-	-	-		-	-		-	-	Interest Expense	7438
21,010	198,819 174,451	198,819	24,368	-	-	-	-	-	-	-	13,610	-	-	10,758	-	-		
		<u> </u>																
Total Expenses 701,211 910,162 1,105,895 877,231 813,257 836,968 658,046 1,299,908 1,097,832 1,378,422 1,126,394 939,138 5,603 11,750,066 1	245,681 2,495,614	14,245,681	11,750,066	5,603	939,138	1,126,394	1,378,422	1,097,832	1,299,908	658,046	836,968	813,257	877,231	1,105,895	910,162	701,211	es	Total Expense
Monthly Surplus (Deficit) (670,576) (450,805) (473,705) 14,370 27,125 (5,394) 346,068 (217,159) 81,594 (77,802) 43,483 681,270 1,383,166 681,635	984,231 (1,302,596)	1,984,231	681,635	1,383,166	681,270	43,483	(77,802)	81,594	(217,159)	346,068	(5,394)	27,125	14,370	(473,705)	(450,805)	(670,576)	olus (Deficit)	Monthly Surp

Monthly Cash Flow/Forecast FY21-22 Revised 03/17/2022



REVISED 03/17/2022																
ADA = 1073.54	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast		avo (U
Cash Flow Adjustments														6%		
Monthly Surplus (Deficit)	(670,576)	(450,805)	(473,705)	14,370	27,125	(5,394)	346,068	(217,159)	81,594	(77,802)	43,483	681,270	1,383,166	681,635	Cert.	_
Cash flows from operating activities	(670,376)	(430,603)	(4/3,/03)	14,370	27,125	(5,594)	340,000	(217,139)	61,394	(77,802)	43,463	001,270	1,365,100	001,055	45.5%	₩
Depreciation/Amortization	3,774	3.774	3,774	3,774	3,774	3,774	3,774	3,774						30,188	685,121	
Public Funding Receivables	102,494	999.729	1,794,335	3,774	61,830	(17,825)	(699,616)	726,305	(179,263)	45,934	(136.043)	(417.475)	(1,388,770)	891,635	005,121	_
Grants and Contributions Rec.	554,056	142,573	1,794,333	54,316	(148,621)	(57,591)	(488,264)	687,586	(173,203)	43,334	(130,043)	(417,473)	(1,388,770)	744,055		
Due To/From Related Parties	-	142,575	_	34,310	(140,021)	(37,331)	(400,204)	-	_	_	_	_	_	744,033		
Prepaid Expenses	(29,391)	(285)	813	1,269	(8,627)	1,041	6,247	(6,159)	_	_	_	_	_	(35,092)		
Other Assets	(23,332)	(203)	-		(0,027)	2,0.2	-	(0,133)	_	_	-	_	_	(55,652)		
Accounts Payable	(343,011)	(38,019)	218,759	(78,756)	(67,022)	(94,577)	190,050	141,308	_	_	-	_	5,603	(65,665)	Pupil:Teache	er P
Accrued Expenses	(7,484)	(41,523)	(297,797)	(5,630)	47,903	75,884	70,396	(78,477)	_	_	_	_	-,	(236,729)	20.65	_
Other Liabilities	-	30,247	13,081	(216)	-	-	(6,159)	41,184	-	-	-	-	_	78,137		_
Cash flows from investing activities		,	-,	, -,			(-,,									
Purchases of Prop. And Equip.	(5,208)	(50,000)	-	-	-	-	-	-	-	-	-	-	-	(55,208)		
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash flows from financing activities																
Proceeds from Factoring	-	-	627,700		-	909,000	-	-	-	-	-	-	-	1,536,700		
Payments on Factoring	-	(664,500)	(1,535,700)	-	-	(627,700)	-	-	(909,000)				-	(3,736,900)		
Proceeds(Payments) on Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Change in Cash	(395,347)	(68,809)	351,259	(10,874)	(83,639)	186,612	(577,505)	1,298,361	(1,006,669)	(31,868)	(92,560)	263,795				
Cash, Beginning of Month	1,609,915	1,214,569	1,145,759	1,497,018	1,486,144	1,402,505	1,589,117	1,011,612	2,309,973	1,303,304	1,271,436	1,178,876				
cash, beginning of Month	1,003,313	1,214,303	1,173,733	1,757,018	1,700,144	1,702,303	1,303,117	1,011,012	2,303,373	1,303,304	1,2,1,430	1,170,070				
Cash, End of Month	1,214,569	1,145,759	1,497,018	1,486,144	1,402,505	1,589,117	1,011,612	2,309,973	1,303,304	1,271,436	1,178,876	1,442,671				

Annual	Original	Favorable /
Forecast	Budget Total	(Unfav.)
6%		
681,635	Cert.	Instr.
	45.5%	86.4%
30,188	685,121	796,264
891,635		
744,055		
-		
(35,092)		
-		
(65,665)	Pupil:Tea	cher Ratio
(236,729)	20.65	
78,137		
(55,208)		
-		
4 506 700		
1,536,700		
3,736,900)		

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 738,489	\$ 737,244	\$ 1,245	\$ 4,512,991	\$ 4,505,381	\$ 7,611	\$ 13,595,060
Education Protection Account	· 755,.55	· · · · · · · · · · · · · · · · · · ·	ψ 1/2 is	89,389	147,500	(58,111)	295,000
State Aid - Prior Year	_	-	_	15,641		15,641	-
In Lieu of Property Taxes	12,842	9,660	3,182	91,397	70,038	21,359	200,408
Total State Aid - Revenue Limit	751,331	746,904	4,427	4,709,419	4,722,918	(13,500)	14,090,469
Federal Revenue	751,551	, .0,50 .	.,	.,,,,,,,,	.,, 22,516	(25)555)	2 1,030, 103
Special Education - Entitlement	-	9,678	(9,678)	_	59,146	(59,146)	178,475
Title I, Part A - Basic Low Income	72,133	-	72,133	72,133	95,533	(23,400)	95,533
Other Federal Revenue	10,868	-	10,868	255,891	562,801	(306,910)	562,801
Prior Year Federal Revenue	51,740	_	51,740	103,480	-	103,480	-
Total Federal Revenue	134,741	9,678	125,062	431,504	717,480	(285,977)	836,809
Other State Revenue		2,5.5			,	(===)=::/	333,233
State Special Education	79,838	49,192	30,646	416,823	300,620	116,203	907,125
Mandated Cost	-	-	_	17,825	17,443	382	17,443
State Lottery	-	-	-	66,070	44,215	21,855	293,525
Prior Year Revenue	-	-	-	5,899	· -	5,899	-
Other State Revenue	116,403	-	116,403	116,403	84,541	31,862	84,541
Total Other State Revenue	196,241	49,192	147,049	623,020	446,819	176,201	1,302,634
Other Local Revenue							
Interest Revenue	436	-	436	1,383	-	1,383	-
Other Fees and Contracts	-	-	-	7,275	-	7,275	-
Total Other Local Revenue	436	-	436	8,658	-	8,658	-
Total Revenues	\$ 1,082,749	\$ 805,775	\$ 276,974	\$ 5,772,601	\$ 5,887,217	\$ (114,617)	\$ 16,229,911
Expenses							
Certificated Salaries							
Teachers' Salaries	\$ 286,830	\$ 324,799	\$ 37,969	\$ 2,168,331	\$ 2,598,393	\$ 430,062	\$ 3,897,590
Teachers' Extra Duty/Stipends	55,055	66,259	11,204	454,276	397,554	(56,722)	662,590
Administrators' Salaries	52,083	52,849	766	437,067	422,794	(14,273)	634,191
Other Certificated Salaries	7,793	6,757	(1,035)	64,505	54,059	(10,446)	81,088
Total Certificated Salaries	401,762	450,665	48,903	3,124,179	3,472,800	348,621	5,275,459
Classified Salaries	401,702	430,003	48,303	3,124,179	3,472,800	340,021	3,273,433
Instructional Salaries	-	0	0	3,700	1	(3,699)	1
Support Salaries	3,997	-	(3,997)	34,447	-	(34,447)	-
Clerical and Office Staff Salaries	2,814	-	(2,814)	12,144	-	(12,144)	-
Other Classified Salaries	3,662	-	(3,662)	21,552	-	(21,552)	-
Total Classified Salaries Benefits	10,472	0	(10,472)	71,844	1	(71,843)	1
State Teachers' Retirement System, certificated positi	65,745	72,196	6,451	505,300	556,343	51,043	845,129
OASDI/Medicare/Alternative, certificated positions	647	0	(647)	4,438	0	(4,438)	0
Medicare/Alternative, certificated positions	5,699		836	44,382		5,974	
Health and Welfare Benefits, certificated positions	43,408	6,535	729		50,356		76,494
State Unemployment Insurance, certificated positions		44,138 6,566	6,258	328,176 22,723	353,100 24,623	24,924 1,899	529,650 32,830
Workers' Compensation Insurance, certificated positions		6,309	4,192	17,907	48,619	30,712	73,856
Total Benefits	2,117	135,744	17,820	922,925	1,033,040	110,115	1,557,959
Books & Supplies	117,324	133,744	17,020	322,323	1,033,040	110,113	1,557,555
School Supplies	74,918	174,671	99,753	707,692	1,245,404	537,712	2,176,817
Software	6,481	15,275	8,794	89,955	1,243,404	32,245	183,300
Office Expense	1,097	1,217	120	12,458	9,733	(2,725)	14,600
Noncapitalized Equipment	-,057	5,758	5,758	52,711	41,053	(11,658)	71,756
Total Books & Supplies	82,496	196,920	114,425	862,817	1,418,391	555,574	2,446,473
	32, .50	_55,520	11.,.23	002,017	_, .20,001	300,0. 1	_, ,

Budget vs Actual

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Subagreement Services							
Special Education	11,550	44,517	32,966	169,108	356,133	187,025	534,200
Other Educational Consultants	471,294	102,393	(368,901	553,465	730,065	176,599	1,276,065
Instructional Services	67,727	142,012	74,285	883,545	1,136,094	252,549	1,704,141
Total Subagreement Services	550,572	288,922	(261,650	1,606,119	2,222,292	616,173	3,514,406
Operations & Housekeeping							
Auto and Travel	54	1,475	1,421	2,619	11,800	9,181	17,700
Dues & Memberships	-	267	267	2,023	2,133	111	3,200
Insurance	7,550	10,208	2,658	59,274	81,667	22,392	122,500
Miscellaneous Expense	68	767	699	5,726	6,133	407	9,200
Communications	1,271	1,117	(154	8,823	8,933	110	13,400
Postage and Shipping	-	350	350	2,317	2,800	483	4,200
Total Operations & Housekeeping	8,943	14,183	5,240	80,782	113,467	32,684	170,200
Professional/Consulting Services							
IT	-	242	242	4,000	1,933	(2,067)	2,900
Audit & Taxes	4,354	-	(4,354	9,656	14,200	4,544	14,200
Legal	1,697	2,975	1,278	37,791	23,800	(13,991)	35,700
Professional Development	5,918	3,258	(2,659	34,262	26,067	(8,195)	39,100
General Consulting	-	167	167	1,000	1,333	333	2,000
Special Activities/Field Trips	1,315	12,088	10,772	3,324	86,186	82,862	150,642
Bank Charges	648	958	310	5,046	7,667	2,621	11,500
Printing	-	8	8	-	67	67	100
Other Taxes and Fees	98	975	877	1,224	7,800	6,576	11,700
Payroll Service Fee	715	1,517	801	7,993	12,133	4,140	18,200
Management Fee	15,318	23,669	8,351	163,017	189,349	26,332	284,023
District Oversight Fee	93,903	22,407	(71,495	212,643	141,688	(70,956)	422,714
County Fees	-	-	-	-	36	36	36
SPED Encroachment	-	4,710	4,710	-	28,781	28,781	86,848
Public Relations/Recruitment	-	225	225	(500)	1,800	2,300	2,700
Total Professional/Consulting Services	123,965	73,198	(50,767		542,840	63,385	1,082,364
Depreciation							
Depreciation Expense	3,774	_	(3,774	30,188	-	(30,188)	_
Total Depreciation	3,774	-	(3,774		_	(30,188)	-
Interest	2,		(=)	,		(,,	
Interest Expense	_	61,810	61,810	24,368	198,819	174,451	198,819
Total Interest		61,810	61,810	24,368	198,819	174,451	198,819
Total Expenses	\$ 1,299,908	\$ 1,221,442	\$ (78,465		\$ 9,001,648	\$ 1,798,971	\$ 14,245,681
Total Expenses	÷ 1,233,308	y 1,221, 44 2	ý (70,405)	7 1,202,011	7 3,001,048	7 1,730,371	7 14,243,001
Change in Net Assets	(217,159)	(415,667)	198,508	(1,430,077)	(3,114,430)	1,684,354	1,984,231
Net Assets, Beginning of Period	860,748			2,073,666			
Net Assets, End of Period	\$ 643,589			\$ 643,589			

Statement of Financial Position

February 28, 2022

		Current Balance	Ве	ginning Year Balance	Υ	TD Change	YTD % Change
Assets							
Current Assets							
Unrestricted Cash	\$	1,946,032	\$	1,609,915	\$	336,117	21%
Restricted Cash		363,941		-		363,941	0%
Total Cash & Cash Equivalents		2,309,973		1,609,915		700,058	21%
Public Funding Receivables		252,471		3,219,723		(2,967,252)	-92%
Grants & Contributions Receivable		6,890		750,946		(744,055)	-99%
Factored Receivable		(909,000)		(2,200,200)		1,291,200	-59%
Due To/From Related Parties		(250)		(250)		-	0%
Prepaid Expenses		90,728		55,635		35,092	63%
Total Current Assets		1,750,812		3,435,769		(1,684,957)	-49%
Long-Term Assets							
Property & Equipment, Net		196,222		226,410		(30,188)	-13%
Total Long Term Assets		196,222		226,410		(30,188)	-13%
Total Assets	\$	1,947,034	\$	3,662,179	\$	(1,715,145)	-47%
Liabilities							
Current Liabilities					_	(=aa)	
Accounts Payable	\$	328,044	\$	399,313	\$	(71,268)	-18%
Accrued Liabilities		479,168		715,897		(236,729)	-33%
Deferred Revenue		363,941		285,804		78,137	27%
Notes Payable, Current Portion		62,500		62,500		-	0%
Total Current Liabilities		1,233,654		1,463,514		(229,860)	-16%
Long-Term Liabilities							
Notes Payable, Net of Current Portion		69,792		125,000		(55,208)	-44%
Total Long-Term Liabilities		69,792		125,000		(55,208)	-44%
Total Liabilities	ī	1,303,445		1,588,513		(285,068)	-18%
Total Net Assets		643,589		2,073,666		(1,430,077)	-69%
Total Liabilities and Net Assets	\$	1,947,034	\$	3,662,179	\$	(1,715,145)	-47%

Statement of Cash Flows

	_	onth Ended 2/28/22		YTD Ended 02/28/22
Cash Flows from Operating Activities				
Changes in Net Assets	\$	(217,159)	\$	(1,430,077)
Adjustments to reconcile change in net assets to net cash flows	7	(==: ,===)	,	(=, := =, = : ,
from operating activities:				
Depreciation		3,774		30,188
Decrease/(Increase) in Operating Assets:		-		,
Public Funding Receivables		726,305		2,967,252
Grants, Contributions & Pledges Receivable		687,586		(547,145)
Prepaid Expenses		(6,159)		(35,092)
Accounts Payable		141,308		(71,268)
Accrued Expenses		(78,477)		(236,729)
Deferred Revenue		41,184		78,137
Total Cash Flows from Operating Activities		1,298,361		755,266
Cash Flows from Financing Activities				
Proceeds from (payments on) Long-Term Debt		-		(55,208)
Total Cash Flows from Financing Activities		-		(55,208)
Change in Cash & Cash Equivalents		1,298,361		700,058
Cash & Cash Equivalents, Beginning of Period		1,011,612		1,609,915
Cash and Cash Equivalents, End of Period	\$	2,309,973	\$	2,309,973

Check Register

Check Number	Vendor Name	Check Date	Check Amount
12246	Activities for Learning Inc.	2/1/2022	ć 261.90
13246 13247	Activities for Learning Inc. American Kids Sports Contor	2/1/2022 2/1/2022	\$ 261.80 524.40
13247	American Kids Sports Center Bright Thinker	2/1/2022	481.72
13249	California Dental Network inc	2/1/2022	228.15
13250	Charter Impact, Inc.	2/1/2022	20,955.50
13251	• •	2/1/2022	20,933.30
13252	Discount School Supply Generation Genius, Inc	2/1/2022	175.00
13252	KiwiCo, Inc	2/1/2022	613.40
13254	Lighthouse Therapy LLC	2/1/2022	42,740.00
13255	Nicole Medeiros	2/1/2022	2,450.00
13256	Rainbow Resource Center	2/1/2022	45.39
13257		2/1/2022	2,992.67
13258	School Pathways, LLC ShillerLearning	2/1/2022	2,992.67 384.94
13259	Starfall Education Foundation		55.59
		2/1/2022 2/1/2022	
13260	Talkbox.Mom, Inc.		388.62
13261 13262	Teacher Synergy, LLC	2/1/2022	84.95
	Yosemite Valley Charter School America's Kids Inc.	2/1/2022	77,357.95
13263		2/8/2022	1,078.75
13264	Andrea McKeever	2/8/2022	500.00
13265	Brave Writer LLC	2/8/2022	129.00
13266	Charter Impact, Inc.	2/8/2022	302.75
13267	Clarksville Charter School	2/8/2022	3,674.40
13268	Department of Justice	2/8/2022	32.00
13269	Effectual Educational Consulting Services	2/8/2022	1,752.50
13270	Feather River Charter School	2/8/2022	5,913.32
13271	Jackson Lewis P.C.	2/8/2022	1,575.60
13272	Kumon Math and Reading Center of Fresno-Bullard	2/8/2022	520.00
13273	Susan Hancock	2/8/2022	455.00
13274	Verizon Wireless	2/8/2022	278.80
13275	Yosemite Valley Charter School	2/8/2022	365,868.04
13276	Association of California School Administrators	2/14/2022	112.50
13277	VOYA Financial FBO CalSTRS Pension2	2/14/2022	3,653.00
13278	Activities for Learning Inc.	2/15/2022	107.25
13279	America's Kids Inc.	2/15/2022	181.00
13280	American Kids Sports Center	2/15/2022	427.60
13281	Andy Carmona	2/15/2022	120.00
13282	Art of Problem Solving	2/15/2022	157.24
13283	Barbara Bolanos	2/15/2022	95.96
13284	Bitsbox	2/15/2022	128.85
13285	Brenda Myers	2/15/2022	425.00
13286	CenCal Youth Sports	2/15/2022	850.00
13287	Don Johnston Incorporated	2/15/2022	64.80
13288	E-Therapy, LLC	2/15/2022	1,060.00
13289	Fresno Jr Hockey Club	2/15/2022	160.00
13290	Generation Genius, Inc	2/15/2022	125.00
13291	Goodfellow Occupational Therapy, Inc.	2/15/2022	1,567.50
13292	Guido's Martial Arts Academy	2/15/2022	229.00
13293	High Voltage Sporthorses LLC	2/15/2022	225.00
13294	Home Science Tools	2/15/2022	42.29
13295	Institute for Excellence in Writing	2/15/2022	324.84
13296	Just Dance	2/15/2022	390.00
13297	Kids Edition	2/15/2022	100.00
13298	Kimberly Schapansky	2/15/2022	525.00
13299	Lake View Charter School	2/15/2022	1,434.70
13300	Lakeshore	2/15/2022	80.94

Check Register

13301 N			Check Amount				
	MEL Science U.S. LLC	2/15/2022	226.88				
	Nayoung Ryoo	2/15/2022	240.00				
	Pacific Martial Arts	2/15/2022	250.00				
	PRN Nursing Consultants LLC	2/15/2022	1,125.00				
	Project Learn LLC	2/15/2022	25,350.00				
	Rainbow Resource Center	2/15/2022	327.51				
	Randy Stumpfhauser	2/15/2022	54.23				
	Reading Horizons	2/15/2022	5,917.75				
	Sandra Torosian	2/15/2022	120.00				
	School Pathways, LLC	2/15/2022	18,476.56				
	Singapore Math, Inc.	2/15/2022	28.73				
	Stevi Daniels	2/15/2022	750.00				
	Studies Weekly	2/15/2022	391.19				
	Sylvan Learning	2/15/2022	1,280.00				
	Teacher Synergy, LLC	2/15/2022	20.99				
	Feaching Textbooks						
	The Axia Group	2/15/2022	197.06 111,350.28				
	·	2/15/2022	130.00				
	The Village Thimble Sewciety	2/15/2022	670.00				
	Timble Sewciety Time4Learning	2/15/2022	578.55				
	Tulare Office of Education	2/15/2022	Void				
	United Conservatory of Music	2/15/2022	1,200.00				
	Yosemite Valley Charter School	2/15/2022	•				
	Zoe Rebekah Pettitt	2/15/2022	23,987.77				
	America's Kids Inc.	2/13/2022 2/22/2022	315.00				
			1,117.00				
	American Kids Sports Center Andy Carmona	2/22/2022 2/22/2022	1,023.80 300.00				
	•						
	Art of Problem Solving	2/22/2022	336.00				
	Aspire Speech & Learning Center	2/22/2022	900.00				
	Bakersfield Swim Academy	2/22/2022	320.00				
	Beautiful Feet Books, Inc. Bitsbox	2/22/2022	1,145.89 128.85				
	Bonnie Haskell	2/22/2022					
		2/22/2022	530.00				
	Braille Abilities, LLC Brenda Myers	2/22/2022	201.00				
	Brian Hammons Piano	2/22/2022	725.00				
		2/22/2022	270.00 465.48				
	Bright Thinker	2/22/2022 2/22/2022					
	Brittany Guirell		600.00				
	Bungalow Lane ALC	2/22/2022	500.00				
	BYU Independent Study	2/22/2022	520.00				
	Cen Cal Dance Academy	2/22/2022	480.00				
	Center for Vision Development Optometry Inc	2/22/2022	700.00				
	Central California Gymnastics Institute - CCGI	2/22/2022	1,646.25				
	Charter Impact, Inc.	2/22/2022	412.50				
	CharterSafe	2/22/2022	9,667.00				
	Christy White Inc	2/22/2022	4,353.75				
	Clovis Crossfire	2/22/2022	356.00				
	Colleen Snyder	2/22/2022	1,950.00				
	Denise Nicholes	2/22/2022	200.00				
	Dinamite Sports Event Center	2/22/2022	5,250.00				
	E-Therapy, LLC	2/22/2022	1,209.25				
	Educational Development Corporation	2/22/2022	55.50				
	eDynamic Learning	2/22/2022	1,135.00				
	Erilynne Christiansen	2/22/2022	300.00				
	Evan-Moor	2/22/2022	39.66				
13360	Generation Genius, Inc	2/22/2022	525.00				

Check Register

Check Number	Vendor Name	Check Date	Check Amount
13361	GL Kenpo	2/22/2022	1,560.00
13362	Good Dirt Pottery Studio	2/22/2022	80.00
13363	History Unboxed LLC	2/22/2022	167.70
13364	Hooked on Phonics	2/22/2022	397.55
13365	iLead Online	2/22/2022	325.00
13366	Institute for Excellence in Writing	2/22/2022	92.32
13367	Jazz Fresno	2/22/2022	175.00
13368	Jessica Knutson	2/22/2022	825.00
13369	Just Dance	2/22/2022	355.00
13370	Kathleen Atchley Tutor	2/22/2022	480.00
13371	Kevin Freeman	2/22/2022	720.00
13372	Kids Edition	2/22/2022	180.00
13373	Kimberly Schapansky	2/22/2022	175.00
13374	KiwiCo, Inc	2/22/2022	2,620.42
13375	Learn and Create Inc.	2/22/2022	124.78
13376	Lighthouse Therapy LLC	2/22/2022	3,064.32
13377	Lindsay Hughes	2/22/2022	90.00
13378	Little Passports		503.31
	•	2/22/2022	300.00
13379	Lori Pope	2/22/2022	
13380	Math Crazy	2/22/2022	550.00
13381	MEL Science U.S. LLC	2/22/2022	452.78
13382	Melanie Sweet	2/22/2022	160.00
13383	Michele Lafferre	2/22/2022	1,320.00
13384	Michelle Buchanon	2/22/2022	1,305.00
13385	MoxieBox Art	2/22/2022	165.97
13386	Nayoung Ryoo	2/22/2022	360.00
13387	Nessy Learning LLC	2/22/2022	435.00
13388	Nicole Jimenez	2/22/2022	594.00
13389	Nicole Medeiros	2/22/2022	1,400.00
13390	Peace Hill Press, Inc. dba Well Trained Mind Press	2/22/2022	37.20
13391	PRN Nursing Consultants LLC	2/22/2022	135.00
13393	Project Learn LLC	2/22/2022	12,300.00
13394	Rainbow Resource Center	2/22/2022	1,072.57
13395	Rhonda J Cemo	2/22/2022	50.00
13396	Rojeski Student Support	2/22/2022	150.00
13397	School Pathways, LLC	2/22/2022	262.50
13398	Shirley Winters Ballet	2/22/2022	1,364.00
13399	Steinway Piano Gallery Of Fresno	2/22/2022	910.00
13400	Susan Hancock	2/22/2022	490.00
13401	T-Mobile	2/22/2022	84.64
13402	Teacher Synergy, LLC	2/22/2022	247.25
13403	The Advantage Group	2/22/2022	3,377.82
13404	The Dance Studio 2	2/22/2022	390.00
13405	The Lampo Group, LLC	2/22/2022	19.99
13406	Thinkwell Corporation	2/22/2022	90.42
13407	Timberdoodle.com	2/22/2022	76.09
13408	Transamerica	2/22/2022	220.81
13409	Tumble 395	2/22/2022	280.00
13410	United Conservatory of Music	2/22/2022	2,010.00
13411	Wendy DeRaud	2/22/2022	1,230.00
13412	Wild Hearts	2/22/2022	300.00
13413	Williamsburg Learning	2/22/2022	1,995.00
13414	WM Music Lessons	2/22/2022	680.00
13415	Wonder Crate	2/22/2022	93.80
13416	VOYA Financial FBO CalSTRS Pension2	2/28/2022	3,653.00
- -		, ==, ====	

Check Register

Check Number	Vendor Name	Check Date	Check Amount
	Total Disbursmen	Total Disbursments in February	

Accounts Payable Aging

For the period ended February 28, 2022

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
A3 Sports & Wellness, Inc.	2111	2/9/2022	3/11/2022	\$ 2,468	\$ -	\$ -	\$ -	\$ -	\$ 2,468
A3 Sports & Wellness, Inc.	2112	2/9/2022	3/11/2022	100	-	-	-	-	100
Academy of Creative Education	22-001780-01	2/3/2022	3/5/2022	175	-	-	-	-	175
Academy of Creative Education	22-001783-01	2/3/2022	3/5/2022	175	-	-	-	-	175
Activities for Learning Inc.	385017	2/10/2022	3/12/2022	51	-	-	-	-	51
Alta Vista Elementary School District	ALTA020922	2/9/2022	2/9/2022	-	212,176	-	-	-	212,176
America's Kids Inc.	22-000143-02	2/13/2022	2/13/2022	-	72	-	-	-	72
America's Kids Inc.	22-000144-02	2/13/2022	2/13/2022	-	76	-	-	-	76
America's Kids Inc.	22-000621-02	2/13/2022	2/13/2022	-	72	-	-	-	72
America's Kids Inc.	22-001712-02	2/13/2022	2/13/2022	-	53	-	-	-	53
America's Kids Inc.	22-002625-01	2/13/2022	2/13/2022	-	68	-	-	-	68
America's Kids Inc.	22-002625-02	2/13/2022	2/13/2022	-	68	-	-	-	68
America's Kids Inc.	22-003500-01	2/13/2022	2/13/2022	-	54	-	-	-	54
America's Kids Inc.	22-005400-01	2/13/2022	2/13/2022	-	72	-	-	-	72
America's Kids Inc.	22-005405-01	2/13/2022	2/13/2022	-	105	-	-	-	105
American Kids Sports Center	21-228543-01	2/2/2022	3/4/2022	195	-	-	-	-	195
American Kids Sports Center	22-000790-01	2/2/2022	3/4/2022	86	-	-	-	-	86
American Kids Sports Center	22-000790-02	2/3/2022	3/5/2022	107	-	-	-	-	107
American Kids Sports Center	22-000927-01	2/2/2022	3/4/2022	107	-	-	-	-	107
American Kids Sports Center	22-001132-01	2/3/2022	3/5/2022	195	-	-	-	-	195
Andy Carmona	22-000200-01	2/2/2022	3/4/2022	60	-	-	-	-	60
Andy Carmona	22-000208-01	2/2/2022	3/4/2022	60	-	-	-	-	60
Andy Carmona	22-000487-02	2/2/2022	3/4/2022	60	-	-	-	-	60
Andy Carmona	22-005112-01	2/2/2022	3/4/2022	60	-	-	-	-	60
Andy Carmona	22-005114-01	2/2/2022	3/4/2022	60	-	-	-	-	60
Art of Problem Solving	224258	2/2/2022	3/4/2022	96	-	-	-	-	96
Aspire Speech & Learning Center	22-001791-01	2/11/2022	3/13/2022	120	-	-	-	-	120
Bonnie Haskell	22-002319-01	2/16/2022	3/18/2022	60	-	-	-	-	60
Bonnie Haskell	22-002321-01	2/16/2022	3/18/2022	60	-	-	-	-	60
Bonnie Haskell	22-002401-01	2/16/2022	3/18/2022	60	-	-	-	-	60
Bonnie Haskell	22-002403-01	2/16/2022	3/18/2022	60	-	-	-	-	60
Bonnie Haskell	22-002404-01	2/16/2022	3/18/2022	60	-	-	-	-	60
Bonnie Haskell	22-002420-01	2/16/2022	3/18/2022	60	-	-	-	-	60
BookShark	BI0001221	2/7/2022	3/9/2022	356	-	-	-	-	356
BookShark	BI0001230	2/7/2022	3/9/2022	859	-	-	-	-	859
		• •	• •					Dogo 25 of	0.0

Page 35 of 86

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
		Date							
BookShark	BI0001350	2/10/2022	3/12/2022	198	-	-	-	-	198
BookShark	BI0001536	2/17/2022	3/19/2022	140	-	-	-	-	140
BookShark	BI0001538	2/17/2022	3/19/2022	122	-	-	-	-	122
BookShark	BI0001539	2/17/2022	3/19/2022	158	-	-	-	-	158
Braille Abilities, LLC	4025	2/14/2022	3/16/2022	213	-	-	-	-	213
Break the Barriers, Inc.	21-228583-01	2/18/2022	3/20/2022	405	-	-	-	-	405
Break the Barriers, Inc.	21-228608-01	2/18/2022	3/20/2022	360	-	-	-	-	360
Brenda Myers	22-006073-01	2/10/2022	3/12/2022	100	-	-	-	-	100
Brian Hammons Piano	22-005899-01	2/10/2022	3/12/2022	150	-	-	-	-	150
Brian Hammons Piano	22-005900-01	2/10/2022	3/12/2022	150	-	-	-	-	150
Brian Hammons Piano	22-005901-01	2/10/2022	3/12/2022	150	-	-	-	-	150
Brian Hammons Piano	22-006450-01	2/9/2022	3/11/2022	130	-	-	-	-	130
Bridgeway Academy	BW-MRA-0002	2/11/2022	3/13/2022	1,124	-	-	-	-	1,124
Cen Cal Dance Academy	21-230305-02	2/16/2022	3/18/2022	180	-	-	-	-	180
Cen Cal Dance Academy	22-000604-02	2/16/2022	3/18/2022	60	-	-	-	-	60
Chickie & Roo	2203	2/3/2022	3/5/2022	42	-	-	-	-	42
Colleen Snyder	Feb-22	2/3/2022	3/5/2022	1,800	-	-	-	-	1,800
Dance Arts	21-225323-01	2/15/2022	3/17/2022	55	-	-	-	-	55
Dance Arts	21-225425-01	2/15/2022	3/17/2022	65	-	-	-	-	65
Dance Arts	22-001916-01	2/15/2022	3/17/2022	65	-	-	-	-	65
Dance Arts	22-001916-02	2/15/2022	3/17/2022	65	-	-	-	-	65
Dance Arts	22-002435-01	2/15/2022	3/17/2022	55	-	-	-	-	55
Dance Arts	22-003247-01	2/15/2022	3/17/2022	65	-	-	-	-	65
Dance Arts	22-003248-01	2/15/2022	3/17/2022	65	-	-	-	-	65
Dance Arts	22-006390-01	2/15/2022	3/17/2022	55	-	-	-	-	55
Deanna Colon	22-005407-01	2/7/2022	3/9/2022	215	-	-	-	-	215
Deanna Colon	22-007480-01	2/16/2022	3/18/2022	70	-	-	-	-	70
Denise Nicholes	22-001585-02	2/9/2022	3/11/2022	100	-	-	-	-	100
Denise Nicholes	22-001722-02	2/9/2022	3/11/2022	100	-	-	-	-	100
Denise Nicholes	22-003973-01	2/9/2022	3/11/2022	25	-	-	-	-	25
Denise Nicholes	22-004373-01	2/9/2022	3/11/2022	100	-	-	-	-	100
Denise Nicholes	22-004373-02	2/9/2022	3/11/2022	100	-	-	-	-	100
Denise Nicholes	22-006480-01	2/9/2022	3/11/2022	25	-	-	-	-	25
Denise Nicholes	22-006481-01	2/10/2022	3/12/2022	25	-	-	-	-	25
Evan-Moor	INV337512	2/2/2022	3/4/2022	383	-	-	-	-	383
Evan-Moor	INV337513	2/2/2022	3/4/2022	40	-	-	-	-	40
Evan-Moor	INV337917	2/8/2022	3/10/2022	45				Page 36 of 86	45

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Fresno Fencing Academy	22-006918-01	2/14/2022	2/14/2022	-	120	-	-	-	120
Fresno Fencing Academy	22-006919-01	2/14/2022	2/14/2022	-	120	-	-	-	120
Generation Genius, Inc	GG118410	2/2/2022	3/4/2022	125	-	-	-	-	125
Generation Genius, Inc	GG118502	2/3/2022	3/5/2022	175	-	-	-	-	175
Goodfellow Occupational Therapy, Inc.	2239	2/8/2022	3/5/2022	1,815	-	-	-	-	1,815
Growing Healthy Children Therapy Serv	MRA_2201	1/31/2022	3/2/2022	1,924	-	-	-	-	1,924
Guido's Martial Arts Academy	21-226098-02	2/3/2022	3/5/2022	229	-	-	-	-	229
Guido's Martial Arts Academy	22-000473-02	2/3/2022	3/5/2022	169	-	-	-	-	169
Guido's Martial Arts Academy	22-000474-02	2/3/2022	3/5/2022	229	-	-	-	-	229
iLead Online	22-001143-01	2/7/2022	3/9/2022	325	-	-	-	-	325
InnovEd Inc.	21-220524-01	2/2/2022	3/4/2022	165	-	-	-	-	165
InnovEd Inc.	21-223462-01	2/2/2022	3/4/2022	50	-	-	-	-	50
InnovEd Inc.	22-001092-01	2/2/2022	3/4/2022	125	-	-	-	-	125
InnovEd Inc.	22-003307-01	2/2/2022	3/4/2022	45	-	-	-	-	45
InnovEd Inc.	22-003307-02	2/2/2022	3/4/2022	45	-	-	-	-	45
InnovEd Inc.	22-004469-01	2/2/2022	3/4/2022	175	-	-	-	-	175
InnovEd Inc.	22-004548-01	2/2/2022	3/4/2022	278	-	-	-	-	278
InnovEd Inc.	22-005702-01	2/3/2022	3/5/2022	175	-	-	-	-	175
InnovEd Inc.	22-005703-01	2/3/2022	3/5/2022	175	-	-	-	-	175
Institute for Excellence in Writing	877505	2/18/2022	3/18/2022	233	-	-	-	-	233
Jennifer McQuarrie	3386	2/7/2022	3/9/2022	121	-	-	-	-	121
Jessica Knutson	22-000125-01	2/5/2022	3/7/2022	200	-	-	-	-	200
Jessica Knutson	22-000347-01	2/5/2022	3/7/2022	100	-	-	-	-	100
Jessica Knutson	22-003868-01	2/5/2022	3/7/2022	50	-	-	-	-	50
Jessica Knutson	22-005784-01	2/5/2022	3/7/2022	75	-	-	-	-	75
Kevin Freeman	21-229590-01	1/23/2022	3/24/2022	800	-	-	-	-	800
Kevin Freeman	22-002369-01	1/23/2022	3/24/2022	320	-	-	-	-	320
Keyboard Art School of Music	22-004887-01	2/17/2022	3/19/2022	98	-	-	-	-	98
Kids Edition	21-229739-01	2/6/2022	3/8/2022	50	-	-	-	-	50
Kids Edition	22-001280-02	2/6/2022	3/8/2022	50	-	-	-	-	50
Kids Edition	22-001281-02	2/6/2022	3/8/2022	50	-	-	-	-	50
Kids Edition	22-002651-01	2/6/2022	3/8/2022	50	-	-	-	-	50
Kids Edition	22-002772-02	2/6/2022	3/8/2022	75	-	-	_	-	75
Kids Edition	22-002773-02	2/6/2022	3/8/2022	55	-	-	_	-	55
Kids Edition	22-005903-01	2/6/2022	3/8/2022	50	-	-	_	-	50
Kimberly Schapansky	22-001263-01	2/4/2022	3/6/2022	105	-	-	_	-	105
Kimberly Schapansky	22-001264-01	2/4/2022	3/6/2022	105	-	-	-	Page 37 of 86	

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Kimberly Schapansky	22-001265-01	2/4/2022	3/6/2022	105	-	-	-	-	105
Kristi Garcia	GARC013122	1/31/2022	1/31/2022	-	97	-	-	-	97
Kumon Math and Reading Center of Fre	22-001503-02	2/9/2022	3/11/2022	260	-	-	-	-	260
Kumon Math and Reading Center of Fre	22-001505-02	2/9/2022	3/11/2022	260	-	-	-	-	260
Lakeshore	632315021622	2/16/2022	3/18/2022	178	-	-	-	-	178
Lakeshore	632316021622	2/16/2022	3/18/2022	9	-	-	-	-	9
Learning Without Tears	INV133992	12/1/2021	12/31/2021	-	-	71	-	-	71
Learning Without Tears	INV137654	2/16/2022	3/18/2022	33	-	-	-	-	33
Learning Without Tears	INV137655	2/16/2022	3/18/2022	33	-	-	-	-	33
Lee's United Gymnastics Academy	21-229881-01	2/14/2022	3/16/2022	73	-	-	-	-	73
Lee's United Gymnastics Academy	21-229888-01	2/14/2022	3/16/2022	73	-	-	-	-	73
Lee's United Gymnastics Academy	21-229902-01	2/14/2022	3/16/2022	73	-	-	-	-	73
Lee's United Gymnastics Academy	21-230032-01	2/14/2022	3/16/2022	325	-	-	-	-	325
LEGO Education	1190493185	1/13/2022	3/14/2022	306	-	-	-	-	306
Lighthouse Therapy LLC	580	1/4/2022	2/18/2022	-	35,794	-	-	-	35,794
Little Passports	118242926	2/15/2022	3/17/2022	169	-	-	-	-	169
Lori Pope	22-004760-01	2/7/2022	3/9/2022	100	-	-	-	-	100
Lori Pope	22-004761-01	2/7/2022	3/9/2022	100	-	-	-	-	100
Lori Pope	22-004762-01	2/7/2022	3/9/2022	100	-	-	-	-	100
Math-U-See Inc.	0755470-IN	2/11/2022	4/12/2022	68	-	-	-	-	68
Math-U-See Inc.	0755471-IN	2/11/2022	4/12/2022	55	-	-	-	-	55
Math-U-See Inc.	0755472-IN	2/11/2022	4/12/2022	55	-	-	-	-	55
MEL Science U.S. LLC	TW2022020819	2/8/2022	3/10/2022	225	-	-	-	-	225
Melissa Ens	22-006823-01	2/17/2022	2/17/2022	-	372	-	-	-	372
Michelle Buchanon	22-001046-02	2/4/2022	3/6/2022	360	-	-	-	-	360
Michelle Buchanon	22-003630-01	2/4/2022	3/6/2022	180	-	-	-	-	180
Michelle Buchanon	22-003871-01	2/4/2022	3/6/2022	360	-	-	-	-	360
Michelle Buchanon	22-003874-01	2/4/2022	3/6/2022	180	-	-	-	-	180
Michelle Buchanon	22-005330-01	2/4/2022	3/6/2022	180	-	-	-	-	180
Moving Beyond the Page	263503	12/16/2021	1/15/2022	-	-	(1,120)	-	-	(1,120)
Moving Beyond the Page	264026	1/14/2022	2/13/2022	-	625	-	-	-	625
Moving Beyond the Page	264872	2/15/2022	3/17/2022	957	-	-	-	-	957
Moving Beyond the Page	264918	2/16/2022	3/18/2022	311	-	-	-	-	311
Moving Beyond the Page	264926	2/17/2022	3/19/2022	628	-	-	-	-	628
Mr. D Math	1469	2/5/2022	3/7/2022	197	-	-	-	-	197
Nicole Jimenez	21-230199-01	2/2/2022	3/4/2022	297	-	-	-	-	297
Nicole Jimenez	21-230203-01	2/2/2022	3/4/2022	297	-	-	-	Page 38 of 86	297

Accounts Payable Aging

Nicole Mederiors 22-000345-01 78/2002 31/0/2002 350 5						4. 20 Davis	24 60 0	64 00 Davis	Over 90	
Nicole Medeiros 22,000349-01 2/8/2022 3/10/2022 350	Vendor Name	Invoice/Credit Number		Date Due	Current	•		•	-	Total
Nicole Medelros 22,000388.01 2/8/2022 3/10/2022 300 . 300	Nicole Medeiros	22-000345-01	2/8/2022	3/10/2022	350	-	-	-	-	350
Nicole Medeiros 2-001483-01 2/8/2022 3/10/2022 300	Nicole Medeiros	22-000346-01	2/8/2022	3/10/2022	350	-	-	-	-	350
Nicole Medeiros	Nicole Medeiros	22-000388-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Nicole Medeiros	Nicole Medeiros	22-001483-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Nicole Medeiros 22-004382-01 2/8/2022 3/4/2022 80 - - - 500 500 10ga Shabanov 21-22992-02 2/2/2022 3/4/2022 80 - - - 80 80 80 10ga Shabanov 21-229932-01 2/2/2022 3/4/2022 80 - - - 80 80 10ga Shabanov 22-000994-01 2/2/2022 3/4/2022 80 - - - - 80 80 10ga Shabanov 22-000994-01 2/2/2022 3/4/2022 80 - - - - 80 80 10ga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - - - 80 80 10ga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - - - 80 80 10ga Shabanov 22-000995-02 2/2/2022 3/4/2022 80 - - - - - 80 80 10ga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - - 80 80 10ga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - - - - 80 80	Nicole Medeiros	22-002397-01	2/8/2022	3/10/2022	500	-	-	-	-	500
Olga Shabanov 21-22926-02 2/2/2022 3/4/2022 80 - - 80 Olga Shabanov 21-229932-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000994-02 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-001936-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-001936-01 2/2/2022 3/4/2022 12 80 - - -	Nicole Medeiros	22-002448-01	2/8/2022	3/10/2022	350	-	-	-	-	350
Olga Shabanov 21-229932-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000994-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - 80 Olisa Shabanov 22-000996-01 2/2/2022 3/14/2022 3/12/2022 80 - - - - - 80 Olisa Shabanov 22-001936-01 2/1/2022 <t< td=""><td>Nicole Medeiros</td><td>22-004382-01</td><td>2/8/2022</td><td>3/10/2022</td><td>500</td><td>-</td><td>-</td><td>-</td><td>-</td><td>500</td></t<>	Nicole Medeiros	22-004382-01	2/8/2022	3/10/2022	500	-	-	-	-	500
Olga Shabanov 22-000994-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-000994-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - 80 Oluside the Box Creation 3422 2/14/2022 3/16/2022 141 - - - - 121 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - - 125 Paiground Training Academy, LLC MRA Jan 31 1/31/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/1	Olga Shabanov	21-229926-02	2/2/2022	3/4/2022	80	-	-	-	-	80
Olga Shabanov 22-000994-02 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - 80 Olga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - - - 80 Olga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - - - 80 Olga Shabanov 22-000694-01 2/12/2022 3/4/2022 80 -<	Olga Shabanov	21-229932-01	2/2/2022	3/4/2022	80	-	-	-	-	80
Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000995-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - 80 Outside the Box Creation 3422 2/14/2022 3/16/2022 141 - - - 141 Pacific Martial Arts 22-001936-01 2/15/2022 3/17/2022 125 - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - 125 Pacific Martial Arts 22-00624-01 2/12/2022 3/12/2022 300 <t< td=""><td>Olga Shabanov</td><td>22-000994-01</td><td>2/2/2022</td><td>3/4/2022</td><td>80</td><td>-</td><td>-</td><td>-</td><td>-</td><td>80</td></t<>	Olga Shabanov	22-000994-01	2/2/2022	3/4/2022	80	-	-	-	-	80
Olga Shabanov 22-000995-02 2/2/2022 3/4/2022 80 - - - - - 80 Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - - 80 Outside the Box Creation 3422 2/14/2022 3/16/2022 141 - - - - 80 Outside the Box Creation 3422 2/14/2022 3/16/2022 141 - - - - 141 Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 3/17/2022 125 - - - - 125 Playground Training Academy, LLC MRA Ian 31 1/31/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 3/17/2022 <t< td=""><td>Olga Shabanov</td><td>22-000994-02</td><td>2/2/2022</td><td>3/4/2022</td><td>80</td><td>-</td><td>-</td><td>-</td><td>-</td><td>80</td></t<>	Olga Shabanov	22-000994-02	2/2/2022	3/4/2022	80	-	-	-	-	80
Olga Shabanov 22-000996-01 2/2/2022 3/4/2022 80 - - - 80 Olga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - - 80 Outside the Box Creation 3422 2/14/2022 3/16/2022 141 - - - - - 141 Pacific Martial Arts 22-001936-01 2/7/2022 3/3/2022 125 - - - - 125 Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - - - 125 Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - - 125 Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - - 125 Pacific Martial Arts 22-00624-01 2/12/2022 3/12/2022 300 - - - - -	Olga Shabanov	22-000995-01	2/2/2022	3/4/2022	80	-	-	-	-	80
Olga Shabanov 22-000996-02 2/2/2022 3/4/2022 80 - - - 80 Outside the Box Creation 3422 2/1/4/2022 3/16/2022 141 - - - - 141 Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - - 125 Paiground Training Academy, LLC MR Jan 31 1/31/2022 3/17/2022 400 - - - - - 125 Project Learn LLC 21-228938-02 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-000659-01 2/2/2022 3/4/2022 300 - - -	Olga Shabanov	22-000995-02	2/2/2022	3/4/2022	80	-	-	-	-	80
Outside the Box Creation 3422 2/14/2022 3/16/2022 141 - - - - 141 Pacific Martial Arts 22-001936-01 2/15/2022 3/17/2022 125 - - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - - 125 Playground Training Academy, LLC MRA Jan 31 1/31/2022 3/17/2022 300 - - - - - 400 Project Learn LLC 21-228938-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - -	Olga Shabanov	22-000996-01	2/2/2022	3/4/2022	80	-	-	-	-	80
Pacific Martial Arts 22-001936-01 2/7/2022 3/9/2022 125 - - - 125 Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - - 125 Playground Training Academy, LLC MRA Jan 31 1/31/2022 3/2/2022 400 - - - - 400 Project Learn LLC 21-228938-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000850-01 2/2/2022 3/4/2022 300 -	Olga Shabanov	22-000996-02	2/2/2022	3/4/2022	80	-	-	-	-	80
Pacific Martial Arts 22-006245-01 2/15/2022 3/17/2022 125 - - - 125 Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - 125 Playground Training Academy, LLC MRA Jan 31 1/31/2022 3/2/2022 400 - - - 400 Project Learn LLC 21-228938-02 2/2/2022 3/4/2022 300 - - - 300 Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - 300 Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - 300 Project Learn LLC 22-001023-01 2/2/2022 3/4/2022 30	Outside the Box Creation	3422	2/14/2022	3/16/2022	141	_	-	_	-	141
Pacific Martial Arts 22-006246-01 2/15/2022 3/17/2022 125 - - - - - 125 - <	Pacific Martial Arts	22-001936-01	2/7/2022	3/9/2022	125	-	-	_	-	125
Playground Training Academy, LLC MRA Jan 31 1/31/2022 3/2/2022 400 - - - - 400 Project Learn LLC 21-228938-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-00122-02 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - - - -	Pacific Martial Arts	22-006245-01	2/15/2022	3/17/2022	125	-	-	-	-	125
Project Learn LLC 21-228938-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000850-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300	Pacific Martial Arts	22-006246-01	2/15/2022	3/17/2022	125	-	-	_	-	125
Project Learn LLC 22-000654-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-000850-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 -	Playground Training Academy, LLC	MRA Jan 31	1/31/2022	3/2/2022	400	-	-	_	-	400
Project Learn LLC 22-000850-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002503-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 -	Project Learn LLC	21-228938-02	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-000852-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002503-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022	Project Learn LLC	22-000654-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-001022-02 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002503-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002644-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022	Project Learn LLC	22-000850-01	2/2/2022	3/4/2022	300	-	-	_	-	300
Project Learn LLC 22-001608-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002503-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002644-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - -	Project Learn LLC	22-000852-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002335-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002503-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022	Project Learn LLC	22-001022-02	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002503-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - -	Project Learn LLC	22-001608-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002504-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002644-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - - - - - - - - - - - - -	Project Learn LLC	22-002335-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002644-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 -	Project Learn LLC	22-002503-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002645-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003746-01 2/2/2022 3/4/2022 300 - - - - - - - 300	Project Learn LLC	22-002504-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002699-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003746-01 2/2/2022 3/4/2022 300 - - - - - - 300	Project Learn LLC	22-002644-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-002937-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - - 300 Project Learn LLC 22-003746-01 2/2/2022 3/4/2022 300 - - - - - - - 300	Project Learn LLC	22-002645-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-003702-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - - 300 Project Learn LLC 22-003746-01 2/2/2022 3/4/2022 300 - - - - - - 300	Project Learn LLC	22-002699-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC 22-003704-01 2/2/2022 3/4/2022 300 - - - - - 300 Project Learn LLC 22-003746-01 2/2/2022 3/4/2022 300 - - - - - - 300	Project Learn LLC	22-002937-01	2/2/2022	3/4/2022	300	-	-	_	-	300
Project Learn LLC 22-003746-01 2/2/2022 3/4/2022 300 300	Project Learn LLC	22-003702-01	2/2/2022	3/4/2022	300	-	-	-	-	300
	Project Learn LLC	22-003704-01	2/2/2022	3/4/2022	300	-	-	-	-	300
	Project Learn LLC	22-003746-01	2/2/2022	3/4/2022	300	-	-	-	-	
		22-003747-01	2/2/2022		300	-	-	-	Page 39 of 86	300

Accounts Payable Aging

								Over 90	
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Days Past Due	Total
Project Learn LLC	22-003842-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-003999-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004403-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004404-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004412-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004436-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004437-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004563-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004580-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004581-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004751-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004752-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004753-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004853-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004870-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004893-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004895-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004908-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004909-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004916-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004923-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004924-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-004925-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005128-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005129-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005135-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005181-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005182-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005183-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005261-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005270-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005663-01	2/9/2022	3/11/2022	300	-	-	-	-	300
Project Learn LLC	22-005686-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005687-01	2/2/2022	3/4/2022	300	-	-	-	-	300
Project Learn LLC	22-005916-01	2/4/2022	3/6/2022	300	-	-	-	-	300
Project Learn LLC	22-006902-01	2/10/2022	3/12/2022	300	-	-	-	-	300
Project Learn LLC	22-006903-01	2/10/2022	3/12/2022	300	-	-	-	Page 40 of 86	300

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice	Date Due	Current	1 - 30 Days	31 - 60 Days	61 - 90 Days	Over 90 Days Past	Total
vendor Name	invoice/Credit Number	Date	Date Due	Current	Past Due	Past Due	Past Due	Days Past Due	iotai
Project Learn LLC	22-006964-01	2/14/2022	3/16/2022	300	-	-	-	-	300
Rainbow Resource Center	3673089	2/4/2022	3/6/2022	21	-	-	-	-	21
Rainbow Resource Center	3673994	2/7/2022	3/9/2022	41	-	-	-	-	41
Rainbow Resource Center	3675665	2/8/2022	3/10/2022	51	-	-	-	-	51
Rainbow Resource Center	3675668	2/8/2022	3/10/2022	110	-	-	-	-	110
Rainbow Resource Center	3675686	2/8/2022	3/10/2022	190	-	-	-	-	190
Rainbow Resource Center	3675710	2/8/2022	3/10/2022	42	-	-	-	-	42
Rainbow Resource Center	3675713	2/8/2022	3/10/2022	346	-	-	-	-	346
Rainbow Resource Center	3675717	2/8/2022	3/10/2022	154	-	-	-	-	154
Rainbow Resource Center	3676826	2/9/2022	3/11/2022	302	-	-	-	-	302
Rainbow Resource Center	3681553	2/15/2022	3/17/2022	51	-	-	-	-	51
Rainbow Resource Center	3681555	2/15/2022	3/17/2022	58	-	-	-	-	58
Rainbow Resource Center	3681556	2/15/2022	3/17/2022	69	-	-	-	-	69
Rainbow Resource Center	3681557	2/15/2022	3/17/2022	21	-	-	-	-	21
Rainbow Resource Center	3681593	2/16/2022	3/18/2022	66	-	-	-	-	66
Rainbow Resource Center	3682926	2/17/2022	3/19/2022	168	-	-	-	-	168
Rainbow Resource Center	3682927	2/17/2022	3/19/2022	235	-	-	-	-	235
Rainbow Resource Center	3682928	2/17/2022	3/19/2022	288	-	-	-	-	288
Rainbow Resource Center	3682929	2/17/2022	3/19/2022	168	-	-	-	-	168
Rainbow Resource Center	3683120	2/17/2022	3/19/2022	38	-	-	-	-	38
Rainbow Resource Center	3683318	2/17/2022	3/19/2022	71	-	-	-	-	71
Rainbow Resource Center	3683351	2/18/2022	3/20/2022	555	-	-	-	-	555
Rainbow Resource Center	3684159	2/18/2022	3/20/2022	110	-	-	-	-	110
Rebecca Balakian	21-227070-01	2/4/2022	3/6/2022	100	-	-	-	-	100
Rebecca Balakian	21-227786-02	2/4/2022	3/6/2022	50	-	-	-	-	50
Rebecca Balakian	21-229300-01	2/4/2022	3/6/2022	50	-	-	-	-	50
Rebecca Balakian	21-229301-01	2/4/2022	3/6/2022	50	-	-	-	-	50
Rebecca Balakian	21-229303-01	2/4/2022	3/6/2022	50	-	-	-	-	50
Rebecca Balakian	21-229837-01	2/4/2022	3/6/2022	100	-	-	-	-	100
Rebecca Balakian	21-229838-01	2/4/2022	3/6/2022	100	-	-	-	-	100
Rebecca Balakian	22-000053-01	2/4/2022	3/6/2022	100	-	-	-	-	100
Rebecca Balakian	22-000764-01	2/4/2022	3/6/2022	325	-	-	-	-	325
Rebecca Balakian	22-000765-01	2/4/2022	3/6/2022	325	-	-	-	-	325
Rebecca Balakian	22-002291-01	2/4/2022	3/6/2022	100	-	-	-	-	100
Reliant Investments, Inc	21-221890-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	21-225978-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	21-225979-01	2/8/2022	3/10/2022	300	-	-	-	Page 41 of 86	300
•									

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Reliant Investments, Inc	21-228415-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-229002-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	21-229127-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230024-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230378-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230379-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230396-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230397-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230486-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	21-230487-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	21-230525-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000033-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000051-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000133-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000135-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000167-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000174-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000175-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000197-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000213-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000214-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000242-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000243-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000390-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000540-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000541-01	2/8/2022	3/10/2022	175	-	-	-	-	175
Reliant Investments, Inc	22-000643-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000889-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-000890-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-001116-01	2/8/2022	3/10/2022	75	-	-	-	-	75
Reliant Investments, Inc	22-001396-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-001412-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-001413-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-001422-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Reliant Investments, Inc	22-001424-01	2/8/2022	3/10/2022	300	-	-	-	-	300
Robert Melendez	1716	2/6/2022	3/8/2022	135	-	-	-	-	135
Robert Melendez	1719	2/6/2022	3/8/2022	135	-	-	-	Page 42 of 8	135

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice	Date Due	Current	1 - 30 Days	31 - 60 Days	61 - 90 Days	Over 90 Days Past	Total
1011001 1101110		Date	200220	G	Past Due	Past Due	Past Due	Due	
Singapore Math, Inc.	S214642	2/7/2022	3/9/2022	81	-	-	-	-	81
Singapore Math, Inc.	S216586	2/9/2022	3/11/2022	53	-	-	-	-	53
Sona Atoyan	22-003524-01	2/3/2022	3/5/2022	250	-	-	-	-	250
Sona Atoyan	22-003534-01	2/3/2022	3/5/2022	250	-	-	-	-	250
Sona Atoyan	22-003538-01	2/3/2022	3/5/2022	250	-	-	-	-	250
Steinway Piano Gallery Of Fresno	22-007340-01	2/14/2022	3/16/2022	140	-	-	-	-	140
Steinway Piano Gallery Of Fresno	22-007371-01	2/17/2022	3/19/2022	280	-	-	-	-	280
Steinway Piano Gallery Of Fresno	22-007372-01	2/17/2022	3/19/2022	280	-	-	-	-	280
Steinway Piano Gallery Of Fresno	22-007373-01	2/17/2022	3/19/2022	280	-	-	-	-	280
Stevi Daniels	21-228362-02	2/5/2022	3/7/2022	125	-	-	-	-	125
Stevi Daniels	21-229882-02	2/3/2022	3/5/2022	125	-	-	-	-	125
Stevi Daniels	21-229884-02	2/5/2022	3/7/2022	125	-	-	-	-	125
Stevi Daniels	21-229885-02	2/5/2022	3/7/2022	125	-	-	-	-	125
Stevi Daniels	22-003382-01	2/3/2022	3/5/2022	125	-	-	-	-	125
Stevi Daniels	22-006528-01	2/11/2022	3/13/2022	125	-	-	-	-	125
Supercharged Science	4001	2/17/2022	2/17/2022	-	282	-	-	-	282
Sylvan Learning	21-229621-02	2/15/2022	2/15/2022	-	640	-	-	-	640
Sylvan Learning	22-005586-01	2/15/2022	2/15/2022	-	640	-	-	-	640
Sylvan Learning	22-005589-01	2/15/2022	2/15/2022	-	640	-	-	-	640
Sylvan Learning	22-006621-01	2/15/2022	2/15/2022	-	640	-	-	-	640
Teacher Synergy, LLC	184014993	2/15/2022	3/8/2022	5	-	-	-	-	5
Teacher Synergy, LLC	184260484	2/16/2022	3/9/2022	23	-	-	-	-	23
Teacher Synergy, LLC	184553922	2/18/2022	3/11/2022	34	-	-	-	-	34
Teaching Textbooks	42172	2/15/2022	3/17/2022	99	-	-	-	-	99
The Owl Initiative	22-004439-01	2/4/2022	3/6/2022	350	-	-	-	-	350
The Talk Team	97823	2/4/2022	3/6/2022	345	-	-	_	-	345
The Talk Team	97824	2/4/2022	3/6/2022	345	-	-	_	-	345
The Talk Team	97825	2/4/2022	3/6/2022	345	-	-	_	-	345
The Talk Team	97826	2/4/2022	3/6/2022	345	-	-	_	-	345
The Talk Team	97827	2/4/2022	3/6/2022	460	-	-	_	-	460
The Talk Team	97829	2/4/2022	3/6/2022	345	-	-	-	-	345
The Talk Team	97832	2/4/2022	3/6/2022	29	-	-	_	-	29
The Talk Team	97833	2/4/2022	3/6/2022	230	-	-	-	-	230
The Talk Team	97834	2/4/2022	3/6/2022	518	-	-	-	-	518
Thimble Sewciety	22-007792-01	2/17/2022	3/19/2022	70	-	-	_	_	70
Tiffany Ipsen	21-226589-01	2/18/2022	3/20/2022	120	-	-	-	-	120
, ,		,	-, -, -	_				Page 43 of 86	-

Accounts Payable Aging

Inflany psee	Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Tiffany Ipsen	Tiffany Ipsen	21-227193-01	2/18/2022	3/20/2022	30	-	-	-	-	30
Tiffany Ipsen 21-22199-02 2/18/2022 3/20/2022 570 - - 570 Tiffany Ipsen 21-22877-01 2/18/2022 3/20/2022 90 - - 90 Tiffany Ipsen 21-22877-01 2/18/2022 3/20/2022 90 - - 90 Tiffany Ipsen 21-230098-01 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-23010-01 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-23010-02 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-223010-00 2/18/2022 3/12/2022 120 - - - 120 Trevor West 21-22595-01 2/10/2022 3/12/2022 120 - - - 120 Trevor West 21-22724-01 2/10/2022 3/12/2022 100 - - - - 120	Tiffany Ipsen	21-227193-02	2/18/2022	3/20/2022	570	-	-	-	-	570
Tiffany Ipsen 21-228772-01 2/18/2022 3/00/2022 90 - - 90 Tiffany Ipsen 21-228773-01 2/18/2022 3/20/2022 120 - - 90 Tiffany Ipsen 21-230098-01 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-230100-01 2/18/2022 3/20/2022 120 - - - - 120 Tiffany Ipsen 21-230100-02 2/18/2022 3/20/2022 120 - - - - 120 Trevor West 21-25595-01 2/10/2022 3/12/2022 20 -	Tiffany Ipsen	21-227199-01	2/18/2022	3/20/2022	30	-	-	-	-	30
Tiffany Ipsen 21-22873-01 2/18/2022 3/20/2022 90 9	Tiffany Ipsen	21-227199-02	2/18/2022	3/20/2022	570	-	-	-	-	570
Tiffany Ipsen 21-230098-01 2/18/2022 3/20/2022 120 - - 120 Tiffany Ipsen 21-230098-02 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-230100-02 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-230100-02 2/18/2022 3/20/2022 120 - - - 120 Trevor West 21-225596-01 2/10/2022 3/12/2022 120 - - - 120 Trevor West 21-225596-02 2/10/2022 3/12/2022 100 - - - 100 Trevor West 21-227243-01 2/10/2022 3/12/2022 100 - - - 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 100 - - - 120 Trevor West 21-227276-01 2/10/2022 3/12/2022 120 - - -	Tiffany Ipsen	21-228772-01	2/18/2022	3/20/2022	90	-	-	-	-	90
Tiffany Ipsen 21-230098-02 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-230100-01 3/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-230100-02 3/18/2022 3/20/2022 120 - - - 120 Trevor West 21-225598-01 2/10/2022 3/12/2022 120 - - - - 20 20 Trevor West 21-225598-01 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227249-01 2/10/2022 3/12/2022 100 -	Tiffany Ipsen	21-228773-01	2/18/2022	3/20/2022	90	-	-	-	-	90
Tiffany Ipsen 21-230100-01 2/18/2022 3/20/2022 120 - - - 120 Tiffany Ipsen 21-23010-02 2/18/2022 3/20/2022 120 - - - 120 Trevor West 21-225599-01 2/10/2022 3/12/2022 120 - - - 120 Trevor West 21-225596-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227243-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227248-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 -	Tiffany Ipsen	21-230098-01	2/18/2022	3/20/2022	120	-	-	-	-	120
Tiffany İpsen 21-23010-02 2/18/2022 3/20/2022 120 - - - 120 Trevor West 21-225595-01 2/10/2022 3/12/2022 20 - - - 20 20 Trevor West 21-225596-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227243-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227243-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 - - - - - 120 Trevor West 21-227266-02 2/10/2022 3/12/2022 120 -	Tiffany Ipsen	21-230098-02	2/18/2022	3/20/2022	120	-	-	-	-	120
Trevor West 21-22559-01 2/10/2022 3/12/2022 20 - - 20 Trevor West 21-225596-01 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227543-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227243-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 100 - - - - 120 Trevor West 21-227266-02 2/10/2022 3/12/2022 120 - - - - - 120 Trevor West 21-227726-02 2/10/2022 3/12/2022 120 -	Tiffany Ipsen	21-230100-01	2/18/2022	3/20/2022	120	-	-	-	-	120
Trevor West 21-225596-01 2/10/2022 3/12/2022 120 - - - 120 Trevor West 21-225596-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227243-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 - - - - - 120 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 - - - - - 120 Trevor West 21-227269-01 2/10/2022 3/12/2022 120 -	Tiffany Ipsen	21-230100-02	2/18/2022	3/20/2022	120	-	-	-	-	120
Trevor West 21-225596-02 2/10/2022 3/12/2022 120 - - - 1-20 120 - - - - - 1-20 120 120 - - - - - - - 100 100 - - - - - 100 - - - - - - 100 -	Trevor West	21-225595-01	2/10/2022	3/12/2022	20	-	-	-	-	20
Trevor West 21-227243-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 120 Trevor West 21-227266-02 2/10/2022 3/12/2022 120 120 Trevor West 21-227269-01 2/10/2022 3/12/2022 120 120 Trevor West 21-227279-01 2/10/2022 3/12/2022 120 120 Trevor West 21-227271-01 2/10/2022 3/12/2022 100 120 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227271-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 100 Trevor West 22-2002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-002079-01 2/10/2022 3/12/2022 120	Trevor West	21-225596-01	2/10/2022	3/12/2022	120	-	-	-	-	120
Trevor West 21-227243-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 - - - - - 120 Trevor West 21-227266-01 2/10/2022 3/12/2022 120 - - - - - 120 Trevor West 21-227269-02 2/10/2022 3/12/2022 120 - <th< td=""><td>Trevor West</td><td>21-225596-02</td><td>2/10/2022</td><td>3/12/2022</td><td>120</td><td>-</td><td>-</td><td>-</td><td>-</td><td>120</td></th<>	Trevor West	21-225596-02	2/10/2022	3/12/2022	120	-	-	-	-	120
Trevor West 21-227266-01 2/10/2022 3/12/2022 120 - - - 120 Trevor West 21-227266-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227269-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227271-01 2/10/2022 3/12/2022 100 - - - - - 100 Trevor West 21-227721-02 2/10/2022 3/12/2022 100 - - - - - 100 Trevor West 21-227727-01 2/10/2022 3/12/2022 100 - - - - - 100 Trevor West 21-227727-02 2/10/2022 3/12/2022 100 - - - - - - - - - - - - - - - - - - -	Trevor West	21-227243-01	2/10/2022	3/12/2022	100	-	-	-	-	100
Trevor West 21-227266-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227269-01 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227269-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227271-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 22-002072-01 2/10/2022 3/11/2022 120 - - - - - 100 Trev	Trevor West	21-227243-02	2/10/2022	3/12/2022	100	-	-	-	-	100
Trevor West 21-227269-01 2/10/2022 3/12/2022 120 - - - 120 Trevor West 21-227269-02 2/10/2022 3/12/2022 120 - - - - 120 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 22-004009-01 2/10/2022 3/11/2022 100 - - - - - - - - -	Trevor West	21-227266-01	2/10/2022	3/12/2022	120	-	-	-	-	120
Trevor West 21-22726-02 2/10/2022 3/12/2022 100 120 Trevor West 21-227271-01 2/10/2022 3/12/2022 100 120 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 100 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 120 120 Trigger Memory Co. 2723 2/9/2022 3/11/2022 56	Trevor West	21-227266-02	2/10/2022	3/12/2022	120	-	-	-	-	120
Trevor West 21-227271-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227271-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 100 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 120 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 120 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 120 120 Trigger Memory Co. 2723 2/9/2022 3/11/2022 156 150 Ultimate Martial Arts Inc 22-005375-01 2/18/2022 3/20/2022 184 150 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 150 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00464-01 2/10/2022 3/4/2022 160 160 United Conservatory of Music 22-00464-01 2/10/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160	Trevor West	21-227269-01	2/10/2022	3/12/2022	120	-	-	-	-	120
Trevor West 21-227271-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-01 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 21-227272-02 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 100 100 Trevor West 22-00409-01 2/10/2022 3/12/2022 120 100 Trevor West 22-00409-01 2/10/2022 3/11/2022 56 100 Trevor West 22-005375-01 2/18/2022 3/11/2022 56 100 Trevor West 22-005375-01 2/18/2022 3/11/2022 56 100 Trevor West 22-005375-01 2/18/2022 3/10/2022 184 184 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 184 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004600-01 2/10/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004600-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160	Trevor West	21-227269-02	2/10/2022	3/12/2022	120	-	-	-	-	120
Trevor West 21-22727-01 2/10/2022 3/12/2022 100 100 Trevor West 21-22727-02 2/10/2022 3/12/2022 100 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-004009-01 2/10/2022 3/12/2022 120 100 Trevor West 22-004009-01 2/10/2022 3/12/2022 120 120 Trigger Memory Co. 2723 2/9/2022 3/11/2022 56 120 Ultimate Martial Arts Inc 22-005375-01 2/18/2022 3/20/2022 184 184 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 150 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 150 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00464-01 2/10/2022 3/4/2022 160 160 United Conservatory of Music 22-004464-01 2/10/2022 3/12/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00450-01 2/2/2022 3/4/2022 160 160	Trevor West	21-227271-01	2/10/2022	3/12/2022	100	-	-	-	-	100
Trevor West 21-22727-02 2/10/2022 3/12/2022 100 - - - - 100 Trevor West 22-002072-01 2/10/2022 3/12/2022 100 - - - - - 100 Trevor West 22-004009-01 2/10/2022 3/12/2022 120 - - - - - 120 Trigger Memory Co. 2723 2/9/2022 3/11/2022 56 - - - - - 56 Ultimate Martial Arts Inc 22-005375-01 2/18/2022 3/20/2022 184 - - - - - 184 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 - - - - - 150 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022	Trevor West	21-227271-02	2/10/2022	3/12/2022	100	-	-	-	-	100
Trevor West 22-002072-01 2/10/2022 3/12/2022 100 100 Trevor West 22-004009-01 2/10/2022 3/12/2022 120 120 Trigger Memory Co. 2723 2/9/2022 3/11/2022 56 56 Ultimate Martial Arts Inc 22-005375-01 2/18/2022 3/20/2022 184 184 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 150 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00464-01 2/10/2022 3/4/2022 160 160 United Conservatory of Music 22-00464-01 2/10/2022 3/4/2022 160 160 United Conservatory of Music 22-00463-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160	Trevor West	21-227272-01	2/10/2022	3/12/2022	100	-	-	-	-	100
Trevor West 22-004009-01 2/10/2022 3/12/2022 120 -	Trevor West	21-227272-02	2/10/2022	3/12/2022	100	-	-	-	-	100
Trigger Memory Co. 2723 2/9/2022 3/11/2022 56 - - - - - 56 Ultimate Martial Arts Inc 22-005375-01 2/18/2022 3/20/2022 184 - - - - - 184 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 - - - - - - - - 184 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 - <	Trevor West	22-002072-01	2/10/2022	3/12/2022	100	-	-	-	-	100
Ultimate Martial Arts Inc 22-005375-01 2/18/2022 3/20/2022 184 1884 United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 150 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004464-01 2/10/2022 3/12/2022 160 160 United Conservatory of Music 22-004464-01 2/10/2022 3/12/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160	Trevor West	22-004009-01	2/10/2022	3/12/2022	120	-	-	-	-	120
United Conservatory of Music 21-226611-02 2/2/2022 3/4/2022 150 150 United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-00464-01 2/10/2022 3/12/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 120	Trigger Memory Co.	2723	2/9/2022	3/11/2022	56	-	-	-	-	56
United Conservatory of Music 22-001987-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004646-01 2/10/2022 3/12/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 120	Ultimate Martial Arts Inc	22-005375-01	2/18/2022	3/20/2022	184	-	-	-	-	184
United Conservatory of Music 22-001987-02 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004464-01 2/10/2022 3/12/2022 160 - - - - - 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 - - - - - - 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 -<	United Conservatory of Music	21-226611-02	2/2/2022	3/4/2022	150	-	-	-	-	150
United Conservatory of Music 22-001989-02 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004464-01 2/10/2022 3/12/2022 160 - - - - - 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 - - - - - 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 - - - - - - 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 -	United Conservatory of Music	22-001987-01	2/2/2022	3/4/2022	160	-	-	-	-	160
United Conservatory of Music 22-004464-01 2/10/2022 3/12/2022 160 - - - - - 160 United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 - - - - - 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 - - - - - 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 - - - - - - 120	United Conservatory of Music	22-001987-02	2/2/2022	3/4/2022	160	-	-	-	-	160
United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 - - - - - 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 - - - - - 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 - - - - - - 120	United Conservatory of Music	22-001989-02	2/2/2022	3/4/2022	160	-	-	-	-	160
United Conservatory of Music 22-004500-01 2/2/2022 3/4/2022 160 - - - - - 160 United Conservatory of Music 22-004623-01 2/2/2022 3/4/2022 160 - - - - - 160 Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 - - - - - - 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 - - - - - - 120	United Conservatory of Music	22-004464-01	2/10/2022	3/12/2022	160	-	-	-	-	160
Wendy DeRaud 22-000547-02 2/4/2022 3/6/2022 120 - - - - - 120 Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 - - - - - - 120	United Conservatory of Music	22-004500-01	2/2/2022		160	-	-	-	-	160
Wendy DeRaud 22-000900-02 2/4/2022 3/6/2022 120 120	United Conservatory of Music	22-004623-01	2/2/2022		160	-	-	_	-	160
	Wendy DeRaud	22-000547-02	2/4/2022	3/6/2022	120	-	-	-	-	120
	Wendy DeRaud	22-000900-02	2/4/2022	3/6/2022	120	-	-	-	-	120
	Wendy DeRaud	22-000903-02	2/4/2022		120	-	-	-	Page 44 of 86	120

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Wendy DeRaud	22-000906-02	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-001526-01	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-002106-01	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-002940-01	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-002941-01	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-003966-01	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-005415-01	2/4/2022	3/6/2022	120	-	-	-	-	120
Wendy DeRaud	22-006452-01	2/11/2022	3/13/2022	120	-	-	-	-	120
Wendy DeRaud	22-006492-01	2/11/2022	3/13/2022	60	-	-	-	-	60
Wildcats Hockey	21-228954-01	2/3/2022	3/5/2022	400	-	-	-	-	400
Wildcats Hockey	21-229696-01	2/3/2022	3/5/2022	400					400
	Total Outsta	anding Payable	es in February	\$ 76,309	\$ 252,785	\$ (1,049)	\$ -	\$ -	\$ 328,044

Compliance Report

Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Mar-01	Every Student Succeeds Act Per-Pupil Expenditure Application - The Elementary and Secondary Education Act of 1965 (ESEA), as reauthorized by the Every Student Succeeds Act (ESSA), requires state educational agencies (SEAs) and their local educational agencies (LEAs) to prepare and publish annual report cards that contain specified data elements, including LEA and school-level per-pupil expenditures (PPE).	Charter Impact	No	No	https://www3.cde.ca.gov/essars
FINANCE	Mar-11	Consolidated Application (ConApp) reporting - Winter - The ConApp is used by the CDE to distribute categorical funds from various state and federal programs to county offices, school districts, and direct-funded charter schools throughout California. The winter release is submitted in January of each year and contains the LEA's entitlements for each funded program.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/co/cars.asp
FINANCE	Authorizer	2nd Interim Financial Report - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report is due December 15 for the period ending October 31. The second is due March 15 for the period ending January 31	Charter Impact	Yes	Yes	https://www.cde.ca.gov/fg/sf/fr/calendar19district.asp
FINANCE	Mar-18	El Dorado SELPA Pre-Test for Year-End Maintenance of Effort (Special Education) - Report due to Charter school's SELPA. Maintenance of Effort (MOE) is a requirement that you spend each year at least what you spent last year in the area of special education (with some exceptions). If you reduce your special education budget (or expenditures) in a given year, you need to be careful to ensure that you have met the MOE requirement. This does not mean you can't reduce costs, but you must do so within the guidelines of federal MOE.	Charter Impact	No	No	http://charterselpa.org/fiscal/
FINANCE	Mar-25	E-Rate FCC Form 471 Due date (FY2022) - To apply for program discounts, applicants file an FCC Form 471 in EPC to provide USAC with information about the services they are requesting and the discount(s) for which they are eligible. The FCC Form 471 must be certified by March 25, 2021.	Client	No	No	https://www.usac.org/sl/tools/forms/
FINANCE	Apr-01	File a Form 700 - Statement of Economic Interests (SEI): The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 1 deadline.	Client	Yes	Yes	https://www.fppc.ca.gov/Form700.html
FINANCE	Apr-15	Federal Stimulus Reporting - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). LEAs are required to report status of funds for the period January 1, 2022- March 31, 2022.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/fg/cr/reporting.asp
FINANCE	Due Date TBD	Federal Stimulus Annual Report - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). LEAs are required to report status of funds for the period October 1, 2020 - September 30, 2021.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/fg/cr/anreporthelp.asp
FINANCE	Apr-18	Special Education Dispute Prevention, Learning Recovery Funding and ADA/Enrollment Reports due to SELPA - Expenditure reports are due to El Dorado Charter SELPA.	Charter Impact	No	No	http://charterselpa.org/fiscal/
FINANCE	Apr-22	Federal Expenditure Report #2 (Special Education) - Interim financial reporting for actuals through March 31 are due to El Dorado Charter SELPA.	Charter Impact	No	No	http://charterselpa.org/fiscal/
FINANCE	Apr-30	Federal Cash Management - Period 4 - The Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title III LEP; Title III Immigrant; and Title IV programs under the Elementary and Secondary Education Act of 1965 (ESEA), as amended by the ESSA, will utilize the Federal Cash Management program. Charter schools that are awarded a grant under any of these programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/cm/
FINANCE		Public Charter School Grant Program and Dissemination Grant Program - Qtr 3 - The California Public Charter Schools Grant Program (PCSGP) Quarterly Expenditure Report (QER) is the accountability document that reflects the dollar amount spent towards work plan activities. A QER is due to the California Department of Education's Charter Schools Division within 30 days of each respective quarter.	Charter Impact	No	Yes	https://www.cde.ca.gov/sp/cs/re/pcsgp.asp

Cover Sheet

Auditor Selection Form

Section: II. Finance

Item: B. Auditor Selection Form
Purpose: Discussion (Informational)

Related Material: Auditor Selection Form - MR; Confirmation of Terms of a

Multi-Year Engagement Letter - MRA - Signed

BACKGROUND:

- The California State Controller's Office, Division of Audits, requires county offices of education to annually report audit contract information for school districts, joint powers entities and charter schools.
- Monarch River has reported their auditor selection form to Tulare County Office of Education.

RETURN THIS FORM BY MARCH 14, 2022 TO TCOE

Attn: Shelly DiCenzo, Business Services

FROM:	Dr. Laurie Goodman					
	Insert name and title of person completing this form.					
SUBJECT:	INDEPENDENT AUDITOR SELECTION FORM FOR FY 2021-2022 CHARTER SCHOOL					
➤ In addition to completing this form, attach a copy of your charter school's annual audit agreement only if your school entered into a new yearly agreement or the 1st year of a multi-year agreement . If your school is in the 2 nd or 3 rd year of a multi-year agreement and no changes have been made, please return this completed form only.						
	2021-2022 Annual Independent Financial Audit					
Monarch Riv	er Academy					
	Insert name of charter school					
made arranger	nent with:					
Christy White	e & Associates					
	Insert name of audit firm					
for a financial	and compliance audit for fiscal year 2021-2022.					
Audit Firm A	ddress 348 Olive Street					
City/Zip S	an Diego, CA 92103 Phone No. 619-270-8222					
Audit Fee for						
(I car Ending	June 30, 2022) \$12,000					
For Multi-	Year Agreements: THIS IS THE <u>3rd</u> YEAR OF A <u>3</u> -YEAR AGREEMENT					
Date: 03/0	07/2022 By: Line					
	Superintendent/Principal or Designee Signature					

Tulare County Office of Education - Business Services

TO:

Cover Sheet Pupil Tiered Re-Engagement Report

Section: III. Academic Excellence

Item: A. Pupil Tiered Re-Engagement Report

Purpose: Presentation & Potential Discussion (Informational)

Related Material: None

BACKGROUND:

• Steph Johnson will share the programmatic highlights and successes for the school's Tiered Re-Engagement classes so far this year.

Cover Sheet

Virtual Academy Program Update (Board Metrics Chart Item)

Section: III. Academic Excellence

Item: B. Virtual Academy Program Update (Informational)

Purpose: Presentation & Potential Discussion

Related Material: None

BACKGROUND:

• Maria Thoeni will share the Virtual Academies' programmatic highlights and successes so far this year.

Cover Sheet

Educator Effectiveness Grant (Board Metrics Chart Item)

Section: III. Academic Excellence

Item: C. Educator Effectiveness Grant

Purpose: Presentation & Potential Discussion (Informational)

Related Material:

BACKGROUND:

• Dr. Laurie Goodman will report on the Educator Effectiveness Grant and how it has been utilized thus far this school year.

Educator Effectiveness Grant Report

The School has committed the funds to the following:

- The Induction Program for new teachers through Ventura County Office of Education (VCOE), National University, and Fresno State.
- The Induction Program for new administrators through VCOE.
- Credential completion support for our Transition Specialist to become a Credentialed Special Education Teacher
- Supports for Teachers who still need to complete the units needed to become fully authorized to teach English Learners

The School has also supported Professional Development for our Special Education Program through conference registration, hotel costs, and mileage reimbursement.

Due to the pandemic, there have been very few requests for Professional Development and conferences.

Cover Sheet

Occupational Therapist & Speech & Language Pathologist Positions

Section: III. Academic Excellence

Item: D. Occupational Therapist & Speech & Language Pathologist

Positions

Purpose: Discussion & Potential Action - Vote

Related Material:

BACKGROUND:

• SPED Administration will present a staffing needs report and proposal for the 2022-2023 school year.

RECOMMENDATION:

• Consider approval of the Occupational Therapist & Speech & Language Pathologist Positions.



3610 E. Ashlan Avenue, Fresno, CA 93726 Ph (559) 316-0157 | Fax (626) 631-6040

Yosemite Valley Charter School

3610 E. Ashlan Avenue, Fresno, CA 93726 Ph (559) 316-0192 | Fax (626) 631-6040



Occupational Therapist In-House Provider Job Description Update

Current Status

We currently hire Non-Public Agencies (NPA's) to provide our Occupational Therapy services to 139 special education students.

New Proposal

We would hire one Occupational Therapist to provide in-person, virtual services, and assessments for our students at both Yosemite Valley and Monarch River Academy. The caseload would be determined by the amount of service each student requires.

Reasoning

- Currently we are paying our virtual OT providers \$85.00 per hour to perform this service and approximately \$650. For an assessment
- Currently we are paying \$110. per service to our in person service providers.
- We pay their hourly rate for them to attend IEPs after the first hour. Many of our IEPs last 2-4 hours in length and we meet multiple times to get the parent signatures.
- We pay the hourly rate for the writing of their progress notes and parent collaboration.
- This is the NPAs business and they have not shown a willingness to exit students from this service even when the data identifies this student would no longer receive educational benefit by continuing the service.

Future Plans

We want to bring the OT staff member on to start the 2022-23 school-year to avoid the issues listed and stated above.

Benefits of having are own In-House OT

• The OT hourly rate to include benefits would be approximately \$72.00 an hour, which is below the virtual providers rate by a few dollars and approximately \$30.00 lower than the rate for in-person services. This information is based on an annual salary of \$84,895 plus benefits, which is the highest level on the salary schedule we would place a new hire.

- There is no additional cost for attending and IEP or for the writing of their reports. This is included in their essential duties.
- Parent conferences would also be at no additional cost to the organization.
- If the data indicates the student can no longer receive educational benefit from this service, the student would be exited from OT.
- The on staff OT could assist with assessments if they had time in their schedule. This would generate additional savings to the organization.

OCCUPATIONAL THERAPIST (OT) SPECIAL EDUCATION

SUMMARY:

Under the direction of the Director of Special Education, the Occupational Therapist is responsible for participating with an integrative collaborative team to provide services, consultation to parents and teachers; performing consultation services and direct treatment for students with special needs and disabilities for students enrolled in either Yosemite Valley or Monarch River Academy Charter Schools; providing occupational therapy services, intervention, treatment and activities to enhance sensory processing, perceptual-motor skills, motor coordination, self-care, muscle strength, range of motion, postural reflexes and other functional abilities among identified students; conducting student assessments and providing recommendations for occupational therapy intervention; developing, implementing, evaluating and modifying occupational therapy treatment plans and interventions in response to student needs and disabilities. The OT will also perform assessments when needed for initial and Triennial evaluations when needed.

MAJOR DUTIES AND RESPONSIBILITIES: The following is a list of duties that is representative of the position that includes but is not limited to:

- Prepare and conduct initial, triennial, annual assessments and evaluations; confer and
 collaborate with teachers, staff, parents, medical providers, outside agencies and others in
 conducting assessments and observations; provide recommendations for occupational
 therapy intervention as appropriate; provide occupational therapy services, intervention,
 treatment and activities; support and assist parents and caregivers with implementing and
 meeting therapy goals
- Provide occupational therapy services, intervention, treatment and activities to meet
 specific student Individualized Educational Program (IEP) and therapeutic goals;
 evaluate students using standardized tests, observations and/or clinically derived surveys
 to enhance sensory processing, perceptual-motor skills, motor coordination, self-care,
 muscle strength, range of motion, postural reflexes and other functional abilities among
 identified students; establish and maintain treatment, intervention and objectives to

- improve student functioning and enhance learning; provide occupational therapy services, intervention, treatment and activities and assess need for adaptive devices and vocation skills based on child's educational needs
- Develop and implement daily treatment plans and interventions for individual students according to
- student needs and disabilities; collaborate with staff, service and medical providers to
 develop and monitor student therapy plan; utilize physical, manipulation, positioning,
 environmental modification and other therapeutic techniques and strategies; manage OT
 caseloads throughout the County; monitor, evaluate and adjust individual treatment plans
 and therapy activities in response to the needs and progress of individual students Write
 concise and detailed annual, extended school year reports and IEP occupational therapy
 goal development including benchmark reviews; develop content for OT newsletter
- Design and develop materials and specialized programs for individual student use in the classroom and at home to meet student needs IEP goals; monitor and consult with paraprofessionals who use and carry out specialized programs
- Provide consultation and training to teachers, staff and parents regarding occupational
 therapy and related students, treatment, interventions, assessments, principles, theories,
 standards, guidelines, requirements, practices and procedures; provide training in areas of
 safe lifting techniques, sensory processing and the role of the Occupational Therapists in
 the classroom
- Attend and participate in IEP and other assigned meetings and conferences concerning students with special needs; collaborate with faculty, staff and administrators in the formulation, development and implementation of IEPs, intervention plans and related services, goals and objectives; collect and record data for IEPs and occupational therapy files
- Utilize and adapt a variety of intervention and treatment tools, equipment and materials
 during therapeutic activities; adjust and demonstrate the use of various therapeutic
 equipment as needed; evaluate and identify adaptive equipment needs and make
 adaptations to equipment to meet individual student needs; confer and collaborate with
 equipment providers in meeting student needs Prepare detailed and concise notes
 concerning daily therapy activities and student responses and progress; compile
 information and prepare and maintain various records and detailed written reports
 concerning students, goals, objectives, progress, assessments, interventions and assigned
 activities
- Communicate with students, staff, faculty, outside agencies and others to exchange information and resolve issues or concerns
- Attend and participate in various in-services, professional development, committees and workshops as directed

- Operate a variety of office equipment including a copier, fax machine, computer and other assigned equipment and software; utilize adaptive therapeutic equipment and tools; drive a vehicle to conduct work and attend meetings
- Maintains awareness of and ensures compliance with relevant State and Federal laws and regulations, Board Policies.
- Perform other duties as assigned

PHYSICAL AND MENTAL CHARACTERISTICS:

Physical, mental and emotional stamina to perform the duties and responsibilities of the position; manual dexterity sufficient to write, use the telephone, business machines; vision sufficient to read printed materials; hearing sufficient to conduct in person and telephone conversations; speaking ability in an understandable voice with sufficient volume to be heard in normal conversational distance, on the telephone and addressing groups; physical agility to push/pull, squat, twist, turn, bend, stoop and to reach overhead; physical mobility sufficient to move about the work environment (office, district, school site-to-site), drive an automobile, and respond to emergency situations; physical strength sufficient to lift 25 pounds; physical stamina sufficient to sit for prolonged periods of time; mental acuity to collect and interpret data, evaluate, reason, define problems, establish facts, draw valid conclusions, make valid judgments and decisions.

Education and Experience:

- Master's degree from an accredited college or university in occupational therapy or a related field
- One (1) year experience providing occupational therapy to children with various disabilities in an educational, rehabilitative or related setting

Skills and Abilities:

- Perform a variety of professional activities involved in the observation, assessment and treatment of needs
- among identified students with special needs as they relate to occupational therapy
- Understand applicable federal, State and local laws, regulations and legal mandates related to education,
- health and safety codes
- Provide occupational therapy services, intervention, treatment and activities to enhance motor, sensory processing and coordination, perceptual-motor skills, self-care, muscle strength, range of motion, postural reflexes and other functional abilities among identified students
- Participate in the formulation, development and implementation of IEPs, benchmark reviews, plans and related services, goals, objectives and options

- Select and deliver appropriate interventions
- Conduct student assessments, quantify objectives and provide recommendations for occupational therapy intervention
- Document and quantify objectives for OT intervention
- Prepare and maintain detailed and accurate records and reports according to applicable standards
- Operate therapeutic equipment and assistive technology
- Communicate effectively both orally and in writing
- Work independently with little direction
- Plan and organize work
- Meet schedules and timelines

Licenses and Certifications:

- Occupational Therapist Certification issued by the National Board for Certification in Occupational Therapy (NBCOT)
- State Occupational Therapist license
- CPR and first aid certification to be obtained within first 6 months of employment
- California Driver's License with evidence of insurability



3610 E. Ashlan Avenue, Fresno, CA 93726 Ph (559) 316-0157 | Fax (626) 631-6040

Yosemite Valley Charter School

3610 E. Ashlan Avenue, Fresno, CA 93726 Ph (559) 316-0192 | Fax (626) 631-6040



Speech Language Pathologist In-House Providers Job Description Update

Current Status

We currently hire Non-Public Agencies (NPA's) to provide our speech & language services to nearly 250 special education students.

New Proposal

We would hire two Speech Language Pathologists (SLPs) to perform the speech and language services for our students at both Yosemite Valley and Monarch River Academy. Each therapist would carry a caseload of 55 special education students, which would meet the needs of about half of our students.

Reasoning

- Currently we are paying our virtual SLP providers between \$75.00 \$85.00 per hour to perform this service and we are paying \$115.00 \$150.00 per service to our in person service providers.
- We pay their hourly rate for them to attend IEPs after the first hour. Many of our IEPs last 2-4 hours in length and we meet multiple times to get the parent signatures.
- We pay the hourly rate for the writing of their progress notes and parent collaboration.
- This is the NPAs business and they have not shown a willingness to exit students from this service even when the data identifies this student would no longer receive educational benefit by continuing the service.
- Most students identified in an IEP who need speech exit after the first three to five year maximum and our students are not exiting speech at all.
- There are currently middle and high schoolers receiving only speech services and in most cases these students are not receiving any educational benefit. If the student exited from speech services, they would also exit special education.

Future Plans

We want to bring these staff members on to start the 2022-23 school-year to avoid the issues listed and stated above.

Benefits of having are own SLPs

- The SLPs hourly rate to include benefits would be approximately \$75.00 an hour, which is at the low end of the virtual providers rate and approximately \$75.00 lower than the lowest rate for in-person services. This information is based on an annual salary of \$89,075 plus benefits, which is the highest level on the salary schedule we would place a new hire.
- There is no additional cost for attending and IEP or for the writing of their reports. This is included in their essential duties.
- Parent conferences would also be at no additional cost to the organization.
- If the data indicates the student can no longer receive educational benefit from this service, the student would be exited from speech.
- In most cases students entering into 7th grade and above do not see progress with their speech & language skills and these students could be exited as well. However, this would still be an IEP team decision based on data and the appropriate assessment performed.
- These service provider SLP's could assist with speech and language assessment, if the need arises and they have time in their schedules. We can be charged between \$550. \$850. Per assessment. We have two assessment team SLPs who perform these tasks, but at curtain times of the year we are inundated with assess

Job Description/Responsibilities Speech-Language Pathologist Service Provider

GENERAL FUNCTIONS

Under the direction of the Special Education Director of Yosemite Valley & Monarch River Academy Charter Schools, employee will provide Special Education Speech and Language Services to students enrolled in our charter schools. The Speech and Language Service Provider serves as a member of the Yosemite Valley and Monarch River Academy Charter Schools special education department and will collaborate as well as consult with the team members. Employee will also assist in development of MTSS with the Independent Study School educational model and interpret assessment results. Employee could be asked to assist with assessments when needed and some travel is required. As an employee of Yosemite Valley and Monarch River Academy Charter Schools you will follow the responsibilities and procedures as delineated in the Teacher Handbook.

REPRESENTATIVE DUTIES:

- Effectively identify pupils with communicative disorders and select cases according to appropriate criteria as determined by the Speech-Language and Hearing Specialist.
- Employ assessment procedures, techniques, and standard tests necessary for thorough and accurate diagnosis and convey pertinent information to cooperating personnel.
- Formulate short- and long-term therapeutic goals to meet individual needs.
- Guide pupils toward an awareness of their responsibility for modifying the behavior which characterizes their communicative disorder.
- Record and analyze responses related to improving communication skills.
- Reinforce progress within the therapy situation and try to provide for reinforcement within other environments.
- Carry out an appropriate follow-up procedure for pupils dismissed from the communicative disorders program.
- Plan and conduct appropriate teacher and parent conferences.
- Participate in multi-disciplinary staff conferences with school, county, and community personnel.
- Utilize research strategies and results to improve the program.
- Use additional professional resources when supplementary diagnostic information is needed.
- Redefine objectives and modify therapy as needed.
- Attend initial, annual, and triennial IEP meetings as needed; provide consultation.
- Attend core staff meetings
- Consult with school administrators, special education instructional aides, regular education teachers, special education teachers and parents regarding speech and language issues, etc.
- Refer students and families to community agencies as needed
- For IEP's make reports available 5 days before the scheduled meeting

Other duties and responsibilities:

- Acquaint Directors, Regional Coordinators, teachers, and other school personnel with speech-language and/or hearing services.
- Establish and/or follow professionally sound guidelines for identification, referral, diagnosis, caseload selections, termination, and follow-up procedures.
- Provide and follow identification, referral, and therapy schedules for assigned schools and inform appropriate personnel of any departure from the schedule.
- Review relevant student case files, school, and health records.
- Originate and/or follow the procedures for an appropriate and efficient record keeping and evaluation system.
- Provide information and assistance for parents.
- Cooperate with community, county, state, and federal services.

- Provide reports and recommendations to staff and families
- Provide presentations and professional development to staff
- Evaluate pupils' language and social growth
- Communicate with parents through a variety of means
- Maintain regular communication with directors
- Attend Student Study Team Meetings as necessary
- Maintain a safe environment for students
- Respond appropriately to feedback given by parents and students
- Exercise discretion in discussing students with non-parental adults, including staff members
- Provide screening evaluations as part of Child Find duties.

Ability To:

- Establish and maintain cooperative working relationships
- Interpret and apply legal mandates, policies and regulations pertaining special education and safe school operations
- Maintain confidentiality
- Understand and carry out oral and written instructions
- Communicate effectively in oral and written form
- Work with students (transitional kindergarten thru 12th grades.
- Interpersonal skills using tact, patience, and courtesy
- Operation of a computer and assigned software.

WORKPLACE EXPECTATIONS:

- Work effectively with and respond to people from diverse cultures or backgrounds
- The employee will demonstrate professionalism and appropriate judgment in the work setting.
- Have a regular and punctual attendance
- Confer regularly with immediate supervisor
- Follow the District policies, work procedures and reasonable requests by proper authority.

EDUCATION/CREDENTIALING/LICENSING:

- Master's degree from an accredited college or university in Speech Language Pathology or a related field
- Appropriate California Speech and Language Pathology Services Credential

Cover SheetSecondary Education Specialist Position

Section: III. Academic Excellence

Item: E. Secondary Education Specialist Position

Purpose: Discussion & Potential Action - Vote

Related Material: Secondary Education Specialist Proposal

BACKGROUND:

• Denise Voth will present a proposal for staffing needs within the High School Department.

RECOMMENDATION:

• Consider approval of the Secondary Education Specialist Position.



3610 E. Ashlan Avenue, Fresno, CA 93726 Ph (559) 316-0157 | Fax (626) 631-6040

Yosemite Valley Charter School

3610 E. Ashlan Avenue, Fresno, CA 93726 Ph (559) 316-0192 | Fax (626) 631-6040



Secondary Education Specialist Position Job Description Update

Current Status

3 SES team members supporting 2 RC teams, 15K stipend and carries 15 TK-12th grade students.

New Proposal

4 SES team members supporting 3 RC teams each with our growth, 15K stipend and carry a minimum of 10 (high school only) students and up to 15. See attached job description below.

Reasoning

Our SES team is currently carrying students in all grade levels TK-12. However, high school students take more time and support to oversee with fidelity. We want this team to be high school focused on High School processes and procedures. This team will also have high school-only adjunct duties, like field trips and clubs. They will also be a part of the team to plan high school events like prom, graduation, senior sunrise, and high school park days. This opportunity will allow our SES members to provide more options and support for our students.

Future Plans

We want to pilot high school only teachers in the future, and we want to spend adequate time evaluating the process and work out the details before launching it school-wide.

Benefits of having HS only Teachers

Experts in the curriculum
IGP oversight and guidance
Integrity of weekly monitoring
Progress monitoring closely
Increase graduation rates
Increase AG prepared students
High school student event planning
Improve School Dashboard in College and Career Readiness



Secondary Education Specialist

Job Summary:

Under the supervision of the Director of Secondary Education, the Secondary Education Specialists work with teachers, families, and students to promote the understanding of the Middle and High School Programs. The Specialists assist the High School Director, Home School Teachers, High School counselors, and Regional Coordinators with high school and middle school-specific questions, policies, and procedures. Working collaboratively with the High School team, the SES will plan, carry out, and evaluate the needs of HST's and individual students. With administrative assistance and cooperation, the SES will provide resources that support growing programs and comprehensive policies that support all high school students' college and career readiness. The Secondary Education Specialist (SES) will hold a minimum student roster of 10 High School students (and up to 15) and be compensated with a stipend of \$15,000.

HST Support:

- Be an active member of the High School and Regional Teams and provide supportive and constructive feedback.
- Be an active member of the Middle School team. Create College and Career Ready plans.
- Attend meetings providing new information and training on high school policies and procedures.
- Collaborates with HST's on supporting college and career readiness in each student, including but not limited to curriculum choice, course choice, concurrent enrollment, and CTE Pathways options.
- High level of comfortability in navigating high school questions, concerns, and policies as the first point of contact.
- Assist the High School Director with monitoring student progress weekly and work with Home School Teachers, High School Counselor, families, and support staff to ensure students are supported.
- Support student achievement through accountability and compliance, which includes but is not limited to creating catch-up plans.
- Hold in-person information sessions regarding the high school program
- Proactively and reactively support teachers' curriculum needs, including navigating

platforms, monitoring progress, acquiring samples, managing deadlines, providing pacing guides, etc.

Student/Parent Support:

- Help students and parents of both High School and Middle School choose courses and curriculum.
- Provide concurrent enrollment support and direction following school counselor's guidelines.
- Plan, prepare and implement informational sessions that contribute to student achievement in Middle and High School.
- Assist Director with coordination and planning of high school events and senior events in the region.
- Participate in Community Outreach and School Events as appropriate.

Curriculum Support:

- Continuous development and understanding of curriculum offerings, platforms, and learning styles/meet educational needs of students.
- Provide support and feedback to HSTs and families regarding the course and curriculum selection for middle and high school.
- Effectively utilize data and analytic tools to help HST's make educational decisions
- Assists HST's in assessing and changing curricular needs when needed for students
- Assists Director with the continued development of the High School Program as needed (Course Outlines, Course Catalog, Summer School options, etc)
- Promote CTE pathways.
- Promote Concurrent Enrollment.
- Promote UC/CSU AG Requirements
- Focus on student achievement through planning and practices aligned with the LCAP.
- Familiarity with UCOP approved providers and ensures that necessary courses are A-G and meet graduation requirements.

Individual Graduation Plans:

- Analyzes individual students' college and career readiness goals.
- Advises HST's in creating IGP's that support college and career readiness.
- Verifies course and credit requirements are met for AG, non-AG, CTE,

- Evaluating Individualized Graduation Plan (IGP) review process by comparing transcripts and courses in pathways. early graduation, late graduation, etc. with respect to individualized educational needs.
- Advising students to retake courses as needed to meet graduation requirements or college and career goals.
- Ensures proper curriculum is chosen to meet individualized college and career goals.
- Supports graduation checks under the guidance of the School Counselor.
- Support college and career readiness for all students.

Ongoing Projects:

- Update and maintain High School Course Catalog
- Revise and maintain HST Handbook High School Section
- Revise and maintain the Middle School section of the handbook.
- Creates live and recorded informational sessions on curriculum
- With the High School Directors oversight, create and maintain High School Website
- Assist the High School Director with revising and maintaining Pathways
- Assist the High School Director in revising and maintaining the UCOP
- Developing and maintaining AG Approved Course Outlines
- Ensures consistency through all High School resources as well as student and curriculum systems.
- With the High School Director's leadership, create and maintain a High School Master Plan which includes but is not limited to due dates, deadlines, calendar items, etc.
- Under the supervision of the High School Director, SES's participated in interviews for high school tutor candidates. Created training videos of best teaching practices.

Adjunct Duties:

- NHS/NJHS Adviser invites eligible students to apply, supports Faculty Council in the selection of members, hosts an Induction Ceremony in the fall, and weekly meetings throughout the school year to support the mission and values of NHS and NJHS. The Adviser maintains a list of current members and is responsible for communicating with parents and members on a weekly basis. The Adviser works closely with club leaders, instructing them in best practices for leadership (Roberts Rule of Order, Powerpoint presentations, generating agendas, maintaining meeting minutes, etc), supporting students in both individual and group service projects, and provides accountability and final review of project completion. The Adviser ensures students register with NHS and NJHS uphold and remain in good standing according to the Central Valley Chapters of NHS and NJHS bylaws. NHS/NJHS Adviser attends webinars and uses other resources provided by NHS to accomplish the goals of the local chapter.
- NCAA Advisor-Create NCAA survey for HST's, discuss with families about course options

and requirements to meet NCAA eligibility requirements, track students courses and grades for eligibility, confirm courses and curriculum are NCAA approved, reach out to curriculum providers to ensure the institution's courses continue to meet the NCAA requirements, unenroll and re-enroll Edgenuity students into NCAA courses at the beginning of each semester, attend quarterly NCAA Eligibility Center Webinars for updates, reach out to NCAA families about updates and upcoming webinars, confirming pathway codes accurately reflect eligibility on transcripts, upload transcripts to NCAA Eligibility Center for students portfolios.

• Middle Schoolers taking high school classes and High School Transition. Educates HSTs and students on how taking high school courses early impacts their High School IGP. Ensures 7th and 8th-grade students are using AG-approved curriculum, receiving a report card, and have an accurate IGP created. Generates and manages a survey and spreadsheet continuously with enrolled middle school students. When students begin 9th grade, High School Transition Specialist accurately records all high school earned credits into their transcripts. Additionally, creates and presents both recorded and live High School informational sessions for all middle school students and families. Introduces the high school program and promotes the preparation of students for college and career. Is a resource for HST's and families about opportunities, programs, and academic achievement through high school.

Duties and Responsibilities:

- Attend meetings and training on a regular basis.
- Attend meetings by curriculum vendors and platforms.
- Weekly management of Central Roster Spreadsheet (new enrollment, withdrawals, IGP's, Yearly Plans, supporting Grad Checks, etc.)
- Collaborate with the High School Director and School Counselor when necessary on policies and procedures.
- Effectively communicate and promote High School policies, procedures, and best practices at RC Meetings.
- Host in-person and virtual meetings with HST's, parents, students, staff as necessary.
- Promote, plan and host bi-monthly high school hangouts for each grade level
- Attend planning meetings with local community colleges and CTE programs
- Any other duties as assigned

Desired Qualifications:

- Valid California teaching and EL credential (required).
- One year of HST experience is preferred.
- Experience/coursework specializing in intervention preferred.
- Ability to stay organized in a fast-paced environment.

- Comfortable with online/virtual meeting platforms, including Google Hangouts, Blackboard, Zoom, etc.
- Knowledge of various learning modalities/educational philosophies.
- Be organized and demonstrate the ability to meet all deadlines.
- Work collaboratively in a remote environment with classified and teaching staff as well as coordinators and directors.
- Ability to be proactive and innovative.
- Should understand the Homeschool Teaching Job and demonstrate proficiency in the performance of the duties for all grade levels.

Cover Sheet High School A-G Grant

Section: III. Academic Excellence
Item: F. High School A-G Grant
Purpose: Update (Informational Only)

Related Material: None

BACKGROUND:

• This is a grant for the High School program.

Cover Sheet

COVID-19 School Report

(Monthly Board Metrics Chart Item)

Section: IV. Operations

Item: A. COVID-19 School Report

Purpose: Presentation & Potential Discussion (Informational)

Related Material: COVID-19 Report - MR

BACKGROUND:

• This is one of the recurring topics the Board has requested to be briefed on as part of the Board Metrics Chart.

RECOMMENDATION:

• Provide Board feedback to the school leadership.

COVID-19 Report – Human Resources Report

Staff Numbers	Current Numbers	Notes
Verified Vaccinated Staff Members	32	
Staff Exemptions Received	13	10 Religious Exemption
Positive Cases Reported	6	No testing needed until the month of March
Staff Needing to Administer a COVID Test at Home	9	
Unresponsive	0	

Testing Kits	Month	# of Test Kits	# Teachers
Number of COVID-19 Test Kits Reimbursed by the School	July	0	0
	August	0	0
	September	0	0
	October	16	4
	November	4	1
	December	6	2
	January	12	2
	February		
	March		
	April		
	May		
	June		
Total Cost/ Reimbursements from July 2021 through February 2022	New Total: \$445.38 Thru February		

Thus far, 4 Teachers have submitted reimbursements for testing/testing kits.

Test costs were all about \$13/test.

November figures have been update to reflect delayed reimbursement submissions from one staff member (2 tests were added to the monthly total).

Enrollment Report

(Monthly Board Metrics Chart Item)

Section: IV. Operations

Item: B. Enrollment Report

Purpose: Presentation & Potential Discussion (Informational)

Related Material: Enrollment Report - MR

BACKGROUND:

- Enrollment Report with current student enrollment by grade and withdrawal data.
- The report also includes informational data regarding Enrollment Applications for the 2022-2023 school year.

ENROLLMENT REPORT

Current Enrollment (As of February 18, 2022)

- 1,047 currently enrolled students
- 70 withdrawals processed since January 1st, 5 pending
- Of the 70 withdrawals, 8 were students in Special Education
- Grade level break down:

Grade	Totals		
TK	37		
KN	123		
1	143		
2	106		
3	105		
4	102		
5	99		
6	88		
7	69		
8	50		
9	49		
10	25		
11	26		
12	25		
Totals	1,047		

Staff & Student Interaction Policy

Section: IV. Operations

Item: C. Staff & Student Interaction Policy
Purpose: Discussion & Potential Action - Vote

Related Material: Staff & Student Interaction Policy - Monarch River

BACKGROUND:

- Required per California Education Code 44050
- The policy includes the same language as has been used in the Employee Handbook and the Parent Student Handbook.

RECOMMENDATION:

• Consider approval of the Staff & Student Interaction Policy.



Staff & Student Interaction Policy

Monarch River Academy ("School") recognizes its responsibility to make and enforce all rules and regulations governing student and employee behavior to bring about the safest and most learning-conducive environment possible.

The purpose of the Monarch River Academy Governing Board approving the Staff & Student Interaction policy is to ensure that the School is ensure the safety of staff and students and to establish the following policy components:

- 1. Define the Term "Boundaries"
- Outline Acceptable & Unacceptable Behavior
- 3. List Unacceptable Behaviors as an Illustration, Not Exhaustive List
- 4. List Acceptable Behaviors as an Illustration, Not Exhaustive List
- 5. Establish Expectations for Reporting
- 6. Establish Expectations & Process for Investigations
- 7. Establish Social Media Guidelines & Expectations
- 8. Establish Consequences for not Following this Policy

1. Boundaries Defined

For the purposes of this policy the term "boundaries" is defined as acceptable professional behavior by staff members while interacting with a student. Trespassing beyond the boundaries of a student-teacher relationship is deemed an abuse of power and a betrayal of public trust.

2. Acceptable and Unacceptable Behavior

Some activities may seem innocent from a staff member's perspective, but some of these activities can be perceived as flirtation or sexual insinuation from a student or parental point of view. The purpose of the following lists of unacceptable and acceptable behaviors is not to restrain innocent, positive relationships between staff and students, but to prevent relationships that could lead to, or may be perceived as, inappropriate or sexual misconduct.

Staff members must understand their own responsibilities for ensuring they do not cross the boundaries as written in this policy. Disagreeing with the wording or intent of the established boundaries will be considered irrelevant for any required disciplinary purposes. Thus, it is

critical that all employees study this policy thoroughly and apply its spirit and intent in their daily activities.

3. Unacceptable Behaviors

These lists, and any subsequent lists, are not meant to be all-inclusive, but rather illustrative of the types of behavior addressed by this policy.

- Giving gifts to an individual student that are of a personal and intimate nature
- Kissing of ANY kind
- Any type of unnecessary physical contact with a student in a private situation
- Intentionally being alone with a student away from school
- Making, or participating in, sexually inappropriate comments
- Sexual jokes, or jokes/comments with sexual overtones or double-entendres
- Seeking emotional involvement (which can include intimate attachment) with a student beyond the normative care and concern required of an educator
- Listening to or telling stories that are sexually oriented
- Discussing inappropriate personal troubles or intimate issues with a student in an attempt to gain their support and understanding
- Becoming involved with a student so that a reasonable person may suspect inappropriate behavior
- Giving students a ride to/from school or school activities without parental permission
- Being alone in a room with a student at school with the door closed
- Allowing students in your home without signed parental permission for a pre-planned and pre-communicated educational activity which must include another educator, parent, or other responsible adult
- Remarks about the physical attributes or physiological development of anyone
- Excessive attention toward a particular student
- Sending emails, text messages, Facebook responses, or letters to students if the content is not about school activities

4. Acceptable and Recommended Behaviors

- Obtaining parent's written consent for any school activity (exclusive of tutorials)
- Obtaining formal approval (site and parental) to take students off school property for activities such as field trips or competitions
- Emails, text-messages, phone conversations, and other communications to and with students, if permitted, must be professional and pertain to school activities or classes (communication should be initiated via school-based technology and equipment)
- Keeping the door open when alone with a student
- Keeping reasonable and appropriate space between you and the student
- Stopping and correcting students if they cross your own personal boundaries
- Keeping parents informed when a significant issue develops about a student
- Keeping after-class discussions with a student professional and brief
- Immediately asking for advice from senior-staff or administration if you find yourself in a difficult situation related to boundaries
- Involving your supervisor in discussion about boundaries that have the potential to become more severe (including but not limited to: grooming or other red flag behaviors observed in colleagues, written material that is disturbing, or a student's fixation on an

adult)

- Making detailed notes about an incident that in your best judgment could evolve into a more serious situation later
- Recognizing the responsibility to stop unacceptable behavior of students and/or co-workers
- Asking another staff member to be present, or within close supervisory distance, when you must be alone with a student after regular school hours
- Prioritizing professional behavior during all moments of student contact
- Asking yourself if any of your actions, which are contrary to these provisions, are worth sacrificing your job and career

5. Reporting

When any staff member becomes aware of another staff member, volunteer, guest or vendor having crossed the boundaries specified in this policy, or has a reasonable suspicion of misconduct, he or she must report the suspicion to their immediate supervisor or the Principal promptly. Reasonable suspicion means it is based on facts which would lead a reasonable person to believe the conduct occurred. Prompt reporting is essential to protect students, the suspected staff member, any witnesses, and the School as a whole. Employees must also report to the administration any awareness of, or concern about, student behavior that crosses boundaries, or any situation in which a student appears to be at risk for sexual abuse.

6. Investigating

The School will promptly investigate and document the investigation of any allegation of sexual misconduct or inappropriate behavior, using such support staff or outside assistance, as it deems necessary and appropriate under the circumstances. Throughout this fact-finding process, the investigating administrator, and all other privy to the investigation, shall protect the privacy interests of any affected student(s) and/or staff member(s) including any potential witnesses, as much as possible.

8. Social Media

Employees shall not accept students as friends on any personal social networking sites and are to decline any student-initiated friend requests. Teachers are not to initiate "friendships" with students or parents. Employees must delete any students already on their "friends" list immediately.

7. Consequences

Staff members who have violated this policy will be subject to appropriate disciplinary action, and where appropriate, will be reported to authorities for potential legal action.

Cover Sheet Employee Driving Policy & Guidelines

Section: IV. Operations

Item: D. Employee Driving Policy & Guidelines
Purpose: Discussion & Potential Action - Vote

Related Material: Employee Driving Policy & Guidelines - Monarch River

BACKGROUND:

• This is a new policy that has been adapted for the school based on guidance from the school's insurance provider, CharterSAFE.

RECOMMENDATION:

• Consider approval of the Employee Driving Policy & Guidelines.



Employee Driving Policy & Guidelines

Monarch River Academy ("School") understands that student transportation is a necessary service and an integral part of the total educational program at the School. The safe operation of motor vehicles is one of the highest priorities at the School. Though it is not the intent of the School to "police" operators of vehicles driven on behalf of the school or to invade the privacy of employees or volunteers, it is necessary to establish a basis for determining safe operating standards for drivers. The following shall apply to all persons operating School vehicles or operating their own vehicles to transport students for any reason or for School business:

The purpose of the Monarch River Academy Governing Board approving the Employee Driving Policy and Guidelines is to ensure there are safety protocols for driving for School business and activities and to establish the following policy components:

- 1. Outline Vehicle Requirements
- 2. Outline Employee Driver Requirements
- 3. List Insurance Requirements
- 4. Address Seat Belt Requirements
- 5. Establish Driving Guidelines

1. Vehicle Requirements

Acceptable private-passenger vehicles used for transporting students must met the following requirements:

- The vehicle <u>must not</u> be designed, used, or maintained to carry more than 11 passengers (including the driver). For 11 passenger vehicles, a commercial driver's license is required. Please note: Any vehicle with the capacity of 12 or more used to transport students is classified by regulatory authorities as a "school bus" and cannot be used to transport students unless it has been modified to meet all federal and state safety regulations of a school bus.
- The vehicle must be in safe working condition (e.g. working seatbelts, brakes, wipers, horn, and lights).
- As required by law, children who are under 8 years old OR who are not at least 4 feet 9 inches in height must be properly secured in a federally approved child passenger restraint system.

2. Employee Driver Requirements

Driver must be at least 24 years of age and have the following on file with the School.

- Driver application
- LIve Scan background check
- TB Risk Assessment
- Signed Boundaries Policy
- Valid California driving license
- Valid vehicle registration

3. Insurance Requirements

Driver must carry and provide evidence of the following auto insurance coverage and amounts:

- Automobile Liability \$100,000 per person; \$300,000 per occurrence
- Property Damage \$50,000 per occurrence

If the driver of a personal automobile for approved School purposes is involved in an accident, by law their liability insurance policy is used first (California vehicle Code section 17150). The School's liability policy would be used only after their policy limits have been exceeded. The School does not cover, nor is it responsible for, comprehensive and collision coverage to personal vehicles. The School's insurance does not cover damage to personal vehicles.

4. Seat Belt Requirement

Seat belts are an essential element of the School's driver safety policy/procedures. To emphasize seat belt awareness, on (1) seat belt violation while on School business will equate to one (1) moving violation.

5. Guidelines

- Drivers must obey the rule of three (3): At least two (2) adults are required to transport a single student (unless responding to a medical emergency). At least two (2) students must be present if transported by a single adult.
- No non-approved stops other than to and from the activity should be made. During approved stops, students must be supervised.
- Drivers are required to obey all laws regarding electronic wireless communication, including, but not limited to: telephone calls, writing, sendin, or reading text messages, instant messages, and e-mail messages.
- No smoking while driving. Drivers suspected of being under the influence of drugs or alcohol will not be permitted to drive.
- Drivers may not carry non-school personnel, non-students, or other "guests" as passengers.
- Every driver shall be familiar with and observe all State of california Vehicle Codes, and local traffic rules and ordinances, including traffic control signs, posted speed limits,

parking restrictions, and other applicable rules and regulation governing vehicle operation. it is the responsibility of the employee to visually inspect the vehicle prior to its use to ensure that the vehicle is in a safe and clean operating condition (e.g. material/equipment that obstructs the driver's vision and/or may cause injury in the event of an accident).

- Drivers who are driving their personal automobile for approved school purposes will be responsible for any costs associated with moving violations and parking violations incurred during such driving.
- Parents are required to sign a permission slip/waiver that explains how transportation will be provided for each trip before their child may drive in a private passenger vehicle.

I HAVE READ AND UNDERSTAND THE STUDENT TRANSPORTATION/DRIVING POLICY & AGREE TO IS TERMS.

Sign			Date	
	Employee or Volunteer	and the same of th		
Completed			State	
	Driver's License #			
Sign			Date	
	Supervisor Walley			

Administrator Evaluations

Section: V. Administrator Evaluations

Item: A. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:

Executive Director & Co-Director/Principal

Purpose: Closed Session

Related Material: N/A

BACKGROUND:

• The Board will meet in Closed Session to continue the Administrator Evaluation process.

Administrator Evaluations

Section: V. Administrator Evaluations

Item: B. Report Out of any Action Taken During Closed Session

Purpose: Report Out (Informational)

Related Material: None

BACKGROUND:

• The Board President will report out on any action taken in Closed Session.

Cover SheetAnnual Form 700

Section: VI. Governance

Item: A. Annual Form 700

Purpose: Discussion (Informational Only)

Related Material: N/A

BACKGROUND:

- In accordance with the Board's Conflict of Interest Code, Board Members must complete an annual Statement of Economic Interest, Form 700.
- Board Members should have received their Form 700 packets in the mail. If not, please let the school administration know.

Cover Sheet Meeting Format

Section: VI. Governance

Item: B. Meeting Format

Purpose: Discussion & Potential Action - Vote

Related Material: N/A

BACKGROUND:

- It is recommended that the Board meets to determine health/safety risks of meeting in-person vs virtually. Reference: <u>Government Code Section 8625</u>
- If a state of emergency as declared by the governor continues to remain active, legislative bodies must "re-up" their decision to teleconference using this flexibility and making a determination every 30 days thereafter. Doing so, the Board must make the following findings, by majority vote:
 - > The board has reconsidered the circumstances of the state of emergency.
 - ➤ Either of the following circumstances exist: (1) The state of emergency continues to directly impact the ability of the members to meet safely in person, and/or (2) state or local officials continue to impose or recommend measures to promote social distancing.
- The flexibility afforded under AB 361 sunsets on January 1, 2024 and the usual teleconferencing restrictions return to pre-COVID practices/guidelines.

RECOMMENDATION:

 Consider approval to hold the next meeting in April virtually and include this discussion and potential action item on future board meetings until the state of emergency has been lifted.