## Regular Scheduled Board Meeting



September 28, 2021 at 4:30 PM | 3610 E. Ashlan Avenue, Fresno, CA 93926

Zoom Link: https://zoom.us/j/4183238475

Meeting ID: 418 323 8475 Join by Phone: (669) 900-6833

### **Monarch River Mission Statement**

The mission of Monarch River Academy is to develop the individual gifts of students in Tulare County and adjacent counties to become proficient in Common Core State Standards and become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

## **Agenda**

	Purpose	Presenter	Time
I. Opening Items			4:30 PM
A. Record Attendance			1 m
B. Call the Meeting to Order		Dr. Sam Nofziger	1m
C. Flag Salute			1m
D. Approval of the Agenda (p.1-3)	Vote	Dr. Sam Nofziger	1m
E. Public Comment	FYI	Dr. Sam Nofziger	4 m
F. Approve Minutes (p.4-13)	Approve Minutes	Dr. Sam Nofziger	2 m

I. Opening Items (continued)			
G. Executive Director Report (p.14-15)	Discuss	Dr. Laurie Goodman	15 m
II. Finance			4:55 PM
A. August Financials (p.16-37)	Vote	Darlington Ahaiwe	5 m
III. Academic Excellence			5:00 PM
A. Virtual Academy Coordinator Job Description & Stipend (p.38-40)	Vote	Steph Johnson	5 m
B. Special Education Student Related Services Absence Policy (p.41-44)	Vote	Dr. Steven James	5 m
IV. Operations			5:10 PM
A. School Organizational Chart, Directory & Regional Teaching Teams (p.45-50)	FYI	Dr. Laurie Goodman	5 m
B. Part-time Teacher Hourly Table 2021-2022 (p.51-52)	Vote	Dr. Laurie Goodman	5 m
V. Governance			5:20 PM
A. Annual Brown Act Training	Discussion	Dr. Laurie Goodman	5 m
VI. Closing Items			5:25 PM
A. Board of Director Comments & Requests	Discuss	Board Members	2 m
B. Announcement of the Next	FYI	Dr. Sam Nofziger	1 m

Scheduled Board Meetings			
Regular Board Meeting: October	26, 2021 at 4:30 PM	1	
C. Adjourn Meeting	Vote	Dr. Sam Nofziger	1 m

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 758-0511 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 1213))

## Regular Board Meeting Minutes



Zoom Link: <a href="https://zoom.us/j/4183238475">https://zoom.us/j/4183238475</a>

Meeting ID:418 323 8475 Join by Phone: (669) 900-6833

## **Monarch River Mission Statement**

The mission of Monarch River Academy is to develop the individual gifts of students in Tulare County and adjacent counties to become proficient in Common Core State Standards and become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

#### **Directors Present**

Dr. Sam Nofziger (remote), Monique Ouwinga (remote), Sarah Sanchez (remote), Dr. Craig Wheaton (remote) & Ashley Wiens (remote)

#### **Directors Absent**

All Board Members were present at the meeting.

#### **Guests Present**

Dr. Rob Hudson (remote), Dr. Laurie Goodman (remote), Steph Johnson (remote), Dr. Steven James (remote), Darlington Ahaiwe (remote), Lorraine Sewell (remote), Mariah Jordan (remote), Jonathan Quijas (remote), Blake Wright (remote), Maria Thoeni (remote), & Kmmi Buzzard (remote)

## **Minutes**

#### 1. Opening Items

#### 1.A. Record Attendance

#### 1.B. Call the Meeting to Order

Dr. Sam Nofziger called the meeting of the board of directors of Monarch River Academy to order on Tuesday, August 24, 2021 at 4:31 PM.

#### 1.C. Flag Salute

Dr. Sam Nofziger led the Flag Salute.

#### 1.D. Approval of the Agenda

Sarah Sanchez made a motion to approve the agenda.

Ashley Wiens seconded the motion.

The board VOTED unanimously to approve the motion.

#### 1.E. Public Comment

No public comments were made.

#### 1.F. Review & Approval of Minutes

Sarah Sanchez made a motion to approve the minutes from the Regular Scheduled Board Meeting on July 27 2021.

Ashley Wiens seconded the motion.

The board VOTED unanimously to approve the motion.

#### 1.6. School Report

Dr. Laurie Goodman shared:

- Celebration of program launch
- Virtual Academy offerings are being well received by families
- Enrollment Targets: Still working toward 1500 students, however the number is currently around 1100. The enrollment total will likely hit approximately 1200 students. Numbers are impacted by beginning of the year withdrawals. This is typical of previous years. New enrollments will likely stop between September 15th and October 1st.

Monique Ouwinga joined the meeting at 4:39 PM.

#### 2. Finance

#### 2.A. July Financials

Darlington Ahaiwe presented the July Financial Reports including changes from the original budget projections. The budget has been adjusted due to anticipated downward changes to enrollment projections.

Ashley Wiens made a motion to approve the July Financial Reports.

Sarah Sanchez seconded the motion.

The board VOTED to approve the motion.

#### 2.B. Shared Staff MOU - Central Valley Charter Schools & Sequoia Grove Charter Alliance

Sarah Sanchez made a motion to approve the Central Valley Charter School data in the appendices item.

Ashley Wiens seconded the motion.

The board VOTED to approve the motion.

The Shared MOU will be brought back before the Board once the Sequoia Grove Charter Alliance data has been completed.

#### 2.C. Administrative & Teacher Salary Comparison Data

Dr. Goodman presented the comparative Administrative & Teacher Salary data from other similarly sized and or modeled schools.

#### 3. Academic Excellence

#### 3.A. EL Presentation

Maria Thoeni provided the board with an overview of the school's EL Development Program.

- A recap of last school year's end of year data was provided.
- The ELD Program strives to improve results.
- Currently, the EL Coordinator is sending out Student Score Reports and conducting initial assessments and following up on students that have been reclassified.
- A parent meeting/orientation is being held as well as ongoing training and support.
- An overview of EL curricular offerings and EL live instruction was provided.

Dr. Craig Wheaton joined the Board Meeting at 4:58 PM.

#### 3.B. Special Education Assistant Director Introduction

Dr. James introduced Lorraine Sewell.

#### 3.C. Transition Team Presentation

Yolanda Vazquez introduced Blake Wright and Jonathan Quijas the school's Job Coaches. They provided the board with an overview of college and career services. The new initiatives include:

- Alumni Network & Career Services
- Podcasts
- Partnerships Example: San Jose Job Corps
- Job Corps Cohort Launching in September
- Career Cohort Launching in October
- Future projects Websites, surveys to gather data on what supports are needed, launch of credit recovery Cohort, additional resources, and launch of High School Hangouts

Dr. Sam Nofziger asked what the team is doing to to get the word out about these programs and opportunities. Yolanda Vazquez shared that the team is working with Carmen Marroquin to reach out to alumni and the opportunities are currently being shared with current transition students and other groups. Ashley Wiens was pleased to hear of these new programs as she was just speaking with a family whose student was looking for career assistance. Dr. Craig Wheaton is also pleased to hear of these new programs and sees opportunities for collaboration with his network.

#### 3.D. Parent Student Handbook

Steph Johnson presented the 2021-2022 Parent Student Handbook highlighting the changes.

Dr. Craig Wheaton made a motion to approve the Parent Student Handbook. Ashley Wiens seconded the motion.

The board VOTED to approve the motion.

#### 3.E. Regional Coordinator Support Plan

Steph Johnson presented the Regional Coordinator support plan.

Sarah Sanchez asked if parents have visibility on the leadership structure of who a particular Homeschool Teacher's Regional Coordinator is. Steph Johnson said this

information is not currently shared, but it is valuable information that can be formatted and shared.

#### 4. Governance

#### 4.A. Annual Brown Act Training

All Board Members have received access to the annual Brown Act Training and Dr. Goodman has scheduled time after the next board meeting to complete any unfinished training modules.

#### 5. Closing Items

#### 5.1. Board of Director Comments & Requests

Steph Johnson will bring back a Regional Coordinator > Homeschool Teacher org chart/table

#### 5.2. Announcement of the Next Scheduled Board Meetings

Special: September 7, 2021 at 5:00 PM Regular: September 28, 2021 at 4:30 PM

Discussion of the location of the Board Meetings whether to continue to facilitate meetings via Zoom or change to in-person. Due to the uncertainties of COVID and the Delta Variant as well as the status of the use of the Brandman University Facilities, the meetings will continue next month via Zoom.

#### 5.3. Adjourn Meeting

Sarah Sanchez made a motion to adjourn the Board Meeting at 5:46 PM. Ashley Wiens seconded the motion.

The board VOTED to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:46 PM

Respectfully Submitted, Dr. Sam Nofziger

Prepared by: Mariah Jordan			
Noted by:			
Board Secretary			

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 758-0511 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 1213))

## Special Board Meeting Minutes



September 7, 2021 at 5:00 PM | 3610 E. Ashlan Avenue, Fresno, CA 93926

Zoom Link: <a href="https://zoom.us/j/4183238475">https://zoom.us/j/4183238475</a>

Meeting ID:418 323 8475 Join by Phone: (669) 900-6833

## **Monarch River Mission Statement**

The mission of Monarch River Academy is to develop the individual gifts of students in Tulare County and adjacent counties to become proficient in Common Core State Standards and become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

#### **Directors Present**

Dr. Sam Nofziger (remote), Monique Ouwinga (remote), Sarah Sanchez (remote), & Dr. Craig Wheaton (remote)

#### **Directors Absent**

All active Board Members were present at the meeting.

#### **Guests Present**

Dr. Rob Hudson (remote), Dr. Laurie Goodman (remote), Steph Johnson (remote), Darlington Ahaiwe (remote), Yolanda Vazquez (remote), Lorraine Sewell (remote), Mariah Jordan (remote), Maria Thoeni (remote), Jenny Plumb (remote), & Kmmi Buzzard (remote)

### **Minutes**

#### I. Opening Items

#### A. Record Attendance

#### B. Call the Meeting to Order

Dr. Sam Nofziger called the meeting of the board of directors of Monarch River Academy to order on Tuesday, September 7, 2021 at 5:00 PM.

#### C. Flag Salute

Dr. Sam Nofziger led the Flag Salute.

#### D. Approval of the Agenda

Dr. Craig Wheaton made a motion to approve the agenda.

Sarah Sanchez seconded the motion.

The board VOTED unanimously to approve the motion.

#### **E. Public Comment**

No public comments were made.

#### II. Finance

#### A. June 2021 Financials / Unaudited Actual Report

Darlington Ahaiwe presented the June 2021Financial report. School is showing strong fiscal health overall. The Unaudited Actual report has been prepared for the school and upon approval of the board submitted to the authorizer and COE.

Dr. Craig Wheaton inquired if the fiscal forecast and reserves indicate that the school will not need to factor in the 2022-2023 school year. Darling reported that this is probable.

Dr. Sam Nofziger asked for confirmation that the school's fiscal health is as good as it appears through the report. Darlington confirmed that due to the one time funds such as the PPP, the fiscal outlook is strong.

Dr. Sam Nofziger asked for specific financial characteristics/metrics that the school can continue to focus on maintaining and building on. Darlington Ahaiwe will prepare this information and guidance for the next board meeting.

Sarah Sanchez inquired what the strategy is for reserves and what areas the school might plan to utilize them. Dr. Laurie Goodman described the process of taking parent, board, and stakeholder input.

Dr. Sam Nofziger encouraged the school leadership team to provide input to Dr. Laurie Goodman on programs, resources, etc. that the staff thinks would be useful to help the school and students.

Sarah Sanchez made a motion to approve the June 2021 Financials / Unaudited Actual Report.

Monique Ouwinga seconded the motion.

The board VOTED to approve the motion.

#### III. Closing Items

#### 1. Board of Director Comments & Requests

- 1. Dr. Sam Nofziger asked Darlingon Ahaiwe for specific financial characteristics/metrics that the school can continue to focus on maintaining and building on.
- 2. Does the school maintain a wishlist?

#### 2. Announcement of the Next Scheduled Board Meeting

Regular: September 28, 2021 at 4:30 PM

#### 3. Adjourn Meeting

Sarah Sanchez made a motion to adjourn the Board Meeting at 5:25 PM.

Dr. Craig Wheaton seconded the motion.

The board VOTED to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:25 PM

Respectfully Submitted,

Dr. Sam Nofziger

Prepared by: Mariah Jordan		
Noted by:		
Board Secretary		

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 758-0511 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 1213))

## **Cover Sheet**

## **Executive Director Report**

Section: I. Opening Items

Item: G. Executive Director Report

Purpose: FYI

Related Material: ED Report - Enrollment Report - MR

#### **BACKGROUND:**

#### Topics to Include:

- 1. Report on Rosters Student Load
- 2. Enrollment Totals
- 3. TPR Report on Intervention & Virtual Academy Enrollment & Launch
- 4. High School Programs & College and Career Readiness
- 5. Social Media
- 6. Transition Plan & Social Emotional Plan
- 7. AB 167 Update & Staffing (Fran Crum)



#### **Enrollment Report**

Table 1   Principal Dashboard - Monarch I	Last updated	
Target	1250	9/24/2021 16:13:00
Current Pre-Enrolled (2021-22)	1099	Total including ADV
ADV- Import Ready	6	1105
Target Progress	88%	
In-Progress (Registration Deadline 9/26)	79	1
In-progress moving to ADV (Probability Weighted)	63	
Free spots Target - Current - ADV - In progress (prob. wtd.)	82	new enrollments needed
Total Enrollment Submissions (2021-22)	1074	
Weekly Submissions	35	
Submissions During (OE)	366	
Submissions After (OE)	708	

- 88% completion rate
- 35 new enrollment submissions were received this past week.
- 79 in progress, registration due 9/26.
- 82 new enrollments are needed to reach the target.

Households are being offered enrollment upon submission of a new enrollment application and invited to register upon confirming. This has helped shorten the turnaround time significantly.

The Enrollment Team will continue to invite newly interested families daily to ensure as many students are captured on Census day which is coming up on October 6th.

Enrollment Closure | The final day to submit a new enrollment interest form is Friday, October 1st. The final registration window will run from October 4th through October 15th for all those who submit an interest form by the October 1st deadline.

## **Cover Sheet**August Financials

Section: II. Finance

Item: A. August Financials

Purpose: Discussion & Potential Action - Vote

Related Material: Monarch River\_Financial Package\_August 2021

#### **BACKGROUND:**

• Charter Impact representative, Darlington Ahaiwe, will present the previous month's financial reports that include highlights, revenue, expenses, fund & cash balances, and related information to be included in the appendix.

#### **RECOMMENDATION:**

• Consider approval of the financial report



## **MONARCH RIVER** - Highlights



- 40/80 Expense Ratio ✓

Cert.	Instr.
40.3%	82.8%
54,172	380,179

· 25:1 Pupil Teacher Ratio ✓

Pupil:Tead	her Ratio
24.18	:1



# Attendance & Data Metrics



Enrollment & Per Pupil Data						
<u> Actual</u> <u>Forecast</u> <u>Budget</u>						
Average Enrollment	n/a	1250	1505			
ADA	n/a	1225	1475			
Attendance Rate	n/a	98.0%	98.0%			
Unduplicated %	42.9%	42.2%	42.9%			
Revenue per ADA \$11,187 \$11,003						
Expenses per ADA		\$10,163	\$9,658			



## **MONARCH RIVER** - Revenue



#### Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

**Total Revenue** 

Year-to-Date							
Actual Budget				v/(Unf)			
\$ 425,913	\$	416,825	\$	9,088			
2,500		5,377		(2,877)			
61,270		27,329		33,941			
308				308			
\$ 489,992	\$	449,531	\$	40,460			

Annual/Full Year							
Forecast Budget			Fav/(Unf)				
\$	11,703,192	\$	14,090,469	\$ (2,387,276)			
	809,059		836,809	(27,750)			
	1,191,009		1,302,634	(111,625)			
	308		<u>-</u>	308			
\$	13,703,568	\$	16,229,911	\$ (2,526,343)			



## **MONARCH RIVER** - Expenses



#### **Expenses**

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

**Total Expenses** 

Year-to-Date						
	Actual		Budget Fav/(Unf)		av/(Unf)	
\$	696,729	\$	768,811	\$	72,082	
	8,757		0		(8,757)	
	227,834		236,633		8,799	
	222,161		203,805		(18,356)	
	325,258		469,998		144,740	
	13,969		28,367		14,397	
	-		-		-	
	109,048		94,553		(14,496)	
	7,547		-		(7,547)	
	<u>-</u>		75,199		75,199	
\$	1,611,303	\$	1,877,366	\$	266,062	

A	Annı	ual/Full Year	
Forecast		Budget	Fav/(Unf)
\$ 4,623,683	\$	5,275,459	\$ 651,776
53,729		1	(53,728)
1,397,382		1,557,959	160,578
2,577,423		2,446,473	(130,950)
2,739,755		3,514,406	774,651
134,386		170,200	35,814
-		-	-
840,257		1,082,364	242,107
7,547		-	(7,547)
75,325		198,819	123,493
\$ 12,449,487	\$	14,245,681	\$ 1,796,194



# MONARCH RIVER - Fund Balance

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance

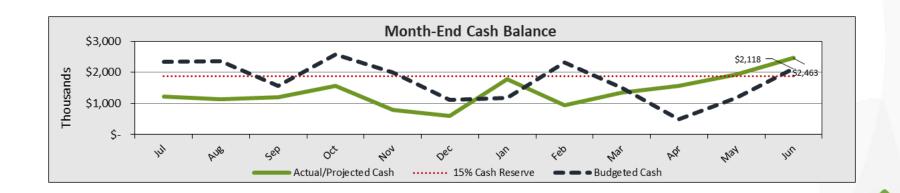
As a % of Annual Expenses

	Ye	ar-to-Date				
Actual		Budget	Fav/(Unf)			
\$ (1,121,311)	\$	(1,427,835)	\$	306,523		
2,073,666		2,073,666				
<u>\$ 952,354</u>	\$	645,831				
7.6%		4.5%				

A	Annı	ual/Full Year				
Forecast		Budget	Fav/(Unf)			
\$ 1,254,081	\$	1,984,230	\$	(730,149)		
 2,073,666		2,073,666				
\$ 3,327,747	\$	4,057,896				
26.7%		28.5%				



# MONARCH RIVER - Cash Balance





# **MOARCH RIVER** - Appendix





## Monthly Cash Flow/Forecast FY21-22 Revised 09/09/21

CHARTER IMPACT

Revisea 09/09/21																
ADA = 1225.00	Jul-21	A 21	C 21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	Na 22	Jun-22	Year-End	Annual	Original	Favorable /
	Jui-21	Aug-21	Sep-21	Oct-21	NOV-21	Dec-21	Jan-22	ren-22	IVIAT-22	Apr-22	May-22	Jun-22	Accruals	Forecast	<b>Budget Total</b>	(Unfav.)
						•										
Revenues															ADA = 1	1475.00
State Aid - Revenue Limit															,,,,,,	2175100
8011 LCFF State Aid		410,272	410,272	738,490	738,490	738,490	738,490	738,490	1,346,098	1,346,098	1,346,098	1,346,098	1,346,101	11,243,488	13,595,060	(2,351,572)
8012 Education Protection Account	-	410,272	410,272	61,250	738,430	738,430	61,250	738,430	1,340,038	61,250	1,340,038	1,340,038	61,250	245,000	295,000	(50,000)
	-	45.644	-	61,250	-	-	61,250	-	-	61,250	-	-	01,250	-	295,000	
8019 State Aid - Prior Year	-	15,641												15,641		15,641
8096 In Lieu of Property Taxes		-	17,331	11,554	11,554	11,554	11,554	11,554	41,321	20,661	20,661	20,661	20,661	199,063	200,408	(1,346)
	-	425,913	427,603	811,294	750,044	750,044	811,294	750,044	1,387,419	1,428,009	1,366,759	1,366,759	1,428,012	11,703,192	14,090,469	(2,387,276)
Federal Revenue																
8181 Special Education - Entitlement	-	-	5,377	9,678	9,678	9,678	9,678	9,678	18,891	18,891	18,891	18,891	18,891	148,225	178,475	(30,250)
8290 Title I, Part A - Basic Low Income	-	-	23,883	-	-	71,650	-	-	-	-	-	-	-	95,533	95,533	-
8296 Other Federal Revenue	-	2,500	-	-	-	-	562,801	-	-	-	-		-	565,301	562,801	2,500
	-	2,500	29,260	9,678	9,678	81,328	572,479	9,678	18,891	18,891	18,891	18,891	18,891	809,059	836,809	(27,750)
Other State Revenue		_,	,	2,21.2	2,212	02,020	,	2,212	,	,	,	,				(=: ): == /
8311 State Special Education	30,635	30,635	30,662	55,191	55,191	55,191	55,191	55,191	95,472	95,472	95,472	95,472	95,472	845,250	907,125	(61,875)
8550 Mandated Cost	30,033	30,033	30,002	33,131	33,131	17,443	33,131	33,131	33,472	33,472	33,472	33,472	33,472	17,443	17,443	(01,873)
	-	-	-	-	-	17,443		-	-		-	-				(
8560 State Lottery	-	-	-	-	-	-	44,215	-	-	44,215	-	-	155,344	243,775	293,525	(49,750)
8598 Prior Year Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8599 Other State Revenue	-	-	-	-	-	-	84,541	-	-	-	-		-	84,541	84,541	-
	30,635	30,635	30,662	55,191	55,191	72,634	183,948	55,191	95,472	139,688	95,472	95,472	250,817	1,191,009	1,302,634	(111,625)
Other Local Revenue																
8660 Interest Revenue	-	308	-	-	-	-	-	-	-	-		-	-	308	-	308
	-	308	-	-	-	-	-	-	-	-	-	-	-	308		308
Total Revenue	30,635	459,357	487,525	876,164	814,914	904,006	1,567,721	814,914	1,501,783	1,586,588	1,481,122	1,481,122	1,697,720	13,703,568	16,229,911	(2,526,343)
		•			-			•								<del></del>
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	251.818	260.131	268,823	268.823	268,823	268.823	268.823	268,823	268,823	268.823	268.823	268,823		3,200,180	3,897,590	697,410
	251,818	260,131	208,823	208,823	208,823	208,823	208,823	208,823	208,823	208,823	208,823	208,823	-	3,200,180	3,897,590	697,410
1170 Teachers' Substitute Hours													-			
1175 Teachers' Extra Duty/Stipends	16,026	33,623	54,840	54,840	54,840	54,840	54,840	54,840	54,840	54,840	54,840	54,840	-	598,048	662,590	64,542
1200 Pupil Support Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1300 Administrators' Salaries	61,975	59,042	61,975	61,975	61,975	61,975	61,975	61,975	61,975	61,975	61,975	61,975	-	740,767	634,191	(106,576)
1900 Other Certificated Salaries	7,057	7,057	7,057	7,057	7,057	7,057	7,057	7,057	7,057	7,057	7,057	7,057	-	84,688	81,088	(3,600)
	336,876	359,854	392,695	392,695	392,695	392,695	392,695	392,695	392,695	392,695	392,695	392,695	-	4,623,683	5,275,459	651,776
Classified Salaries																
2100 Instructional Salaries		_	0	0	0	0	0	0	0	0	0	0	_	1	1	0
2200 Support Salaries	4,418	4,339	4,497	4,497	4,497	4,497	4,497	4,497	4,497	4,497	4,497	4,497	_	53,728	_	(53,728)
	4,418	4,339	4,497	4,497	4,497	4,497	4,497	4,497	4,497	4,497	4,497	4,497	-	53,729	1	(53,728)
Benefits	1,110	1,555	.,	1,137	.,	.,	1,137	.,,	.,	.,	.,,	.,		30,723		(55)7207
3101 STRS	55,921	60,212	62.624	62.624	62.624	62.624	62,624	62.624	62.624	62.624	62.624	62.624		742,371	045 430	402 757
	55,921	60,212	62,624	62,624	62,624	62,624	62,624	62,624	62,624	62,624	62,624	62,624	-	742,371	845,129	102,757
3202 PERS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	- (2 222)
3301 OASDI	272	267	280	280	280	280	280	280	280	280	280	280	-	3,339	0	(3,339)
3311 Medicare	4,772	5,109	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	-	67,218	76,494	9,276
3401 Health and Welfare	44,139	50,012	40,125	40,125	40,125	40,125	40,125	40,125	40,125	40,125	40,125	40,125	-	495,401	529,650	34,249
3501 State Unemployment	2,393	821	1,476	1,476	1,476	1,476	7,378	5,903	2,951	1,476	1,476	1,476	-	29,776	32,830	3,054
3601 Workers' Compensation	1,799	2,117	5,536	5,536	5,536	5,536	5,536	5,536	5,536	5,536	5,536	5,536	-	59,276	73,856	14,580
3901 Other Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	109,295	118,538	115,774	115,774	115,774	115,774	121,677	120,201	117,250	115,774	115,774	115,774	-	1,397,382	1,557,959	160,578
Books and Supplies	,	.,	-,				,		,					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
4100 Textbooks and Core Materials	_											_			_	
4200 Books and Reference Materials			-					_	_	-	_	_			_	_
	26.520	127.500	205 440	247 105	120 501	221 720	126 700	105 145	225 542	422.620	346.000	114 000		2 200 552	2 170 017	(122 725)
4302 School Supplies	26,530	127,506	205,449	247,105	138,581	231,726	136,789	185,145	225,512	423,628	246,980	114,602		2,309,553	2,176,817	(132,735)
4305 Software	28,914	6,966	12,233	12,233	12,233	12,233	12,233	12,233	12,233	12,233	12,233	12,233	-	158,213	183,300	25,087
4310 Office Expense	20	628	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	1,042	-	11,065	14,600	3,535
4311 Business Meals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4312 School Fundraising Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4400 Noncapitalized Equipment	-	31,596	6,386	7,680	4,307	7,202	4,252	5,755	7,009	13,167	7,676	3,562	-	98,592	71,756	(26,837)
4700 Food Services	-	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-
	55,464	166,696	225,110	268,061	156,163	252,204	154,315	204,174	245,796	450,070	267,931	131,439	-	2,577,423	2,446,473	(130,950)
•			· · · · · · · · · · · · · · · · · · ·	*			•									

#### Monthly Cash Flow/Forecast FY21-22

Revised 09/09/21

CHARTER IMPACT

NCVISCU 05/05/21															-	-	
ADA = 1225.00		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Subagreement Serv	rices																
5101 Nursing		_	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-
5102 Special Ed	ducation	_	6,803	61,392	61,392	61,392	61,392	61,392	61,392	61,392	61,392	61,392	61,392	_	620,719	534,200	(86,519)
5103 Substitute		_	-,	,	,	,	,	,	-	,	,	,		_	-	-	(,,
5104 Transport													_				
5105 Security	tation	-	-	_	_	_	_	_	_	_	_	_	-	_	_	_	-
,		4 477	24 020	-	-	20.672	-	20.472			440.240	-	24.004	-	-	4 276 065	-
	ucational Consultants	4,477	31,828	57,333	68,957	38,672	64,666	38,172	51,666	62,931	118,218	68,922	31,981	-	637,823	1,276,065	638,242
5107 Instruction	onal Services	141,075	141,075	119,906	119,906	119,906	119,906	119,906	119,906	119,906	119,906	119,906	119,906	-	1,481,212	1,704,141	222,928
		145,552	179,705	238,630	250,255	219,970	245,963	219,470	232,964	244,229	299,515	250,220	213,279	-	2,739,755	3,514,406	774,651
Operations and Hou																	
5201 Auto and	l Travel	-	-	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	-	12,000	17,700	5,700
5300 Dues & N	/lemberships	-	-	217	217	217	217	217	217	217	217	217	217	-	2,167	3,200	1,033
5400 Insurance	e	6,418	7,551	8,883	8,883	8,883	8,883	8,883	8,883	8,883	8,883	8,883	8,883	-	102,803	122,500	19,697
5501 Utilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5502 Janitorial	l Services	_	_	_	-	_	_	_			_	_	-	_	_	_	-
	neous Expense	_	_	442	442	442	442	442	442	442	442	442	442	_	4,417	9,200	4,783
	draising Expense	_	_	-			-	-			-	-		_	.,	-,	-,
5900 Commun				1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008		10,083	13,400	3,317
	and Shipping			292	292	292	292	292	292	292	292	292	292		2,917	4,200	1,283
3901 POStage a	and Shipping	6,418	7,551	12,042	12,042	12,042	12,042	12,042	12,042	12,042	12,042	12,042	12,042	-	134,386	170,200	35,814
		0,418	7,551	12,042	12,042	12,042	12,042	12,042	12,042	12,042	12,042	12,042	12,042	-	134,386	170,200	35,814
Facilities, Repairs a	nd Other Leases																
5601 Rent		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5602 Additiona		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5603 Equipmer	nt Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5604 Other Lea	ases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5605 Real/Pers	sonal Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5610 Repairs a	and Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	_		-
Professional/Consu	Ilting Services																
5801 IT		_	_	192	192	192	192	192	192	192	192	192	192	_	1,917	2,900	983
5802 Audit & T	Γανος				4,467	4,467	4,467								13,400	14,200	800
5803 Legal	idaes	15,000	6,045	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333		44,378	35,700	(8,678)
•	nal Development	30	845	2,733	2,733	2,733	2,733	2,733	2,733	2,733	2,733	2,733	2,733		28,208	39,100	10,892
	·	30	843											_	-		
	Consulting	-	-	83	83	83	83	83	83	83	83	83	83	-	833	2,000	1,167
·	ctivities/Field Trips		312	1,144	1,376	772	1,290	762	1,031	1,256	2,359	1,375	638	-	12,316	150,642	138,326
5807 Bank Cha	arges	570	637	850	850	850	850	850	850	850	850	850	850	-	9,707	11,500	1,793
5808 Printing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	100	100
5809 Other tax	kes and fees	-	473	892	892	892	892	892	892	892	892	892	892	-	9,390	11,700	2,310
5810 Payroll Se	ervice Fee	276	1,067	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	-	16,343	18,200	1,858
5811 Managen	ment Fee	23,537	47,449	19,984	19,984	19,984	19,984	19,984	19,984	19,984	19,984	19,984	19,984	-	270,830	284,023	13,194
5812 District O	Oversight Fee	-	12,308	12,828	24,339	22,501	22,501	24,339	22,501	41,623	42,840	41,003	41,003	43,310	351,096	422,714	71,618
5813 County Fe	ees	_	_	_	_	29	-	_	_	_	_	_	_	_	29	36	8
•	croachment	_	_	2,883	5,190	5,190	5,190	5,190	5,190	9,149	9,149	9,149	9,149	14,051	79,478	86,848	7,370
	elations/Recruitment	_	500	183	183	183	183	183	183	183	183	183	183	,	2,333	2,700	367
3013 1 45/10 110	nations, neer alement	39,413	69,635	45,606	64,122	61,709	62,199	59.041	57,473	80,779	83,100	80,278	79,541	57,360	840,257	1,082,364	242,107
Depreciation		33,413	05,055	45,000	04,122	01,703	02,133	33,041	37,473	00,773	03,100	00,270	73,541	37,300	040,237	1,002,304	242,107
6900 Depreciat	tion France	3,774	3,774												7,547		(7,547)
6900 Depreciai	tion expense												-	-			
		3,774	3,774	-	-	-	-	-	-	-	-	-	-	-	7,547		(7,547)
Interest																	
7438 Interest E	Expense	-	-	25,108	25,109	-	25,109	-	-	-	-	-	-	-	75,325	198,819	123,493
		-	-	25,108	25,109	-	25,109	-	-	-	-	-	-	-	75,325	198,819	123,493
Total Expenses		701,211	910,092	1,059,463	1,132,555	962,851	1,110,484	963,738	1,024,047	1,097,288	1,357,693	1,123,438	949,267	57,360	12,449,487	14,245,681	1,796,194
Monthly Surplus (Defic	it)	(670,576)	(450,736)	(571,938)	(256,392)	(147,937)	(206,477)	603,983	(209,133)	404,495	228,894	357,684	531,855	1,640,359	1,254,081	1,984,231	(730,149)
	•																

#### Monthly Cash Flow/Forecast FY21-22

Revised 09/09/21



ADA = 1225.00	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Favorable / Budget Total (Unfav.)
Cash Flow Adjustments														10%	
Monthly Surplus (Deficit)	(670,576)	(450,736)	(571,938)	(256,392)	(147,937)	(206,477)	603,983	(209,133)	404,495	228,894	357,684	531,855	1,640,359	1,254,081	Cert. Instr.
Cash flows from operating activities	(070,570)	(430,730)	(371,338)	(230,332)	(147,557)	(200,477)	003,383	(203,133)	404,433	220,034	337,084	331,833	1,040,339	1,234,081	40.3% 82.8%
Depreciation/Amortization	3,774	3,774		_				_						7,547	54,172 380,179
Public Funding Receivables	102,494	999,729	1,535,700			-	581,799						(1,697,720)	1,522,003	34,172 380,179
Grants and Contributions Rec.	554,056	142,573	1,333,700				361,733						(1,037,720)	696,629	
Due To/From Related Parties	334,030	142,573												090,029	
Prepaid Expenses	(29,391)	(285)	_	_	-	_	_	_	_	_	_	_	-	(29,676)	
Other Assets	(29,391)	(205)	-	-	-	-	-	-	-	-	-	-	-	(29,676)	
Accounts Payable	(343,011)	(38,088)	-	-	-	-	-	-	-	-	-	-	57,360	(323,739)	Pupil:Teacher Ratio
Accrued Expenses	(7,484)	(41,523)	-	-	-	-	-	-	-	-	-	-	37,300	(49,007)	24.18 :1
Other Liabilities	(7,404)	30,247	-	-	-	-	-	-	-	-	-	-	-	30,247	24.18 .1
Cash flows from investing activities	_	30,247	_	_	-	_	_	_	_	_	_	_	-	30,247	
Purchases of Prop. And Equip.	(5,208)	(50,000)												(55,208)	
Notes Receivable	(3,200)	(50,000)	_	_	_	_	_	_	_	_	_	_	_	(33,200)	
Cash flows from financing activities															
Proceeds from Factoring	_	_	627,700	627,717	_	627,717	_	-	_	_	_	_	_	1,883,133	
Payments on Factoring	_	(664,500)	(1,535,700)		(627,700)	(627,717)	_	(627,717)					_	(4,083,333)	
Proceeds(Payments) on Debt	_	(00.,000,	(_,,,,,	_	(==:,:==,	(,,	_	(,,	_	_	_	_	_	( ',,,	
Total Change in Cash	(395,347)	(68,809)	55,762	371,325	(775,637)	(206,477)	1,185,782	(836,850)	404,495	228,894	357,684	531,855			
Cash, Beginning of Month	1,609,915	1,214,569	1,145,759	1,201,521	1,572,846	797,209	590,732	1,776,514	939,664	1,344,159	1,573,053	1,930,738			
·			•			•			•						
Cash, End of Month	1,214,569	1,145,759	1,201,521	1,572,846	797,209	590,732	1,776,514	939,664	1,344,159	1,573,053	1,930,738	2,462,593			

## **Budget vs Actual**

Revenues           State Aid - Revenue Limit         LCFF State Aid         \$ 410,272         \$ 409,5           Education Protection Account         -         -         7,2           State Aid - Prior Year         15,641         In Lieu of Property Taxes         -         7,2           Total State Aid - Revenue Limit         425,913         416,8           Federal Revenue         -         5,3           Special Education - Entitlement         -         5,3           Title I, Part A - Basic Low Income         -         -           Other Federal Revenue         2,500         5,3           Other Federal Revenue         2,500         5,3           Other State Revenue         30,635         27,3           Mandated Cost         -         -           State Lottery         -         -           Other State Revenue         30,635         27,3           Other Local Revenue         30,635         27,3           Other Local Revenue         308         -           Interest Revenue         308         -           Total Other Local Revenue         308         -           Total Revenue         308         -           Teachers' Salaries         \$	- 15,641 45 (7,245 25 9,088 77 (5,377 - 2,500 77 (2,877 29 3,306 - 308 - 308 - 308 - 308 - 308 - 308 - 308 - 308	1 15,64 5) 3 425,91 7) - 2,50 7) 2,50 6 61,27 6 61,27 8 30 8 30 \$ 489,99	7,245 3 416,825 - 5,377	15,641 (7,245) 9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	\$ 13,595,060 295,000 - 200,408 14,090,469 178,475 95,533 562,801 836,809 907,125 17,443 293,525 84,541 1,302,634 - \$ 16,229,911
State Aid - Revenue Limit  LCFF State Aid \$ 410,272 \$ 409,5 Education Protection Account State Aid - Prior Year 15,641 In Lieu of Property Taxes - 7,2  Total State Aid - Revenue Limit 425,913 416,8 Federal Revenue Special Education - Entitlement - 5,3 Title I, Part A - Basic Low Income 7,2  Other Federal Revenue 2,500 5,3  Other State Revenue 2,500 5,3  Other State Revenue 30,635 27,3  Mandated Cost - 5 State Lottery 7,2  Other State Revenue 30,635 27,3  Mandated Cost - 5 State Lottery 7,2  Other State Revenue 30,635 27,3  Other Local Revenue 30,635 27,3  Other Certificated Salaries 5,260,131 5,324,7  Teachers' Salaries 5,260,131 5,324,7  Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 5,9,042 52,8  Other Certificated Salaries 7,057 6,7  Total Certificated Salaries 7,057 6,7  Total Certificated Salaries 359,854 384,4  Classified Salaries 4,339  Total Classified Salaries 4,339  Total Classified Salaries 4,339  Total Classified Salaries 4,339  Total Classified Salaries 4,339	- 15,641 45 (7,245 25 9,088 77 (5,377 - 2,500 77 (2,877 29 3,306 - 308 - 308 - 308 - 308 - 308 - 308 - 308 - 308	1 15,64 5) 3 425,91 7) - 2,50 7) 2,50 6 61,27 6 61,27 8 30 8 30 \$ 489,99	7,245 3 416,825 - 5,377	15,641 (7,245) 9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	295,000 - 200,408 14,090,469  178,475 95,533 562,801 836,809  907,125 17,443 293,525 84,541 1,302,634  - \$ 16,229,911
LCFF State Aid	- 15,641 45 (7,245 25 9,088 77 (5,377 - 2,500 77 (2,877 29 3,306 - 308 - 308 - 308 - 308 - 308 - 308 - 308 - 308	1 15,64 5) 3 425,91 7) - 2,50 7) 2,50 6 61,27 6 61,27 8 30 8 30 \$ 489,99	7,245 3 416,825 - 5,377	15,641 (7,245) 9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	295,000 - 200,408 14,090,469  178,475 95,533 562,801 836,809  907,125 17,443 293,525 84,541 1,302,634  - \$ 16,229,911
Education Protection Account State Aid - Prior Year In Lieu of Property Taxes Total State Aid - Revenue Limit Federal Revenue Special Education - Entitlement Title I, Part A - Basic Low Income Other Federal Revenue State Special Education Total Federal Revenue State Special Education State Special Education Mandated Cost State Lottery Other State Revenue Total Other State Revenue  Total Other State Revenue  State Special Education Andated Cost State Lottery Other State Revenue Total Other State Revenue  Total Other State Revenue  State Special Education Andated Cost State Lottery Other State Revenue Total Other Local Revenue Interest Revenue State Revenue State Revenue State Revenue Interest Revenue State Revenue State Revenue State Special Education State Lottery State Revenue State	- 15,641 45 (7,245 25 9,088 77 (5,377 - 2,500 77 (2,877 29 3,306 - 308 - 308 - 308 - 308 - 308 - 308 - 308 - 308	1 15,64 5) 3 425,91 7) - 2,50 7) 2,50 6 61,27 6 61,27 8 30 8 30 \$ 489,99	7,245 3 416,825 - 5,377	15,641 (7,245) 9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	295,000 - 200,408 14,090,469  178,475 95,533 562,801 836,809  907,125 17,443 293,525 84,541 1,302,634  - \$ 16,229,911
State Aid - Prior Year         15,641           In Lieu of Property Taxes         -         7,2           Total State Aid - Revenue Limit         425,913         416,8           Federal Revenue         -         5,3           Title I, Part A - Basic Low Income         -         -           Other Federal Revenue         2,500         5,3           Other Federal Revenue         2,500         5,3           Other State Revenue         30,635         27,3           Mandated Cost         -         -           State Lottery         -         -           Other State Revenue         -         -           Total Other State Revenue         30,635         27,3           Other Local Revenue         -         -           Interest Revenue         30,635         27,3           Other Local Revenue         308         -           Total Other Local Revenue         308         -           Total Revenues         \$ 459,357         \$ 449,5           Expenses         -         -           Certificated Salaries         \$ 260,131         \$ 324,7           Teachers' Salaries         \$ 260,131         \$ 324,7           Teachers' Extra Duty/Stipends	45 (7,245 9,088 77 (5,377 - 2,500 77 (2,877 29 3,306 	5)  3 425,91  7)  - 0 2,50  7)  2,50  61,27  6 61,27  8 30  8 30  \$ 489,99	7,245 3 416,825 - 5,377	(7,245) 9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	200,408 14,090,469  178,475 95,533 562,801 836,809  907,125 17,443 293,525 84,541 1,302,634  \$ 16,229,911
In Lieu of Property Taxes	45 (7,245 9,088 77 (5,377 - 2,500 77 (2,877 29 3,306 	5)  3 425,91  7)  - 0 2,50  7)  2,50  61,27  6 61,27  8 30  8 30  \$ 489,99	7,245 3 416,825 - 5,377	(7,245) 9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	14,090,469  178,475 95,533 562,801 836,809  907,125 17,443 293,525 84,541 1,302,634  \$ 16,229,911
Total State Aid - Revenue Limit         425,913         416,8           Federal Revenue         Special Education - Entitlement         -         5,3           Title I, Part A - Basic Low Income         -         -           Other Federal Revenue         2,500         5,3           Other State Revenue         2,500         5,3           Other State Revenue         30,635         27,3           Mandated Cost         -         -           State Lottery         -         -           Other State Revenue         30,635         27,3           Other State Revenue         30,635         27,3           Other Local Revenue         308         -           Interest Revenue         308         -           Total Other Local Revenue         308         -           Total Revenues         \$ 459,357         \$ 449,5           Expenses         Certificated Salaries         \$ 260,131         \$ 324,7           Teachers' Salaries         \$ 260,131         \$ 324,7           Teachers' Extra Duty/Stipends         33,623         Administrators' Salaries         59,042         52,8           Other Certificated Salaries         7,057         6,7           Total Certificated Salaries         359,8	9,088 77 (5,377 - 2,500 77 (2,877 29 3,306	425,91 7) - 2,50 7) 2,50 61,27 - 6 61,27 8 3 30 8 30 \$ 489,99	3 416,825 - 5,377 	9,088 (5,377) - 2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	14,090,469  178,475 95,533 562,801 836,809  907,125 17,443 293,525 84,541 1,302,634  \$ 16,229,911
Federal Revenue  Special Education - Entitlement Title I, Part A - Basic Low Income Other Federal Revenue Other Federal Revenue Other State Revenue State Special Education State Special Education State Special Education State Lottery Other State Revenue Total Other State Revenue  Total Other State Revenue  Total Other State Revenue Interest Revenue Interest Revenue  Total Other Local Revenue  Total Cherificated Salaries  Teachers' Salaries  Teachers' Extra Duty/Stipends Administrators' Salaries Other Certificated Salaries  Total Certificated Salaries  Instructional Salaries  Instructional Salaries Support Salaries  Support Salaries  Total Classified Salaries  Total Classified Salaries  4,339 Benefits	77 (5,377 - 2,500 77 (2,877 29 3,306 	7)	5,377 5,377 5,377 5,377 5,377 6,27,329 6,27,329 6,38 6,38 6,38 6,38 6,38 6,38 6,38 6,38	(5,377) - 2,500 (2,877) 33,941 33,941 308 308 \$ \$40,460	178,475 95,533 562,801 836,809 907,125 17,443 293,525 84,541 1,302,634
Special Education - Entitlement         -         5,3           Title I, Part A - Basic Low Income         -         -           Other Federal Revenue         2,500         5,3           Other State Revenue         2,500         5,3           Other State Revenue         30,635         27,3           Mandated Cost         -         -           State Lottery         -         -           Other State Revenue         -         -           Total Other State Revenue         30,635         27,3           Other Local Revenue         308         -           Interest Revenue         308         -           Total Other Local Revenue         308         -           Total Revenues         \$ 459,357         \$ 449,5           Expenses         Certificated Salaries         \$ 260,131         \$ 324,7           Teachers' Salaries         \$ 260,131         \$ 324,7           Teachers' Extra Duty/Stipends         33,623         Administrators' Salaries         59,042         52,8           Other Certificated Salaries         7,057         6,7           Total Certificated Salaries         359,854         384,4           Classified Salaries         -         -	- 2,500 77 (2,877  29 3,306  - 308  - 308  - 308  - 308  - 308  - 308  - 308  - 308  - 308	2,50 2,50 2,50 61,27 6 61,27 6 61,27 8 30 3 30 \$ 489,99	27,329 27,329 27,329 27,329 3 3 449,531	2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	95,533 562,801 836,809 907,125 17,443 293,525 84,541 1,302,634
Title I, Part A - Basic Low Income Other Federal Revenue Other State Revenue State Special Education Mandated Cost State Lottery Other State Revenue  Total Other Local Revenue Interest Revenue Interest Revenue  Total Other Local Revenue  Total Revenues  Support Salaries  Classified Salaries Instructional Salaries  Support Salaries  Total Classified Salaries	- 2,500 77 (2,877  29 3,306  - 308  - 308  - 308  - 308  - 308  - 308  - 308  - 308  - 308	2,50 2,50 2,50 61,27 6 61,27 6 61,27 8 30 3 30 \$ 489,99	27,329 27,329 27,329 27,329 3 3 449,531	2,500 (2,877) 33,941 - - - 33,941 308 308 \$ 40,460	95,533 562,801 836,809 907,125 17,443 293,525 84,541 1,302,634
Other Federal Revenue         2,500           Total Federal Revenue         2,500           Other State Revenue         30,635           State Special Education         30,635           Mandated Cost         -           State Lottery         -           Other State Revenue         -           Total Other State Revenue         30,635           Other Local Revenue         308           Interest Revenue         308           Total Other Local Revenue         308           Total Revenues         \$ 459,357         \$ 449,5           Expenses           Certificated Salaries         \$ 260,131         \$ 324,7           Teachers' Salaries         \$ 260,131         \$ 324,7           Teachers' Extra Duty/Stipends         33,623           Administrators' Salaries         59,042         52,8           Other Certificated Salaries         7,057         6,7           Total Certificated Salaries         359,854         384,4           Classified Salaries         -         -           Instructional Salaries         -         -           Instructional Salaries         -         -           Total Classified Salaries         4,339           Total Cla	77 (2,877 29 3,306	7) 2,50 6 61,27 - - 6 61,27 8 30 8 30 5 \$ 489,99	5,377  27,329  -	33,941 - - - 33,941 308 308 \$ 40,460	562,801 836,809 907,125 17,443 293,525 84,541 1,302,634 - - \$ 16,229,911
Total Federal Revenue         2,500         5,3           Other State Revenue         30,635         27,3           Mandated Cost         -         -           State Lottery         -         -           Other State Revenue         -         -           Total Other State Revenue         30,635         27,3           Other Local Revenue         308         -           Interest Revenue         308         -           Total Other Local Revenue         308         -           Total Revenues         \$ 459,357         \$ 449,5           Expenses         -         -           Certificated Salaries         \$ 260,131         \$ 324,7           Teachers' Salaries         \$ 260,131         \$ 324,7           Teachers' Extra Duty/Stipends         33,623         -           Administrators' Salaries         59,042         52,8           Other Certificated Salaries         7,057         6,7           Total Certificated Salaries         359,854         384,4           Classified Salaries         -         -           Instructional Salaries         -         -           Instructional Salaries         -         -           Total Classified Salari	77 (2,877 29 3,306	7) 2,50 6 61,27 - - 6 61,27 8 30 8 30 5 \$ 489,99	5,377  27,329  -	33,941 - - - 33,941 308 308 \$ 40,460	836,809  907,125 17,443 293,525 84,541 1,302,634  \$ 16,229,911
Other State Revenue State Special Education Mandated Cost State Lottery Other State Revenue Total Other State Revenue Interest Revenue Interest Revenue Interest Revenue State Local Revenue Interest Revenue State Local Revenue State Local Revenue State Local Revenue State Sevenue State Revenue State State Revenue State State State Revenue State Stat	3,306 29 3,306 308 - 308 - 308 - 308 - 308 - 308 - 308 - 308	61,27 	27,329 	33,941 - - 33,941 308 308 \$ 40,460	907,125 17,443 293,525 84,541 1,302,634 - - \$ 16,229,911
State Special Education       30,635       27,3         Mandated Cost       -       -         State Lottery       -       -         Other State Revenue       30,635       27,3         Other Local Revenue       308       -         Interest Revenue       308       -         Total Other Local Revenue       308       -         Total Revenues       \$ 459,357       \$ 449,5         Expenses       Certificated Salaries       \$ 260,131       \$ 324,7         Teachers' Salaries       \$ 260,131       \$ 324,7         Teachers' Extra Duty/Stipends       33,623       -         Administrators' Salaries       59,042       52,8         Other Certificated Salaries       7,057       6,7         Total Certificated Salaries       7,057       6,7         Total Certificated Salaries       -       -         Instructional Salaries       -       -         Support Salaries       4,339       -         Total Classified Salaries       4,339       -         Benefits       -       -	- 308 - 308 - 308 <b>\$ 9,825</b>	61,27 6 61,27 8 30 8 30 \$ 489,99	27,329 3 3 449,531	33,941 308 308 \$ 40,460	17,443 293,525 84,541 1,302,634 - - \$ 16,229,911
Mandated Cost State Lottery Other State Revenue Total Other State Revenue Interest Revenue Interest Revenue Interest Revenue  Total Other Local Revenue Interest Revenue  Total Revenues  Total Revenues  State Lottery  Other State Revenue  30,635  27,3  00  Total Other Local Revenue  308  Total Other Local Revenue  308  Total Revenues  States  Certificated Salaries  Teachers' Salaries  Teachers' Salaries  Administrators' Salaries  Other Certificated Salaries  Other Certificated Salaries  Instructional Salaries  Support Salaries  Support Salaries  Total Classified Salaries  4,339  Total Classified Salaries  4,339  Benefits	- 308 - 308 - 308 <b>\$ 9,825</b>	61,27 6 61,27 8 30 8 30 \$ 489,99	27,329 3 3 449,531	33,941 308 308 \$ 40,460	17,443 293,525 84,541 1,302,634 - - \$ 16,229,911
State Lottery Other State Revenue Total Other State Revenue  Total Other State Revenue Interest Revenue Interest Revenue 308 Total Other Local Revenue 308 Total Revenues  State Lottery Other State Revenue 30,635 308 Total Other Local Revenue 308 Total Revenues  State Lottery Adaptate  Total Other State Revenue 308  Total Revenues  State Lotter State Revenue 308  Certificated Salaries Teachers' Salaries Teachers' Salaries Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries Other Certificated Salaries Other Certificated Salaries Instructional Salaries Instructional Salaries Support Salaries Adaptate Support Salaries Total Classified Salaries 4,339 Total Classified Salaries 4,339 Benefits	- 308 - 308 <b>31 \$ 9,825</b>	30 3 30 5 \$ 489,99	\$ 449,531	308 308 \$ 40,460	293,525 84,541 1,302,634 - - \$ 16,229,911
Other State Revenue Total Other State Revenue Other Local Revenue Interest Revenue Interest Revenue Interest Revenue Total Other Local Revenue Total Revenues  Total Revenues  Support Salaries Teachers' Salaries Administrators' Salaries Other Certificated Salaries Total Certificated Salaries Instructional Salaries Support Salaries Support Salaries Total Classified Salaries	- 308 - 308 <b>31 \$ 9,825</b>	30 3 30 5 \$ 489,99	\$ 449,531	308 308 \$ 40,460	84,541 1,302,634 - - \$ 16,229,911
Total Other State Revenue Other Local Revenue Interest Revenue Interest Revenue Total Other Local Revenue Total Revenues  Total Revenues  Support Salaries  Certificated Salaries Teachers' Salaries Administrators' Salaries Other Certificated Salaries Total Certificated Salaries Instructional Salaries Support Salaries Support Salaries Total Classified Salaries	- 308 - 308 <b>31 \$ 9,825</b>	30 3 30 5 \$ 489,99	\$ 449,531	308 308 \$ 40,460	1,302,634 - - \$ 16,229,911
Other Local Revenue Interest Revenue 308 Total Other Local Revenue 308 Total Revenues \$ 459,357 \$ 449,5  Expenses Certificated Salaries Teachers' Salaries \$ 260,131 \$ 324,7 Teachers' Extra Duty/Stipends Administrators' Salaries Other Certificated Salaries 7,057 6,7  Total Certificated Salaries Instructional Salaries Support Salaries Support Salaries Total Classified Salaries Foundaries Foundar	- 308 - 308 <b>31 \$ 9,825</b>	30 3 30 5 \$ 489,99	\$ 449,531	308 308 \$ 40,460	- - \$ 16,229,911
Interest Revenue 308 Total Other Local Revenue 308  Total Revenues \$459,357 \$449,59  Expenses  Certificated Salaries Teachers' Salaries \$260,131 \$324,77 Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 59,042 52,88 Other Certificated Salaries 7,057 6,77  Total Certificated Salaries 359,854 384,49  Classified Salaries Instructional Salaries - \$359,854 384,49  Classified Salaries 4,339  Total Classified Salaries 4,339  Benefits	- 308 <b>\$ 9,825</b> 99 \$ 64,668	30 5 \$ 489,99	\$ 449,531	308 \$ 40,460	
Total Other Local Revenue 308  Total Revenues \$ 459,357 \$ 449,59  Expenses  Certificated Salaries Teachers' Salaries \$ 260,131 \$ 324,77 Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 59,042 52,88 Other Certificated Salaries 7,057 6,77  Total Certificated Salaries 359,854 384,49  Classified Salaries Instructional Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits	- 308 <b>\$ 9,825</b> 99 \$ 64,668	30 5 \$ 489,99	\$ 449,531	308 \$ 40,460	
Total Revenues \$ 459,357 \$ 449,5  Expenses Certificated Salaries Teachers' Salaries \$ 260,131 \$ 324,7 Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 59,042 52,8 Other Certificated Salaries 7,057 6,7  Total Certificated Salaries 359,854 384,4  Classified Salaries Instructional Salaries Support Salaries 4,339 Total Classified Salaries 4,339 Benefits	<b>\$ 9,825</b> 99 \$ 64,668	\$ 489,99	\$ 449,531	\$ 40,460	
Expenses Certificated Salaries Teachers' Salaries \$ 260,131 \$ 324,7 Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 59,042 52,8 Other Certificated Salaries 7,057 6,7 Total Certificated Salaries 359,854 384,4 Classified Salaries Instructional Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits	99 \$ 64,668				
Teachers' Salaries \$ 260,131 \$ 324,77 Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 59,042 52,8 Other Certificated Salaries 7,057 6,7  Total Certificated Salaries 359,854 Classified Salaries 359,854 Classified Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits		3 \$ 511,94		6 427.050	ć 2.007.500
Certificated Salaries Teachers' Salaries Secondary Salaries Teachers' Extra Duty/Stipends Administrators' Salaries Other Certificated Salaries Total Certificated Salaries Instructional Salaries Support Salaries Total Classified Salaries		3 \$ 511,94	n d nic -c-	ć 427.CEO	ć 2.007.500
Teachers' Salaries \$ 260,131 \$ 324,7 Teachers' Extra Duty/Stipends 33,623 Administrators' Salaries 59,042 52,8 Other Certificated Salaries 7,057 6,7  Total Certificated Salaries 359,854 Classified Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits		3 \$ 511,94	A 040 = 63	ć 127.CFC	ć 2.007.500
Teachers' Extra Duty/Stipends Administrators' Salaries Other Certificated Salaries 7,057  Total Certificated Salaries 359,854 Classified Salaries Instructional Salaries Support Salaries Total Classified Salaries 4,339 Benefits			9 \$ 649,598	\$ 137,650	\$ 3,897,590
Administrators' Salaries 59,042 52,8 Other Certificated Salaries 7,057 6,7  Total Certificated Salaries 359,854 384,4 Classified Salaries Instructional Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits	- (33,623			(49,649)	662,590
Other Certificated Salaries 7,057 6,7  Total Certificated Salaries 359,854 384,4  Classified Salaries -     Instructional Salaries -     Support Salaries 4,339  Total Classified Salaries 4,339  Benefits					634,191
Total Certificated Salaries 359,854 384,4 Classified Salaries Instructional Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits					
Classified Salaries Instructional Salaries Support Salaries 4,339 Total Classified Salaries 4,339 Benefits					81,088
Instructional Salaries - Support Salaries 4,339 Total Classified Salaries 4,339 Benefits	06 24,552	2 696,72	768,811	72,082	5,275,459
Support Salaries 4,339 Total Classified Salaries 4,339 Benefits					
Total Classified Salaries 4,339 Benefits	0 0		- C		1
Benefits	- (4,339			(8,757)	-
	0 (4,339	9) 8,75	7 C	(8,757)	1
State Teachers' Retirement System, certificated posit 60,212 61.5					
	1,370	116,13	123,164	7,031	845,129
OASDI/Medicare/Alternative, certificated positions 267	0 (267	7) 53	9 0	(539)	0
Medicare/Alternative, certificated positions 5,109 5,5	74 464	9,88	11,148	1,267	76,494
Health and Welfare Benefits, certificated positions 50,012 44,1	38 (5,874	4) 94,15	1 88,275	(5,876)	529,650
State Unemployment Insurance, certificated position 821 1,6	42 821	1 3,21	3,283	69	32,830
Workers' Compensation Insurance, certificated positi 2,117 5,3	82 3,265	5 3,91	5 10,763	6,847	73,856
Total Benefits 118,538 118,3					1,557,959
Books & Supplies		•			
School Supplies 127,506 106,9	10 /30 500	3) 154,03	165,371	11,334	2,176,817
Software 6,966 15,2	18 (20 <i>,</i> 588	•			183,300
Office Expense 628 1,2		35,88			14,600
Noncapitalized Equipment 31,596 3,5	75 8,309		2,433		
Total Books & Supplies 166,696 126,9	75 8,309 17 589	9 64	•	(26,145)	71,756

## **Budget vs Actual**

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Subagreement Services							
Special Education	6,803	44,517	37,714	6,803	89,033	82,231	534,200
Other Educational Consultants	31,828	62,676	30,849	36,305	96,941	60,636	1,276,065
Instructional Services	141,075	142,012	937	282,150	284,023	1,873	1,704,141
Total Subagreement Services	179,705	249,205	69,499	325,258	469,998	144,740	3,514,406
Operations & Housekeeping							
Auto and Travel	-	1,475	1,475	-	2,950	2,950	17,700
Dues & Memberships	-	267	267	-	533	533	3,200
Insurance	7,551	10,208	2,657	13,969	20,417	6,447	122,500
Miscellaneous Expense	-	767	767	-	1,533	1,533	9,200
Communications	-	1,117	1,117	-	2,233	2,233	13,400
Postage and Shipping	-	350	350	-	700	700	4,200
Total Operations & Housekeeping	7,551	14,183	6,632	13,969	28,367	14,398	170,200
Professional/Consulting Services							
IT	-	242	242	-	483	483	2,900
Audit & Taxes	-	-	-	-	-	-	14,200
Legal	6,045	2,975	(3,070)	21,045	5,950	(15,095)	35,700
Professional Development	845	3,258	2,413	875	6,517	5,642	39,100
General Consulting	-	167	167	-	333	333	2,000
Special Activities/Field Trips	312	7,399	7,088	312	11,444	11,133	150,642
Bank Charges	637	958	322	1,207	1,917	710	11,500
Printing	-	8	8	-	17	17	100
Other Taxes and Fees	473	975	502	473	1,950	1,477	11,700
Payroll Service Fee	1,067	1,517	450	1,343	3,033	1,691	18,200
Management Fee	47,449	23,669	(23,780)	70,986	47,337	(23,649)	284,023
District Oversight Fee	12,308	12,505	197	12,308	12,505	197	422,714
County Fees	-	-	-	-	-	-	36
SPED Encroachment	-	2,616	2,616	-	2,616	2,616	86,848
Public Relations/Recruitment	500	225	(275)	500	450	(50)	2,700
Total Professional/Consulting Services	69,635	56,514	(13,121)	109,048	94,553	(14,496)	1,082,364
Depreciation							
Depreciation Expense	3,774	_	(3,774)	7,547	_	(7,547)	-
Total Depreciation	3,774	_	(3,774)	7,547	_	(7,547)	-
Interest	2,		(-//	7,2		(1,011)	
Interest Expense	_	_	_	_	75,199	75,199	198,819
Total Interest		_			75,199	75,199	198,819
Total Expenses	\$ 910,092	\$ 949,558	\$ 39,466	\$ 1,611,303	\$ <b>1,877,366</b>	\$ 266,062	\$ 14,245,681
·							
Change in Net Assets	(450,736)	(500,027)	49,291	(1,121,312)	(1,427,834)	306,523	1,984,231
Net Assets, Beginning of Period	1,403,090			2,073,666			
Net Assets, End of Period	\$ 952,354			\$ 952,354			

## Statement of Financial Position

August 31, 2021

	Current Balance		Beginning ear Balance	١	TD Change	YTD % Change
Assets						
Current Assets						
Cash & Cash Equivalents	\$ 1,145,759	\$	1,609,915	\$	(464,156)	-29%
Public Funding Receivables	2,117,499		3,219,723		(1,102,223)	-34%
Grants & Contributions Receivable	54,316		750,946		(696,629)	-93%
Factored Receivable	(1,535,700)		(2,200,200)		664,500	-30%
Due To/From Related Parties	(250)		(250)		-	0%
Prepaid Expenses	85,311		55,635		29,676	53%
Total Current Assets	1,866,936		3,435,769		(1,568,833)	-46%
Long-Term Assets						
Property & Equipment, Net	218,863		226,410		(7,547)	-3%
Total Long Term Assets	 218,863		226,410		(7,547)	-3%
Total Assets	\$ 2,085,800	\$	3,662,179	\$	(1,576,380)	-43%
Liabilities						
Current Liabilities						
Accounts Payable	\$ 18,213	\$	399,313	\$	(381,100)	-95%
Accrued Liabilities	666,890		715,897		(49,007)	-7%
Deferred Revenue	316,051		285,804		30,247	11%
Notes Payable, Current Portion	62,500		62,500		-	0%
Total Current Liabilities	1,063,654		1,463,514		(399,860)	-27%
Long-Term Liabilities						
Notes Payable, Net of Current Portion	69,792		125,000		(55,208)	-44%
Total Long-Term Liabilities	69,792		125,000		(55,208)	-44%
Total Liabilities	1,133,446	_	1,588,513		(455,068)	-29%
Total Net Assets	952,354		2,073,666		(1,121,312)	-54%
Total Liabilities and Net Assets	\$ 2,085,800	\$	3,662,179	\$	(1,576,380)	-43%

## Statement of Cash Flows

	onth Ended 8/31/21		YTD Ended 08/31/21
Cash Flows from Operating Activities			
Changes in Net Assets	\$ (450,736)	\$	(1,121,312)
Adjustments to reconcile change in net assets to net cash flows			
from operating activities:			
Depreciation	3,774		7,547
Decrease/(Increase) in Operating Assets:	-		
Public Funding Receivables	999,729		1,102,223
Grants, Contributions & Pledges Receivable	(521,927)		32,129
Prepaid Expenses	(285)		(29,676)
Accounts Payable	(38,088)		(381,100)
Accrued Expenses	(41,523)		(49,007)
Deferred Revenue	30,247		30,247
Total Cash Flows from Operating Activities	(18,809)		(408,948)
Cash Flows from Financing Activities			
Proceeds from (payments on) Long-Term Debt	(50,000)		(55,208)
Total Cash Flows from Financing Activities	(50,000)		(55,208)
Change in Cash & Cash Equivalents	(68,809)		(464,156)
Cash & Cash Equivalents, Beginning of Period	 1,214,569		1,609,915
Cash and Cash Equivalents, End of Period	\$ 1,145,759	\$	1,145,759

#### Check Register

Check Number	Vendor Name	Check Date	Check Amount
12283	A Plan in Place	8/3/2021	\$ 40.93
12284	Art of Problem Solving	8/3/2021	888.96
12285	Aspire Speech & Learning Center	8/3/2021	176.00
12286	Av-STEM Alaska, Inc.	8/3/2021	365.00
12287	BookShark	8/3/2021	4,340.70
12288	Bungalow Lane ALC	8/3/2021	356.00
12289	Charter Impact, Inc.	8/3/2021	276.00
12290	CharterSafe	8/3/2021	27,553.00
12291	Dance Arts	8/3/2021	220.00
12292	Evolve Dance Company	8/3/2021	496.00
12293	Hands 4 Building, LLC	8/3/2021	147.99
12294	Institute for Excellence in Writing	8/3/2021	1,278.46
12295	Lighthouse Therapy LLC	8/3/2021	11,183.17
12296	Logic of English	8/3/2021	87.95
12297	Monarch River Academy	8/3/2021	23,537.00
12298	Moving Beyond the Page	8/3/2021	23.83
12299	Nicole the Math Lady, LLC	8/3/2021	208.00
12300	Oak Meadow Inc.	8/3/2021	79.35
12301	Progression Gymnastics LLC	8/3/2021	1,080.00
12302	Rich Oliver Racing, Inc.	8/3/2021	1,098.00
12303	SAM Academy	8/3/2021	132.00
12304	Teacher Synergy, LLC	8/3/2021	394.92
12305	Teaching Textbooks	8/3/2021	153.24
12306	The Critical Thinking Co.	8/3/2021	213.44
12307	Vera Kotenkov	8/3/2021	300.00
12308	Tulare Office of Education	8/3/2021	4,586.04
12309	Megapixels LLC	8/4/2021	300.00
12310	C&K Media Solutions, LLC	8/9/2021	500.00
12311	Art of Problem Solving	8/12/2021	192.00
12312	Aspire Speech & Learning Center	8/12/2021	3,112.50
12313	Braille Abilities, LLC	8/12/2021	150.00
12314	Charter Impact, Inc.	8/12/2021	609.00
12315	Crafty School Crates	8/12/2021	490.98
12316	Edgenuity Inc.	8/12/2021	2,650.00
12317	Evan-Moor	8/12/2021	102.53
12318	History Unboxed LLC	8/12/2021	670.80
12319	Institute for Excellence in Writing	8/12/2021	389.72
12320	Marnie Young	8/12/2021	95.00
12321	Math-U-See Inc.	8/12/2021	785.00
12322	Moving Beyond the Page	8/12/2021	972.59
12323	Nicole the Math Lady, LLC	8/12/2021	466.00
12324	PresenceLearning, Inc.	8/12/2021	1,047.67
12325	School Pathways, LLC	8/12/2021	14,191.21
12326	Singapore Math, Inc.	8/12/2021	96.98
12327	Studies Weekly	8/12/2021	64.68
12328	Teacher Synergy, LLC	8/12/2021	249.20
12329	Teaching Textbooks	8/12/2021	196.32
12330	The Axia Group	8/12/2021	141,075.00
12331	The Critical Thinking Co.	8/12/2021	106.47
12332	WriteShop	8/12/2021	132.01
12333	Association of California School Administrators	8/16/2021	108.76
12334	VOYA Financial FBO CalSTRS Pension2	8/16/2021	3,623.00
12335	Activities for Learning Inc.	8/17/2021	110.83
12336	America's Kids Inc.	8/17/2021	424.00

#### Check Register

Check Number	Vendor Name	Check Date	Check Amount
12338	Bitsbox	8/17/2021	86.85
12339	Brave Writer LLC	8/17/2021	288.95
12340	BYU Independent Study	8/17/2021	3,033.00
12341	Charter Impact, Inc.	8/17/2021	375.00
12342	Children's Musical Theaterworks	8/17/2021	150.00
12343	Christine Echeverri	8/17/2021	159.85
12344	Crafty School Crates	8/17/2021	656.79
12345	eDynamic Learning	8/17/2021	85.00
12346	Evan-Moor	8/17/2021	402.59
12347	GL Kenpo	8/17/2021	1,170.00
12348	Goodfellow Occupational Therapy, Inc.	8/17/2021	962.50
12349	Grace Note Music Studio	8/17/2021	1,040.00
12350	Guido's Martial Arts Academy	8/17/2021	398.00
12351	Halau Hula I Ka La	8/17/2021	200.00
12352	Hillside Swim School	8/17/2021	600.00
12353	Honest History Co	8/17/2021	154.30
12354	Institute for Excellence in Writing	8/17/2021	186.07
12355	Kathleen Atchley Tutor	8/17/2021	960.00
12356	Lakeshore	8/17/2021	257.77
12357	Learning Without Tears	8/17/2021	28.66
12358	Lighthouse Therapy LLC	8/17/2021	165.00
12359	Little Passports	8/17/2021	200.08
12360	Logic of English	8/17/2021	186.79
12361			
	Michael A. Manjarrez	8/17/2021	180.00
12362	Michailia Massong	8/17/2021	1,895.00
12363	MicroAge	8/17/2021	31,596.18
12364	Moving Beyond the Page	8/17/2021	5,231.58
12365	Mr. D Math	8/17/2021	1,465.00
12366	Nicole the Math Lady, LLC	8/17/2021	79.00
12367	Sew Outside The Box	8/17/2021	56.60
12368	Singapore Math, Inc.	8/17/2021	279.17
12369	Susan Hancock	8/17/2021	525.00
12370	Teacher Synergy, LLC	8/17/2021	293.05
12371	Teaching Textbooks	8/17/2021	449.01
12372	The Talk Team	8/17/2021	345.00
12373	Unity Farms, Inc.	8/17/2021	1,260.00
12374	Kaiser Foundation Health Plan	8/24/2021	568.73
12375	Kaiser Foundation Health Plan	8/24/2021	11,147.21
12376	Activities for Learning Inc.	8/24/2021	785.89
12377	Beautiful Feet Books, Inc.	8/24/2021	635.87
12378	BookShark	8/24/2021	1,362.25
12379	Bright Thinker	8/24/2021	1,428.92
12380	Charter Impact, Inc.	8/24/2021	23,994.50
12381	Discount School Supply	8/24/2021	5.28
12382	eDynamic Learning	8/24/2021	1,930.00
12383	Effectual Educational Consulting Services	8/24/2021	487.50
12384	Evan-Moor	8/24/2021	112.47
12385	Hola Amigo	8/24/2021	305.64
12386	Honest History Co	8/24/2021	95.20
12387	Jennifer McQuarrie	8/24/2021	132.00
12388	Jessica Knutson	8/24/2021	900.00
12389	Lakeshore	8/24/2021	186.66
12390	Learning A-Z	8/24/2021	216.00
12391	Math-U-See Inc.	8/24/2021	251.00
12392	Moving Beyond the Page	8/24/2021	2,038.67
12393	Mystery Science Inc.	8/24/2021	89.00
12393	N2Y, LLC	8/24/2021	7,465.80
12394	•	8/24/2021	99.00
12333	Nicole the Math Lady, LLC	0/24/2021	99.00

#### Check Register

For the period ended August 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
12396	Oak Meadow Inc.	8/24/2021	1,876.14
12397	Peace Hill Press, Inc. dba Well Trained Mind Press	8/24/2021	125.54
12398	Procopio, Cory, Hargreaves & Savitch LLP	8/24/2021	5,982.42
12399	Reading Horizons	8/24/2021	400.00
12400	Singapore Math, Inc.	8/24/2021	385.82
12403	Studies Weekly	8/24/2021	2,203.05
12404	Susan Hancock	8/24/2021	315.00
12405	Teacher Synergy, LLC	8/24/2021	300.94
12406	Teaching Textbooks	8/24/2021	374.67
12407	The Cottonwood School	8/24/2021	4,494.75
12408	Yosemite Valley Charter School	8/24/2021	4,517.92
12409	Zoe Rebekah Pettitt	8/26/2021	540.00
12410	VOYA Financial FBO CalSTRS Pension2	8/31/2021	3,923.00

Total Disbursments in August \$ 387,459.39

### **Accounts Payable Aging**

For the period ended August 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
A Plan in Place	14-2097	8/1/2021	8/16/2021	\$ -	\$ 49	\$ -	\$ -	\$ -	\$ 49
A Plan in Place	14-2098	8/1/2021	8/16/2021	-	53	-	-	-	53
A Plan in Place	14-2099	8/1/2021	8/16/2021	-	53	-	-	-	53
Activities for Learning Inc.	383770	8/17/2021	9/16/2021	330	-	-	-	-	330
America's Kids Inc.	224-MRA	8/12/2021	8/12/2021	-	756	-	-	-	756
Art of Problem Solving	221048	8/16/2021	9/15/2021	96	-	-	-	-	96
Art of Problem Solving	221062	8/16/2021	9/15/2021	157	-	-	-	-	157
Beautiful Feet Books, Inc.	14855	7/26/2021	8/25/2021	-	31	-	-	-	31
Beautiful Feet Books, Inc.	14883	7/28/2021	8/27/2021	-	31	-	-	-	31
Beautiful Feet Books, Inc.	14884	7/28/2021	8/27/2021	-	290	-	-	-	290
Beautiful Feet Books, Inc.	14885	7/28/2021	8/27/2021	-	219	-	-	-	219
Beautiful Feet Books, Inc.	14912	7/29/2021	8/28/2021	-	263	-	-	-	263
Brave Writer LLC	75634-P056	8/10/2021	8/10/2021	-	50	-	-	-	50
Brave Writer LLC	92467-P035	8/6/2021	8/6/2021	-	249	-	-	-	249
Brian Hammons Piano	657	8/16/2021	9/15/2021	158	-	-	-	-	158
Brian Hammons Piano	658	8/16/2021	9/15/2021	158	-	-	-	-	158
Brian Hammons Piano	659	8/16/2021	9/15/2021	158	-	-	-	-	158
Brian Hammons Piano	660	8/16/2021	9/15/2021	158	-	-	-	-	158
Brian Hammons Piano	672	8/16/2021	9/15/2021	300	-	-	-	-	300
CLM Farms	106	8/18/2021	8/18/2021	-	310	-	-	-	310
Crafty School Crates	19968	8/16/2021	9/15/2021	101	-	-	-	-	101
Educational Development Corporation	DIR9800161	8/12/2021	9/11/2021	98	-	-	-	-	98
Generation Genius, Inc	GG83382	8/16/2021	9/15/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83509	8/17/2021	9/16/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83712-R1	8/18/2021	9/17/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83731	8/18/2021	9/17/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83743	8/18/2021	9/17/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83746	8/18/2021	9/17/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83781	8/18/2021	9/17/2021	125	-	-	-	-	125
Generation Genius, Inc	GG83814	8/18/2021	9/17/2021	175	-	-	-	-	175
Generation Genius, Inc	GG84346	8/22/2021	9/21/2021	175	-	-	-	-	175
Guido's Martial Arts Academy	LJones080921	8/12/2021	9/11/2021	338	-	-	-	-	338
Honest History Co	8002	8/17/2021	9/16/2021	162	-	-	-	-	162
Institute for Excellence in Writing	809082	8/16/2021	9/10/2021	197	-	-	-	-	197
Institute for Excellence in Writing	809453	8/16/2021	9/10/2021	206	-	-	-	-	206
									35 of 52

### **Accounts Payable Aging**

For the period ended August 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Institute for Excellence in Writing	810777	8/16/2021	9/11/2021	206	-	-	-	-	206
Institute for Excellence in Writing	810825	8/16/2021	9/11/2021	206	-	-	-	-	206
Institute for Excellence in Writing	810903	8/16/2021	9/11/2021	173	-	-	-	-	173
Institute for Excellence in Writing	811776	8/16/2021	9/12/2021	105	-	-	-	-	105
Institute for Excellence in Writing	815372	8/18/2021	9/18/2021	69	-	-	-	-	69
Institute for Excellence in Writing	815396	8/18/2021	9/18/2021	27	-	-	-	-	27
Institute for Excellence in Writing	817559	8/23/2021	9/23/2021	37	-	-	-	-	37
KiwiCo, Inc	AUG-21-MONARCH-1	8/15/2021	9/14/2021	3,558	-	-	-	-	3,558
Logic of English	SI-129295	8/17/2021	9/16/2021	108	-	-	-	-	108
Logic of English	SI-129440	8/17/2021	9/16/2021	209	-	-	-	-	209
Marcy Cook Math	00031798	8/20/2021	9/19/2021	60	-	-	-	-	60
Math-U-See Inc.	0727602-IN	8/20/2021	10/19/2021	49	-	-	-	-	49
MEL Science U.S. LLC	AK2021082313	8/23/2021	9/22/2021	340	-	-	-	-	340
MEL Science U.S. LLC	SS2021082311	8/23/2021	9/22/2021	340	-	-	-	-	340
Moving Beyond the Page	257362	8/16/2021	9/15/2021	751	-	-	-	-	751
Moving Beyond the Page	257363	8/16/2021	9/15/2021	1,076	-	-	-	-	1,076
Moving Beyond the Page	257673	8/18/2021	9/17/2021	488	-	-	-	-	488
Moving Beyond the Page	257804	8/19/2021	9/18/2021	913	-	-	-	-	913
MoxieBox Art	7821	8/17/2021	9/16/2021	295	_	-	_	-	295
Nicole the Math Lady, LLC	3333	8/17/2021	9/16/2021	59	-	-	-	-	59
Oak Meadow Inc.	123312	8/16/2021	9/15/2021	381	-	-	-	-	381
Oak Meadow Inc.	123326	8/16/2021	9/15/2021	188	-	-	_	-	188
Oak Meadow Inc.	123332	8/16/2021	9/15/2021	292	-	-	-	-	292
Oak Meadow Inc.	123540	8/18/2021	9/17/2021	403	-	-	-	-	403
Singapore Math, Inc.	431790	8/16/2021	9/15/2021	132	-	-	-	-	132
Singapore Math, Inc.	431808	8/16/2021	9/15/2021	132	-	-	-	-	132
Singapore Math, Inc.	432640	8/18/2021	9/17/2021	65	-	-	-	-	65
Singapore Math, Inc.	432845	8/19/2021	9/18/2021	50	-	-	-	-	50
Singapore Math, Inc.	432873	8/19/2021	9/18/2021	38	-	-	-	-	38
Singapore Math, Inc.	432877	8/19/2021	9/18/2021	40	-	-	-	-	40
Singapore Math, Inc.	432888	8/19/2021	9/18/2021	40	_	-	_	-	40
Teacher Synergy, LLC	160902115	8/17/2021	9/7/2021	29	-	-	-	-	29
Teacher Synergy, LLC	160973546	8/17/2021	9/7/2021	12	-	-	_	-	12
Teacher Synergy, LLC	161263098	8/19/2021	9/9/2021	8	-	-	_	-	8
Teacher Synergy, LLC	161271563	8/19/2021	9/9/2021	50	-	-	_	-	50
Teacher Synergy, LLC	161272252	8/19/2021	9/9/2021	20	-	-	-	-	20
	- <del></del> -	-,,	-, -,	_0					36 of 52

36 of 52

## **Monarch River Academy**

### **Accounts Payable Aging**

For the period ended August 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Teaching Textbooks	38615	8/18/2021	9/17/2021	43	-	-	-	-	43
Teaching Textbooks	38636	8/19/2021	9/18/2021	67	-	-	-	-	67
Teaching Textbooks	38637	8/19/2021	9/18/2021	55	-	-	-	-	55
Teaching Textbooks	38682	8/20/2021	9/19/2021	43	-	-	-	-	43
Thinkwell Corporation	205075	8/17/2021	9/16/2021	125	-	-	-	-	125
United Conservatory of Music	12368306	8/18/2021	9/17/2021	300	-	-	-	-	300
Valley Center for the Blind	16933	8/19/2021	9/18/2021	438					438
	Total Ou	tstanding Payal	bles in August	\$ 15,858	\$ 2,355	\$ -	\$ -	\$ -	\$ 18,213

### Virtual Academy Coordinator Job Description & Stipend

Section: III. Academic Excellence

Item: A. Virtual Academy Coordinator Job Description & Stipend

Purpose: Discussion & Potential Action - Vote

Related Material: Virtual Academy (VA) Coordinator Job Description

#### **BACKGROUND:**

• Job description and stipend details for new Coordinator position for the Virtual Academy programs.

#### **RECOMMENDATION:**

• Consider approval of the job description and stipend amount.

### **FOLLOW-UP ITEM(S):**

• Pending approval, the school's Compensation Policy will be updated with the job description and stipend information.

Job Title	Virtual Academy Coordinator
Direct Report	Director of Innovation and Instruction

### **Summary:**

Yosemite Valley & Monarch River Academy Charter Schools are seeking a highly-qualified Virtual Academy Coordinator who is dedicated to providing a superior education for all students in our Elementary and Middle School Virtual Academies! We are seeking a credentialed teacher who is excited to step into a leadership position and support not only students, but also teachers and learning coaches in achieving success. Working collaboratively with other staff members, the Virtual Academy Coordinator will serve as a Virtual Academy teacher, and also support the program with leading communication efforts. The Virtual Academy Coordinator will hold a minimum student roster of 0 and be compensated with a stipend of \$15,000.

### Responsibilities: The Virtual Academy Coordinator will...

- perform the duties of Virtual Academy Teacher for an assigned grade level
- host Office Hours on Mondays, and Wednesdays to serve VA students, parents, and staff
- host troubleshooting appointments with parents and staff as needed
- manage the Virtual Academy email account, responding to all correspondence as appropriate in a timely manner
- note trends of questions within emails & office hour sessions to report trends to supervisor
- compose and share out group notifications as assigned
- follow up with students who have missing work samples/assignments, looping in related staff
- collaborate with classified staff to complete record-keeping tasks
- foster a supportive and positive school culture

#### Additional Duties:

- assist with rostering issues
- support planning of Virtual Academy staff development and training efforts
- assist with compilation of data and data analysis
- create email templates for Virtual Academy Teachers

#### **Qualifications:**

- Strong organizational skills
- Effective time management
- Facility with GoogleSuite programs
- Facility with online programs such as SchoolPathways, Schoology, Zoom, and others
- Strong verbal communication skills
- Ability to compose written correspondence that has a kind tone & is clear, concise, and professional
- Willingness to learn
- Proactive worker
- Ability to organize, prioritize, work under time constraints, and be flexible
- Must have a high degree of professionalism, integrity, and dependability

### **Education and Licenses:**

- Bachelor's Degree, required
- California Teaching Credential, required
- Administrative Credential, preferred

### Physical Demands

- Frequently sitting for extended periods of time
- Occasionally walking, standing, stooping or bending
- Variable hours
- Physical agility and stamina (occasionally to frequently)
- Occasionally lifting, pushing or pulling objects weighing up to 15 pounds, seldom weighing up to 30 lbs
- Occasionally climbing, reaching overhead (above the shoulders), twisting, crouching or kneeling
- Dexterity of hands and fingers to operate a computer keyboard (occasionally to frequently)
- Continually listening and speaking to exchange information and make presentations

## Special Education Student Related Services Absence Policy

Section: III. Academic Excellence

Item: B. Special Education Student Related Services Absence

**Policy** 

Purpose: Discussion & Potential Action - Vote

Related Material: Special Education Student Related Services Absence Policy -

**Monarch River** 

#### **BACKGROUND:**

- This new policy is to establish a process and guidelines for Special Education Student Related services and what would occur should a student miss scheduled service appointments.
- This policy addresses the significant historical costs incurred for missed services.

#### **RECOMMENDATION:**

• Consider approval of the new Special Education Student Related Services Absence Policy.



### **Special Education Student Related Services Absence Policy**

The Governing Board of Monarch River Academy (the "Charter School") desires to ensure that all students are provided access to the learning services and supports needed for learning. When the Individualized Education Program (IEP) team identifies that a student needs virtual or in-person related services (Speech & Language, OT, etc.), it is the parent's/guardian's responsibility to schedule these appointments with the Non-Public Agency ("NPA") who is providing these services.

The purpose of the Monarch River Academy Governing Board approving this Special Education Student Related Services Absence Policy is to accomplish the following:

- 1. Define Non-Public Agency (NPA)
- 2. Establish Parent/Guardian Responsibilities
- 3. Establish NPA Responsibilities
- 4. Establish Local Education Agency/Charter School Responsibilities
- 5. Identify Charter School Holidays
- 6. NPA Payments
- **1. Definition of a Non-Public Agency** A nonpublic, nonsectarian agency (NPA) is a private, nonsectarian establishment or individual that provides related services necessary for a student with exceptional needs to benefit educationally from the student's IEP.

#### 2. Parent/Guardian Responsibilities

Once the parent/guardian has set up a schedule with the NPA, it is the family's responsibility to ensure their student is attending these related services identified in their IEP for their child to access the curriculum. The parent has the responsibility to notify the NPA 24-hours in advance of the appointment that they will not be attending due to student or parent illness. If it is due to a valid illness the appointment can be rescheduled if they meet the rescheduling mandate of 24-hours in advance. If it is less than 24-hours for illness the appointment will not be rescheduled or made-up.

If the parent fails to notify the NPA that they will be unable to attend their scheduled appointment it will be classified as a "No Show." No shows will not be made-up for any reason

#### **Exceptions:**

- A verified and approved Charter School field trip approved by Charter School administration.
- Standardized Testing (CAASPP, CAA, AP Exams, etc.)
- Verified SpEd Evaluations

\*In these cases, the minutes are still owed and the make-up session is required.

### 3. Non-Public Agency (NPA) Responsibilities

The NPA is responsible for contacting the family and setting up a schedule that works for both parties. Once this schedule is set it should remain unless there are some valid reasons for the change. The student needs this continuity so the remainder of their school day is also consistent, which includes their general education academics, special education Specialized Academic Instruction (SAI), and other related services the student might have. Changing the schedule could impact and interrupt these other needed and vital services.

If the NPA must cancel, reschedule, or has technical difficulties (computer issues), the minutes are still owed, and the make-up session is required and rescheduled. The school will not be billed for this scheduled session, if it is a valid and verified issue brought on by the NPA.

The NPA will notify the Local Education Agency (LEA) Service and Assessment Coordinator immediately of a student "No Show." The link to the California Department of Education (CDE) website about the requirements for NPA certification is <a href="https://www.cde.ca.gov/sp/se/ds/npageninfo.asp">https://www.cde.ca.gov/sp/se/ds/npageninfo.asp</a>

#### 4. Local Education Agency (LEA) / Charter School Responsibility

Once the Service and Assessment Coordinator is notified of a "No Show" they will contact the student's Case Manager to inform them of the No Show. The Case Manager will contact the parent via email or telephone to establish the reason for the No Show. Once the student reaches a third No Show an IEP team meeting will be held to determine if it is due to the student's disability that is keeping them from their scheduled and required service. If not, the student is subject to the same guidelines outlined in the non-compliance policy and could receive an administrative removal from the school.

#### 5. Charter School Holidays

Sessions that would be scheduled on a Charter School Holiday that align with the Board Approved Charter School Calendar will not be scheduled. These holidays include, but are not exclusive to: Labor Day, Veterans Day, Thanksgiving Break, Winter Break, New Years, Martin Luther King, Lincoln Day, Presidents Day, Spring Break, Memorial Day, and the 4<sup>th</sup> of July Extended School Year (ESY).

#### 6. NPA Payment

An NPA can recoup a \$50.00 "No Show" or a student/parent illness if the parent/guardian does not cancel or reschedule 24 or more hours prior to the session. This applies only to students the LEA/Charter School is contracting with the NPA for at an hourly rate. Students who are part of the Per-Diem rate will not initiate a "No Show" fee of \$50.00.

The chart below applies to students who are attending in-person or virtual services and fail to give prior notice to the NPA providing the service at least 24-hours in advance of missing a scheduled service appointment due to illness or "No Show."

Reason for Absence	Impact on IEP Minutes Owed					
Provider Absence	Minutes are still owed, and the make-up session is required					
Provider Technical Issue	Minutes are still owed, and the make-up session is required					
<ul> <li>Verified Charter School lead field trip</li> <li>Standardized Testing</li> <li>Verified SpEd Evaluations</li> </ul>	Minutes are still owed, and the make-up session is required					
Holiday (must align with Charter School calendar)	No session/make-up session for Charter School holidays					
*Student absence including student illness or parent illness	Minutes are not owed and no make-up required					
*Student "No Show"	Minutes are not owed and no make-up required					

\*Student < 24-hour absence or no show is a flat rate charge of \$50.00

### School Organizational Chart, Directory, & Regional Teaching Teams

Section: IV. Operations

Item: A. School Organizational Chart, Directory, & Regional

**Teaching Teams** 

Purpose: FYI

Related Material: School Organizational Chart, Directory & Regional Teaching

Teams - MR

#### **BACKGROUND:**

- The school's organizational chart is being revised as the Assistant Director of Assessment & Accountability is vacant and not currently being filled.
- A directory of school leadership contacts and Regional Teaching Teams has also been added.

## MONARCH RIVER ACADEMY

ORGANIZATIONAL CHART 2021-2022

#### Mission

The mission of Monarch River Academy is to develop the individual gifts of students in Tulare County and adjacent counties to become proficient in Common Core State Standards and become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.





## DIRECTORY

## Administrative Team .....

- Dr. Laurie Goodman | Executive Director laurie@yosemitevalleycharter.org | (559) 999-5030
- Steph Johnson | Co-Director steph@yosemitevalleycharter.org | (559) 258-0787
- Mariah Jordan | Executive Administrative Assistant mariah.jordan@yosemitevalleycharter.org | (559) 258-1818

## Main Lines .....

- Yosemite Valley | (559) 258-0800
- School Fax Number | (559) 532-0203
- The Axia Group | (909) 830-1200



## Directors .....

- Dr. Steven James | Senior Director of Special Education steven.james@monarchriveracademy.org | (559) 370-0403
- Jenny Plumb | Director of Curriculum & Engagement jenny.plumb@monarchriveracademy.org | (559)332-3699
- Maria Thoeni | Director of Innovation & Instruction maria.thoeni@yosemitevalleycharter.org | (559)258-0864 Ext. 1102
- Denise Voth | Director of Secondary Education denise.voth@yosemitevalleycharter.org | (559) 422-7674
- Yolanda Vazquez | Special Education Director of Transition & SEL yolanda.vazquez@yosemitevalleycharter.org | (559) 258-1931
- Amy Friesen | Assistant Director of Secondary Education amy.friesen@yosemitevalleycharter.org | (559) 259-6986
- Lorraine Sewell | Assistant Director of Special Education lorraine.sewell@yosemitevalleycharter.org | (559) 258-1665

The Adventure of Learning Together

## DIRECTORY

## Specialized Positions .....

- Valerie Blackburn | Lead Student Support Coordinator
   valerie.blackburn@monarchriveracademy.org | 559-461-5631
- Becky Bennett | EL Coordinator
   becky.bennett@yosemitevalleycharter.org | (559) 709-8640
- Michelle Dorn | Speech & Language Pathologist
   michelle.dorn@yosemitevalleycharter.org | (559) 258-1684
- Michelene Fitzgerald | Coordinator of Community Engagement michelene.fitzgerald@yosemitevalleycharter.org | (559) 905-5373
- Janell Gaertig | STAR Coordinator
   janell.gaertig@monarchriveracademy.org | (559) 376-0215
- Jeff Grunau | Math Intervention Specialist
   jeff.grunau@monarchriveracademy.org | (559) 258-1889
- Carmen Marroquin, M.A, P.P.S | High School Counselor carmen.marroquin@yosemitevalleycharter.org | (209) 720-7177

- Yessenia Medina | Guidance Clerk
   yessenia.medina@yosemitevalleycharter.org |
- Vikki Shumaker | 504 Coordinator
   vikki.shumaker@yosemitevalleycharter.org | (559) 313-2781
- Anna Wilkinson | Coord. of Talent Development & Teacher Training anna.wilkinson@yosemitevalleycharter.org | (559) 287-8866

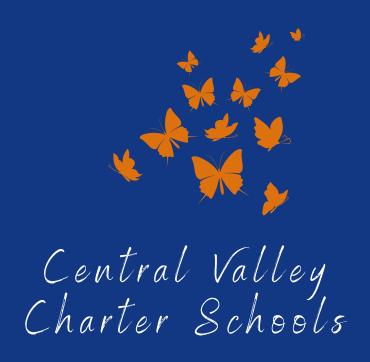
## DIRECTORY

## Intervention .....

- Jessica Beal | Math Intervention Specialist 6-8 jessica.beal@monarchriveracademy.org |
- Janell Christiansen | Math Intervention Specialist K-2 janell.christiansen@yosemitevalleycharter.org |
- Sheri Collins | Math Intervention Specialist K-2 sheri.collins@yosemitevalleycharter.org | (559) 258-0755
- Jennifer Daddino | Math Intervention Specialist 3-5 jennifer.daddino@yosemitevalleycharter.org |
- Jennifer Falco | ELA Intervention Specialist 6-8 jennifer.falco@monarchriveracademy.org |
- Kristen Karr | ELA Intervention Specialist 3-5
   kristen.karr@yosemitevalleycharter.org | (559) 258-2523
- Debra Kimzey | ELA Intervention Specialist K-2 debra.kimzey@monarchriveracademy.org |
- Kelly Peterson | Math Intervention Specialist 3-5
   kelly.perterson@yosemitevalleycharter.org | (559) 258-1252
- Nicole Raven | Math Intervention Specialist 6-8
   nicole.raven@monarchriveracademy.org | (559) 258-1889
- Kristen Rhodes | ELA Intervention Specialist K-2
   kristen.rhodes@yosemitevalleycharter.org | (559) 258-1251
- Kaitlyn Rose | ELA Intervention Specialist 3-5
   kaitlyn.rose@monarchriveracdemy.org | (559) 258-1251
- Christina Schwarz | ELA Intervention Specialist 6-8 christina.schwarz@yosemitevalleycharter.org |

## Secondary Education Specialists.

- Megan Dorais
   megan.dorais@yosemitevalleycharter.org | (559) 258-1066
- Michelle Elrod shelly.elrod@yosemitevalleycharter.org | (559) 258-1599
- Shirin Schneider
   shirin.schneider@yosemitevalleycharter.org | (559) 258-1925





## REGIONAL TEACHING TEAMS

## Barbara Bolanos | Sanger & Kingsburg barbara.bolanos@monarchriveracademy.org | (559) 258-1838

- Zephyr Whitaker-Adams
- Kristen Rhodes
- Shiela Walsh
- Sara Maguire
- Allyson Huntington (Strachan) Kaitlyn Rose (No Roster)
- Bell Farber
- Marcia Maunder

- Courtney Hernandez
- Ruby Cook
- Cydney Padgett
- Sarah Martinez
- - Ellen Davison
  - Georgia Springer

## Damien Phillips | South Fresno & Visalia damien.phillips@monarchriveracademy.org

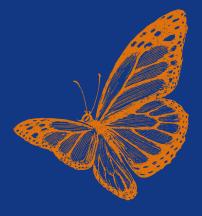
- Kim Souder
- Teresa Jacobsen
- Megan Kilgore
- Dayna Hopkins
- Katherine Millikan
- Bette (Lisa) Peters
- Lori Boles

- Katie Talbot
- Bethy Harmelin
- Erin Sogres
- Sheri Collins
- Kelly Peterson
- Laurie Thiessen
- Rachael Delgadillo

## **Lindsay Tharp | South Fresno & Clovis** lindsay.tharp@monarchriveracademy.org | (559) 258-1857

- Anna Wilkinson
- Jacky Bertz
- Michele Egorov
- Rebekah Richardson
- Roxi Slakey
- Amy Friesen
- Cristy Tuck
- Kelly Pettit
- Sondra White

- Kristen Karr
- Megan Liang
- Kara Smith
- Jennifer Daddino
- Amy Guerrero
- Laure Garcia
- Nicolle Solorio
- Jared Muradian
- Amanda Perkins



### Part-time Teacher Hourly Table 2021-2022

Section: IV. Operations

Item: B. Part-time Teacher Hourly Table 2021-2022

Purpose: FYI

Related Material: Part-time Teacher Hourly Table 2021-2022 - MR

### **BACKGROUND:**

- Part-time teachers will utilize the weekly hourly chart to compute how many hours a week are available to serve students on their rosters.
- The chart details the pay rate, dates, and specifics regarding holidays/school breaks.

#### **RECOMMENDATION:**

• Consider approval of the Part-time Teacher Hourly Table for the 2021-2022 school year.



# Monarch River Academy Part Time Teacher Hourly Table 2021-2022

Part-time teachers will utilize the below weekly hourly chart to compute how many hours a week they have to serve their students. Like full-time teachers, part-time teachers will work 196 days a year with a minimum of 175 instructional days.

During a pay period the number of students on teacher's roster	1	2	3	4	5	6	7	8	9	10	11	12	13	14
Number of approved weekly hours	11	12	13	14	15	16	17	18	19	20	21	22	23	24
During instructional year, additional hours per week for EA planning and implementation	0	0	0	0	0	1	1.5	2	2.5	3	3.5	4	4.5	5
When instruction is in session the max number of hours per week	11	12	13	14	15	17	18.5	20	21.5	23	24.5	26	27.5	29

For the 2021-2022 school year, part-time teachers will be paid \$30/hour July 1, 2021 – December 30, 2021 and \$31/hour January 1, 2022 – June 30, 2022. Unless preapproved by one of the Co-Directors, part-time teachers will not submit any hours for Thanksgiving, Winter, and Spring breaks.