

1781 East Fir Avenue, Suite 101, Fresno, CA 93720 Ph (559) 754-1442 | Fax (559) 335-4089

Regular Scheduled Board Meeting Yosemite Valley Charter School April 16, 2020 – 5:00 pm 1781 East Fir Avenue, #102 Fresno, CA 93720

### **Through Teleconference**

Join Zoom Meeting
<a href="https://zoom.us/j/98527851020">https://zoom.us/j/98527851020</a>
Meeting ID: 985 2785 1020

Dial by your location +1 669 900 6833 US (San Jose) Meeting ID: 985 2785 1020

Find your local number: <a href="https://zoom.us/u/adpAKBqpZi">https://zoom.us/u/adpAKBqpZi</a>

### **AGENDA**

- 1. Call to Order
- 2. Flag Salute
- 3. Approval of the Agenda
- 4. Public Comments
- 5. Principals Report
  - a. Lottery
  - b. Student Achievement
  - c. State Testing
  - d. High School Grading
  - e. Paycheck Protection Program
- 6. Discussion and Potential Action on the March Board Meeting Minutes
- 7. Discussion and Potential Action on the March Financials

# YOSEMITE VALLEY CHARTER SCHOOL

### **Yosemite Valley Charter School**

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- 8. Discussion and Potential Action on the Principal Title Change and Job Description
- 9. Discussion and Potential Action on the Board Resolution Regarding Executive
  Director Authority 2020 5
- 10. Discussion and Potential Action on the 2020 2021 Benefits Renewals
- 11. Discussion and Potential Action on the Teacher Salary Schedules
- 12. Discussion and Potential Action on the Certificated Support Team Salary Schedule
- 13. Discussion and Potential Action on the Regional Coordinators, Community Connections, and Counselor Compensation
- 14. Discussion and Potential Action on the Lottery Policy
- 15. Discussion and Potential Action on the Field Trip Policy
- 16. Discussion and Potential Action on the Educational Vendor Policies and Procedures
- 17. Discussion and Potential Action on the Withdrawal Policy
- 18. Discussion and Potential Action on the Teacher Certification Policy
- 19. Discussion and Potential Action on the Teacher Certification Financial Support
- 20. Discussion and Potential Action on the Board Resolution High School Graduation Requirements 2020 6
- 21. Discussion and Potential Action on Board Resolution Requiring Leadership

  Team Members to Possess an Admin Credential 2020 7
- 22. Discussion and Potential Action on Board Meeting Stipend
- 23. Board of Director's Requests
- 24. Announcement of Next Regular Scheduled Board Meeting
- 25. Adjournment



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Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.

Note: Yosemite Valley Charter School Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 951-290-3013 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).



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Regular Scheduled Board Meeting - Yosemite Valley Charter School March 26, 2020 – 5:45 pm 1781 East Fir Avenue, #102, Fresno, CA 93720

Attendance via Teleconference: Larry Jarocki, Carla Moore, Jonna Durst, Debbie de Alba, and

Trina Short.
Absent: None

Also Present: Laurie Goodman, Kimmi Buzzard, Mariah Jordan, Steph Johnson,

#### Call to Order:

Larry Jarocki called the meeting to order at 5:46 pm.

### Flag Salute:

The flag salute was conducted

### Approval of the Agenda:

Debbie de Alba motioned to Approve the Agenda. Carla Moore seconded.

-Unanimous

#### **Public Comments:**

None

### **Principals Report:**

The board received an update about WASC achievements and updated the board on the way the school is operating during this closure.

### Discussion and Potential Action on the February Board Meeting Minutes and March Special Board Meeting Minutes:

Debbie de Alba motioned to Approve the February Board Meeting Minutes and March Special Board Meeting Minutes. Jonna Durst seconded.

-Unanimous

### **Discussion and Potential Action on the February Financials:**

Trina Short motioned to approve the February Financials. Jonna Durst seconded.



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### Trina Short motioned to move items 12 & 13 up between items 7-8. Debbie de Alba seconded.

- Unanimous

### Discussion and Potential Action on the MOU with other Schools:

Debbie de Alba motioned to Approve the MOU with other Schools. Carla Moore seconded.

-Unanimous

### Discussion and Potential Action on the Board Resolution: Establishment of Accounts at Wells Fargo:

Jonna Durst motioned to approve Board Resolution: Establishment of Accounts at Wells Fargo. Trina Short seconded.

-Unanimous

### Discussion and Potential Action on the Board Resolution: Affirming Board Positions:

Debbie de Alba motioned to approve the Board Resolution: Affirming Board Positions. Trina Short seconded.

-Unanimous

### Discussion and Potential Action on the Payroll Details:

Trina Short motioned to approve the Payroll Details. Debbie de Alba seconded.

-Unanimous

### Discussion and Potential Action on Historical Enrollment Data:

Jonna Durst motioned to approve the Historical Enrollment Data. Trina Short seconded. -Unanimous

### Discussion and Potential Action on the Growth Projections and Enrollment Windows:

Trina Short motioned to approve the cap enrollment at 2500 students. Jonna Durst seconded.

-Unanimous

Jonna Durst motioned to opened enrollment April 17, 202 and end on May 15, 2020. Debbie de Alba seconded.



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### Discussion and Potential Action on the Instructional Funds

### **Depreciation Chart:**

Jonna Durst motioned to approve the Instructional Funds Depreciation Chart. Debbie de Alba seconded.

-Unanimous

### Discussion and Potential Action on the 2020-2021 School Calendar:

Debbie de Alba motioned to approve the 2020-2021 School Calendar. Trina Short seconded.

-Unanimous

### **Discussion and Potential Action on the Teacher Employment Contract:**

Carla Moore motioned to approve the Teacher Employment Contract. Trina Short seconded.

-Unanimous

### Discussion and Potential Action on the Teacher Salary Schedule;

Trina Short motioned to approve the Teacher Employment Contract. Carlo Moore seconded.

-Unanimous

### Discussion and Potential Action on the Charter Impact Proposal:

Debbie de Alba motioned to approve the Charter Impact Proposal. Jonna Durst seconded. -Unanimous

### Discussion and Potential Action on the Educational Vendor Policies and Procedures:

Debbie de Alba motioned to table the Educational Vendor Policies and Procedures for further clarification. Jonna Durst seconded.

-Unanimous

### Discussion and Potential Action on the Work Sample Policy:

Debbie de Alba motioned to approve the Work Sample Policy Jonna Durst seconded. -Unanimous

### **Discussion and Potential Action on the Lottery Policy:**

Debbie de Alba motioned to amend the Lottery Policy Jonna Durst seconded.



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### Discussion and Potential Action on the Emergency Procedures Handbook:

Jonna Durst motioned to approve the Emergency Procedures Handbook. Jonna Durst seconded.

-Unanimous

### Discussion and Potential Action on the Principal Evaluation:

Jonna Durst motioned to approve the Principal Evaluation. Trina Short seconded.

-Unanimous

### Discussion and Potential Action on the SELPA Representative:

Debbie de Alba motioned to approve the SELPA Representative. Trina Short seconded. -Unanimous

### **Board of Director's Requests:**

The Board of Directors Requested the following:

- Bring Vendor Policy/Rollover Funds, Staff Survey, Enrollment Info, Lottery Policy amendment to April board meeting.
- Stipends/salary schedules and additional compensation for the 2020-2021 to either the April or May board meeting.

### **Announcement of Next Regular Scheduled Board Meeting:**

The next regular scheduled board meeting is on April 16, 2020. The board requested that if the meeting is held virtually, the meeting should be set for 5:00 pm. If the meeting is held in person it should be sent for 6:15 pm.

### **Adjournment:**

Trina Short motioned to adjourn at 7:43 pm. Jonna Durst seconded.



Monthly Financial Presentation – March 2020

# **YOSEMITE** - Highlights



Annual Projected Revenue: Increased by \$336K

Annual Project Expenses: Increased by \$1.54 MM

Annual Projected Surplus: \$1.32 MM

SB740 Requirements:

*In Compliance* ✓

| Cert. | Class. |
|-------|--------|
| 42.1% | 85.4%  |

Must exceed 40% / 80%

*In Compliance* ✓

| Pupil:Teacher Ratio |    |  |  |  |  |  |  |  |
|---------------------|----|--|--|--|--|--|--|--|
| 23.47               | :1 |  |  |  |  |  |  |  |

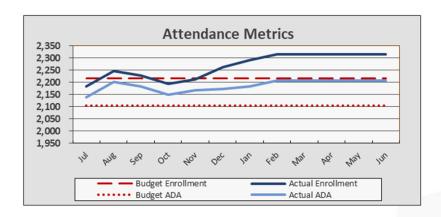
Must be equal to or less than 25:1



# **YOSEMITE** - Attendance



| Enrollment & Per Pupil Data |               |          |          |  |  |  |  |  |  |
|-----------------------------|---------------|----------|----------|--|--|--|--|--|--|
|                             | <u>Budget</u> |          |          |  |  |  |  |  |  |
| Average Enrollment          | 2266          | 2315     | 2215     |  |  |  |  |  |  |
| ADA                         | 2186          | 2206     | 2104     |  |  |  |  |  |  |
| Attendance Rate             | 96.4%         | 95.3%    | 95.0%    |  |  |  |  |  |  |
| Unduplicated %              | 46.5%         | 46.5%    | 46.6%    |  |  |  |  |  |  |
| Revenue per ADA             |               | \$10,105 | \$10,017 |  |  |  |  |  |  |
| Expenses per ADA            |               | \$9,505  | \$8,520  |  |  |  |  |  |  |



- Forecasted Annual Daily Attendance (ADA) P2
- Unduplicated Pupil % Unchanged



### **YOSEMITE** - Revenue



- Year-to-date federal revenue due to timing.
- Annual (+) variance due to higher forecasted ADA vs budget.

#### Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

**Total Revenue** 

| Year-to-Date |            |    |            |           |           |  |  |  |  |
|--------------|------------|----|------------|-----------|-----------|--|--|--|--|
|              | Actual     |    | Budget     | Fav/(Unf) |           |  |  |  |  |
|              |            |    |            |           |           |  |  |  |  |
| \$           | 11,279,207 | \$ | 11,577,119 | \$        | (297,912) |  |  |  |  |
|              | -          |    | 111,136    |           | (111,136) |  |  |  |  |
|              | 986,274    |    | 889,658    |           | 96,616    |  |  |  |  |
| _            | 31,956     |    |            |           | 31,956    |  |  |  |  |
| \$           | 12,297,436 | \$ | 12,577,912 | \$        | (280,477) |  |  |  |  |

| Annual/Full Year |    |            |           |           |  |  |  |  |  |  |
|------------------|----|------------|-----------|-----------|--|--|--|--|--|--|
| Forecast         |    | Budget     | Fav/(Unf) |           |  |  |  |  |  |  |
|                  |    |            |           |           |  |  |  |  |  |  |
| \$<br>20,325,104 | \$ | 19,297,773 | \$        | 1,027,331 |  |  |  |  |  |  |
| 222,272          |    | 222,272    |           | =         |  |  |  |  |  |  |
| 1,713,297        |    | 1,557,346  |           | 155,951   |  |  |  |  |  |  |
| <br>31,956       |    |            |           | 31,956    |  |  |  |  |  |  |
| \$<br>22,292,628 | \$ | 21,077,391 | \$        | 1,215,237 |  |  |  |  |  |  |







- Overall expenses are favorable year-to-date.
- Salary forecast based on payroll through 3/31.
- Main change from Feb-Mar:
  - Subagreement services due to MOU Adjustment

| <b>Expenses</b> |
|-----------------|
|-----------------|

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

**Total Expenses** 

| Year-to-Date     |    |            |           |           |  |  |  |  |  |  |
|------------------|----|------------|-----------|-----------|--|--|--|--|--|--|
| Actual           |    | Budget     | Fav/(Unf) |           |  |  |  |  |  |  |
|                  |    |            |           |           |  |  |  |  |  |  |
| \$<br>5,106,293  | \$ | 5,103,191  | \$        | (3,102)   |  |  |  |  |  |  |
| 218,091          |    | 45,750     |           | (172,341) |  |  |  |  |  |  |
| 1,405,368        |    | 1,422,631  |           | 17,263    |  |  |  |  |  |  |
| 1,467,520        |    | 1,925,574  |           | 458,053   |  |  |  |  |  |  |
| 4,353,524        |    | 3,962,845  |           | (390,679) |  |  |  |  |  |  |
| 68,000           |    | 71,403     |           | 3,403     |  |  |  |  |  |  |
| 7,388            |    | 220,430    |           | 213,042   |  |  |  |  |  |  |
| 807,923          |    | 1,522,693  |           | 714,770   |  |  |  |  |  |  |
| -                |    | -          |           | -         |  |  |  |  |  |  |
| 155,227          |    | 220,550    |           | 65,323    |  |  |  |  |  |  |
| \$<br>13,589,334 | \$ | 14,495,068 | \$        | 905,734   |  |  |  |  |  |  |

|    | Annual/Full Year |    |            |           |           |  |  |  |  |  |  |
|----|------------------|----|------------|-----------|-----------|--|--|--|--|--|--|
|    | Forecast         |    | Budget     | Fav/(Unf) |           |  |  |  |  |  |  |
|    |                  |    |            |           |           |  |  |  |  |  |  |
| \$ | 6,814,497        | \$ | 6,804,255  | \$        | (10,242)  |  |  |  |  |  |  |
|    | 304,682          |    | 61,000     |           | (243,682) |  |  |  |  |  |  |
|    | 1,897,556        |    | 1,890,242  |           | (7,314)   |  |  |  |  |  |  |
|    | 3,361,899        |    | 2,779,024  |           | (582,875) |  |  |  |  |  |  |
|    | 6,635,197        |    | 6,121,183  |           | (514,014) |  |  |  |  |  |  |
|    | 90,920           |    | 95,204     |           | 4,284     |  |  |  |  |  |  |
|    | 7,388            |    | 293,907    |           | 286,519   |  |  |  |  |  |  |
|    | 1,650,911        |    | 2,391,273  |           | 740,362   |  |  |  |  |  |  |
|    | -                |    | -          |           | =         |  |  |  |  |  |  |
| _  | 205,594          | _  | 271,400    |           | 65,806    |  |  |  |  |  |  |
| \$ | 20,968,644       | \$ | 20,707,489 | \$        | (261,155) |  |  |  |  |  |  |



## **YOSEMITE** - Fund Balance



- YTD (deficit) due to timing of revenue.
- Annual surplus reduced by 1.2MM from February to March.

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance
As a % of Annual Expenses

|           | Year-to-Date |           |             |           |         |  |  |  |  |
|-----------|--------------|-----------|-------------|-----------|---------|--|--|--|--|
| Actual    |              |           | Budget      | Fav/(Unf) |         |  |  |  |  |
| \$        | (1,291,899)  | \$        | (1,917,156) | \$        | 625,257 |  |  |  |  |
|           | 348,273      |           | 348,273     |           |         |  |  |  |  |
| <u>\$</u> | (943,626)    | <u>\$</u> | (1,568,883) |           |         |  |  |  |  |
|           | -4.5%        |           | -7.6%       |           |         |  |  |  |  |

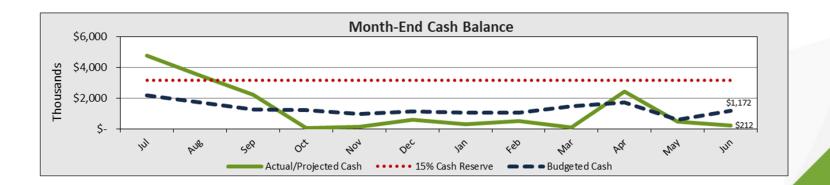
| Annual/Full Year |           |    |         |           |         |  |  |  |  |
|------------------|-----------|----|---------|-----------|---------|--|--|--|--|
|                  | Forecast  |    | Budget  | Fav/(Unf) |         |  |  |  |  |
| \$               | 1,323,984 | \$ | 369,901 | \$        | 954,083 |  |  |  |  |
|                  | 348,273   | _  | 348,273 |           |         |  |  |  |  |
| <u>\$</u>        | 1,672,257 | \$ | 718,174 |           |         |  |  |  |  |
|                  | 8.0%      |    | 3.5%    |           |         |  |  |  |  |



## **YOSEMITE** - Cash Balance



- Cash balance remains positive at year end.
- Cash declines near year end as RAN repayments are made in May, June and July 2020.
- Payback from schools and District Office included in projection.





# **YOSEMITE** - Compliance Reporting

| Area    | Due Date                             | Description  | Completed By   | Board Must<br>Approve | Signature<br>Required |
|---------|--------------------------------------|--|--|-----------------------|-----------------------|
| FINANCE | April 1st<br>extended to<br>June 1st | File a Form 700 - Statement of Economic Interests (SEI): The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 1 deadline.  Due to the current COVID-19 pandemic, the Fair Political Practices Commission is allowing a 60-day extension until June 1, 2020 for those required to file a 2019 annual Statement of Economic Interests (Form 700).  http://www.fppc.ca.gov/media/press-releases/2020-news-releases/press-release-extend-form700.html  | Yosemite with<br>Charter Impact<br>support                     | Yes                   | Yes                   |
| FINANCE | Apr-22                               | Federal Expenditure Report #2 (Special Education) - Interim financial reporting for actuals through March 31 are due to El Dorado Charter SELPA.   | Charter Impact   | No                    | No                    |
| DATA    | Apr-24                               | CALPADS - Fall 2 amendment deadline (EXTENDED) - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 2 data within CALPADS, which can impact a number of things, including LCFF funding, student course enrollments, staff assignments and English learner education services.   | Charter Impact<br>submits with data<br>provided by<br>Yosemite | No                    | No                    |
| DATA    | Apr-30                               | Period 2 (P2) Attendance Report - P2 ADA is total ADA from the beginning of the school year through the last school month ending on or before April 15.  For the purpose of preventing losses of attendance based funding as a result of reductions in ADA due to COVID-19, SB 117 provides that the ADA used for both the second period and the annual period apportionment includes all full school months from July 1, 2019 to February 29, 2020.   | Charter Impact<br>submits with data<br>provided by<br>Yosemite | No                    | Yes                   |
| FINANCE | May-15                               | Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form should be reviewed and accepted by the Board prior to filing.  | Yosemite/Audit firm  | Yes                   | No                    |
| DATA    | May-31                               | English Language Proficiency Assessments for California (ELPAC) -  Suspending Summative ELPAC testing If your school is closed due to the unprecedented circumstances surrounding coronavirus disease 2019 (COVID-19), you should not worry about any statewide testing this school year.  Governor's Executive Order N-30-20: Education Code section 60641 (a), requiring that all pupils be administered academic assessments in mathematics, English language arts, and science, as provided for in Education Code section 60640, is waived for the 2019-2020 school year for all schools in the state for which the United States Department of Education approves, based on the impact of the COVID-19 pandemic on students and school communities throughout California, a federal waiver of requirements to administer those academic assessments.  The ELPAC is the required state test for English language proficiency (ELP) that must be given to students whose primary language is a language other than English. State and federal law require that local educational agencies administer a state test of ELP to eligible students in kindergarten through grade twelve. The California Department of Education (CDE) transitioned from the California English Language Development Test (CELDT) to the ELPAC as the state ELP assessment in 2018. The ELPAC is aligned with the 2012 California English Language Development Standards. It consists of two separate ELP assessments: one for the initial identification of students as English learners (ELs), and a second for the annual summative assessment to measure a student's progress in learning English and to identify the student's level of ELP. | Yosemite   | No                    | No                    |



# **YOSEMITE** - Appendix



- Monthly Cash Flow / Forecast 19-20
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Due (To)/From All Inspire School Locations
- AP Aging



### Monthly Cash Flow/Forecast FY19-20 Revised 4/13/2020

CHARTER IMPACT

| Revised 4/13/2020   |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             |                        |
|---|------------------|------------------|-------------------|-------------------|--------------------|--------------------|--------------------|-------------------|---------------------|--------------------|--------------------|--------------------|--------------------|------------------------|-----------------------------|------------------------|
| ADA = 2206.01   | Jul-19           | Aug-19           | Sep-19            | Oct-19            | Nov-19             | Dec-19             | Jan-20             | Feb-20            | Mar-20              | Apr-20             | May-20             | Jun-20             | Year-End           | Annual                 | Original                    | Favorable /            |
|   | - Jul 13         | 7.0g 13          | оср 13-           | - Oct 15          | 100 15             | JCC 15             | Juli 20            | 700 20            | Midi 20             | 7401 20            | May 20             | Juli 20            | Accruals           | Forecast               | <b>Budget Total</b>         | (Unfav.)               |
| Revenues  |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        | ADA = 2                     | 104.25                 |
| State Aid - Revenue Limit                                 |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             |                        |
| 8011 LCFF State Aid                                       | -                | 814,900          | 814,900           | 1,466,820         | 1,466,820          | 1,466,820          | 1,466,820          | 1,466,820         | 2,014,244           | 2,014,244          | 2,014,244          | 2,014,244          | 2,303,904          | 19,324,780             | 18,317,656                  | 1,007,124              |
| 8012 Education Protection Account                         |                  | -                | -                 | 93,588            | -                  | -                  | 93,588             | -                 | -                   | 137,676            |                    |                    | 116,350            | 441,202                | 420,850                     | 20,352                 |
| 8019 State Aid - Prior Year                               | (51)             | -                | -                 |                   | -                  | -                  | -                  | -                 | (3,822)             | (3,822)            | (3,822)            | (3,822)            | (3,822)            | (19,161)               |                             | (19,161)               |
| 8096 In Lieu of Property Taxes                            | -                |                  | -                 | 117,760           | -                  |                    | -                  | -                 | -                   | 124,060            | 62,030             | 62,030             | 212,404            | 578,283                | 559,268                     | 19,016                 |
|   | (51)             | 814,900          | 814,900           | 1,678,168         | 1,466,820          | 1,466,820          | 1,560,408          | 1,466,820         | 2,010,422           | 2,272,158          | 2,072,452          | 2,072,452          | 2,628,836          | 20,325,104             | 19,297,773                  | 1,027,331              |
| Federal Revenue   |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             |                        |
| 8181 Special Education - Entitlement                      | -                | -                | -                 |                   | -                  | -                  | -                  | -                 | -                   | -                  | -                  | 56,250             | 166,022            | 222,272                | 222,272                     |                        |
| Other State Barrers                                       | -                | -                | -                 | -                 | -                  | -                  | -                  | -                 | -                   | -                  | -                  | 56,250             | 166,022            | 222,272                | 222,272                     | <u> </u>               |
| Other State Revenue                                       | 49.056           | 49.056           |                   |                   |                    |                    | 252 404            |                   | 222 671             | 117 275            | 117 275            | 117 275            | 17 270             | 1 142 162              | 1 000 475                   | F2 696                 |
| 8311 State Special Education<br>8550 Mandated Cost        | 48,956           | 48,956           | -                 | -                 | -                  | 38,604             | 352,484            | -                 | 322,671             | 117,275            | 117,275            | 117,275            | 17,270             | 1,142,162<br>38,604    | 1,089,475<br>38,604         | 52,686<br>0            |
|   | -                | •                | -                 | -                 | •                  | 36,004             |                    | 205 200           | (106 674)           | 95,552             | -                  | -                  | 262 277            | 456,644                | 429,267                     | _                      |
| 8560 State Lottery<br>8598 Prior Year Revenue             | 3,052            | -<br>25          | -                 | -                 | -                  | -                  | -                  | 295,389           | (196,674)<br>38,519 | 95,552             | -                  | -                  | 262,377            | 436,644                | 429,267                     | 27,377<br>41,596       |
| 8338 Filol feat Revenue                                   | 52,008           | 48,981           |                   |                   |                    | 38,604             | 352,484            | 329,681           | 164,516             | 212,827            | 117,275            | 117,275            | 279,647            | 1,713,297              | 1,557,346                   | 155,951                |
| Other Local Revenue                                       | 32,008           | 40,301           |                   |                   |                    | 38,004             | 332,464            | 323,081           | 104,310             | 212,027            | 117,273            | 117,273            | 273,047            | 1,713,237              | 1,337,340                   | 133,331                |
| 8660 Interest Revenue                                     | _                | 100              |                   |                   | 985                | 444                | _                  | 1,710             |                     |                    | _                  | _                  |                    | 3,239                  |                             | 3,239                  |
| 8699 School Fundraising                                   | _                | 28,580           |                   |                   | 136                |                    | _                  | 1,710             |                     | _                  |                    | _                  |                    | 28,716                 |                             | 28,716                 |
| 5055 School Fullulaising                                  |                  | 28,680           |                   |                   | 1,121              | 444                |                    | 1,710             | -                   |                    | -                  | -                  | -                  | 31,956                 |                             | 31,956                 |
|   |                  | 23,000           |                   |                   | 1,121              | 777                |                    | 1,710             |                     |                    |                    |                    |                    | 31,330                 |                             | 31,330                 |
| Total Revenue   | 51,956           | 892,561          | 814,900           | 1,678,168         | 1,467,941          | 1,505,868          | 1,912,892          | 1,798,211         | 2,174,938           | 2,484,985          | 2,189,727          | 2,245,977          | 3,074,504          | 22,292,628             | 21,077,391                  | 1,215,237              |
|   | 52,555           | ,                |                   |                   |                    | _,                 |                    |                   |                     |                    | _,,                |                    | 2,011,001          |                        |                             |                        |
| Expenses  |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             |                        |
| Certificated Salaries                                     |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             |                        |
| 1100 Teachers' Salaries                                   | 340,126          | 404,462          | 423,937           | 435,546           | 480,766            | 440,219            | 431,109            | 433,100           | 439,718             | 431,109            | 431,109            | 431,109            | -                  | 5,122,313              | 5,247,750                   | 125,437                |
| 1175 Teachers' Extra Duty/Stipends                        | 16,083           | 32,869           | 65,358            | 71,852            | 74,147             | 74,558             | 75,647             | 74,684            | 130,275             | 75,444             | 75,444             | 75,444             | -                  | 841,806                | 1,154,505                   | 312,699                |
| 1200 Pupil Support Salaries                               | 33,724           | 36,222           | 38,720            | 42,833            | 39,329             | 46,328             | 31,612             | 31,262            | 31,748              | 31,612             | 31,612             | 31,612             | -                  | 426,615                | -                           | (426,615)              |
| 1300 Administrators' Salaries                             | 42,583           | 31,617           | 34,369            | 23,417            | (13,267)           | 75,194             | 24,467             | 23,790            | 26,964              | 24,467             | 24,467             | 24,467             | -                  | 342,535                | 402,000                     | 59,465                 |
| 1900 Other Certificated Salaries                          | 6,769            | 6,769            | 6,769             | 6,769             | 6,769              | 6,769              | 6,769              | 6,769             | 6,769               | 6,769              | 6,769              | 6,769              | -                  | 81,227                 | -                           | (81,227)               |
|   | 439,286          | 511,939          | 569,153           | 580,417           | 587,745            | 643,068            | 569,605            | 569,606           | 635,475             | 569,401            | 569,401            | 569,401            | -                  | 6,814,497              | 6,804,255                   | (10,242)               |
| Classified Salaries                                       |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             | <u> </u>               |
| 2100 Instructional Salaries                               | 4,072            | 6,330            | 11,032            | 16,340            | 15,592             | 15,663             | 18,841             | 14,307            | 16,553              | 16,341             | 16,341             | 16,341             | -                  | 167,754                | 61,000                      | (106,754)              |
| 2200 Support Salaries                                     | 7,082            | 6,785            | 9,090             | 15,028            | 11,995             | 11,989             | 12,522             | 12,304            | 12,565              | 12,522             | 12,522             | 12,522             | -                  | 136,928                | -                           | (136,928)              |
|   | 11,154           | 13,115           | 20,122            | 31,368            | 27,587             | 27,652             | 31,363             | 26,611            | 29,119              | 28,863             | 28,863             | 28,863             | -                  | 304,682                | 61,000                      | (243,682)              |
| Benefits  |                  |                  |                   |                   |                    |                    |                    |                   |                     |                    |                    |                    |                    |                        |                             |                        |
| 3101 STRS   | 72,877           | 85,671           | 95,304            | 97,582            | (5,842)            | 106,212            | 98,514             | 95,439            | 102,058             | 97,629             | 97,629             | 97,629             | -                  | 1,040,704              | 1,136,311                   | 95,606                 |
| 3301 OASDI  | 841              | 853              | 1,450             | 1,918             | 1,682              | 1,676              | 2,094              | 1,611             | 1,767               | 2,034              | 2,034              | 2,034              | -                  | 19,996                 | 3,782                       | (16,214)               |
| 3311 Medicare   | 6,298            | 7,395            | 8,233             | 8,557             | 8,400              | 9,561              | 8,389              | 8,318             | 9,335               | 8,748              | 8,748              | 8,748              | -                  | 100,729                | 99,546                      | (1,183)                |
| 3401 Health and Welfare                                   | (17,360)         | 71,695           | 53,486            | 59,539            | 39,946             | 77,935             | 54,266             | 51,270            | 66,122              | 44,583             | 44,583             | 44,583             | -                  | 590,648                | 505,000                     | (85,648)               |
| 3501 State Unemployment                                   | 4,683            | 3,459            | 18,654            | 7,079             | 268                | 1,045              | 19,473             | 5,844             | 763                 | 2,622              | 2,622              | 2,622              | -                  | 69,132                 | 49,490                      | (19,642)               |
| 3601 Workers' Compensation                                | -                | 9,998            | 6,859             | 4,999             | 7,263              | 6,867              | 5,338              | 4,999             | 4,999               | 8,446              | 8,446              | 8,446              | -                  | 76,661                 | 96,114                      | 19,452                 |
| 3901 Other Benefits                                       | -                | -                | 855               |                   | -                  | -                  | -                  |                   | (1,170)             |                    | -                  | -                  | -                  | (315)                  |                             | 315                    |
| 5 L 16 E  | 67,340           | 179,071          | 184,840           | 179,673           | 51,717             | 203,295            | 188,075            | 167,482           | 183,874             | 164,063            | 164,063            | 164,063            | -                  | 1,897,556              | 1,890,242                   | (7,314)                |
| Books and Supplies  | 400              | 405.55           | 466.000           | 22:               | 404                | 426 :==            | 450                | 425.515           | 450.000             | 202 222            | 202 22             | 4=                 | 225                |                        | 4 700 000                   | /FG                    |
| 4302 School Supplies                                      | 130,763          | 130,884          | 160,389           | 234,730           | 181,062            | 126,170            | 152,437            | 125,647           | 153,307             | 280,227            | 203,821            | 153,172            | 235,417            | 2,268,027              | 1,766,871                   | (501,156)              |
| 4305 Software   | 1,053            | 3,580            | 8,531             | 375               | 8,829              | 83                 | 22,604             | 8,905             | (2,492)             | 9,168              | 9,168              | 9,168              | -                  | 78,970                 | 495,530                     | 416,560                |
| 4310 Office Expense                                       | 160              | 111              | 863               | 3,155             | 2,329              | 744                | 1,359              | 2,254             | 1,332               | 2,693              | 2,693              | 2,693              | -                  | 20,387                 | 26,905                      | 6,517                  |
| 4311 Business Meals                                       | -                | 37               | -                 | 500               | 7.001              | -                  | (133)              | 40                | 20                  | 551                | 551                | 551                | 205 500            | 2,058                  | 422                         | (1,637)                |
| 4400 Noncapitalized Equipment                             | 131,975          | 134,612          | 169,783           | 238,760           | 7,891<br>200,112   | 126,997            | 176,267            | 136,846           | 152,167             | 316,151<br>608,790 | 229,950<br>446,184 | 172,807<br>338,391 | 265,596<br>501,013 | 992,455<br>3,361,899   | 337,021<br><b>2,779,024</b> | (655,435)<br>(582,875) |
| Subagreement Services                                     | 131,973          | 134,012          | 109,763           | 236,700           | 200,112            | 120,997            | 1/0,20/            | 130,840           | 152,167             | 008,790            | 440,164            | 330,391            | 501,015            | 3,301,699              | 2,779,024                   | (302,073)              |
| 5102 Special Education                                    | 14 400           | 12 000           | 67 155            | 24 670            | 117 601            | 105 202            | 149 001            | 40 171            | 217 406             | 104 092            | 104 092            | 104 092            |                    | 1 001 026              | 053 634                     | (127.001)              |
| 5102 Special Education 5106 Other Educational Consultants | 14,400<br>76,275 | 12,900<br>65,218 | 67,155<br>161,271 | 34,679<br>282,903 | 117,601<br>160,413 | 105,382<br>240,043 | 148,091<br>291,459 | 49,171<br>268,167 | 217,496<br>247,429  | 104,983<br>456,901 | 104,983<br>332,324 | 104,983<br>249,741 | 383,840            | 1,081,826<br>3,215,985 | 953,834<br>2,743,449        | (127,991)<br>(472,536) |
| 5107 Instructional Services                               | 5,975            | 108,211          | 504,251           | 206,146           | 206,146            | 205,641            | 206,146            | 177,875           | 173,078             | 170,746            | 186,586            | 186,586            | 303,840            | 2,337,387              | 2,423,900                   | 86,513                 |
| 3107 Histiactional Services                               | 96,651           | 186,330          | 732,677           | 523,728           | 484,160            | 551,066            | 645,696            | 495,213           | 638,003             | 732,630            | 623,893            | 541,310            | 383,840            | 6,635,197              | 6,121,183                   | (514,014)              |
| Operations and Housekeeping                               | 50,051           | 100,000          | 732,077           | 323,720           | 404,100            | 331,000            | 043,030            | 433,213           | 038,003             | , 32,030           | 023,033            | 541,510            | 303,040            | 0,033,137              | 0,121,103                   | (317,017)              |
| 5201 Auto and Travel                                      | (1,205)          | 1,453            | 1,270             | 1,289             | 872                | 424                | 55                 | 2,202             | 547                 | 2,641              | 2,641              | 2,641              |                    | 14,832                 | 33,946                      | 19,114                 |
| 5300 Dues & Memberships                                   | (1,203)          | 1,433            | 1,270             | 1,203             | -                  | -                  | 454                | 2,202             | -                   | 157                | 157                | 157                |                    | 1,994                  | 1,963                       | (31)                   |
| 5400 Insurance  |                  | 11,873           | 5,937             | 6,179             | 5,937              | 4,999              | 5,937              | 10,578            | 8,105               | 4,842              | 4,842              | 4,842              |                    | 74,069                 | 49,946                      | (24,123)               |
| 5901 Postage and Shipping                                 |                  |                  | 26                |                   | -                  | -,555              | -                  | 10,576            | 5,105               | -,042              | -,0-2              | -,0-2              |                    | 26                     | 5,619                       | 5,593                  |
| 5501 . Stage and Simpping                                 | (1,205)          | 14,396           | 7,232             | 7,468             | 6,809              | 5,423              | 6,446              | 12,779            | 8,652               | 7,640              | 7,640              | 7,640              | _                  | 90,920                 | 95,204                      | 4,284                  |
| Page 17 of 80   | (1)200)          | ,555             | ,,202             | ,,.00             | 3,003              | 5,.20              | 5,                 | ,                 | 0,002               | ,,0.0              | ,,0.0              | .,0.0              |                    |                        | 30,207                      | .,=0 .                 |

#### Monthly Cash Flow/Forecast FY19-20

Revised 4/13/2020

ADA = 2206.01 Year-End **Annual** Original Favorable / Jul-19 Aug-19 Sep-19 Oct-19 Nov-19 Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20 Accruals Forecast **Budget Total** (Unfav.) **Facilities, Repairs and Other Leases** 25,674 (101,765) 34,351 (393) 230,220 230,612 5601 Rent 16,996 24.744 (393) 5602 Additional Rent 1,000 1,000 63,688 62,688 5604 Other Leases 1.025 2.182 2.375 1.199 6.781 (6.781)25.674 16.996 24.744 (100.765) 35.376 2.182 2.375 1.199 (393) 7,388 293,907 286,519 Professional/Consulting Services 5801 IT 663 401 (262)663 5802 Audit & Taxes 2,862 5,400 900 6,300 9,162 19,618 390 1,903 588 3,312 3,118 4,697 4,697 4,697 43,021 53,768 10,746 5803 Legal 5804 Professional Development 1,919 1,919 112,929 2,819 37,272 (8,618)294 1,919 37,525 75,405 5805 General Consulting 87,039 (26,960)(5,098) 1,900 1,296 1,250 (329)2,733 750 1,241 1,241 1,241 66,305 77,540 11,235 5806 Special Activities/Field Trips 21,164 22,645 41,872 18,978 6,845 1,947 3,502 2.596 691 13.378 9.731 7,312 11,239 161.900 781.741 619,841 5807 Bank Charges 15 193 203 121 27 80 80 80 797 1,949 1,151 5808 Printing 34 1,180 1,146 880 880 5809 Other taxes and fees 495 872 535 594 1,027 (2,011)512 520 880 5,185 21,793 16,609 5811 Management Fee 1,818 32,934 153,973 62,740 62,740 62,740 62,740 54,026 52,544 51,827 56,648 56,648 711,379 737,709 26,330 5812 District Oversight Fee 609,753 609,753 578,933 (30,820)5815 Public Relations/Recruitment 8.300 (250)8.050 14,168 6,118 620,992 141,254 67,153 192,650 85.403 66.185 67,451 72,373 59.988 55.466 74.022 75.196 72,778 1,650,911 2,391,273 740,362 Interest 7438 Interest Expense 16,789 17,249 17,584 17,134 16,789 16,789 16,789 16,789 205,594 271,400 65,806 16,789 16,789 18,995 17,111 16.789 16.789 16,789 18.995 17.249 17.584 17,134 17.111 16,789 16.789 16.789 16.789 205.594 271.400 65,806 **Total Expenses** 928,916 1,140,402 1,917,990 1,565,046 1,476,939 1,644,718 1,709,334 1,486,836 1,719,152 2,202,200 1,932,029 1,739,236 1,505,845 20,968,644 20,707,489 (261,155) **Monthly Surplus (Deficit)** (876,960) (247,841) (1,103,090) 113,122 (8,997)(138,850) 203,558 311,375 455,786 282,785 257,698 506,741 1,568,659 1,323,984 369,901 954,083 **Cash Flow Adjustments** 506,741 1,568,659 1,323,984 Class. Monthly Surplus (Deficit) (876,960) (247,841) (1,103,090) 113,122 (8,997)(138,850)203,558 311,375 455,786 282,785 257,698 Cert. Cash flows from operating activities 42.1% 85.4% **Public Funding Receivables** 2,633,752 283,174 (814,900) (717,901) 1,623,106 (2,010,422)2,010,422 (3,074,504)(67,272)Grants and Contributions Rec. 108,156 159,216 267,372 Due To/From Related Parties 427,195 (1,374,224) 743,831 (1,623,252) (245,568) 1,049,528 (448,580)32,034 322,970 11,948 (485,681)991,116 (598,682) Prepaid Expenses (3,470)(20,942)930 (13,551)41,085 (2,006,554) 339,005 (107,707)13,207 (1,757,997)Other Assets 26,637 26,637 Accounts Payable (485,883)40,225 47,218 (17,052)21,263 (115,266) 206,582 (15,504)524,615 1,505,845 1,712,041 Pupil:Teacher Ratio Accrued Expenses 224,155 (12,260)(126,079) (460,588)(1,343,796) 1,692,348 (710,183)(7,391)93,969 (67,155)(67,155)(784,135) 23.47 :1 Cash flows from financing activities Proceeds from Debt 4,521,311 16,789 16,789 16,789 16,789 5,260,988 16.789 16,789 571.789 16.789 16.789 16.789 16.789 Payments on Debt (1,822,284) (20,833) (41,666)(20,833) (20,833) (20,833) (1,692,759) (1,692,759) (5,332,800) Total Change in Cash 4,617,816 (1,315,079) (1,235,302) (2,168,266) 62.215 477.161 (305,506)208,763 (397,233) 2,321,944 (1,971,108)(245, 268)Cash, Beginning of Month 161,616 4,779,432 3,464,353 2,229,051 60,785 123,000 600,161 294,655 503,418 106,186 2,428,130 457,022



4,779,432

3,464,353 2,229,051

60,785

123,000

600,161

294,655

503,418

106,186

2,428,130

457,022

211,754

Cash, End of Month

**Budget vs Actual** 

|   | Current Period<br>Actual | Current<br>Period<br>Budget | Current<br>Period<br>Variance | Current Year<br>Actual | YTD Budget           | YTD Budget<br>Variance | Total Budget         |
|---|--------------------------|-----------------------------|-------------------------------|------------------------|----------------------|------------------------|----------------------|
| Revenues  |                          |                             |                               |                        |                      |                        |                      |
| State Aid - Revenue Limit                                 |                          |                             |                               |                        |                      |                        |                      |
| LCFF State Aid  | \$ 2,014,244             | \$1,870,019                 | \$ 144,225                    | \$ 10,978,144          | \$ 10,837,579        | \$ 140,565             | \$ 18,317,656        |
| <b>Education Protection Account</b>                       | -                        | 128,462                     | (128,462)                     | 187,176                | 315,638              | (128,462)              | 420,850              |
| State Aid - Prior Year                                    | (3,822)                  | -                           | (3,822)                       | (3,873)                | -                    | (3,873)                | -                    |
| In Lieu of Property Taxes                                 |                          | 45,122                      | (45,122)                      | 117,760                | 423,902              | (306,142)              | 559,268              |
| Total State Aid - Revenue Limit                           | 2,010,422                | 2,043,602                   | (33,180)                      | 11,279,207             | 11,577,119           | (297,912)              | 19,297,773           |
| Federal Revenue   |                          | 111 126                     | (444 436)                     |                        | 111 126              | (444.426)              | 222 272              |
| Special Education - Entitlement Total Federal Revenue     |                          | 111,136                     | (111,136)                     |                        | 111,136              | (111,136)              | 222,272              |
| Other State Revenue                                       | -                        | 111,136                     | (111,130)                     | -                      | 111,136              | (111,136)              | 222,272              |
| State Special Education                                   | 322,671                  | 111,294                     | 211,377                       | 773,067                | 755,594              | 17,473                 | 1,089,475            |
| Mandated Cost   | -                        | -                           | -                             | 38,604                 | 38,604               | 0                      | 38,604               |
| State Lottery   | (196,674)                | -                           | (196,674)                     | 98,715                 | 95,460               | 3,255                  | 429,267              |
| Prior Year Revenue  | 38,519                   | -                           | 38,519                        | 41,596                 | -                    | 41,596                 | -                    |
| Other State Revenue                                       |                          | -                           |                               | 34,292                 | -                    | 34,292                 | -                    |
| Total Other State Revenue                                 | 164,516                  | 111,294                     | 53,223                        | 986,274                | 889,658              | 96,616                 | 1,557,346            |
| Other Local Revenue                                       |                          |                             |                               |                        |                      |                        | -                    |
| Interest Revenue  | -                        | -                           | -                             | 3,239                  | -                    | 3,239                  | -                    |
| School Fundraising  |                          | -                           |                               | 28,716                 | -                    | 28,716                 | -                    |
| Total Other Local Revenue                                 |                          | 42.255.222                  | - (04.004)                    | 31,956                 |                      | 31,956                 | -                    |
| Total Revenues  | \$ 2,174,938             | \$2,266,032                 | \$ (91,094)                   | \$ 12,297,436          | \$ 12,577,912        | \$ (280,477)           | \$ 21,077,391        |
| Expenses  |                          |                             |                               |                        |                      |                        |                      |
| Certificated Salaries                                     |                          |                             |                               |                        |                      |                        |                      |
| Teachers' Salaries  | \$ 439,718               | \$ 437,313                  | \$ (2,406)                    | \$ 3,828,985           | \$ 3,935,813         | \$ 106,827             | \$ 5,247,750         |
| Teachers' Extra Duty/Stipends                             | 130,275                  | 96,209                      | (34,066)                      | 615,474                | 865,879              | 250,405                | 1,154,505            |
| Pupil Support Salaries                                    | 31,748                   | -                           | (31,748)                      | 331,779                | -                    | (331,779)              | -                    |
| Administrators' Salaries                                  | 26,964                   | 33,500                      | 6,536                         | 269,135                | 301,500              | 32,365                 | 402,000              |
| Other Certificated Salaries                               | 6,769                    | -                           | (6,769)                       | 60,920                 | -                    | (60,920)               | -                    |
| Total Certificated Salaries                               | 635,475                  | 567,021                     | (68,453)                      | 5,106,293              | 5,103,191            | (3,102)                | 6,804,255            |
| Classified Salaries                                       |                          |                             |                               |                        |                      |                        |                      |
| Instructional Salaries                                    | 16,553                   | 5,083                       | (11,470)                      | 118,731                | 45,750               | (72,981)               | 61,000               |
| Support Salaries Total Classified Salaries                | 12,565<br>29,119         | 5,083                       | (12,565)                      | 99,361<br>218,091      | 45,750               | (99,361)<br>(172,341)  | 61,000               |
| Benefits  | 29,119                   | 3,063                       | (24,033)                      | 218,091                | 43,730               | (172,341)              | 01,000               |
| State Teachers' Retirement System, certificated positions | 102,058                  | 94,693                      | (7,366)                       | 747,816                | 852,233              | 104,417                | 1,136,311            |
| OASDI/Medicare/Alternative, certificated positions        | 1,767                    | 315                         | (1,451)                       | 13,893                 | 2,837                | (11,056)               | 3,782                |
| Medicare/Alternative, certificated positions              | 9,335                    | 8,296                       | (1,039)                       | 74,485                 | 74,660               | 174                    | 99,546               |
| Health and Welfare Benefits, certificated positions       | 66,122                   | 42,083                      | (24,038)                      | 456,898                | 378,750              | (78,148)               | 505,000              |
| State Unemployment Insurance, certificated positions      | 763                      | 4,949                       | 4,186                         | 61,268                 | 42,067               | (19,201)               | 49,490               |
| Workers' Compensation Insurance, certificated positions   | 4,999                    | 8,009                       | 3,010                         | 51,323                 | 72,085               | 20,763                 | 96,114               |
| Other Benefits, certificated positions                    | (1,170)                  | -                           | 1,170                         | (315)                  | -                    | 315                    | -                    |
| Total Benefits  | 183,874                  | 158,345                     | (25,529)                      | 1,405,368              | 1,422,631            | 17,263                 | 1,890,242            |
| Books & Supplies  |                          |                             |                               |                        | 40.262               | 10.262                 | 40.252               |
| Textbooks and Core Materials                              | -                        | -                           | -                             | -                      | 18,263               | 18,263                 | 18,263               |
| Books and Reference Materials School Supplies             | -<br>153,307             | 161,340                     | 8,032                         | 1,395,390              | 134,013<br>1,159,909 | 134,013<br>(235,481)   | 134,013<br>1,766,871 |
| Software  | (2,492)                  | 41,294                      | 43,786                        | 51,467                 | 371,647              | 320,181                | 495,530              |
| Office Expense  | 1,332                    | 2,242                       | 910                           | 12,308                 | 20,178               | 7,871                  | 26,905               |
| Business Meals  | -                        | 35                          | 35                            | 404                    | 316                  | (88)                   | 422                  |
| Noncapitalized Equipment                                  | 20                       | 30,775                      | 30,755                        | 7,951                  | 221,246              | 213,295                | 337,021              |
| Total Books & Supplies                                    | 152,167                  | 235,686                     | 83,518                        | 1,467,520              | 1,925,574            | 458,053                | 2,779,024            |
| Subagreement Services                                     |                          |                             |                               |                        |                      |                        |                      |
| Special Education   | 217,496                  | 79,486                      | (138,010)                     | 766,877                | 715,376              | (51,501)               | 953,834              |
| Other Educational Consultants                             | 247,429                  | 250,515                     | 3,086                         | 1,793,179              | 1,801,010            | 7,831                  | 2,743,449            |
| Instructional Services                                    | 173,078                  | 260,594                     | 87,516                        | 1,793,469              | 1,446,460            | (347,009)              | 2,423,900            |
| Total Subagreement Services                               | 638,003                  | 590,595                     | (47,409)                      | 4,353,524              | 3,962,845            | (390,679)              | 6,121,183            |

**Budget vs Actual** 

For the period ended March 31, 2020

|  | Current Period<br>Actual | Current<br>Period<br>Budget | Current<br>Period<br>Variance | Current Year<br>Actual | YTD Budget    | YTD Budget<br>Variance | Total Budget  |
|--|--------------------------|-----------------------------|-------------------------------|------------------------|---------------|------------------------|---------------|
| Operations & Housekeeping                |                          |                             |                               |                        |               | ,                      |               |
| Auto and Travel                          | 547                      | 2,829                       | 2,282                         | 6,907                  | 25,459        | 18,552                 | 33,946        |
| Dues & Memberships                       | -                        | 164                         | 164                           | 1,524                  | 1,472         | (52)                   | 1,963         |
| Insurance                                | 8,105                    | 4,162                       | (3,942)                       | 59,543                 | 37,459        | (22,084)               | 49,946        |
| Janitorial Services                      | -                        | 47                          | 47                            | -                      | 422           | 422                    | 562           |
| Miscellaneous Expense                    | 27                       | -                           | (27)                          | 27                     | -             | (27)                   | -             |
| Communications                           | -                        | 264                         | 264                           | -                      | 2,377         | 2,377                  | 3,169         |
| Postage and Shipping                     | -                        | 468                         | 468                           | 26                     | 4,214         | 4,188                  | 5,619         |
| Total Operations & Housekeeping          | 8,679                    | 7,934                       | (745)                         | 68,027                 | 71,403        | 3,376                  | 95,204        |
| Facilities, Repairs & Other Leases       |                          |                             |                               |                        |               |                        |               |
| Rent                                     | (393)                    | 19,185                      | 19,578                        | (393)                  | 172,665       | 173,057                | 230,220       |
| Additional Rent                          | -                        | 5,307                       | 5,307                         | 1,000                  | 47,766        | 46,766                 | 63,688        |
| Other Leases                             | -                        | -                           | -                             | 6,781                  | -             | (6,781)                | -             |
| Total Facilities, Repairs & Other Leases | (393)                    | 24,492                      | 24,885                        | 7,388                  | 220,430       | 213,042                | 293,907       |
| Professional/Consulting Services         |                          |                             |                               |                        |               |                        |               |
| IT                                       | -                        | 33                          | 33                            | 663                    | 301           | (362)                  | 401           |
| Audit & Taxes                            | 900                      | -                           | (900)                         | 6,300                  | 9,162         | 2,862                  | 9,162         |
| Legal                                    | -                        | 4,481                       | 4,481                         | 28,929                 | 40,326        | 11,396                 | 53,768        |
| Professional Development                 | -                        | 9,411                       | 9,411                         | 31,767                 | 84,697        | 52,930                 | 112,929       |
| General Consulting                       | 750                      | 6,462                       | 5,712                         | 62,581                 | 58,155        | (4,426)                | 77,540        |
| Special Activities/Field Trips           | 691                      | 71,384                      | 70,692                        | 120,240                | 513,195       | 392,954                | 781,741       |
| Bank Charges                             | -                        | 162                         | 162                           | 532                    | 1,462         | 930                    | 1,949         |
| Printing                                 | 34                       | 98                          | 64                            | 34                     | 885           | 851                    | 1,180         |
| Other Taxes and Fees                     | 520                      | 1,816                       | 1,296                         | 2,545                  | 16,345        | 13,799                 | 21,793        |
| Management Fee                           | 52,544                   | 79,311                      | 26,767                        | 546,255                | 440,227       | (106,028)              | 737,709       |
| District Oversight Fee                   | -                        | 61,308                      | 61,308                        | -                      | 347,314       | 347,314                | 578,933       |
| Public Relations/Recruitment             |                          | 1,181                       | 1,181                         | 8,050                  | 10,626        | 2,576                  | 14,168        |
| Total Professional/Consulting Services   | 55,439                   | 235,647                     | 180,208                       | 807,896                | 1,522,693     | 714,797                | 2,391,273     |
| Interest                                 |                          |                             |                               |                        |               |                        |               |
| Interest Expense                         | 16,789                   | 16,950                      | 161                           | 155,227                | 220,550       | 65,323                 | 271,400       |
| Total Interest                           | 16,789                   | 16,950                      | 161                           | 155,227                | 220,550       | 65,323                 | 271,400       |
| Total Expenses                           | \$ 1,719,152             | \$1,841,753                 | \$ 122,601                    | \$ 13,589,334          | \$ 14,495,068 | \$ 905,734             | \$ 20,707,489 |
| Change in Net Assets                     | 455,786                  | 424,279                     | 31,507                        | (1,291,899)            | (1,917,155)   | 625,257                | 369,901       |
| Net Assets, Beginning of Period          | (1,399,412)              |                             |                               | 348,273                |               |                        |               |
| Net Assets, End of Period                | \$ (943,626)             |                             |                               | \$ (943,626)           |               |                        |               |

### Statement of Financial Position

|                                       | Current<br>Balance | Beş | ginning Year<br>Balance | Υ  | TD Change   | YTD % Change |
|---------------------------------------|--------------------|-----|-------------------------|----|-------------|--------------|
| Assets                                |                    |     |                         |    |             |              |
| Current Assets                        |                    |     |                         |    |             |              |
| Cash & Cash Equivalents               | \$<br>106,186      | \$  | 161,616                 | \$ | (55,430)    | -34%         |
| Accounts Receivable                   | (8,364)            |     | 3,217,834               |    | (3,226,198) | -100%        |
| Public Funding Receivable             | 2,010,422          |     | 48,406                  |    | 1,962,016   | 4053%        |
| Due To/From Related Parties           | 1,375,968          |     | 259,904                 |    | 1,116,064   | 429%         |
| Prepaid Expenses                      | 1,791,360          |     | 30,557                  |    | 1,760,803   | 5762%        |
| Total Current Assets                  | 5,275,572          |     | 3,718,316               |    | 1,557,255   | 42%          |
| Long-Term Assets                      |                    |     |                         |    |             |              |
| Deposits                              | -                  |     | 26,637                  |    | (26,637)    | -100%        |
| Total Long Term Assets                | -                  |     | 26,637                  |    | (26,637)    | -100%        |
| Total Assets                          | \$<br>5,275,572    | \$  | 3,744,953               | \$ | 1,530,618   | 41%          |
| Liabilities                           |                    |     |                         |    |             |              |
| Current Liabilities                   |                    |     |                         |    |             |              |
| Accounts Payable                      | \$<br>718,061      | \$  | 509,058                 | \$ | 209,003     | 41%          |
| Accrued Liabilties                    | 146,301            |     | 2,637,622               |    | (2,491,321) | -94%         |
| Notes Payable, Current Portion        | 5,229,835          |     | 125,000                 |    | 5,104,835   | 4084%        |
| Total Current Liabilities             | 6,094,197          |     | 3,271,680               |    | 2,822,517   | 86%          |
| Long-Term Liabilities                 |                    |     |                         |    |             |              |
| Notes Payable, Net of Current Portion | 125,000            |     | 125,000                 |    | -           | 0%           |
| Total Long-Term Liabilities           | 125,000            |     | 125,000                 |    | -           | 0%           |
| Total Liabilities                     | 6,219,197          |     | 3,396,680               |    | 2,822,517   | 83%          |
| Total Net Assets                      | (943,626)          |     | 348,273                 |    | (1,291,899) | -371%        |
| Total Liabilities and Net Assets      | \$<br>5,275,572    | \$  | 3,744,953               | \$ | 1,530,618   | 41%          |

### Statement of Cash Flows

For the period ended March 31, 2020

|   | onth Ended    | YTD Ended         |
|---|---------------|-------------------|
|   | 03/31/20      | 03/31/20          |
| Cash Flows from Operating Activities                            |               |                   |
| Change in Net Assets  | \$<br>455,786 | \$<br>(1,291,899) |
| Adjustments to reconcile change in net assets to net cash flows |               |                   |
| from operating activities:                                      |               |                   |
| Decrease/(Increase) in Operating Assets:                        |               |                   |
| Public Funding Receivable                                       | (2,010,422)   | (1,962,016)       |
| Grants, Contributions & Pledges Receivable                      | 159,216       | 3,226,198         |
| Due from Related Parties  | 322,970       | (1,116,064)       |
| Prepaid Expenses  | 13,207        | (1,760,803)       |
| (Decrease)/Increase in Operating Liabilities:                   |               |                   |
| Accounts Payable  | 524,615       | 209,003           |
| Accrued Expenses  | 93,969        | (2,491,321)       |
| Total Cash Flows from Operating Activities                      | (440,658)     | (5,186,902)       |
| Cash Flows from Financing Activities                            |               |                   |
| Proceeds from (payments on) Long-Term Debt                      | 16,789        | 5,104,835         |
| Total Cash Flows from Financing Activities                      | 16,789        | 5,104,835         |
| Change in Cash & Cash Equivalents                               | (423,870)     | (82,067)          |
| Cash & Cash Equivalents, Beginning of Period                    | <br>503,419   | <br>161,616       |
| Cash and Cash Equivalents, End of Period                        | \$<br>79,549  | \$<br>79,549      |

### Due (To)/From All Inspire Charter School Locations For the period ended March 31, 2020

|   | Account<br>Balance |
|---|--------------------|
| Due (to)/from Inspire LA                      | \$<br>(205,588)    |
| Due (to)/from Cabrillo Point Academy          | (206,388)          |
| Due (to)/from Feather River Charter School    | 14,319             |
| Due (to)/from Blue Ridge Academy              | (18,735)           |
| Due (to)/from Winship Community School        | 4,961              |
| Due (to)/from Clarksville Charter School      | (130)              |
| Due (to)/from Pacific Coast Academy           | 1,126              |
| Due (to)/from Inspire Charter Services        | 5,054,046          |
| Due (to)/from Heartland Charter School        | (409,838)          |
| Due (to)/from Granite Mountain Charter School | (392,931)          |
| Due (to)/from Lake View Charter School        | 27,781             |
| Due (to)/from Mission Vista Academy           | (1,128,108)        |
| Due (to)/from Monarch River Academy           | (1,371,537)        |
| Due (to)/from The Cottonwood School           | 5,146              |
| Due (to)/from Triumph Academy                 | <br>1,841          |
| Total Due (to)/from Balance                   | \$<br>1,375,968    |

Accounts Payable Aging

| Vendor Name                                     | Invoice/Credit Number | Invoice Date           | Date Due   | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|---|-----------------------|------------------------|------------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
|   |                       |                        |            |         | Past Due                | Past Due                 | Past Due                 | Past Due                 |       |
| The Dance Company                               | 10082019              | 4/2/2019               | 3/3/2019   | _       | _                       | _                        | -                        | 1,224                    | 1,224 |
| Horse Sense Education and Advocacy              | ICS2019-3             | 4/19/2019              | 3/20/2019  | _       | -                       | _                        | -                        | 1,500                    | 1,500 |
| The Dance Company                               | 10102019              | 4/22/2019              | 3/23/2019  | -       | -                       | -                        | -                        | 516                      | 516   |
| Evan-Moor                                       | INV253541             | 10/10/2019             | 9/10/2019  | -       | -                       | -                        | -                        | 26                       | 26    |
| Horse Sense Education and Advocacy              | ICS2019-2             | 10/26/2019             | 9/26/2019  | -       | -                       | -                        | -                        | 1,050                    | 1,050 |
| Beautiful Feet Books, Inc.                      | 11200                 | 11/7/2019              | 10/8/2019  | _       | -                       | -                        | -                        | 138                      | 138   |
| Beautiful Feet Books, Inc.                      | 11239                 | 11/8/2019              | 10/9/2019  | -       | -                       | -                        | -                        | 126                      | 126   |
| Beautiful Feet Books, Inc.                      | 11249                 | 11/9/2019              | 10/10/2019 | -       | -                       | -                        | -                        | 395                      | 395   |
| Beautiful Feet Books, Inc.                      | 11267                 | 11/9/2019              | 10/10/2019 | _       | -                       | -                        | -                        | 172                      | 172   |
| Valley Center for the Blind                     | 15487                 | 12/14/2019             | 11/14/2019 | _       | _                       | _                        | _                        | 438                      | 438   |
| Pro-Ed, Inc.                                    | 2810382               | 1/4/2020               | 12/5/2019  |         |                         |                          | 176                      | -                        | 176   |
| Rebecca Galli                                   | 850                   | 1/4/2020               | 12/5/2019  | -       | _                       | _                        | 480                      | -<br>-                   | 480   |
|   | 901611                | 1/17/2020              | 12/18/2019 | -       | -                       | -                        | 460                      | -                        | 460   |
| All About Learning Press, Inc. Brave Writer LLC | 60533182              | 1/20/2020              | 1/20/2020  | -       | -                       | -                        | 194                      | -                        | 194   |
| Brave Writer LLC                                | 60776643              |                        | 1/24/2020  | -       | -                       | -                        | 159                      | -                        | 159   |
| McColgan & Associates Inc.                      | 3437                  | 1/24/2020<br>1/24/2020 | 1/24/2020  | -       | -                       | -                        | 753                      | _                        | 753   |
| Rachel Premo - Piano Lessons                    | 12                    | 1/28/2020              | 12/29/2019 | _       | _                       | _                        | 2,245                    | -                        | 2,245 |
| Specialized Therapy Services, Inc               | INSP15-1119           | 1/29/2020              | 11/30/2019 | _       | _                       | _                        | 82                       | _                        | 82    |
| Brave Writer LLC                                | 61188998              | 1/30/2020              | 1/30/2020  | _       | _                       | _                        | 199                      | _                        | 199   |
| Access Speech Therapy Inc.                      | 2015                  | 1/30/2020              | 1/30/2020  | _       | _                       | _                        | 65                       | _                        | 65    |
| Building Young Leaders                          | 274                   | 1/31/2020              | 1/31/2020  | _       | _                       | 199                      | -                        | _                        | 199   |
| Building Young Leaders                          | 275                   | 1/31/2020              | 1/31/2020  | _       | -                       | 53                       | -                        | _                        | 53    |
| Building Young Leaders                          | 276                   | 1/31/2020              | 1/31/2020  | _       | -                       | 53                       | -                        | _                        | 53    |
| Building Young Leaders                          | 277                   | 1/31/2020              | 1/31/2020  | _       | -                       | 199                      | -                        | _                        | 199   |
| Building Young Leaders                          | 278                   | 1/31/2020              | 1/31/2020  | -       | -                       | 72                       | -                        | _                        | 72    |
| Building Young Leaders                          | 279                   | 1/31/2020              | 1/31/2020  | _       | -                       | 72                       | -                        | _                        | 72    |
| Building Young Leaders                          | 280                   | 1/31/2020              | 1/31/2020  | _       | -                       | 199                      | -                        | _                        | 199   |
| Building Young Leaders                          | 281                   | 1/31/2020              | 1/31/2020  | _       | -                       | 72                       | -                        | _                        | 72    |
| Building Young Leaders                          | 282                   | 1/31/2020              | 1/31/2020  | -       | -                       | 72                       | -                        | -                        | 72    |
| Will Aylsworth                                  | 155                   | 2/5/2020               | 1/6/2020   | -       | -                       | 78                       | -                        | -                        | 78    |
| Access Speech Therapy Inc.                      | 2065                  | 2/6/2020               | 2/6/2020   | -       | -                       | 65                       | -                        | -                        | 65    |
| Melissa Bogle                                   | INV0146               | 2/8/2020               | 2/8/2020   | -       | -                       | 450                      | -                        | -                        | 450   |
| McColgan & Associates Inc.                      | 3468                  | 2/12/2020              | 2/12/2020  | -       | -                       | 5,141                    | -                        | -                        | 5,141 |
| Access Speech Therapy Inc.                      | 2125                  | 2/13/2020              | 2/13/2020  | -       | -                       | 65                       | -                        | -                        | 65    |
| Budget Rent A Car Systems, Inc.                 | BUDG021420-6142       | 2/14/2020              | 2/14/2020  | -       | -                       | 60                       | -                        | -                        | 60    |
| Budget Rent A Car Systems, Inc.                 | BUDG021420-6261       | 2/14/2020              | 2/14/2020  | -       | -                       | 280                      | -                        | -                        | 280   |
| Brave Writer LLC                                | 63534265              | 2/19/2020              | 2/19/2020  | -       | -                       | 239                      | -                        | -                        | 239   |
| The First Tee of Fresno                         | 153                   | 2/20/2020              | 2/20/2020  | -       | -                       | 120                      | -                        | -                        | 120   |
| Mandi Frost                                     | 0013                  | 2/21/2020              | 2/21/2020  | -       | -                       | 600                      | -                        | -                        | 600   |
| <b>Educational Development Corporation</b>      |                       | 2/23/2020              | 1/24/2020  | -       | -                       | 62                       | -                        | -                        | 62    |
| BookShark                                       | 30983796              | 2/23/2020              | 1/24/2020  | -       | -                       | 878                      | -                        | -                        | 878   |
| BookShark<br>Page 24 of 80<br>Bojuka Ryu        | 30983808              | 2/23/2020              | 1/24/2020  | -       | -                       | 85                       | -                        | -                        | 85    |
| Bojuka Ryu'                                     | 2020002               | 2/24/2020              | 2/24/2020  | -       | -                       | 435                      | -                        | -                        | 435   |

Accounts Payable Aging

| Vendor Name                            | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days | Over 90 Days<br>Past Due | Total |
|--|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------|--------------------------|-------|
| Bojuka Ryu                             | 2020003               | 2/24/2020    | 2/24/2020 | -       | Past Due                | 300                      | Past Due     | Past Due -               | 300   |
| Bojuka Ryu                             | 2020004               | 2/24/2020    | 2/24/2020 |         |                         | 435                      | _            | _                        | 435   |
| Bojuka Ryu                             | 2020005               | 2/24/2020    | 2/24/2020 | _       | _                       | 255                      | _            | _                        | 255   |
| Bojuka Ryu                             | 2020006               | 2/24/2020    | 2/24/2020 | _       | _                       | 400                      | _            | _                        | 400   |
| Bojuka Ryu                             | 2020007               | 2/24/2020    | 2/24/2020 | _       | _                       | 300                      | _            | _                        | 300   |
| Studies Weekly                         | 296026                | 2/26/2020    | 1/28/2020 | _       | _                       | 32                       | _            | _                        | 32    |
| Studies Weekly                         | 296033                | 2/26/2020    | 1/28/2020 | _       | _                       | 32                       | _            | _                        | 32    |
| Studies Weekly                         | 296038                | 2/26/2020    | 1/28/2020 | _       | _                       | 32                       | _            | _                        | 32    |
| Studies Weekly                         | 296040                | 2/26/2020    | 1/28/2020 | _       | _                       | 32                       | _            | _                        | 32    |
| McColgan & Associates Inc.             | 3489                  | 2/26/2020    | 2/26/2020 | _       | _                       | 1,432                    | _            | _                        | 1,432 |
| Press Hill Press dba Well Trained Mind |                       | 2/27/2020    | 2/27/2020 | _       | _                       | 347                      | _            | _                        | 347   |
| SpiritHorse Connections                | 0308                  | 2/27/2020    | 2/27/2020 | _       | _                       | 3,225                    | _            | _                        | 3,225 |
| Susan Hancock                          | 33                    | 2/27/2020    | 1/28/2020 | _       | _                       | 360                      | _            | _                        | 360   |
| Rainbow Resource Center                | 2859052               | 2/27/2020    | 2/27/2020 | _       | _                       | 55                       | _            | _                        | 55    |
| Debbie De Alba                         | DEAL022720            | 2/27/2020    | 2/27/2020 | _       | _                       | (250)                    | _            | _                        | (250) |
| Dabble Art Center                      | 10585                 | 2/27/2020    | 2/27/2020 | -       | _                       | 480                      | _            | _                        | 480   |
| BookShark                              | 80058275              | 2/27/2020    | 1/28/2020 | _       | _                       | (821)                    | _            | _                        | (821) |
| KiwiCo, Inc                            | ST-ILTIYY4A           | 2/27/2020    | 1/28/2020 | -       | _                       | 173                      | _            | _                        | 173   |
| KiwiCo, Inc                            | ST-IMA66WYI           | 2/27/2020    | 1/28/2020 | -       | _                       | 120                      | _            | -                        | 120   |
| KiwiCo, Inc                            | ST-IMDX65FY           | 2/27/2020    | 1/28/2020 | -       | _                       | 119                      | _            | _                        | 119   |
| KiwiCo, Inc                            | ST-IMIGMBBY           | 2/27/2020    | 1/28/2020 | _       | _                       | 65                       | _            | _                        | 65    |
| KiwiCo, Inc                            | ST-IMOKGCMI           | 2/27/2020    | 1/28/2020 | -       | _                       | 65                       | -            | _                        | 65    |
| KiwiCo, Inc                            | ST-IMWVGVUY           | 2/27/2020    | 1/28/2020 | -       | _                       | 120                      | -            | _                        | 120   |
| KiwiCo, Inc                            | ST-IMYKTTDI           | 2/27/2020    | 1/28/2020 | -       | _                       | 366                      | -            | _                        | 366   |
| The First Tee of Fresno                | 154                   | 2/27/2020    | 2/27/2020 | -       | _                       | 80                       | -            | _                        | 80    |
| Lab Rat Academy                        | 280                   | 2/28/2020    | 2/28/2020 | -       | _                       | 3,210                    | _            | _                        | 3,210 |
| KiwiCo, Inc                            | ST-IJZCPUHY           | 2/28/2020    | 1/29/2020 | -       | _                       | 97                       | -            | _                        | 97    |
| KiwiCo, Inc                            | ST-IJWJPN21           | 2/28/2020    | 1/29/2020 | -       | -                       | 65                       | -            | _                        | 65    |
| KiwiCo, Inc                            | ST-IJ4NJPEY           | 2/28/2020    | 1/29/2020 | -       | -                       | 119                      | -            | _                        | 119   |
| KiwiCo, Inc                            | ST-IG25WLRA           | 2/28/2020    | 2/12/2020 | -       | -                       | 119                      | -            | _                        | 119   |
| KiwiCo, Inc                            | ST-IH2YX57Y           | 2/28/2020    | 1/29/2020 | -       | -                       | 183                      | -            | _                        | 183   |
| Classical Learning Resource Center     | 2321                  | 2/28/2020    | 2/28/2020 | -       | -                       | 335                      | -            | _                        | 335   |
| Classical Learning Resource Center     | 2322                  | 2/28/2020    | 2/28/2020 | -       | -                       | 235                      | -            | _                        | 235   |
| Rising Star Gymnastics                 | 74624-C011            | 2/28/2020    | 2/8/2020  | -       | -                       | 32                       | -            | _                        | 32    |
| Sing 'n Speak Spanish, Inc             | 4483                  | 2/28/2020    | 1/29/2020 | -       | -                       | 73                       | -            | -                        | 73    |
| Bojuka Ryu                             | 2020012               | 2/28/2020    | 2/28/2020 | -       | -                       | 352                      | -            | _                        | 352   |
| Bojuka Ryu                             | 2020013               | 2/28/2020    | 2/28/2020 | -       | -                       | 352                      | -            | _                        | 352   |
| Bojuka Ryu                             | 2020014               | 2/28/2020    | 2/28/2020 | -       | -                       | 704                      | -            | _                        | 704   |
| Melinda Buletti                        | BULE022820            | 2/28/2020    | 2/28/2020 | -       | -                       | 521                      | -            | _                        | 521   |
| Melissa Bogle                          | INV0149               | 2/28/2020    | 2/28/2020 | -       | -                       | 225                      | -            | _                        | 225   |
| Melissa Bogle                          | HW0150                | 2/28/2020    | 2/28/2020 | -       | -                       | 225                      | -            | -                        | 225   |
| BookShark                              | 30984558              | 2/29/2020    | 1/30/2020 | -       | -                       | 23                       | -            | -                        | 23    |
| BookShark                              | 30984663              | 2/29/2020    | 1/30/2020 | -       | -                       | 42                       | -            | -                        | 42    |
| Discount School Supply                 | P39233840101          | 2/29/2020    | 1/30/2020 | -       | -                       | 116                      | -            | -                        | 116   |
| Educational Development Corporation    |                       | 2/29/2020    | 1/30/2020 | -       | -                       | 217                      | -            | -                        | 217   |
| Education                              | DIR5463434            | 3/1/2020     | 1/31/2020 | -       | 229                     | -                        | -            | -                        | 229   |

Accounts Payable Aging

| Vendor Name                           | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|---------------------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| Dance Explosion                       | 23380                 | 3/1/2020     | 3/1/2020  | -       | 200                     | -                        | -                        | -                        | 200   |
| Central Coast Language & Learning Cen |                       | 3/1/2020     | 1/31/2020 | -       | 1,125                   | -                        | -                        | -                        | 1,125 |
| CharterSafe                           | 30020                 | 3/1/2020     | 3/1/2020  | -       | 1,238                   | -                        | -                        | _                        | 1,238 |
| Shirley Winters Ballet                | 15970                 | 3/1/2020     | 2/27/2020 | -       | 100                     | -                        | -                        | -                        | 100   |
| Math Crazy                            | 25553                 | 3/1/2020     | 3/1/2020  | -       | 160                     | -                        | -                        | -                        | 160   |
| Math Crazy                            | 25562                 | 3/1/2020     | 3/1/2020  | -       | 144                     | -                        | -                        | -                        | 144   |
| Math Crazy                            | 25621                 | 3/1/2020     | 3/1/2020  | -       | 260                     | -                        | -                        | -                        | 260   |
| Math Crazy                            | 25628                 | 3/1/2020     | 3/1/2020  | -       | 180                     | -                        | -                        | -                        | 180   |
| Aspire Speech & Learning Center       | 01312020BrN           | 3/1/2020     | 1/31/2020 | -       | 450                     | -                        | -                        | -                        | 450   |
| Aspire Speech & Learning Center       | 01312020FiD           | 3/1/2020     | 1/31/2020 | -       | 150                     | -                        | -                        | -                        | 150   |
| Aspire Speech & Learning Center       | 01312022MaH           | 3/1/2020     | 1/31/2020 | -       | 150                     | -                        | -                        | -                        | 150   |
| Pride Learning Co                     | INV-86636             | 3/2/2020     | 3/2/2020  | -       | 1,950                   | -                        | -                        | -                        | 1,950 |
| Richard Koogler                       | KOOG030220            | 3/2/2020     | 3/2/2020  | -       | 551                     | -                        | -                        | -                        | 551   |
| Benjamin Napoles                      | 113                   | 3/2/2020     | 3/2/2020  | -       | 100                     | -                        | -                        | -                        | 100   |
| Brian Hammons Piano                   | 345                   | 3/2/2020     | 3/2/2020  | -       | 436                     | -                        | -                        | -                        | 436   |
| Brian Hammons Piano                   | 346                   | 3/2/2020     | 3/2/2020  | -       | 480                     | -                        | -                        | -                        | 480   |
| Dennis Murphy School of Music         | 67890                 | 3/2/2020     | 3/2/2020  | -       | 720                     | -                        | -                        | -                        | 720   |
| Mathnasium of Burbank                 | 1672-200384           | 3/2/2020     | 3/2/2020  | -       | 230                     | -                        | -                        | -                        | 230   |
| Bitsbox                               | 2577                  | 3/3/2020     | 3/3/2020  | -       | 103                     | -                        | -                        | -                        | 103   |
| Simon Villalobos                      | 24                    | 3/3/2020     | 2/2/2020  | -       | 1,200                   | -                        | -                        | -                        | 1,200 |
| Macy Corby                            | CORB030320            | 3/3/2020     | 3/3/2020  | -       | 134                     | -                        | -                        | -                        | 134   |
| Little Passports                      | 111308039             | 3/4/2020     | 2/3/2020  | -       | 130                     | -                        | -                        | -                        | 130   |
| Little Passports                      | 111308042             | 3/4/2020     | 2/3/2020  | -       | 162                     | -                        | -                        | -                        | 162   |
| Little Passports                      | 111308048             | 3/4/2020     | 2/3/2020  | -       | 152                     | -                        | -                        | -                        | 152   |
| Little Passports                      | 111308052             | 3/4/2020     | 2/3/2020  | -       | 192                     | -                        | -                        | -                        | 192   |
| Little Passports                      | 111308272             | 3/4/2020     | 2/3/2020  | -       | 110                     | -                        | -                        | -                        | 110   |
| Little Passports                      | 111308283             | 3/4/2020     | 2/3/2020  | -       | 162                     | -                        | -                        | -                        | 162   |
| KiwiCo, Inc                           | ST-IC474FRY           | 3/4/2020     | 2/3/2020  | -       | 172                     | -                        | -                        | -                        | 172   |
| KiwiCo, Inc                           | ST-IDEZDEKY           | 3/4/2020     | 2/3/2020  | -       | 119                     | -                        | -                        | -                        | 119   |
| Building Young Leaders                | 320                   | 3/4/2020     | 3/4/2020  | -       | 110                     | -                        | -                        | -                        | 110   |
| Building Young Leaders                | 297                   | 3/4/2020     | 3/4/2020  | -       | 72                      | -                        | -                        | -                        | 72    |
| Building Young Leaders                | 298                   | 3/4/2020     | 3/4/2020  | -       | 72                      | -                        | -                        | -                        | 72    |
| Building Young Leaders                | 299                   | 3/4/2020     | 3/4/2020  | -       | 199                     | -                        | -                        | -                        | 199   |
| Building Young Leaders                | 300                   | 3/4/2020     | 3/4/2020  | -       | 147                     | -                        | -                        | -                        | 147   |
| Building Young Leaders                | 301                   | 3/4/2020     | 3/4/2020  | -       | 199                     | -                        | -                        | -                        | 199   |
| Building Young Leaders                | 302                   | 3/4/2020     | 3/4/2020  | -       | 140                     | -                        | -                        | -                        | 140   |
| Building Young Leaders                | 303                   | 3/4/2020     | 3/4/2020  | -       | 58                      | -                        | -                        | -                        | 58    |
| Building Young Leaders                | 304                   | 3/4/2020     | 3/4/2020  | -       | 58                      | -                        | -                        | -                        | 58    |
| Building Young Leaders                | 305                   | 3/4/2020     | 3/4/2020  | -       | 85                      | -                        | -                        | -                        | 85    |
| Building Young Leaders                | 306                   | 3/4/2020     | 3/4/2020  | -       | 165                     | -                        | -                        | -                        | 165   |
| Building Young Leaders                | 307                   | 3/4/2020     | 3/4/2020  | -       | 53                      | -                        | -                        | -                        | 53    |
| Building Young Leaders                | 308                   | 3/4/2020     | 3/4/2020  | -       | 53                      | -                        | -                        | -                        | 53    |
| Building Young Leaders                | 309                   | 3/4/2020     | 3/4/2020  | -       | 165                     | -                        | -                        | -                        | 165   |
| Building Young Leaders                | 310                   | 3/4/2020     | 3/4/2020  | -       | 159                     | -                        | -                        | -                        | 159   |
| Building Young Leaders                | 311                   | 3/4/2020     | 3/4/2020  | -       | 106                     | -                        | -                        | -                        | 106   |
| Building Pading Geofuels              | 312                   | 3/4/2020     | 3/4/2020  | -       | 80                      | -                        | -                        | -                        | 80    |

Accounts Payable Aging

| Vendor Name                           | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total  |
|---------------------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|--------|
| Building Young Leaders                | 313                   | 3/4/2020     | 3/4/2020  | -       | 80                      | -                        | -                        | -                        | 80     |
| Building Young Leaders                | 314                   | 3/4/2020     | 3/4/2020  | -       | 72                      | _                        | -                        | _                        | 72     |
| Building Young Leaders                | 315                   | 3/4/2020     | 3/4/2020  | -       | 68                      | _                        | -                        | _                        | 68     |
| Building Young Leaders                | 316                   | 3/4/2020     | 3/4/2020  | -       | 199                     | -                        | -                        | -                        | 199    |
| Building Young Leaders                | 318                   | 3/4/2020     | 3/4/2020  | -       | 72                      | _                        | -                        | _                        | 72     |
| Outschool, Inc.                       | 12042                 | 3/4/2020     | 2/3/2020  | -       | 50                      | _                        | -                        | _                        | 50     |
| Schleeter's Academy of Martial Arts   | 2020001               | 3/6/2020     | 3/6/2020  | -       | 150                     | _                        | -                        | _                        | 150    |
| Richard Moreno - Rock Fuzion Creative |                       | 3/6/2020     | 2/5/2020  | -       | 145                     | _                        | _                        | _                        | 145    |
| Richard Moreno - Rock Fuzion Creative | •                     | 3/6/2020     | 2/5/2020  | -       | 145                     | _                        | _                        | _                        | 145    |
| BookShark                             | 30985072              | 3/6/2020     | 2/5/2020  | -       | 48                      | _                        | -                        | _                        | 48     |
| BookShark                             | 30985142              | 3/7/2020     | 2/6/2020  | _       | 751                     | _                        | _                        | _                        | 751    |
| Professional Tutors of America Inc.   | 72026                 | 3/7/2020     | 2/21/2020 | _       | 240                     | _                        | _                        | _                        | 240    |
| Gateway Ice Center                    | 0000002               | 3/7/2020     | 3/7/2020  | _       | 470                     | _                        | _                        | _                        | 470    |
| Little Passports                      | 111314185             | 3/8/2020     | 2/7/2020  | _       | 162                     | _                        | _                        | _                        | 162    |
| Little Passports                      | 111314213             | 3/8/2020     | 2/7/2020  | _       | 356                     | _                        | _                        | _                        | 356    |
| Little Passports                      | 111314280             | 3/8/2020     | 2/7/2020  | _       | 110                     | _                        | _                        | _                        | 110    |
| BookShark                             | 30985199              | 3/8/2020     | 2/7/2020  | _       | 60                      | _                        | _                        | _                        | 60     |
| Baseball Paradise                     | 1                     | 3/8/2020     | 2/7/2020  | _       | 1,300                   | _                        | _                        | _                        | 1,300  |
| Studio on the Hill                    | madisenapril2020      | 3/9/2020     | 2/8/2020  | _       | 85                      | _                        | _                        | _                        | 85     |
| Rising Star Gymnastics                | 058456                | 3/9/2020     | 2/8/2020  |         | 288                     |                          |                          |                          | 288    |
| Katherine Talbot                      | TALB030920            | 3/9/2020     | 3/9/2020  |         | 80                      | _                        |                          |                          | 80     |
| Teacher Synergy, LLC                  | 112188794             | 3/11/2020    | 2/19/2020 | _       | 8                       | _                        |                          | _                        | 8      |
| Teacher Synergy, LLC                  | 112205309             | 3/11/2020    | 2/19/2020 |         | 19                      |                          |                          |                          | 19     |
| Steinway Piano Gallery of Fresno      | 66                    | 3/11/2020    | 2/10/2020 |         | 1,620                   |                          |                          |                          | 1,620  |
| Bojuka Ryu                            | 2020020               | 3/11/2020    | 3/11/2020 | -       | 100                     | _                        | _                        | _                        | 100    |
| Bojuka Ryu<br>Bojuka Ryu              | 2020020               | 3/11/2020    | 3/11/2020 | -       | 100                     | _                        | _                        | _                        | 100    |
| Bojuka Ryu<br>Bojuka Ryu              | 2020021               | 3/11/2020    | 3/11/2020 | -       | 100                     | -                        | -                        | -                        | 100    |
| SpiritHorse Connections               | 0310                  | 3/11/2020    | 3/11/2020 | -       | 2,085                   | -                        | -                        | -                        | 2,085  |
| Building Young Leaders                | 319                   | 3/11/2020    | 3/4/2020  | -       | 199                     | -                        | -                        | -                        | 199    |
| • •                                   | 321                   |              | 3/4/2020  | -       | 110                     | -                        | -                        | -                        | 110    |
| Building Young Leaders                | 0312                  | 3/11/2020    |           | -       | 305                     | -                        | -                        | -                        | 305    |
| SpiritHorse Connections               |                       | 3/12/2020    | 3/12/2020 | -       |                         | -                        | -                        | -                        |        |
| Sharla Deaton                         | DEAT031220            | 3/12/2020    | 3/12/2020 | -       | 261                     | -                        | -                        | -                        | 261    |
| Global Teletherapy                    | 3121                  | 3/12/2020    | 2/11/2020 | -       | 56,686                  | -                        | -                        | -                        | 56,686 |
| High Performan Academy LLC            | INV-14                | 3/12/2020    | 2/26/2020 | -       | 265                     | -                        | -                        | -                        | 265    |
| High Performan Academy LLC            | INV-15                | 3/12/2020    | 2/26/2020 | -       | 265                     | -                        | -                        | -                        | 265    |
| Kristen Rhodes                        | RHOD030920            | 3/12/2020    | 3/12/2020 | -       | 148                     | -                        | -                        | -                        | 148    |
| The Talk Team                         | 64475                 | 3/13/2020    | 2/12/2020 | -       | 115                     | -                        | -                        | -                        | 115    |
| The Talk Team                         | 64476                 | 3/13/2020    | 2/12/2020 | -       | 115                     | -                        | -                        | -                        | 115    |
| The Talk Team                         | 64478                 | 3/13/2020    | 2/12/2020 | -       | 230                     | -                        | -                        | -                        | 230    |
| The Talk Team                         | 64479                 | 3/13/2020    | 2/12/2020 | -       | 460                     | -                        | -                        | -                        | 460    |
| The Talk Team                         | 64480                 | 3/13/2020    | 2/12/2020 | -       | 345                     | -                        | -                        | -                        | 345    |
| The Talk Team                         | 64481                 | 3/13/2020    | 2/12/2020 | -       | 345                     | -                        | -                        | -                        | 345    |
| The Talk Team                         | 64482                 | 3/13/2020    | 2/12/2020 | -       | 230                     | -                        | -                        | -                        | 230    |
| The Talk Team                         | 64483                 | 3/13/2020    | 2/12/2020 | -       | 345                     | -                        | -                        | -                        | 345    |
| The Talk Team                         | 64484                 | 3/13/2020    | 2/12/2020 | -       | 795                     | -                        | -                        | -                        | 795    |
| The Talk Ream27 of 80                 | 64485                 | 3/13/2020    | 2/12/2020 | -       | 1,150                   | -                        | -                        | -                        | 1,150  |

Accounts Payable Aging

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|---|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| The Talk Team                             | 64486                 | 3/13/2020    | 2/12/2020 | -       | 460                     | -                        | -                        | -                        | 460   |
| The Talk Team                             | 64487                 | 3/13/2020    | 2/12/2020 | -       | 345                     | -                        | -                        | -                        | 345   |
| The Talk Team                             | 64488                 | 3/13/2020    | 2/12/2020 | -       | 230                     | -                        | -                        | -                        | 230   |
| The Talk Team                             | 64489                 | 3/13/2020    | 2/12/2020 | -       | 460                     | -                        | -                        | -                        | 460   |
| The Talk Team                             | 64490                 | 3/13/2020    | 2/12/2020 | -       | 115                     | _                        | -                        | -                        | 115   |
| The Talk Team                             | 64492                 | 3/13/2020    | 2/12/2020 | _       | 230                     | -                        | -                        | -                        | 230   |
| The Talk Team                             | 64493                 | 3/13/2020    | 2/12/2020 | _       | 460                     | -                        | -                        | -                        | 460   |
| The Talk Team                             | 64494                 | 3/13/2020    | 2/12/2020 | -       | 190                     | -                        | -                        | -                        | 190   |
| The Talk Team                             | 64495                 | 3/13/2020    | 2/12/2020 | -       | 345                     | -                        | -                        | -                        | 345   |
| The Talk Team                             | 64496                 | 3/13/2020    | 2/12/2020 | -       | 95                      | -                        | -                        | -                        | 95    |
| The Talk Team                             | 64497                 | 3/13/2020    | 2/12/2020 | -       | 230                     | -                        | -                        | -                        | 230   |
| The Talk Team                             | 64498                 | 3/13/2020    | 2/12/2020 | -       | 115                     | -                        | -                        | -                        | 115   |
| The Talk Team                             | 64499                 | 3/13/2020    | 2/12/2020 | _       | 460                     | _                        | -                        | _                        | 460   |
| The Talk Team                             | 64500                 | 3/13/2020    | 2/12/2020 | _       | 190                     | _                        | -                        | _                        | 190   |
| The Talk Team                             | 64501                 | 3/13/2020    | 2/12/2020 | _       | 345                     | _                        | -                        | _                        | 345   |
| The Talk Team                             | 64502                 | 3/13/2020    | 2/12/2020 | -       | 795                     | _                        | -                        | _                        | 795   |
| The Talk Team                             | 64503                 | 3/13/2020    | 2/12/2020 | _       | 460                     | _                        | _                        | _                        | 460   |
| The Talk Team                             | 64504                 | 3/13/2020    | 2/12/2020 | _       | 95                      | _                        | _                        | _                        | 95    |
| The Talk Team                             | 64505                 | 3/13/2020    | 2/12/2020 | _       | 115                     | _                        | _                        | _                        | 115   |
| The Talk Team                             | 64506                 | 3/13/2020    | 2/12/2020 | _       | 460                     | _                        | _                        | _                        | 460   |
| The Talk Team                             | 64507                 | 3/13/2020    | 2/12/2020 | _       | 173                     | _                        | _                        | _                        | 173   |
| KiwiCo, Inc                               | ST-IJX64LIY           | 3/13/2020    | 1/29/2020 | _       | 119                     | _                        | _                        | _                        | 119   |
| KiwiCo, Inc                               | ST-IJVF4E3I           | 3/13/2020    | 1/29/2020 | _       | 119                     | _                        | _                        | _                        | 119   |
| Teacher Synergy, LLC                      | 112411493             | 3/13/2020    | 2/21/2020 | _       | 22                      | _                        | _                        | _                        | 22    |
| SpiritHorse Connections                   | 0313                  | 3/13/2020    | 3/13/2020 | _       | 230                     | _                        | _                        | _                        | 230   |
| BookShark                                 | 30985560              | 3/14/2020    | 2/13/2020 | _       | 912                     | _                        | _                        | _                        | 912   |
| BookShark                                 | 30985578              | 3/14/2020    | 2/13/2020 | _       | 10                      | _                        | _                        | _                        | 10    |
| Dolce Dance Studio                        | 0002                  | 3/14/2020    | 2/13/2020 | _       | 116                     | _                        | _                        | _                        | 116   |
| Creative Dance and Movement               | 05                    | 3/14/2020    | 3/4/2020  | _       | 495                     | _                        | _                        | _                        | 495   |
| KiwiCo, Inc                               | ST-IIVGXCLQ           | 3/14/2020    | 2/13/2020 | _       | 119                     | _                        | _                        | _                        | 119   |
| KiwiCo, Inc                               | ST-IJ3JWGFY           | 3/14/2020    | 1/29/2020 | _       | 119                     | _                        | _                        | _                        | 119   |
| Little Passports                          | CM-000000110          | 3/15/2020    | 2/14/2020 | _       | (361)                   | _                        | _                        | _                        | (361) |
| America's Kids in Motion                  | 135-YVS               | 3/15/2020    | 2/14/2020 | _       | 4,082                   | _                        | _                        | _                        | 4,082 |
| America's Kids in Motion                  | 136-YVS               | 3/15/2020    | 2/14/2020 | _       | 3,404                   | _                        | _                        | _                        | 3,404 |
| America's Kids in Motion                  | 137-YVS               | 3/15/2020    | 2/14/2020 | _       | 935                     | _                        | _                        | _                        | 935   |
| Aldrich Services                          | 290                   | 3/15/2020    | 3/5/2020  | _       | 48                      | _                        | _                        | _                        | 48    |
| Aldrich Services                          | 291                   | 3/15/2020    | 3/5/2020  | _       | 192                     | _                        | _                        | _                        | 192   |
| E-Therapy LLC                             | 11610                 | 3/15/2020    | 2/15/2020 |         | 200                     | _                        |                          |                          | 200   |
| Rodney Von Wagner II                      | 2020-02               | 3/15/2020    | 2/14/2020 |         | 840                     | _                        | _                        | _                        | 840   |
| Pacific Grove Art Center                  | 201781                | 3/15/2020    | 2/29/2020 | -       | 105                     | -                        | -                        | -                        | 105   |
| Pacific Grove Art Center                  | 201781                | 3/15/2020    | 2/29/2020 | -       | 105                     | -                        | -                        |                          | 105   |
| Tutoring Club                             | 6                     | 3/15/2020    | 2/14/2020 | -       | 1,880                   | -                        | -                        | -                        | 1,880 |
| Tutoring Club                             | 7                     | 3/15/2020    | 2/14/2020 | -       | 1,880                   | -                        | -                        | -                        | 1,880 |
| Tutoring Club                             | 8                     | 3/15/2020    | 2/14/2020 | -       | 1,800                   | -                        | -                        | -                        | 1,800 |
| =   | 8                     |              |           | -       | •                       | -                        | -                        | -                        | •     |
| Tutoring Club<br>V-Force EASE CAN Masters |                       | 3/15/2020    | 2/14/2020 | -       | 1,315                   | -                        | -                        | -                        | 1,315 |
| v-rorce Enter Gyminastics                 | 23                    | 3/15/2020    | 2/14/2020 | -       | 230                     | -                        | -                        | -                        | 230   |

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|---|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|------------|
| Yuliya Hess                             | 501                   | 3/15/2020    | 3/15/2020 |         | 510                     | - rast Due               | -                        | - rast Due               | 510        |
| Rainbow Resource Center                 | 2837897               | 3/16/2020    | 1/16/2020 | -       | 25                      | _                        | _                        | _                        | 25         |
| Rainbow Resource Center                 | 2837899               | 3/16/2020    | 1/16/2020 | -       | 35                      | _                        | _                        | _                        | 35         |
| Rainbow Resource Center                 | 2838091               | 3/16/2020    | 1/16/2020 | -       | 28                      | _                        | _                        | _                        | 28         |
| Timberdoodle.com                        | 311517                | 3/16/2020    | 1/16/2020 | _       | 162                     | _                        | _                        | _                        | 162        |
| Timberdoodle.com                        | 311534                | 3/16/2020    | 1/16/2020 | _       | 192                     | _                        | _                        | _                        | 192        |
| Math-U-See Inc.                         | 0592972-IN            | 3/16/2020    | 1/16/2020 | _       | 116                     | _                        | _                        | _                        | 116        |
| Kevin Freeman                           | 129                   | 3/16/2020    | 2/15/2020 | _       | 6,845                   | _                        | _                        | _                        | 6,845      |
| Haynes Family of Programs               | NaRa IHH JAN20        | 3/16/2020    | 2/14/2020 | _       | 480                     | _                        | _                        | _                        | 480        |
| Haynes Family of Programs               | WiGu IHH JAN20        | 3/16/2020    | 2/14/2020 | _       | 240                     | _                        | _                        | _                        | 240        |
| Home Science Tools                      | 978451A               | 3/16/2020    | 1/16/2020 | _       | 45                      | _                        | _                        | _                        | 45         |
| Home Science Tools                      | 978550A               | 3/17/2020    | 1/17/2020 | _       | 60                      | _                        | _                        | _                        | 60         |
| Elizabeth Tanguay                       | 003                   | 3/17/2020    | 2/16/2020 | _       | 900                     |                          |                          |                          | 900        |
| Math-U-See Inc.                         | 0593155-IN            | 3/17/2020    | 1/17/2020 | _       | 116                     | _                        | _                        | _                        | 116        |
| Math-U-See Inc.                         | 0593156-IN            | 3/17/2020    | 1/17/2020 | _       | 116                     | _                        | _                        | _                        | 116        |
| Evan Akuna                              | 1017                  | 3/18/2020    | 2/17/2020 | -       | 630                     | -                        | -                        | -                        | 630        |
| Homeschool Spanish Academy              | 1921                  | 3/18/2020    | 2/17/2020 | -       | 798                     | _                        | _                        | _                        | 798        |
|   | 2020-014968           | 3/18/2020    | 2/17/2020 | -       | 798<br>792              | -                        | -                        | -                        | 798<br>792 |
| Kathleen Schwab Teaching & Tutoring     | 901975                | 3/18/2020    | 2/17/2020 | -       | 792<br>54               | -                        | -                        | -                        | 792<br>54  |
| All About Learning Press, Inc.          |                       |              |           | -       |                         | -                        | -                        | -                        |            |
| Outschool, Inc.                         | 12941                 | 3/18/2020    | 2/17/2020 | -       | 72                      | -                        | -                        | -                        | 72         |
| Outschool, Inc.                         | 12942                 | 3/18/2020    | 2/17/2020 | -       | 96                      | -                        | -                        | -                        | 96         |
| Outschool, Inc.                         | 12943                 | 3/18/2020    | 2/17/2020 | -       | 59                      | -                        | -                        | -                        | 59         |
| Outschool, Inc.                         | 12944                 | 3/18/2020    | 2/17/2020 | -       | 72                      | -                        | -                        | -                        | 72         |
| Outschool, Inc.                         | 12945                 | 3/18/2020    | 2/17/2020 | -       | 380                     | -                        | -                        | -                        | 380        |
| Outschool, Inc.                         | 12946                 | 3/18/2020    | 2/17/2020 | -       | 12                      | -                        | -                        | -                        | 12         |
| Outschool, Inc.                         | 12947                 | 3/18/2020    | 2/17/2020 | -       | 50                      | -                        | -                        | -                        | 50         |
| Outschool, Inc.                         | 12948                 | 3/18/2020    | 2/17/2020 | -       | 270                     | -                        | -                        | -                        | 270        |
| United Conservatory of Music            | 9444868               | 3/18/2020    | 2/17/2020 | -       | 450                     | -                        | -                        | -                        | 450        |
| Smartypants Art Studio                  | 12                    | 3/18/2020    | 2/17/2020 | -       | 1,880                   | -                        | -                        | -                        | 1,880      |
| Educational Development Corporation     |                       | 3/18/2020    | 2/17/2020 | -       | 114                     | -                        | -                        | -                        | 114        |
| Center for Autism and Related Disorde   |                       | 3/18/2020    | 2/17/2020 | -       | 1,357                   | -                        | -                        | -                        | 1,357      |
| Educational Professionals of Central Ca |                       | 3/18/2020    | 2/17/2020 | -       | 1,200                   | -                        | -                        | -                        | 1,200      |
| Educational Professionals of Central Ca |                       | 3/18/2020    | 2/17/2020 | -       | 1,500                   | -                        | -                        | -                        | 1,500      |
| Educational Professionals of Central Ca |                       | 3/18/2020    | 2/17/2020 | -       | 1,200                   | -                        | -                        | -                        | 1,200      |
| Educational Professionals of Central Ca |                       | 3/18/2020    | 2/17/2020 | -       | 1,200                   | -                        | -                        | -                        | 1,200      |
| Braille Abilities, LLC                  | 16002                 | 3/18/2020    | 2/17/2020 | -       | 1,348                   | -                        | -                        | -                        | 1,348      |
| Break the Barriers, Inc                 | 11681                 | 3/18/2020    | 2/17/2020 | -       | 3,030                   | -                        | -                        | -                        | 3,030      |
| Brian Hammons Piano                     | 336                   | 3/19/2020    | 2/18/2020 | -       | 240                     | -                        | -                        | -                        | 240        |
| Brian Hammons Piano                     | 337                   | 3/19/2020    | 2/18/2020 | -       | 450                     | -                        | -                        | -                        | 450        |
| Braille Abilities, LLC                  | 17003                 | 3/19/2020    | 2/18/2020 | -       | 1,735                   | -                        | -                        | -                        | 1,735      |
| Beautiful Feet Books, Inc.              | 11578                 | 3/19/2020    | 2/19/2020 | -       | 27                      | -                        | -                        | -                        | 27         |
| eDynamic Learning                       | 20-0156               | 3/19/2020    | 2/18/2020 | -       | 85                      | -                        | -                        | -                        | 85         |
| Creative Dance and Movement             | 04                    | 3/19/2020    | 2/18/2020 | -       | 690                     | -                        | -                        | -                        | 690        |
| Bon Voyage World Languages Academy      | 1124                  | 3/19/2020    | 2/18/2020 | -       | 1,160                   | -                        | -                        | -                        | 1,160      |
| United Conservatory of Music            | 9950576               | 3/19/2020    | 2/18/2020 | -       | 450                     | -                        | -                        | -                        | 450        |
| Trigger Rageo29 cof. 80                 | 2350                  | 3/19/2020    | 2/18/2020 | -       | 78                      | -                        | -                        | -                        | 78         |
|   |                       |              |           |         |                         |                          |                          |                          |            |

Accounts Payable Aging

|                                  |                       |                        |           |         | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |       |
|----------------------------------|-----------------------|------------------------|-----------|---------|-------------|--------------|--------------|--------------|-------|
| Vendor Name                      | Invoice/Credit Number | Invoice Date           | Date Due  | Current | Past Due    | Past Due     | Past Due     | Past Due     | Total |
| WriteShop                        | 20-0214               | 3/19/2020              | 2/19/2020 | -       | 139         | -            | -            | -            | 139   |
| Playground Training Academy, LLC | 02182020-C            | 3/19/2020              | 2/18/2020 | -       | 88          | -            | -            | -            | 88    |
| Playground Training Academy, LLC | 02182020-D            | 3/19/2020              | 2/18/2020 | -       | 120         | -            | -            | -            | 120   |
| Teacher Synergy, LLC             | 113002600             | 3/19/2020              | 2/27/2020 | -       | 45          | -            | -            | -            | 45    |
| Teacher Synergy, LLC             | 113003211             | 3/19/2020              | 2/27/2020 | -       | 5           | -            | -            | -            | 5     |
| Activities for Learning Inc.     | 379609                | 3/19/2020              | 2/18/2020 | -       | 32          | -            | -            | -            | 32    |
| Kern County Hockey Club          | 33                    | 3/19/2020              | 2/18/2020 | -       | 600         | -            | _            | _            | 600   |
| Healing Hearts Health & Wellness | 19                    | 3/19/2020              | 2/18/2020 | -       | 305         | -            | _            | _            | 305   |
| Guitar Center, Inc.              | 2271547755            | 3/19/2020              | 2/18/2020 | _       | 109         | -            | _            | _            | 109   |
| Hands 4 Building, LLC            | 1552                  | 3/20/2020              | 2/20/2020 | -       | 138         | -            | _            | _            | 138   |
| Erin Titone                      | 37                    | 3/20/2020              | 2/19/2020 | _       | 166         | -            | _            | _            | 166   |
| Jessica Nelson                   | 1143                  | 3/20/2020              | 2/19/2020 | _       | 810         | -            | _            | _            | 810   |
| Inspire Learning Academy         | 2020 - SP60           | 3/20/2020              | 2/19/2020 | _       | 430         | -            | -            | _            | 430   |
| KiwiCo, Inc                      | ST-ID4ZJHLQ           | 3/20/2020              | 2/4/2020  | _       | 65          | _            | _            | _            | 65    |
| KiwiCo, Inc                      | ST-ID7AP2JQ           | 3/20/2020              | 2/4/2020  | _       | 65          | _            | _            | _            | 65    |
| Marti Stevens                    | 107                   | 3/20/2020              | 2/19/2020 | _       | 180         | _            | _            | _            | 180   |
| Marti Stevens                    | 108                   | 3/20/2020              | 2/19/2020 | _       | 180         | _            | _            | _            | 180   |
| Marti Stevens                    | 109                   | 3/20/2020              | 2/19/2020 | _       | 490         | _            | _            | _            | 490   |
| Marti Stevens                    | 110                   | 3/20/2020              | 2/19/2020 | _       | 180         | _            | _            | _            | 180   |
| Amanda McMeen                    | 20200219-1            | 3/20/2020              | 2/19/2020 | _       | 100         | _            | _            | _            | 100   |
| All About Learning Press, Inc.   | 902003                | 3/20/2020              | 2/19/2020 | _       | 37          |              | _            | _            | 37    |
| The Wahine Project               | 121319                | 3/20/2020              | 2/19/2020 | _       | 1,370       | _            |              | _            | 1,370 |
| Owlcrate Enterprises Inc         | INV-0028              | 3/20/2020              | 2/20/2020 | _       | 204         | _            | _            | _            | 204   |
| Neil Boyer                       | 0220454               | 3/20/2020              | 2/19/2020 | _       | 420         | _            |              | _            | 420   |
| Rainbow Resource Center          | 2759267               | 3/20/2020              | 1/20/2020 | _       | 20          | _            | _            | _            | 20    |
| Rainbow Resource Center          | 2838275               |                        | 1/20/2020 | _       | 87          | -            | -            | _            | 87    |
| Rainbow Resource Center          | 2838595               | 3/20/2020<br>3/20/2020 | 1/20/2020 | -       | 44          | -            | -            | -            | 44    |
| Rainbow Resource Center          | 2838681               | 3/20/2020              | 1/20/2020 | -       | 123         | -            | -            | -            | 123   |
|                                  | 2838826               | 3/20/2020              | 1/20/2020 | -       | 112         | -            | -            | -            | 112   |
| Rainbow Resource Center          |                       |                        |           | -       | 51          | -            | -            | _            | 51    |
| Rainbow Resource Center          | 2838951               | 3/20/2020              | 1/20/2020 | -       | 543         | -            | -            | -            |       |
| Moving Beyond the Page           | 210689                | 3/20/2020              | 2/19/2020 | -       |             | -            | -            | -            | 543   |
| Moving Beyond the Page           | 210700                | 3/20/2020              | 2/19/2020 | -       | 550         | -            | -            | -            | 550   |
| Trigger Memory Co.               | 2352                  | 3/20/2020              | 2/19/2020 | -       | 24          | -            | -            | -            | 24    |
| Trigger Memory Co.               | 2353                  | 3/20/2020              | 2/19/2020 | -       | 24          | -            | -            | -            | 24    |
| Trigger Memory Co.               | 2354                  | 3/20/2020              | 2/19/2020 | -       | 24          | -            | -            | -            | 24    |
| Trigger Memory Co.               | 2355                  | 3/20/2020              | 2/19/2020 | -       | 74          | -            | -            | -            | 74    |
| Trigger Memory Co.               | 2356                  | 3/20/2020              | 2/19/2020 | -       | 39          | -            | -            | -            | 39    |
| Bitsbox                          | 2622                  | 3/20/2020              | 3/20/2020 | -       | 87          | -            | -            | -            | 87    |
| Studies Weekly                   | 297859                | 3/20/2020              | 3/3/2020  | -       | 65          | -            | -            | -            | 65    |
| Singapore Math, Inc.             | 351531                | 3/20/2020              | 2/19/2020 | -       | 66          | -            | -            | -            | 66    |
| Erin Titone                      | 21                    | 3/20/2020              | 2/19/2020 | -       | 229         | -            | -            | -            | 229   |
| Erin Titone                      | 24                    | 3/20/2020              | 2/19/2020 | -       | 125         | -            | -            | -            | 125   |
| Erin Titone                      | 26                    | 3/20/2020              | 2/19/2020 | -       | 156         | -            | -            | -            | 156   |
| Erin Titone                      | 27                    | 3/20/2020              | 2/19/2020 | -       | 188         | -            | -            | -            | 188   |
| Erin Titone                      | 28                    | 3/20/2020              | 2/19/2020 | -       | 63          | -            | -            | -            | 63    |
| Brenda Rages 30 of 80            | 23                    | 3/20/2020              | 2/19/2020 | -       | 75          | -            | -            | -            | 75    |

Accounts Payable Aging

| Vendor Name                         | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days     | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total    |
|-------------------------------------|-----------------------|--------------|-----------|---------|-----------------|--------------|--------------|--------------|----------|
| Brenda Myers                        | 24                    | 3/20/2020    | 2/19/2020 | -       | Past Due<br>595 | Past Due     | Past Due     | Past Due -   | 595      |
| Brenda Myers                        | 25                    | 3/20/2020    | 2/19/2020 | -       | 310             | -            | -            | -            | 310      |
| C'est La Vie Arts                   | 27                    | 3/20/2020    | 2/19/2020 | _       | 2,522           | _            | _            | -            | 2,522    |
| Singapore Math, Inc.                | 351540                | 3/21/2020    | 2/20/2020 | _       | 259             | _            | _            | _            | 259      |
| Reedley Community Services Departm  |                       | 3/21/2020    | 2/20/2020 | _       | 75              | _            |              | _            | 75       |
| Reedley Community Services Departm  |                       | 3/21/2020    | 2/20/2020 | _       | 75<br>75        | _            | _            | _            | 75<br>75 |
| Studies Weekly                      | 297991                | 3/21/2020    | 3/3/2020  | _       | 65              | _            |              | _            | 65       |
| All About Learning Press, Inc.      | 902012                | 3/21/2020    | 2/20/2020 | _       | 48              | _            |              | _            | 48       |
| All About Learning Press, Inc.      | 902025                | 3/21/2020    | 2/20/2020 | _       | 193             | _            |              | _            | 193      |
| The Dancing School                  | 4                     | 3/21/2020    | 2/20/2020 | _       | 135             | _            | _            | _            | 135      |
| Teaching Textbooks                  | 26867                 | 3/21/2020    | 2/20/2020 | _       | 107             | _            | _            | _            | 107      |
| Teaching Textbooks                  | 26878                 | 3/21/2020    | 2/20/2020 | _       | 196             | _            | _            | _            | 196      |
| America's Kids in Motion            | 140-YVS               | 3/21/2020    | 2/20/2020 | _       | 2,847           | _            | _            | _            | 2,847    |
| KiwiCo, Inc                         | ST-IIWX4USY           | 3/21/2020    | 2/20/2020 | _       | 65              | _            | _            | _            | 65       |
| KiwiCo, Inc                         | ST-IMSNUUAA           | 3/21/2020    | 2/21/2020 | _       | 65              | _            | _            | _            | 65       |
| KiwiCo, Inc                         | ST-IMEQTT4Q           | 3/21/2020    | 2/21/2020 | _       | 66              | _            | _            | _            | 66       |
| Institute for Excellence in Writing | 649586                | 3/21/2020    | 2/20/2020 | _       | 59              | _            | _            | _            | 59       |
| Institute for Excellence in Writing | 649616                | 3/21/2020    | 2/20/2020 | _       | 48              | _            | _            | -            | 48       |
| Institute for Excellence in Writing | 649679                | 3/21/2020    | 2/20/2020 | _       | 39              | _            | _            | -            | 39       |
| Hands 4 Building, LLC               | 1553                  | 3/21/2020    | 2/20/2020 | _       | 138             | _            | _            | _            | 138      |
| KiwiCo, Inc                         | ST-IJPJ4MDA           | 3/22/2020    | 2/21/2020 | _       | 173             | _            | _            | _            | 173      |
| KiwiCo, Inc                         | ST-IJTGP3PQ           | 3/22/2020    | 2/21/2020 | _       | 119             | _            | _            | _            | 119      |
| Math-U-See Inc.                     | 0593797-IN            | 3/22/2020    | 1/22/2020 | -       | 116             | _            | -            | -            | 116      |
| Math-U-See Inc.                     | 0593801-IN            | 3/22/2020    | 1/22/2020 | -       | 193             | _            | -            | -            | 193      |
| Math-U-See Inc.                     | 0593809-IN            | 3/22/2020    | 1/22/2020 | -       | 162             | _            | -            | -            | 162      |
| Allard's Art Inc.                   | 193438                | 3/22/2020    | 2/21/2020 | _       | 30              | _            | -            | -            | 30       |
| Allard's Art Inc.                   | 193439                | 3/22/2020    | 2/21/2020 | _       | 30              | _            | _            | -            | 30       |
| Teaching Textbooks                  | 26883                 | 3/22/2020    | 2/21/2020 | _       | 55              | _            | -            | -            | 55       |
| Teaching Textbooks                  | 26884                 | 3/22/2020    | 2/21/2020 | _       | 67              | _            | -            | -            | 67       |
| Teaching Textbooks                  | 26885                 | 3/22/2020    | 2/21/2020 | _       | 43              | _            | -            | -            | 43       |
| Teaching Textbooks                  | 26886                 | 3/22/2020    | 2/21/2020 | _       | 43              | _            | -            | -            | 43       |
| Vivian Bedene                       | 162                   | 3/22/2020    | 2/21/2020 | _       | 600             | _            | -            | -            | 600      |
| Vivian Bedene                       | 163                   | 3/22/2020    | 2/21/2020 | _       | 600             | _            | -            | -            | 600      |
| Rainbow Resource Center             | 2840891               | 3/22/2020    | 1/22/2020 | _       | 93              | _            | -            | -            | 93       |
| Rainbow Resource Center             | 2841290               | 3/23/2020    | 1/23/2020 | _       | 42              | _            | -            | -            | 42       |
| Rainbow Resource Center             | 2841670               | 3/23/2020    | 1/23/2020 | -       | 71              | _            | -            | -            | 71       |
| Rainbow Resource Center             | 2841736               | 3/23/2020    | 1/23/2020 | _       | 108             | _            | -            | -            | 108      |
| Rainbow Resource Center             | 2841746               | 3/23/2020    | 1/23/2020 | -       | 97              | _            | -            | -            | 97       |
| United Conservatory of Music        | 9990776               | 3/23/2020    | 2/22/2020 | _       | 825             | _            | -            | -            | 825      |
| Sona Atoyan                         | 65                    | 3/23/2020    | 2/22/2020 | _       | 600             | _            | -            | -            | 600      |
| Dabble Art Center                   | 10592                 | 3/23/2020    | 3/23/2020 | _       | 460             | _            | -            | -            | 460      |
| Teacher Synergy, LLC                | 113332929             | 3/23/2020    | 3/2/2020  | _       | 35              | _            | -            | -            | 35       |
| Teacher Synergy, LLC                | 113410319             | 3/23/2020    | 3/2/2020  | _       | 292             | _            | -            | -            | 292      |
| Math-U-See Inc.                     | 0593923-IN            | 3/23/2020    | 1/23/2020 | -       | 56              | -            | -            | -            | 56       |
| Math-U-See Inc.                     | 0594001-IN            | 3/23/2020    | 1/23/2020 | _       | 107             | _            | -            | -            | 107      |
| Math-UPagen21 of 80                 | 0594035-IN            | 3/23/2020    | 1/23/2020 | _       | 51              | _            | -            | -            | 51       |
|                                     |                       |              |           |         |                 |              |              |              |          |

Accounts Payable Aging

| Vendor Name   | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total      |
|---|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|------------|
| Math-U-See Inc.   | 0594051-IN            | 3/23/2020    | 1/23/2020 | -       | 149                     | -                        | -                        | - Tust Duc               | 149        |
| Honest History Co   | 1078                  | 3/23/2020    | 2/22/2020 | _       | 76                      | _                        | _                        | _                        | 76         |
| Math-U-See Inc.   | 0594089-IN            | 3/24/2020    | 1/24/2020 | -       | 97                      | _                        | _                        | _                        | 97         |
| Teacher Synergy, LLC  | 113498196             | 3/24/2020    | 3/3/2020  | _       | 5                       | _                        | _                        | _                        | 5          |
| Beautiful Feet Books, Inc.                                    | 11506                 | 3/24/2020    | 1/24/2020 | -       | 214                     | _                        | _                        | _                        | 214        |
| MEL Science Ltd   | PD2020022410          | 3/24/2020    | 2/24/2020 | -       | 298                     | _                        | _                        | _                        | 298        |
| MEL Science Ltd   | 1F202002241           | 3/24/2020    | 2/24/2020 | -       | 298                     | _                        | _                        | _                        | 298        |
| MEL Science Ltd   | AD202002248           | 3/24/2020    | 2/24/2020 | -       | 298                     | _                        | _                        | _                        | 298        |
| Math-U-See Inc.   | 0594163-IN            | 3/24/2020    | 1/24/2020 | -       | 56                      | _                        | _                        | _                        | 56         |
| Outschool, Inc.   | 13319                 | 3/24/2020    | 2/24/2020 | _       | 150                     | _                        | _                        | _                        | 150        |
| Outschool, Inc.   | 13320                 | 3/24/2020    | 2/24/2020 | _       | 12                      | _                        | _                        | _                        | 12         |
| Outschool, Inc.   | 13321                 | 3/24/2020    | 2/24/2020 | -       | 240                     | _                        | _                        | _                        | 240        |
| Outschool, Inc.   | 13322                 | 3/24/2020    | 2/24/2020 | -       | 32                      | _                        | _                        | _                        | 32         |
| Outschool, Inc.   | 13323                 | 3/24/2020    | 2/24/2020 | -       | 120                     | _                        | _                        | _                        | 120        |
| Rainbow Resource Center                                       | 2842025               | 3/24/2020    | 1/24/2020 | _       | 75                      | _                        | _                        | _                        | 75         |
| Rainbow Resource Center                                       | 2842486               | 3/24/2020    | 1/24/2020 | -       | 119                     | _                        | _                        | _                        | 119        |
| Rainbow Resource Center                                       | 2842493               | 3/24/2020    | 1/24/2020 | -       | 141                     | _                        | _                        | _                        | 141        |
| Outschool, Inc.   | 13314                 | 3/24/2020    | 2/24/2020 | -       | 125                     | _                        | _                        | _                        | 125        |
| Outschool, Inc.   | 13315                 | 3/24/2020    | 2/24/2020 | _       | 150                     | _                        | _                        | _                        | 150        |
| Outschool, Inc.   | 13316                 | 3/24/2020    | 2/24/2020 | _       | 120                     | _                        | _                        | _                        | 120        |
| Outschool, Inc.   | 13317                 | 3/24/2020    | 2/24/2020 | _       | 150                     | _                        | _                        | _                        | 150        |
| Outschool, Inc.   | 13318                 | 3/25/2020    | 2/24/2020 | _       | 390                     | _                        | _                        | _                        | 390        |
| Rachel Robbins  | 1903                  | 3/25/2020    | 2/24/2020 | _       | 560                     | _                        | _                        | _                        | 560        |
| MEL Science Ltd   | AE2020022512          | 3/25/2020    | 2/25/2020 | _       | 298                     | _                        | _                        | _                        | 298        |
| MEL Science Ltd   | AM2020022418          | 3/25/2020    | 2/24/2020 | _       | 298                     | _                        | _                        | _                        | 298        |
| Mathnasium of North Fresno                                    | 6693                  | 3/25/2020    | 2/24/2020 | _       | 914                     | _                        | _                        | _                        | 914        |
| MEL Science Ltd   | FE2020022510          | 3/25/2020    | 2/25/2020 | _       | 377                     | _                        | _                        | _                        | 377        |
| Wendy DeRaud  | 162                   | 3/25/2020    | 2/24/2020 | _       | 840                     | _                        | _                        | _                        | 840        |
| Singapore Math, Inc.  | 351563                | 3/25/2020    | 2/24/2020 | _       | 61                      | _                        | _                        | _                        | 61         |
| Brian Hammons Piano   | 338                   | 3/25/2020    | 2/24/2020 | _       | 450                     | _                        | _                        | _                        | 450        |
| Brian Hammons Piano   | 339                   | 3/25/2020    | 2/24/2020 | _       | 375                     | _                        | _                        | _                        | 375        |
| Brian Hammons Piano   | 340                   | 3/25/2020    | 2/24/2020 | _       | 375                     | _                        | _                        | _                        | 375        |
| Brian Hammons Piano   | 341                   | 3/25/2020    | 2/24/2020 | _       | 375                     | _                        | _                        | _                        | 375        |
| Brian Hammons Piano   | 342                   | 3/25/2020    | 2/24/2020 | _       | 375                     |                          |                          |                          | 375        |
| Brian Hammons Piano   | 343                   | 3/25/2020    | 2/24/2020 | _       | 420                     | _                        | _                        | _                        | 420        |
| Brian Hammons Piano   | 344                   | 3/25/2020    | 2/24/2020 | _       | 420                     | _                        | _                        | _                        | 420        |
| Bojuka Ryu  | 2020001               | 3/25/2020    | 2/24/2020 | _       | 255                     | _                        | _                        | _                        | 255        |
| Teacher Synergy, LLC  | 113675821             | 3/25/2020    | 3/4/2020  | _       | 184                     | _                        |                          |                          | 184        |
| Teacher Synergy, LLC  | 112651290             | 3/25/2020    | 2/24/2020 | _       | 31                      |                          |                          | _                        | 31         |
| All About Learning Press, Inc.                                | 902038                | 3/25/2020    | 2/24/2020 | _       | 156                     |                          |                          |                          | 156        |
| All About Learning Press, Inc. All About Learning Press, Inc. | 902047                | 3/25/2020    | 2/24/2020 | _       | 155                     | -                        | -                        | -                        | 155        |
| Lotus Educational Services, Inc.                              | 1455                  | 3/25/2020    | 2/24/2020 | _       | 2,782                   | _                        | _                        | _                        | 2,782      |
| Jerre Reis  | 51                    | 3/25/2020    | 2/24/2020 | -       | 610                     | -                        | -                        | -                        | 610        |
| Erilynne Christiansen   | FEB-2020              | 3/25/2020    | 2/24/2020 | -       | 700                     | -                        | -                        | -                        | 700        |
| EMH Sports USA, Inc.  | 3576-381162-2         | 3/25/2020    | 2/24/2020 | -       | 700<br>727              | -                        | -                        | -                        | 700<br>727 |
| Goodfell OSA, Inc.  Goodfell OSA, Inc.                        |                       | 3/25/2020    | 3/1/2020  | -       | 6,725                   | -                        | -                        | -                        | 6,725      |
| Goodienow Occupational Therapy, Inc.                          | 1301                  | 3/20/2020    | 3/1/2020  | -       | 0,725                   | -                        | -                        | -                        | 0,725      |

Accounts Payable Aging

| Vendor Name                        | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|------------------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| Guido's Martial Arts Academy       | ALJones               | 3/26/2020    | 2/25/2020 | -       | 954                     | - ast Duc                | -                        | -                        | 954   |
| Lance Frei                         | LFFEB2020             | 3/26/2020    | 2/25/2020 | _       | 2,720                   | _                        | -                        | -                        | 2,720 |
| Learning Without Tears             | INV56683              | 3/26/2020    | 2/25/2020 | _       | 29                      | _                        | -                        | _                        | 29    |
| Katherine Nelson, The Unschool Hub | 0006                  | 3/26/2020    | 2/25/2020 | _       | 18                      | _                        | -                        | _                        | 18    |
| The Riekes Center                  | MBO-100229308         | 3/26/2020    | 2/25/2020 | -       | 260                     | -                        | -                        | -                        | 260   |
| The Riekes Center                  | MBO-100229309         | 3/26/2020    | 2/25/2020 | -       | 260                     | -                        | -                        | -                        | 260   |
| Teacher Synergy, LLC               | 112764225             | 3/26/2020    | 2/25/2020 | -       | 22                      | -                        | -                        | -                        | 22    |
| Teaching Textbooks                 | 26936                 | 3/26/2020    | 2/25/2020 | -       | 43                      | -                        | -                        | -                        | 43    |
| Teacher Synergy, LLC               | 113784963             | 3/26/2020    | 3/5/2020  | -       | 176                     | -                        | -                        | -                        | 176   |
| Allard's Art Inc.                  | 193470                | 3/26/2020    | 2/25/2020 | -       | 82                      | -                        | -                        | -                        | 82    |
| C'est La Vie Arts                  | 29                    | 3/26/2020    | 2/25/2020 | -       | 120                     | -                        | -                        | -                        | 120   |
| Crafty School Crates               | 17628                 | 3/26/2020    | 2/25/2020 | -       | 411                     | -                        | -                        | -                        | 411   |
| Crafty School Crates               | 17629                 | 3/26/2020    | 2/25/2020 | -       | 201                     | -                        | -                        | -                        | 201   |
| Crafty School Crates               | 17630                 | 3/26/2020    | 2/25/2020 | -       | 93                      | -                        | -                        | -                        | 93    |
| Simrat Bains/ Kumon                | 1588                  | 3/26/2020    | 2/25/2020 | -       | 735                     | -                        | -                        | -                        | 735   |
| Simrat Bains/ Kumon                | 1643                  | 3/26/2020    | 2/25/2020 | -       | 735                     | -                        | -                        | -                        | 735   |
| Trigger Memory Co.                 | 2357                  | 3/26/2020    | 2/25/2020 | -       | 74                      | -                        | -                        | -                        | 74    |
| Moving Beyond the Page             | 210795                | 3/26/2020    | 2/25/2020 | -       | 143                     | -                        | -                        | -                        | 143   |
| Wonder Crate                       | 1078                  | 3/27/2020    | 2/26/2020 | -       | 153                     | -                        | -                        | -                        | 153   |
| Wonder Crate                       | 1079                  | 3/27/2020    | 2/26/2020 | -       | 83                      | -                        | -                        | -                        | 83    |
| United Conservatory of Music       | 10022944              | 3/27/2020    | 2/26/2020 | -       | 450                     | -                        | -                        | -                        | 450   |
| Math-U-See Inc.                    | 0594268-IN            | 3/27/2020    | 1/27/2020 | -       | 94                      | -                        | -                        | -                        | 94    |
| Omni Learning Center               | 1200                  | 3/27/2020    | 2/26/2020 | -       | 600                     | -                        | -                        | -                        | 600   |
| Playground Training Academy, LLC   | 02262020-A            | 3/27/2020    | 2/26/2020 | -       | 150                     | -                        | -                        | -                        | 150   |
| Playground Training Academy, LLC   | 02262020-В            | 3/27/2020    | 2/26/2020 | -       | 150                     | -                        | -                        | -                        | 150   |
| Playground Training Academy, LLC   | 02262020-C            | 3/27/2020    | 2/26/2020 | -       | 150                     | -                        | -                        | -                        | 150   |
| Playground Training Academy, LLC   | 02262020-D            | 3/27/2020    | 2/26/2020 | -       | 150                     | -                        | -                        | -                        | 150   |
| Playground Training Academy, LLC   | 02262020-E            | 3/27/2020    | 2/26/2020 | -       | 320                     | -                        | -                        | -                        | 320   |
| Playhouse Merced                   | 201977                | 3/27/2020    | 2/26/2020 | -       | 40                      | -                        | -                        | -                        | 40    |
| Playhouse Merced                   | 201978                | 3/27/2020    | 2/26/2020 | -       | 40                      | -                        | -                        | -                        | 40    |
| Playhouse Merced                   | 201979                | 3/27/2020    | 2/26/2020 | -       | 40                      | -                        | -                        | -                        | 40    |
| Rainbow Resource Center            | 2843099               | 3/27/2020    | 1/27/2020 | -       | 90                      | -                        | -                        | -                        | 90    |
| Rainbow Resource Center            | 2843134               | 3/27/2020    | 1/27/2020 | -       | 112                     | -                        | -                        | -                        | 112   |
| Bach Children's Choir              | FEB20YV               | 3/27/2020    | 2/26/2020 | -       | 437                     | -                        | -                        | -                        | 437   |
| Code Ninjas                        | 2020-085763           | 3/27/2020    | 2/26/2020 | -       | 597                     | -                        | -                        | -                        | 597   |
| Allegro Piano School               | Ashmore 2020.02       | 3/27/2020    | 2/26/2020 | -       | 390                     | -                        | -                        | -                        | 390   |
| Teacher Synergy, LLC               | 113884564             | 3/27/2020    | 3/6/2020  | -       | 25                      | -                        | -                        | -                        | 25    |
| Teacher Synergy, LLC               | 113884783             | 3/27/2020    | 3/6/2020  | -       | 17                      | -                        | -                        | -                        | 17    |
| Teaching Textbooks                 | 26945                 | 3/27/2020    | 2/26/2020 | -       | 43                      | -                        | -                        | -                        | 43    |
| Teacher Synergy, LLC               | 112880061             | 3/27/2020    | 2/26/2020 | -       | 10                      | -                        | -                        | -                        | 10    |
| Laura Latour                       | 0001                  | 3/27/2020    | 2/26/2020 | -       | 160                     | -                        | -                        | -                        | 160   |
| Gymnastics Beat                    | 21YVS                 | 3/27/2020    | 2/26/2020 | -       | 1,506                   | -                        | -                        | -                        | 1,506 |
| Lori Pope                          | popecl-202013         | 3/27/2020    | 2/26/2020 | -       | 1,620                   | -                        | -                        | -                        | 1,620 |
| LEGO Education                     | 1190418641            | 3/27/2020    | 1/27/2020 | -       | 473                     | -                        | -                        | -                        | 473   |
| Marina Minelli                     | YVS0120               | 3/27/2020    | 2/26/2020 | -       | 1,330                   | -                        | -                        | -                        | 1,330 |
| Fresno Maga 2306 A) & Arts         | 02272020YVSFMAA       | 3/28/2020    | 2/27/2020 | -       | 6,432                   | -                        | -                        | -                        | 6,432 |

Accounts Payable Aging

| Vendor Name                                     | Invoice/Credit Number | Invoice Date | Date Due               | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|---|-----------------------|--------------|------------------------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| Jade Davis                                      | 5                     | 3/28/2020    | 2/27/2020              | -       | 266                     | -                        | -                        | -                        | 266   |
| Institute for Excellence in Writing             | 650577                | 3/28/2020    | 2/27/2020              | -       | 173                     | _                        | _                        | -                        | 173   |
| Joshua Heflebower                               | 44                    | 3/28/2020    | 2/27/2020              | -       | 120                     | _                        | _                        | -                        | 120   |
| Kitchen Kid, LLC                                | 438881528             | 3/28/2020    | 2/27/2020              | -       | 145                     | -                        | -                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881529             | 3/28/2020    | 2/27/2020              | -       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881547             | 3/28/2020    | 2/27/2020              | -       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881560             | 3/28/2020    | 2/27/2020              | _       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881587             | 3/28/2020    | 2/27/2020              | -       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881609             | 3/28/2020    | 2/27/2020              | -       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881643             | 3/28/2020    | 2/27/2020              | _       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881666             | 3/28/2020    | 2/27/2020              | _       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881718             | 3/28/2020    | 2/27/2020              | _       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 438881734             | 3/28/2020    | 2/27/2020              | _       | 145                     | _                        | _                        | -                        | 145   |
| Kitchen Kid, LLC                                | 4388821               | 3/28/2020    | 2/27/2020              | _       | 79                      | _                        | _                        | _                        | 79    |
| Kitchen Kid, LLC                                | 438882109             | 3/28/2020    | 2/27/2020              | _       | 49                      | _                        | _                        | _                        | 49    |
| Kitchen Kid, LLC                                | 4388822               | 3/28/2020    | 2/27/2020              | _       | 79                      | _                        | _                        | _                        | 79    |
| Kitchen Kid, LLC                                | 438882609             | 3/28/2020    | 2/27/2020              | _       | 22                      | _                        | _                        | _                        | 22    |
| KiwiCo, Inc                                     | ST-IG5E45PA           | 3/28/2020    | 2/12/2020              | _       | 172                     | _                        | _                        | _                        | 172   |
| KiwiCo, Inc                                     | ST-IHBBQM3Q           | 3/28/2020    | 2/12/2020              | _       | 119                     | _                        | _                        | _                        | 119   |
| The Critical Thinking Co.                       | 137539A               | 3/28/2020    | 2/27/2020              | _       | 144                     | _                        | _                        | _                        | 144   |
| Time4Learning                                   | T4L10889              | 3/28/2020    | 2/27/2020              | _       | 619                     | _                        | _                        | _                        | 619   |
| A Brighter Child, Inc                           | 53228                 | 3/28/2020    | 2/27/2020              | _       | 33                      | _                        | _                        | _                        | 33    |
| Rodney Von Wagner II                            | 2020-03               | 3/28/2020    | 2/27/2020              | _       | 1,530                   | _                        | _                        | _                        | 1,530 |
| Rainbow Resource Center                         | 2843448               | 3/28/2020    | 1/28/2020              | _       | 224                     | _                        | _                        | _                        | 224   |
| Rainbow Resource Center                         | 2843449               | 3/28/2020    | 1/28/2020              | _       | 224                     | _                        | _                        | _                        | 224   |
| United Conservatory of Music                    | 9760099               | 3/28/2020    | 2/27/2020              | _       | 450                     | _                        | _                        | _                        | 450   |
| Wieser Educational                              | 91951                 | 3/28/2020    | 2/27/2020              | _       | 311                     | _                        | _                        | _                        | 311   |
| Wonder Crate                                    | 1080                  | 3/29/2020    | 2/28/2020              | _       | 83                      | _                        | _                        | _                        | 83    |
| Moving Beyond the Page                          | 210890                | 3/29/2020    | 2/28/2020              | _       | 61                      | _                        | _                        | _                        | 61    |
| United Conservatory of Music                    | 10014998              | 3/29/2020    | 2/28/2020              | _       | 450                     | _                        | _                        | _                        | 450   |
| MEL Science Ltd                                 | JR202002283           | 3/29/2020    | 2/28/2020              | _       | 100                     | _                        | _                        | _                        | 100   |
| MEL Science Ltd                                 | ST202002286           | 3/29/2020    | 2/28/2020              | _       | 298                     | _                        | _                        | _                        | 298   |
| Rainbow Resource Center                         | 2844578               | 3/29/2020    | 1/29/2020              | _       | 43                      | _                        | _                        | _                        | 43    |
| Rainbow Resource Center                         | 2844627               | 3/29/2020    | 1/29/2020              |         | 80                      | _                        |                          |                          | 80    |
| Rainbow Resource Center                         | 2844871               | 3/29/2020    | 1/29/2020              | _       | 47                      | _                        | _                        | _                        | 47    |
| Pacific Grove Art Center                        | 201780                | 3/29/2020    | 2/29/2020              | _       | 105                     | _                        | _                        | _                        | 105   |
| Snowcreek Athletic Club                         | Tay 3-2020            | 3/29/2020    | 2/28/2020              | _       | 640                     | _                        | _                        | _                        | 640   |
| C'est La Vie Arts                               | 30                    | 3/29/2020    | 2/28/2020              | _       | 480                     | _                        |                          |                          | 480   |
| Bright Solutions For Dyslexia, Inc.             | 88-83348              | 3/29/2020    | 2/28/2020              |         | 341                     | _                        |                          | _                        | 341   |
| Braille Consultants, Inc.                       | 60                    | 3/29/2020    | 2/28/2020              | _       | 3,075                   | _                        | _                        | -                        | 3,075 |
| eDynamic Learning                               | 20-2048               | 3/29/2020    | 2/28/2020              | -       | 3,075                   | -                        | -                        | -                        | 3,075 |
| Activities for Learning Inc.                    | 379690                | 3/29/2020    | 2/28/2020              | -       | 46                      | -                        | -                        | -                        | 46    |
| Activities for Learning inc.  Art Lab 559       | 14                    | 3/29/2020    | 2/28/2020              | -       | 100                     | -                        | -                        | -                        | 100   |
| Art Lab 559 Art Lab 559                         | 15                    |              | 2/28/2020              | -       | 100                     | -                        | -                        | -                        | 100   |
|   | INV56905              | 3/29/2020    | 2/28/2020<br>2/28/2020 | -       | 100                     | -                        | -                        | -                        | 100   |
| Learning Without Tears<br>KiwiCo, Page 34 of 80 |                       | 3/29/2020    |                        | -       |                         | -                        | -                        | -                        |       |
| NIWICO, TIRES C. C. CC                          | ST-IISNW36A           | 3/29/2020    | 2/13/2020              | -       | 130                     | -                        | -                        | -                        | 130   |

Accounts Payable Aging

|   |                       |              |           |         | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |         |
|---|-----------------------|--------------|-----------|---------|-------------|--------------|--------------|--------------|---------|
| Vendor Name   | Invoice/Credit Number | Invoice Date | Date Due  | Current | Past Due    | Past Due     | Past Due     | Past Due     | Total   |
| Diana Porter  | 22020                 | 3/29/2020    | 2/28/2020 | -       | 576         | -            | -            | -            | 576     |
| Marti Stevens                                       | 111                   | 3/29/2020    | 2/28/2020 | -       | 555         | -            | -            | -            | 555     |
| Marti Stevens                                       | 112                   | 3/29/2020    | 2/28/2020 | -       | 555         | -            | -            | -            | 555     |
| Little Passports                                    | 111433209             | 3/30/2020    | 2/29/2020 | -       | 131         | -            | -            | -            | 131     |
| Little Passports                                    | 111433211             | 3/30/2020    | 2/29/2020 | -       | 196         | -            | -            | -            | 196     |
| Little Passports                                    | 111548784             | 3/30/2020    | 2/29/2020 | -       | 129         | -            | -            | -            | 129     |
| Little Passports                                    | 111548786             | 3/30/2020    | 2/29/2020 | -       | 142         | -            | -            | -            | 142     |
| Little Passports                                    | 111555256             | 3/30/2020    | 2/29/2020 | -       | 162         | -            | -            | -            | 162     |
| Little Passports                                    | 111555258             | 3/30/2020    | 2/29/2020 | -       | 129         | -            | -            | -            | 129     |
| Little Passports                                    | 111555314             | 3/30/2020    | 2/29/2020 | -       | 111         | -            | -            | -            | 111     |
| Flying Colors Dance                                 | 002                   | 3/30/2020    | 2/29/2020 | -       | 150         | -            | -            | -            | 150     |
| Fresno County Office of Education                   | FRES033020            | 3/30/2020    | 3/30/2020 | -       | 164,224     | -            | -            | -            | 164,224 |
| Fresno County Office of Education                   | FRES033020-01         | 3/30/2020    | 3/30/2020 | -       | 520         | -            | -            | -            | 520     |
| Growing Healthy Children Therapy                    |                       | - / /        | - / /     |         |             |              |              |              |         |
| Services, Inc.                                      | IYVCS-2002            | 3/30/2020    | 2/29/2020 | -       | 110         | -            | -            | -            | 110     |
| Aspire Speech & Learning Center                     | 02292020AuM           | 3/30/2020    | 2/29/2020 | -       | 150         | -            | -            | -            | 150     |
| Aspire Speech & Learning Center                     | 02292020BrN           | 3/30/2020    | 2/29/2020 | -       | 300         | -            | -            | -            | 300     |
| Aspire Speech & Learning Center                     | 02292020FnD           | 3/30/2020    | 2/29/2020 | -       | 150         | -            | -            | -            | 150     |
| Aspire Speech & Learning Center                     | 02292020GgO           | 3/30/2020    | 2/29/2020 | -       | 375         | -            | -            | -            | 375     |
| Aspire Speech & Learning Center                     | 02292020GiC           | 3/30/2020    | 2/29/2020 | -       | 160         | _            | -            | -            | 160     |
| Angela Van Appelen                                  | 32                    | 3/30/2020    | 2/29/2020 | -       | 1,022       | _            | -            | _            | 1,022   |
| Timberdoodle.com                                    | 311866                | 3/30/2020    | 1/30/2020 | _       | 193         | _            | _            | _            | 193     |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 83                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 84                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 85                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 86                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 87                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 88                    | 3/30/2020    | 2/29/2020 | -       | 1,500       | -            | -            | -            | 1,500   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 89                    | 3/30/2020    | 2/29/2020 | -       | 1,500       | -            | -            | -            | 1,500   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 90                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
| Educational Professionals of Central                |                       |              |           |         |             |              |              |              |         |
| California LLC                                      | 91                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
|   |                       |              |           |         |             |              |              |              |         |
| Educational Professionals of Central California LLC | 92                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
|   |                       |              |           |         |             |              |              |              |         |
| Educational Professionals of Central California LLC | 93                    | 3/30/2020    | 2/29/2020 | -       | 1,200       | -            | -            | -            | 1,200   |
|   | 200220                | 2/20/2020    | 2/20/2020 |         | 240         |              |              |              | 240     |
| Craig Daniel Discount Senool Supply                 | 200229                | 3/30/2020    | 2/29/2020 | -       | 340         | -            | -            | -            | 340     |
| Discoult Sellool Supply                             | P39335120101          | 3/30/2020    | 2/29/2020 | -       | 340         | -            | -            | -            | 340     |

Accounts Payable Aging

| Vendor Name                     | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|---------------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| E-Therapy LLC                   | 11864                 | 3/30/2020    | 2/29/2020 | - 1     | 38                      | -                        | -                        | -                        | 38    |
| Christopher Trevisan            | 018-CZZO              | 3/30/2020    | 2/29/2020 | -       | 1,840                   | -                        | -                        | -                        | 1,840 |
| Aspire Speech & Learning Center | 02292020GrO           | 3/30/2020    | 2/29/2020 | -       | 160                     | -                        | -                        | -                        | 160   |
| Aspire Speech & Learning Center | 02292020JNM           | 3/30/2020    | 2/29/2020 | -       | 560                     | -                        | -                        | -                        | 560   |
| Aspire Speech & Learning Center | 02292020KaS           | 3/30/2020    | 2/29/2020 | -       | 320                     | -                        | -                        | -                        | 320   |
| Aspire Speech & Learning Center | 02292020MiE           | 3/30/2020    | 2/29/2020 | -       | 300                     | -                        | -                        | -                        | 300   |
| Aspire Speech & Learning Center | 02292020MyH           | 3/30/2020    | 2/29/2020 | -       | 375                     | -                        | -                        | -                        | 375   |
| Aspire Speech & Learning Center | 02292020PaF           | 3/30/2020    | 2/29/2020 | -       | 170                     | -                        | -                        | -                        | 170   |
| Aspire Speech & Learning Center | 02292020WJa           | 3/30/2020    | 2/29/2020 | -       | 300                     | -                        | -                        | -                        | 300   |
| Aspire Speech & Learning Center | 02292020WwJ           | 3/30/2020    | 2/29/2020 | -       | 200                     | -                        | -                        | -                        | 200   |
| School Pathways, LLC            | 64022                 | 3/30/2020    | 2/29/2020 | -       | 6,509                   | -                        | -                        | -                        | 6,509 |
| Nicole Medeiros                 | 35                    | 3/30/2020    | 2/29/2020 | -       | 3,601                   | -                        | -                        | -                        | 3,601 |
| Rainbow Resource Center         | 2807510               | 3/30/2020    | 1/30/2020 | -       | 105                     | -                        | -                        | -                        | 105   |
| Rainbow Resource Center         | 2807516               | 3/30/2020    | 1/30/2020 | -       | 571                     | -                        | -                        | -                        | 571   |
| Rainbow Resource Center         | 2845361               | 3/30/2020    | 1/30/2020 | -       | 42                      | -                        | -                        | -                        | 42    |
| Rainbow Resource Center         | 2845445               | 3/30/2020    | 1/30/2020 | -       | 51                      | -                        | -                        | -                        | 51    |
| Rainbow Resource Center         | 2845446               | 3/30/2020    | 1/30/2020 | -       | 55                      | -                        | -                        | -                        | 55    |
| Paul Ellis                      | 2                     | 3/31/2020    | 3/1/2020  | 480     | -                       | -                        | -                        | -                        | 480   |
| Total Education Solutions       | 2463157               | 3/31/2020    | 2/25/2020 | 131     | -                       | -                        | -                        | -                        | 131   |
| Michael LoBue                   | 4                     | 3/31/2020    | 3/1/2020  | 903     | -                       | -                        | -                        | -                        | 903   |
| San Benito Dance Academy        | 360                   | 3/31/2020    | 3/1/2020  | 212     | -                       | -                        | -                        | -                        | 212   |
| San Benito Dance Academy        | 361                   | 3/31/2020    | 3/1/2020  | 212     | -                       | -                        | -                        | -                        | 212   |
| Rose Music Studios LLC          | 1002                  | 3/31/2020    | 3/1/2020  | 390     | -                       | -                        | -                        | -                        | 390   |
| Cindy Billings                  | 2                     | 3/31/2020    | 3/1/2020  | 1,000   | -                       | -                        | -                        | -                        | 1,000 |
| Cindy Billings                  | 4                     | 3/31/2020    | 3/1/2020  | 1,000   | -                       | -                        | -                        | -                        | 1,000 |
| Cindy Billings                  | 5                     | 3/31/2020    | 3/1/2020  | 800     | -                       | -                        | -                        | -                        | 800   |
| Cindy Billings                  | 6                     | 3/31/2020    | 3/1/2020  | 1,000   | -                       | -                        | -                        | -                        | 1,000 |
| Cindy Billings                  | 7                     | 3/31/2020    | 3/1/2020  | 1,000   | -                       | -                        | -                        | -                        | 1,000 |
| Teacher Synergy, LLC            | 114206728             | 3/31/2020    | 3/10/2020 | 173     | -                       | -                        | -                        | -                        | 173   |
| Teacher Synergy, LLC            | 114217804             | 3/31/2020    | 3/10/2020 | 13      | -                       | -                        | -                        | -                        | 13    |
| Imm3rse.in                      | 030120YR              | 3/31/2020    | 3/1/2020  | 2,700   | -                       | _                        | -                        | -                        | 2,700 |
| KiwiCo, Inc                     | ST-IIZVEGHQ           | 3/31/2020    | 2/13/2020 | 119     | -                       | -                        | -                        | -                        | 119   |
| KiwiCo, Inc                     | ST-IJCC4LWI           | 3/31/2020    | 2/14/2020 | 119     | -                       | _                        | -                        | _                        | 119   |
| KiwiCo, Inc                     | ST-IIUF3LSY           | 3/31/2020    | 2/14/2020 | 215     | -                       | _                        | -                        | _                        | 215   |
| KiwiCo, Inc                     | ST-IITUBXDI           | 3/31/2020    | 2/14/2020 | 194     | -                       | _                        | -                        | _                        | 194   |
| KiwiCo, Inc                     | ST-II3NIV4I           | 3/31/2020    | 2/14/2020 | 97      | -                       | _                        | -                        | _                        | 97    |
| KiwiCo, Inc                     | ST-IHREMBCI           | 3/31/2020    | 2/14/2020 | 120     | -                       | _                        | -                        | _                        | 120   |
| KiwiCo, Inc                     | ST-IGYWPZTA           | 3/31/2020    | 2/12/2020 | 119     | _                       | _                        | _                        | _                        | 119   |
| Lilac Agile Learning Community  | 103                   | 3/31/2020    | 3/1/2020  | 500     | _                       | _                        | _                        | _                        | 500   |
| Math Crazy                      | 25705                 | 3/31/2020    | 3/1/2020  | 100     | _                       | _                        | _                        | _                        | 100   |
| LEGO Education                  | 1190422001            | 4/1/2020     | 3/2/2020  | 413     | _                       | _                        | -                        | _                        | 413   |
| The Talk Team                   | 65571                 | 4/1/2020     | 3/2/2020  | 230     | _                       | _                        | _                        | _                        | 230   |
| KiwiCo, Inc                     | ST-IGVLV6WA           | 4/1/2020     | 2/12/2020 | 98      | -                       | _                        | -                        | <u>-</u>                 | 98    |
| Jessica V Riggle                | 6                     | 4/1/2020     | 3/2/2020  | 855     | _                       | _                        | _                        | _                        | 855   |
| Generation Genius, Inc.         | GG0022686             | 4/1/2020     | 3/2/2020  | 120     | _                       | _                        | _                        | _                        | 120   |
|                                 |                       |              | = = =     |         | -<br>-                  | _                        | -                        | -                        | 55    |
| Teacher Sydergo, Qfc80          | 114276030             | 4/1/2020     | 3/11/2020 | 55      | -                       | -                        | -                        | -                        |       |

Accounts Payable Aging

| Vendor Name   | Invoice/Credit Number | Invoice Date    | Date Due  | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|---|-----------------------|-----------------|-----------|---------|-------------|--------------|--------------|--------------|-------|
|   | · ·                   |                 |           |         | Past Due    | Past Due     | Past Due     | Past Due     |       |
| Teacher Synergy, LLC                                  | 114286904             | 4/1/2020        | 3/11/2020 | 18      | -           | -            | -            | -            | 18    |
| Teacher Synergy, LLC                                  | 114335660             | 4/1/2020        | 3/11/2020 | 24      | -           | -            | -            | -            | 24    |
| Marti Stevens   | hannahdecfeb          | 4/1/2020        | 3/2/2020  | 385     | -           | -            | -            | -            | 385   |
| Sylvan Learning Center Salinas                        | 7042                  | 4/1/2020        | 3/2/2020  | 250     | -           | -            | -            | -            | 250   |
| Academy of Creative Education                         | 144YVS                | 4/1/2020        | 3/2/2020  | 445     | -           | -            | -            | -            | 445   |
| CharterSafe   | 30462                 | 4/1/2020        | 3/19/2020 | 1,238   | -           | -            | -            | -            | 1,238 |
| Crafty School Crates                                  | 17632                 | 4/1/2020        | 3/2/2020  | 409     | -           | -            | -            | -            | 409   |
| Crafty School Crates                                  | 17633                 | 4/1/2020        | 3/2/2020  | 571     | -           | -            | -            | -            | 571   |
| Crafty School Crates                                  | 17635                 | 4/1/2020        | 3/2/2020  | 409     | -           | -            | -            | -            | 409   |
| Rebecca Balakian                                      | 0003                  | 4/1/2020        | 3/2/2020  | 1,800   | -           | -            | -            | -            | 1,800 |
| Outschool, Inc.                                       | 13499                 | 4/1/2020        | 3/2/2020  | 27      | -           | -            | -            | -            | 27    |
| Outschool, Inc.                                       | 13500                 | 4/1/2020        | 3/2/2020  | 16      | -           | -            | -            | -            | 16    |
| Outschool, Inc.                                       | 13501                 | 4/1/2020        | 3/2/2020  | 7       | -           | -            | -            | -            | 7     |
| Outschool, Inc.                                       | 13502                 | 4/1/2020        | 3/2/2020  | 95      | -           | -            | -            | -            | 95    |
| Outschool, Inc.                                       | 13503                 | 4/1/2020        | 3/2/2020  | 204     | -           | -            | -            | -            | 204   |
| Outschool, Inc.                                       | 13504                 | 4/1/2020        | 3/2/2020  | 90      | -           | -            | -            | -            | 90    |
| Outschool, Inc.                                       | 13505                 | 4/1/2020        | 3/2/2020  | 12      | -           | -            | -            | -            | 12    |
| Outschool, Inc.                                       | 13506                 | 4/1/2020        | 3/2/2020  | 48      | -           | -            | -            | -            | 48    |
| Outschool, Inc.                                       | 13507                 | 4/1/2020        | 3/2/2020  | 36      | -           | -            | -            | -            | 36    |
| Outschool, Inc.                                       | 13508                 | 4/1/2020        | 3/2/2020  | 120     | -           | -            | -            | -            | 120   |
| United Conservatory of Music                          | 9573076               | 4/1/2020        | 3/2/2020  | 600     | -           | -            | -            | -            | 600   |
| V-Force Elite Gymnastics                              | 24                    | 4/1/2020        | 3/2/2020  | 500     | -           | -            | -            | -            | 500   |
| Oak Meadow Inc.                                       | 99523                 | 4/1/2020        | 3/2/2020  | 604     | -           | -            | -            | -            | 604   |
| Peace Hill Press, Inc. dba Well Trained<br>Mind Press | 51932                 | 4/2/2020        | 3/3/2020  | 200     | -           | -            | -            | -            | 200   |
| Melanie Suderman                                      | INSP 63               | 4/2/2020        | 3/3/2020  | 300     | _           | _            | _            | _            | 300   |
| Michael A. Manjarrez                                  | 13320                 | 4/2/2020        | 3/3/2020  | 445     | _           | _            | _            | _            | 445   |
| Mindy Scherr  | 0010                  | 4/2/2020        | 3/3/2020  | 390     | _           | _            |              | _            | 390   |
| Mindy Scherr  | 0010                  | 4/2/2020        | 3/3/2020  | 390     | _           | _            |              | -<br>-       | 390   |
| Richard Moreno - Rock Fuzion Creativ                  |                       | 4/2/2020        | 3/3/2020  | 390     | _           | -            | _            | _            | 390   |
| Music   | March 2020 R4         | 4/2/2020        | 3/3/2020  | 145     | -           | -            | -            | -            | 145   |
| Sandy Torosian  | 1033                  | 4/2/2020        | 3/3/2020  | 210     | _           | _            | _            | -            | 210   |
| Sandy Torosian  | 1035                  | 4/2/2020        | 3/3/2020  | 90      | _           | _            | _            | -            | 90    |
| SpectorDance  | 254                   | 4/2/2020        | 3/3/2020  | 76      | _           | _            | _            | -            | 76    |
| Studio 65 Dance Company                               | CB-1                  | 4/2/2020        | 3/3/2020  | 450     | _           | _            | _            | -            | 450   |
| Studies Weekly  | 298856                | 4/2/2020        | 3/3/2020  | 65      | _           | _            | _            | -            | 65    |
| Studies Weekly  | 298859                | 4/2/2020        | 3/3/2020  | 65      | _           | _            | -            | -            | 65    |
| Cullinan Education Center, Inc.                       | 19947                 | 4/2/2020        | 3/3/2020  | 490     | _           | _            | _            | -            | 490   |
| Elemental Science                                     | IN-2085               | 4/2/2020        | 3/3/2020  | 405     | _           | _            | _            | -            | 405   |
| Brenda Myers  | 26                    | 4/2/2020        | 3/3/2020  | 660     | _           | _            | -            | -            | 660   |
| The Silver Orange                                     | 10005                 | 4/2/2020        | 3/3/2020  | 114     | -           | _            | -            | _            | 114   |
| Teaching Textbooks                                    | 27025                 | 4/2/2020        | 3/3/2020  | 43      | -           | -            | -            | -            | 43    |
| Teaching Textbooks                                    | 27026                 | 4/2/2020        | 3/3/2020  | 43      | _           | _            | _            | _            | 43    |
| Teacher Synergy, LLC                                  | 114383066             | 4/2/2020        | 3/12/2020 | 38      | _           | -            | _            | _            | 38    |
| Teacher Synergy, LLC                                  | 114383213             | 4/2/2020        | 3/12/2020 | 106     | -           | _            | _            | _            | 106   |
| Evan-MBage 37 of 80                                   | INV268471             | 4/2/2020        | 3/3/2020  | 100     | -           | -            | -            | -            | 100   |
|   |                       | ., _, _ = = = = | 3/3/2020  | 100     |             |              |              |              | 100   |

Accounts Payable Aging

| Vendor Name                        | Invoice/Credit Number    | Invoice Date | Date Due  | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total  |
|------------------------------------|--------------------------|--------------|-----------|---------|-------------|--------------|--------------|--------------|--------|
|                                    |                          |              |           |         | Past Due    | Past Due     | Past Due     | Past Due     |        |
| Evan-Moor                          | INV268485                | 4/2/2020     | 3/3/2020  | 100     | -           | -            | -            | -            | 100    |
| Laura Porter                       | 7 - Apr/May 2020         | 4/2/2020     | 3/3/2020  | 130     | -           | -            | -            | -            | 130    |
| KiwiCo, Inc                        | ST-IJXDDK4A              | 4/2/2020     | 2/21/2020 | 65      | -           | -            | -            | -            | 65     |
| KiwiCo, Inc                        | ST-IJQ7JJRQ              | 4/2/2020     | 2/21/2020 | 119     | -           | -            | -            | -            | 119    |
| Lighthouse Therapy LLC             | 154                      | 4/2/2020     | 3/3/2020  | 7,509   | -           | -            | -            | -            | 7,509  |
| Marti Stevens                      | 113                      | 4/2/2020     | 3/3/2020  | 540     | -           | -            | -            | -            | 540    |
| KiwiCo, Inc                        | ST-IA3N2ZVY              | 4/3/2020     | 2/19/2020 | 119     | -           | -            | -            | -            | 119    |
| KiwiCo, Inc                        | ST-IEQMGXNY              | 4/3/2020     | 2/18/2020 | 119     | -           | -            | -            | -            | 119    |
| KiwiCo, Inc                        | ST-IETFG53I              | 4/3/2020     | 2/18/2020 | 119     | -           | -            | -            | -            | 119    |
| Global Teletherapy                 | 3180                     | 4/3/2020     | 3/4/2020  | 59,257  | -           | -            | -            | -            | 59,257 |
| Guido's Martial Arts Academy       | RAMOS                    | 4/3/2020     | 3/4/2020  | 450     | -           | -            | -            | -            | 450    |
| GW School Supply Inc               | 005-996546               | 4/3/2020     | 3/4/2020  | 51      | -           | -            | -            | -            | 51     |
| Isaac Yarrell                      | 5                        | 4/3/2020     | 3/4/2020  | 280     | -           | -            | -            | -            | 280    |
| Teaching Textbooks                 | 27053                    | 4/3/2020     | 3/4/2020  | 112     | -           | -            | -            | -            | 112    |
| The Lampo Group, LLC               | 8227494                  | 4/3/2020     | 3/3/2020  | 170     | -           | -            | -            | -            | 170    |
| The Dance Center                   | March 2020               | 4/3/2020     | 3/4/2020  | 6,403   | -           | -            | -            | -            | 6,403  |
| Timberdoodle.com                   | 311959                   | 4/3/2020     | 2/3/2020  | 1,004   | -           | -            | -            | -            | 1,004  |
| Alison Weidenheimer                | 5                        | 4/3/2020     | 3/4/2020  | 720     | -           | -            | -            | -            | 720    |
| Building Young Leaders             | 296                      | 4/3/2020     | 3/4/2020  | 3,600   | -           | -            | -            | -            | 3,600  |
| Studies Weekly                     | 299020                   | 4/3/2020     | 3/9/2020  | 129     | -           | -            | -            | -            | 129    |
| Studies Weekly                     | 299021                   | 4/3/2020     | 3/9/2020  | 129     | -           | -            | -            | -            | 129    |
| Salinas YMCA Family Center         | Olais-3420               | 4/3/2020     | 3/4/2020  | 421     | -           | -            | -            | -            | 421    |
| Rayford Shorin-Ryu                 | 178                      | 4/3/2020     | 3/4/2020  | 130     | -           | -            | -            | -            | 130    |
| Neil Boyer                         | 0320487                  | 4/3/2020     | 3/4/2020  | 627     | -           | -            | -            | -            | 627    |
| Rachel Robbins                     | 1904                     | 4/3/2020     | 3/4/2020  | 400     | -           | -            | -            | -            | 400    |
| Rainbow Resource Center            | 2846519                  | 4/3/2020     | 2/3/2020  | 57      | _           | -            | -            | -            | 57     |
| Rainbow Resource Center            | 2846520                  | 4/3/2020     | 2/3/2020  | 193     | _           | -            | -            | -            | 193    |
| Rainbow Resource Center            | 2846521                  | 4/3/2020     | 2/3/2020  | 253     | -           | -            | -            | -            | 253    |
| Rainbow Resource Center            | 2846522                  | 4/3/2020     | 2/3/2020  | 104     | -           | -            | -            | -            | 104    |
| Rainbow Resource Center            | 2846557                  | 4/3/2020     | 2/3/2020  | 81      | _           | -            | -            | -            | 81     |
| Rainbow Resource Center            | 2846558                  | 4/3/2020     | 2/3/2020  | 55      | _           | _            | -            | -            | 55     |
| Rainbow Resource Center            | 2847478                  | 4/4/2020     | 2/4/2020  | 126     | _           | _            | -            | _            | 126    |
| Rainbow Resource Center            | 2847591                  | 4/4/2020     | 2/4/2020  | 60      | _           | _            | -            | _            | 60     |
| Rainbow Resource Center            | 2847662                  | 4/4/2020     | 2/4/2020  | 66      | _           | _            | -            | _            | 66     |
| Rainbow Resource Center            | 2847674                  | 4/4/2020     | 2/4/2020  | 241     | _           | _            | -            | _            | 241    |
| Rainbow Resource Center            | 2847692                  | 4/4/2020     | 2/4/2020  | 44      | _           | _            | -            | _            | 44     |
| Rainbow Resource Center            | 2847693                  | 4/4/2020     | 2/4/2020  | 44      | _           | _            | _            | _            | 44     |
| Neil Boyer                         | 0320489                  | 4/4/2020     | 3/4/2020  | 655     | _           | _            | _            | _            | 655    |
| Neil Boyer                         | 0320485                  | 4/4/2020     | 3/4/2020  | 910     | _           | _            | _            | _            | 910    |
| Northwest Studio for Ballet        | 24                       | 4/4/2020     | 3/5/2020  | 482     | _           | _            | _            | _            | 482    |
| Mr. C's Karate School of Shito-Ryu | 12                       | 4/4/2020     | 3/5/2020  | 365     | _           | _            | -            | -            | 365    |
| United Conservatory of Music       | 10031723                 | 4/4/2020     | 3/5/2020  | 575     | _           | _            | _            | _            | 575    |
| Melanie Suderman                   | INSP 60                  | 4/4/2020     | 3/5/2020  | 190     | _           | _            | _            | _            | 190    |
| Math-U-See Inc.                    | 0595414-IN               | 4/4/2020     | 2/4/2020  | 68      | -           | -            | -            | -            | 68     |
| Math-U-See Inc.                    | 0595414-IN<br>0595461-IN | 4/4/2020     | 2/4/2020  | 41      | -           | -            | -            | -            | 41     |
| Studies Wage 38 of 80              | 299092                   | 4/4/2020     | 3/9/2020  | 129     | -           | -            | -            | -            | 129    |
| Studies Wesekiy                    | 233032                   | 4/4/2020     | 3/9/2020  | 129     | -           | -            | -            | -            | 129    |

Accounts Payable Aging

|   |                       |              |          |         | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |        |
|---|-----------------------|--------------|----------|---------|-------------|--------------|--------------|--------------|--------|
| Vendor Name   | Invoice/Credit Number | Invoice Date | Date Due | Current | Past Due    | Past Due     | Past Due     | Past Due     | Total  |
| Starfall Education Foundation   | 8600-0532-5329        | 4/4/2020     | 3/5/2020 | 35      | -           | -            | -            | -            | 35     |
| Susan Hancock   | 37                    | 4/4/2020     | 3/5/2020 | 2,030   | -           | -            | -            | -            | 2,030  |
| Educational Services (Colette Nelson)   | 4                     | 4/4/2020     | 3/5/2020 | 180     | -           | -            | -            | -            | 180    |
| Educational Services (Colette Nelson)   | 5                     | 4/4/2020     | 3/5/2020 | 225     | -           | -            | -            | -            | 225    |
| Cullinan Education Center, Inc.   | 19955                 | 4/4/2020     | 3/5/2020 | 490     | -           | -            | -            | -            | 490    |
| CrossFit ValleyView   | 69330-C005            | 4/4/2020     | 3/5/2020 | 237     | -           | -            | -            | -            | 237    |
| Crafty School Crates  | 17636                 | 4/4/2020     | 3/5/2020 | 226     | -           | -            | -            | -            | 226    |
| Easy Does It Farms  | 0002                  | 4/4/2020     | 3/5/2020 | 1,525   | _           | -            | _            | -            | 1,525  |
| America's Kids in Motion  | 145-YVS               | 4/4/2020     | 3/5/2020 | 4,019   | _           | -            | _            | -            | 4,019  |
| Timberdoodle.com  | 311988                | 4/4/2020     | 2/4/2020 | 67      | _           | -            | _            | -            | 67     |
| Guitar Center, Inc.   | 2271550804            | 4/4/2020     | 3/5/2020 | 109     | _           | _            | _            | _            | 109    |
| Extreme Motion Dance Studio   | 0002                  | 4/4/2020     | 3/5/2020 | 477     | _           | _            | _            | _            | 477    |
| Mammoth Mountain Ski and  |                       |              |          |         |             |              |              |              |        |
| Snowboard Team  | 160                   | 4/4/2020     | 3/5/2020 | 738     | -           | -            | -            | -            | 738    |
| Mammoth Mountain Ski and<br>Snowboard Team                                    | 161                   | 4/4/2020     | 3/5/2020 | 950     | -           | -            | -            | -            | 950    |
| Mammoth Mountain Ski and  |                       |              |          |         |             |              |              |              |        |
| Snowboard Team  | 162                   | 4/4/2020     | 3/5/2020 | 1,500   | -           | -            | -            | -            | 1,500  |
| Lotus Educational Services, Inc.  | 1470                  | 4/4/2020     | 3/5/2020 | 2,523   | -           | -            | -            | -            | 2,523  |
| GW School Supply Inc  | 005-996551            | 4/5/2020     | 3/6/2020 | 462     | -           | -            | -            | -            | 462    |
| GW School Supply Inc  | 005-996552            | 4/5/2020     | 3/6/2020 | 67      | -           | -            | -            | -            | 67     |
| Jessica Cromar  | S-2                   | 4/5/2020     | 3/6/2020 | 165     | -           | -            | -            | -            | 165    |
| Innoved Inc.  | 1361                  | 4/5/2020     | 3/6/2020 | 29,561  | -           | -            | -            | -            | 29,561 |
| Timberdoodle.com  | 312018                | 4/5/2020     | 2/5/2020 | 79      | -           | -            | -            | -            | 79     |
| Timberdoodle.com  | 312044                | 4/5/2020     | 2/5/2020 | 891     | -           | -            | -            | -            | 891    |
| All About Learning Press, Inc.  | 902160                | 4/5/2020     | 3/6/2020 | 180     | -           | -            | -            | -            | 180    |
| All About Learning Press, Inc.  | 902163                | 4/5/2020     | 3/6/2020 | 228     | -           | -            | -            | -            | 228    |
| Allard's Art Inc.   | 193517                | 4/5/2020     | 3/6/2020 | 90      | -           | -            | -            | -            | 90     |
| Allard's Art Inc.   | 193518                | 4/5/2020     | 3/6/2020 | 116     | -           | -            | -            | -            | 116    |
| Allard's Art Inc.   | 193519                | 4/5/2020     | 3/6/2020 | 125     | -           | -            | -            | -            | 125    |
| Allard's Art Inc.   | 193522                | 4/5/2020     | 3/6/2020 | 30      | -           | -            | -            | -            | 30     |
| Allard's Art Inc.   | 193523                | 4/5/2020     | 3/6/2020 | 30      | -           | -            | -            | -            | 30     |
| Educational Professionals of Central California LLC                           | 100                   | 4/5/2020     | 3/6/2020 | 1,200   | -           | -            | -            | -            | 1,200  |
| Educational Professionals of Central California LLC                           | 94                    | 4/5/2020     | 3/6/2020 | 1,200   | -           | -            | -            | -            | 1,200  |
| Educational Professionals of Central California LLC                           | 95                    | 4/5/2020     | 3/6/2020 | 1,200   | -           | -            | -            | -            | 1,200  |
| Educational Professionals of Central California LLC                           | 96                    | 4/5/2020     | 3/6/2020 | 1,200   | -           | -            | -            | -            | 1,200  |
| Educational Professionals of Central  | 98                    | 4/5/2020     | 3/6/2020 | 1,200   | -           | -            | -            | -            | 1,200  |
| California LLC  Educational Professionals of Central  California 106 39 of 80 | 99                    | 4/5/2020     | 3/6/2020 | 1,200   | -           | -            | -            | -            | 1,200  |

Accounts Payable Aging

| Vendor Name                         | Invoice/Credit Number | Invoice Date | Date Due   | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|-------------------------------------|-----------------------|--------------|------------|---------|-------------|--------------|--------------|--------------|-------|
| C'est La Vie Arts                   | 31                    | 4/5/2020     | 3/6/2020   | 140     | Past Due    | Past Due     | Past Due     | Past Due -   | 140   |
| Code Ninjas                         | 2020-102569           | 4/5/2020     | 3/6/2020   | 750     | -           | _            | -            | _            | 750   |
| Studio on the Hill                  | sawyermarchpe         | 4/5/2020     | 3/6/2020   | 35      |             | _            |              |              | 35    |
| Studio on the Hill                  | dawsonmarchpe         | 4/5/2020     | 3/6/2020   | 35      | _           | _            | _            | _            | 35    |
| Studio on the Hill                  | felicitymay20         | 4/5/2020     | 3/6/2020   | 88      | _           | _            | _            | _            | 88    |
| Studio on the Hill                  | Isaiahfebaprtum       | 4/5/2020     | 3/6/2020   | 150     | _           | _            | _            | _            | 150   |
| Studio on the Hill                  | Isaiahtummarapr       | 4/5/2020     | 3/6/2020   | 150     | _           | _            | _            | _            | 150   |
| SAM Academy                         | 300004                | 4/5/2020     | 3/6/2020   | 28      | _           | _            | _            | _            | 28    |
| SAM Academy                         | 300005                | 4/5/2020     | 3/6/2020   | 56      | _           | _            | _            | _            | 56    |
| SAM Academy                         | 300006                | 4/5/2020     | 3/6/2020   | 56      | -           | -            | -            | _            | 56    |
| SAM Academy                         | 300007                | 4/5/2020     | 3/6/2020   | 84      | _           | _            | -            | _            | 84    |
| Schleeter's Academy of Martial Arts | 2020002               | 4/5/2020     | 3/6/2020   | 170     | _           | _            | -            | _            | 170   |
| Schleeter's Academy of Martial Arts | 2020003               | 4/5/2020     | 3/6/2020   | 170     | _           | _            | -            | _            | 170   |
| Moving Beyond the Page              | 210993                | 4/5/2020     | 3/6/2020   | 192     | -           | -            | -            | _            | 192   |
| Purposed II Praise School of Dance  | 20200306              | 4/5/2020     | 3/6/2020   | 55      | -           | -            | -            | _            | 55    |
| Rainbow Resource Center             | 2847804               | 4/5/2020     | 2/5/2020   | 34      | -           | -            | -            | -            | 34    |
| Rainbow Resource Center             | 2847957               | 4/5/2020     | 2/5/2020   | 29      | _           | _            | -            | _            | 29    |
| Rainbow Resource Center             | 2848073               | 4/5/2020     | 2/5/2020   | 29      | _           | _            | -            | _            | 29    |
| Rainbow Resource Center             | 2848313               | 4/5/2020     | 2/5/2020   | 104     | _           | _            | -            | _            | 104   |
| Rainbow Resource Center             | 2848658               | 4/6/2020     | 2/6/2020   | 126     | _           | _            | -            | _            | 126   |
| Teacher Synergy, LLC                | 114631387             | 4/6/2020     | 3/16/2020  | 100     | _           | _            | -            | _            | 100   |
| Teacher Synergy, LLC                | 114658414             | 4/6/2020     | 3/16/2020  | 37      | -           | -            | -            | -            | 37    |
| Hillary Anderson                    | 1016                  | 4/6/2020     | 3/7/2020   | 900     | -           | -            | -            | -            | 900   |
| KiwiCo, Inc                         | ST-IJV7QB5A           | 4/6/2020     | 2/21/2020  | 97      | -           | -            | -            | -            | 97    |
| Linda Odom                          | 012                   | 4/6/2020     | 3/7/2020   | 54      | -           | -            | -            | -            | 54    |
| Linda Odom                          | 013                   | 4/6/2020     | 3/7/2020   | 108     | -           | -            | -            | -            | 108   |
| Linda Odom                          | 14                    | 4/6/2020     | 3/7/2020   | 108     | -           | -            | -            | -            | 108   |
| Mammoth Mountain Ski and            | 460                   |              |            |         |             |              |              |              |       |
| Snowboard Team                      | 163                   | 4/6/2020     | 3/7/2020   | 1,210   | -           | -            | -            | -            | 1,210 |
| Mammoth Mountain Ski and            |                       | . / . /      | 0.17.10000 |         |             |              |              |              |       |
| Snowboard Team                      | 164                   | 4/6/2020     | 3/7/2020   | 1,210   | -           | -            | -            | -            | 1,210 |
| Rainbow Resource Center             | 2849202               | 4/7/2020     | 2/7/2020   | 77      | -           | -            | -            | -            | 77    |
| Rainbow Resource Center             | 2849258               | 4/7/2020     | 2/7/2020   | 22      | -           | -            | -            | -            | 22    |
| Rainbow Resource Center             | 2849345               | 4/7/2020     | 2/7/2020   | 29      | -           | -            | -            | -            | 29    |
| Rainbow Resource Center             | 2849364               | 4/7/2020     | 2/7/2020   | 81      | -           | -            | -            | -            | 81    |
| Rainbow Resource Center             | 2849372               | 4/7/2020     | 2/7/2020   | 28      | -           | -            | -            | -            | 28    |
| Rainbow Resource Center             | 2849421               | 4/7/2020     | 2/7/2020   | 201     | -           | -            | -            | -            | 201   |
| Rainbow Resource Center             | 2849473               | 4/7/2020     | 2/7/2020   | 387     | -           | -            | -            | -            | 387   |
| Miss Alma's Piano Studio            | 1                     | 4/8/2020     | 3/9/2020   | 100     | -           | -            | -            | -            | 100   |
| Wonder Crate                        | 1083                  | 4/8/2020     | 3/9/2020   | 81      | -           | -            | -            | -            | 81    |
| Youth Movement                      | 10092023              | 4/8/2020     | 3/9/2020   | 293     | -           | -            | -            | -            | 293   |
| Outschool, Inc.                     | 13791                 | 4/8/2020     | 3/9/2020   | 32      | -           | -            | -            | -            | 32    |
| Outschool, Inc.                     | 13792                 | 4/8/2020     | 3/9/2020   | 17      | -           | -            | -            | -            | 17    |
| Outschool, Inc.                     | 13793                 | 4/8/2020     | 3/9/2020   | 120     | -           | -            | -            | -            | 120   |
| Outschool, Inc.                     | 13794                 | 4/8/2020     | 3/9/2020   | 20      | -           | -            | -            | -            | 20    |
| Outschoon, gec.40 of 80             | 13795                 | 4/8/2020     | 3/9/2020   | 295     | -           | -            | -            | -            | 295   |
|                                     |                       |              |            |         |             |              |              |              |       |

Accounts Payable Aging

| Vendor Name                                 | Invoice/Credit Number | Invoice Date | Date Due    | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|---|-----------------------|--------------|-------------|---------|-------------|--------------|--------------|--------------|-------|
|   |                       | 4/0/2020     |             |         | Past Due    | Past Due     | Past Due     | Past Due     | 242   |
| Outschool, Inc.                             | 13796                 | 4/8/2020     | 3/9/2020    | 212     | -           | -            | -            | -            | 212   |
| Outschool, Inc.                             | 13797                 | 4/8/2020     | 3/9/2020    | 345     | -           | -            | -            | -            | 345   |
| Outschool, Inc.                             | 13798                 | 4/8/2020     | 3/9/2020    | 80      | -           | -            | -            | -            | 80    |
| Ventana Wildlife Society                    | 20200309Spring        | 4/8/2020     | 3/9/2020    | 2,353   | -           | -            | -            |              | 2,353 |
| Wendy DeRaud                                | 164                   | 4/8/2020     | 3/9/2020    | 1,270   | -           | -            | -            | -            | 1,270 |
| Richard Moreno - Rock Fuzion Creative Music | March 2020 - D4       | 4/8/2020     | 3/9/2020    | 145     | -           | -            | -            | -            | 145   |
| Erin Titone                                 | 29                    | 4/8/2020     | 3/9/2020    | 63      | -           | -            | -            | -            | 63    |
| Erin Titone                                 | 30                    | 4/8/2020     | 3/9/2020    | 94      | -           | -            | -            | -            | 94    |
| Erin Titone                                 | 36                    | 4/8/2020     | 3/9/2020    | 125     | -           | -            | -            | -            | 125   |
| Dethrone MMA                                | 10                    | 4/8/2020     | 3/9/2020    | 390     | -           | -            | -            | -            | 390   |
| Marina Minelli                              | 3092020               | 4/8/2020     | 3/9/2020    | 1,200   | -           | -            | -            | -            | 1,200 |
| Lisa Sophos                                 | SOPH030920            | 4/8/2020     | 3/9/2020    | 15      | -           | -            | -            | -            | 15    |
| Logic of English                            | INV8703               | 4/8/2020     | 3/9/2020    | 106     | -           | -            | -            | -            | 106   |
| History Unboxed LLC                         | wc-6543HU             | 4/8/2020     | 3/9/2020    | 168     | -           | -            | -            | -            | 168   |
| History Unboxed LLC                         | wc-6549HU             | 4/8/2020     | 3/9/2020    | 168     | _           | -            | -            | -            | 168   |
| Healing Hearts Health & Wellness            | 20                    | 4/8/2020     | 3/9/2020    | 1,390   | -           | _            | -            | -            | 1,390 |
| Jean Ferguson                               | 0309                  | 4/8/2020     | 3/9/2020    | 200     | -           | _            | -            | -            | 200   |
| Guido's Martial Arts Academy                | JAvila                | 4/8/2020     | 3/9/2020    | 49      | -           | _            | -            | -            | 49    |
| Evan-Moor                                   | INV268855             | 4/8/2020     | 3/9/2020    | 100     | -           | _            | -            | -            | 100   |
| Evan-Moor                                   | INV268858             | 4/8/2020     | 3/9/2020    | 100     | -           | _            | -            | -            | 100   |
| Terrific Tutors - Michelle Arciniega        | 29                    | 4/8/2020     | 3/9/2020    | 1,500   | _           | -            | -            | -            | 1,500 |
| Allard's Art Inc.                           | 193525                | 4/8/2020     | 3/9/2020    | 72      | _           | -            | -            | -            | 72    |
| Art Lab 559                                 | 16                    | 4/8/2020     | 3/9/2020    | 200     | -           | _            | -            | -            | 200   |
| Art Lab 559                                 | 17                    | 4/8/2020     | 3/9/2020    | 100     | _           | -            | -            | -            | 100   |
| Learning Without Tears                      | INV57685              | 4/9/2020     | 3/10/2020   | 41      | -           | _            | -            | -            | 41    |
| Learning Without Tears                      | INV57695              | 4/9/2020     | 3/10/2020   | 29      | _           | -            | -            | _            | 29    |
| Learning Without Tears                      | INV57705              | 4/9/2020     | 3/10/2020   | 41      | _           | -            | -            | _            | 41    |
| Learning Without Tears                      | INV57709              | 4/9/2020     | 3/10/2020   | 32      | _           | -            | -            | -            | 32    |
| Kevin Freeman                               | 131                   | 4/9/2020     | 3/10/2020   | 6,035   | _           | -            | -            | -            | 6,035 |
| Kitchen Stewardship LLC                     | 215                   | 4/9/2020     | 3/10/2020   | 150     | -           | _            | -            | -            | 150   |
| Kathleen Atchley                            | 1028                  | 4/9/2020     | 3/10/2020   | 520     | _           | -            | -            | -            | 520   |
| Susan Hancock                               | 38                    | 4/9/2020     | 3/10/2020   | 285     | _           | -            | -            | -            | 285   |
| Marti Stevens                               | 114                   | 4/9/2020     | 3/10/2020   | 180     | _           | -            | -            | -            | 180   |
| Marti Stevens                               | 115                   | 4/9/2020     | 3/10/2020   | 180     | _           | _            | -            | -            | 180   |
| Marti Stevens                               | 116                   | 4/9/2020     | 3/10/2020   | 180     | -           | _            | -            | -            | 180   |
| Marti Stevens                               | 117                   | 4/9/2020     | 3/10/2020   | 180     | _           | -            | -            | -            | 180   |
| The Talk Team                               | 66120                 | 4/9/2020     | 3/10/2020   | 125     | _           | _            | -            | -            | 125   |
| The Talk Team                               | 66121                 | 4/9/2020     | 3/10/2020   | 345     | _           | -            | -            | -            | 345   |
| The Talk Team                               | 66122                 | 4/9/2020     | 3/10/2020   | 345     | -           | _            | -            | -            | 345   |
| The Talk Team                               | 66123                 | 4/9/2020     | 3/10/2020   | 805     | -           | -            | -            | -            | 805   |
| The Talk Team                               | 66124                 | 4/9/2020     | 3/10/2020   | 345     | -           | -            | _            | -            | 345   |
| The Talk Team                               | 66125                 | 4/9/2020     | 3/10/2020   | 460     | -           | -            | -            | -            | 460   |
| The Talk Team                               | 66126                 | 4/9/2020     | 3/10/2020   | 115     | -           | _            | -            | -            | 115   |
| The Talk Team                               | 66127                 | 4/9/2020     | 3/10/2020   | 460     | -           | -            | -            | -            | 460   |
| The Talk Agen 41 of 80                      | 66128                 | 4/9/2020     | 3/10/2020   | 288     | _           | _            | _            | -            | 288   |
| c raik roam                                 | 55220                 | 77 57 2020   | 3/ 10/ 2020 | 200     |             |              |              |              | 200   |

Accounts Payable Aging

| Vendor Name                  | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|------------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| The Talk Team                | 66129                 | 4/9/2020     | 3/10/2020 | 690     | -                       | -                        | -                        | -                        | 690   |
| The Talk Team                | 66130                 | 4/9/2020     | 3/10/2020 | 460     | -                       | -                        | -                        | -                        | 460   |
| The Talk Team                | 66131                 | 4/9/2020     | 3/10/2020 | 345     | -                       | -                        | -                        | -                        | 345   |
| The Talk Team                | 66132                 | 4/9/2020     | 3/10/2020 | 230     | -                       | -                        | -                        | -                        | 230   |
| The Talk Team                | 66133                 | 4/9/2020     | 3/10/2020 | 489     | -                       | -                        | -                        | -                        | 489   |
| The Talk Team                | 66135                 | 4/9/2020     | 3/10/2020 | 173     | -                       | -                        | -                        | -                        | 173   |
| The Talk Team                | 66136                 | 4/9/2020     | 3/10/2020 | 920     | -                       | -                        | -                        | -                        | 920   |
| The Talk Team                | 66137                 | 4/9/2020     | 3/10/2020 | 115     | -                       | -                        | -                        | -                        | 115   |
| The Talk Team                | 66138                 | 4/9/2020     | 3/10/2020 | 115     | -                       | -                        | -                        | -                        | 115   |
| The Talk Team                | 66139                 | 4/9/2020     | 3/10/2020 | 95      | -                       | -                        | -                        | -                        | 95    |
| The Talk Team                | 66140                 | 4/9/2020     | 3/10/2020 | 910     | -                       | -                        | -                        | -                        | 910   |
| The Talk Team                | 66141                 | 4/9/2020     | 3/10/2020 | 755     | -                       | -                        | -                        | -                        | 755   |
| The Talk Team                | 66142                 | 4/9/2020     | 3/10/2020 | 460     | -                       | -                        | -                        | -                        | 460   |
| The Talk Team                | 66143                 | 4/9/2020     | 3/10/2020 | 190     | -                       | -                        | -                        | -                        | 190   |
| The Talk Team                | 66144                 | 4/9/2020     | 3/10/2020 | 345     | -                       | -                        | -                        | -                        | 345   |
| The Talk Team                | 66145                 | 4/9/2020     | 3/10/2020 | 230     | -                       | -                        | -                        | -                        | 230   |
| The Talk Team                | 66146                 | 4/9/2020     | 3/10/2020 | 230     | -                       | -                        | -                        | -                        | 230   |
| The Talk Team                | 66147                 | 4/9/2020     | 3/10/2020 | 190     | -                       | _                        | -                        | -                        | 190   |
| The Talk Team                | 66148                 | 4/9/2020     | 3/10/2020 | 403     | -                       | _                        | -                        | -                        | 403   |
| The Talk Team                | 66149                 | 4/9/2020     | 3/10/2020 | 575     | -                       | _                        | -                        | -                        | 575   |
| The Talk Team                | 66150                 | 4/9/2020     | 3/10/2020 | 115     | -                       | _                        | -                        | -                        | 115   |
| The Talk Team                | 66151                 | 4/9/2020     | 3/10/2020 | 345     | -                       | _                        | -                        | -                        | 345   |
| The Talk Team                | 66152                 | 4/9/2020     | 3/10/2020 | 190     | -                       | _                        | -                        | -                        | 190   |
| The Talk Team                | 66153                 | 4/9/2020     | 3/10/2020 | 230     | -                       | _                        | -                        | -                        | 230   |
| The Talk Team                | 66154                 | 4/9/2020     | 3/10/2020 | 460     | -                       | _                        | -                        | -                        | 460   |
| The Talk Team                | 66155                 | 4/9/2020     | 3/10/2020 | 115     | -                       | _                        | -                        | -                        | 115   |
| The Talk Team                | 66159                 | 4/9/2020     | 3/10/2020 | 83      | -                       | _                        | -                        | -                        | 83    |
| Studies Weekly               | 299347                | 4/9/2020     | 3/11/2020 | 65      | -                       | _                        | -                        | -                        | 65    |
| United Conservatory of Music | 10149589              | 4/9/2020     | 3/10/2020 | 488     | -                       | _                        | _                        | -                        | 488   |
| Warrior Fitness              | 105                   | 4/10/2020    | 3/11/2020 | 318     | -                       | _                        | _                        | -                        | 318   |
| Rainbow Resource Center      | 2850057               | 4/10/2020    | 2/10/2020 | 54      | -                       | _                        | _                        | -                        | 54    |
| Shakesphere Kids             | 5                     | 4/10/2020    | 3/11/2020 | 420     | -                       | _                        | _                        | -                        | 420   |
| SAM Academy                  | 300008                | 4/10/2020    | 3/11/2020 | 14      | -                       | _                        | _                        | _                        | 14    |
| Discount School Supply       | P39369670101          | 4/10/2020    | 3/11/2020 | 48      | -                       | _                        | -                        | -                        | 48    |
| Maria A. Lazo                | KKN1                  | 4/10/2020    | 3/11/2020 | 100     | -                       | _                        | _                        | -                        | 100   |
| Learning Without Tears       | INV58108              | 4/10/2020    | 3/11/2020 | 20      | -                       | _                        | -                        | -                        | 20    |
| KiwiCo, Inc                  | ST-IFNR706Y           | 4/10/2020    | 2/25/2020 | 183     | -                       | _                        | -                        | -                        | 183   |
| Jessica Cromar               | A-8                   | 4/10/2020    | 3/11/2020 | 125     | -                       | _                        | _                        | _                        | 125   |
| Arlene Steffen               | 3                     | 4/10/2020    | 3/11/2020 | 1,050   | _                       | _                        | _                        | -                        | 1,050 |
| Teacher Synergy, LLC         | 114878536             | 4/10/2020    | 3/20/2020 | 56      | -                       | -                        | -                        | _                        | 56    |
| Thimble Sewciety             | 018                   | 4/10/2020    | 3/11/2020 | 1,100   | -                       | -                        | -                        | _                        | 1,100 |
| A Brighter Child, Inc        | 53032                 | 4/11/2020    | 3/12/2020 | 59      | -                       | -                        | -                        | _                        | 59    |
| Susan Mason                  | 008                   | 4/11/2020    | 3/12/2020 | 2,940   | -                       | _                        | _                        | _                        | 2,940 |
| Teaching Textbooks           | 27183                 | 4/11/2020    | 3/12/2020 | 67      | -                       | _                        | _                        | _                        | 67    |
| Allard's Art Inc.            | 193542                | 4/11/2020    | 3/12/2020 | 45      | -                       | _                        | _                        | <u>-</u>                 | 45    |
| Joshua Hage 42 of 80         | 45                    | 4/11/2020    | 3/12/2020 | 100     |                         |                          |                          |                          | 100   |

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| Vendor Name                     | Invoice/Credit Number | Invoice Date | Date Due  | Current  | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total     |
|---------------------------------|-----------------------|--------------|-----------|----------|-------------------------|--------------------------|--------------------------|--------------------------|-----------|
| Emma Bartlett                   | 25                    | 4/11/2020    | 3/12/2020 | 550      | -                       | - Tust Duc               | -                        | -                        | 550       |
| Kaye's School of Dance          | 001                   | 4/11/2020    | 3/12/2020 | 42       | _                       | _                        | -                        | -                        | 42        |
| Kaye's School of Dance          | 002                   | 4/11/2020    | 3/12/2020 | 126      | _                       | _                        | -                        | _                        | 126       |
| Kaye's School of Dance          | 003                   | 4/11/2020    | 3/12/2020 | 75       | _                       | _                        | -                        | _                        | 75        |
| Kaye's School of Dance          | 004                   | 4/11/2020    | 3/12/2020 | 75       | _                       | _                        | _                        | _                        | 75        |
| Kaye's School of Dance          | 005                   | 4/11/2020    | 3/12/2020 | 42       | _                       | _                        | _                        | _                        | 42        |
| Learning Without Tears          | INV58029              | 4/11/2020    | 3/12/2020 | 29       | _                       | _                        | _                        | _                        | 29        |
| Mammoth Mountain Ski and        |                       |              |           |          |                         |                          |                          |                          |           |
| Snowboard Team                  | 165                   | 4/11/2020    | 3/12/2020 | 1,700    | -                       | -                        | -                        | -                        | 1,700     |
| Mammoth Mountain Ski and        |                       |              |           |          |                         |                          |                          |                          |           |
| Snowboard Team                  | 166                   | 4/11/2020    | 3/12/2020 | 1,275    | -                       | -                        | -                        | -                        | 1,275     |
| Dolce Dance Studio              | 0003                  | 4/11/2020    | 3/12/2020 | 116      | _                       | _                        | _                        | _                        | 116       |
| Crafty School Crates            | 17652                 | 4/11/2020    | 3/12/2020 | 439      | _                       | _                        | _                        | _                        | 439       |
| Roxanne Nichols                 | 2LUQUE                | 4/11/2020    | 3/12/2020 | 920      | _                       | _                        | _                        | _                        | 920       |
| Roxanne Nichols                 | 4APPLEGATE            | 4/11/2020    | 3/12/2020 | 125      | _                       | _                        | _                        | _                        | 125       |
| Starfall Education Foundation   | 1854-0056-9458        | 4/11/2020    | 3/12/2020 | 35       | _                       | _                        | _                        | _                        | 35        |
| Rainbow Resource Center         | 2850597               | 4/11/2020    | 2/11/2020 | 33       | _                       | _                        | _                        | _                        | 33        |
| Melanie Suderman                | INSP 61               | 4/11/2020    | 3/12/2020 | 600      |                         | _                        |                          | _                        | 600       |
| Wonder Crate                    | 1084                  | 4/11/2020    | 3/12/2020 | 166      |                         | _                        |                          | _                        | 166       |
| Wilkinson Hadley King & Co. LLP | 26807                 | 4/12/2020    | 3/13/2020 | 900      |                         | _                        |                          | _                        | 900       |
| Monterey Bay Taekwondo Academy  | 11                    | 4/12/2020    | 3/13/2020 | 1,070    |                         | _                        |                          | _                        | 1,070     |
| Nancy Casari Dayton             | 202001                | 4/12/2020    | 3/13/2020 | 1,642    | _                       |                          | _                        | _                        | 1,642     |
| Math-U-See Inc.                 | 0596693-IN            | 4/12/2020    | 2/12/2020 | 299      | _                       | -                        | _                        | -                        | 299       |
| Math-U-See Inc.                 | 0596697-IN            | 4/12/2020    | 2/12/2020 | 217      | _                       | -                        | _                        | _                        | 217       |
| Math-U-See Inc.                 | 0596698-IN            | 4/12/2020    | 2/12/2020 | 57       | _                       | -                        | _                        | -                        | 57        |
| Rainbow Resource Center         | 2851796               | 4/12/2020    | 2/12/2020 | 67       | -                       | -                        | -                        | -                        | 67        |
| Omni Learning Center            | 1202                  | 4/12/2020    | 3/13/2020 | 250      | _                       | -                        | _                        | -                        | 250       |
| Dethrone MMA                    | 2                     | 4/12/2020    | 3/13/2020 | 330      | -                       | -                        | -                        | -                        | 330       |
|                                 | 2020-107834           | 4/12/2020    | 3/13/2020 | 360      | -                       | -                        | -                        | -                        | 360       |
| Code Ninjas                     | wc-6617HU             | 4/12/2020    | 3/13/2020 | 123      | -                       | -                        | -                        | -                        | 123       |
| History Unboxed LLC             | 27201                 |              |           |          | -                       | -                        | -                        | -                        | 132       |
| Teaching Textbooks              |                       | 4/12/2020    | 3/13/2020 | 132      | -                       | -                        | -                        | -                        | 132<br>55 |
| Teaching Textbooks              | 27208<br>115016954    | 4/12/2020    | 3/13/2020 | 55<br>23 | -                       | -                        | -                        | _                        | 23        |
| Teacher Synergy, LLC            |                       | 4/13/2020    | 3/23/2020 |          | -                       | -                        | -                        | -                        | 19        |
| Teacher Synergy, LLC            | 115017815             | 4/13/2020    | 3/23/2020 | 19       | -                       | -                        | -                        | -                        |           |
| KiwiCo, Inc                     | ST-ICEICBRQ           | 4/13/2020    | 2/28/2020 | 119      | -                       | -                        | -                        | -                        | 119       |
| KiwiCo, Inc                     | ST-ICK6VXLQ           | 4/13/2020    | 2/28/2020 | 81       | -                       | -                        | -                        | -                        | 81        |
| Susan Hancock                   | 40                    | 4/13/2020    | 3/14/2020 | 660      | -                       | -                        | -                        | -                        | 660       |
| LEGO Education                  | 1190420350            | 4/13/2020    | 2/13/2020 | 658      | -                       | -                        | -                        | -                        | 658       |
| eDynamic Learning               | 20-2062               | 4/13/2020    | 3/14/2020 | 170      | -                       | -                        | -                        | -                        | 170       |
| eDynamic Learning               | 20-2063               | 4/13/2020    | 3/14/2020 | 85       | -                       | -                        | -                        | -                        | 85        |
| Sona Atoyan                     | 67                    | 4/13/2020    | 3/14/2020 | 250      | -                       | -                        | -                        | -                        | 250       |
| Rainbow Resource Center         | 2851878               | 4/13/2020    | 2/13/2020 | 82       | -                       | -                        | -                        | -                        | 82        |
| Rainbow Resource Center         | 2851879               | 4/13/2020    | 2/13/2020 | 34       | -                       | -                        | -                        | -                        | 34        |
| Rainbow Resource Center         | 2851880               | 4/13/2020    | 2/13/2020 | 83       | -                       | -                        | -                        | -                        | 83        |
| Rainbow Resource Center         | 2851881               | 4/13/2020    | 2/13/2020 | 78       | -                       | -                        | -                        | -                        | 78        |
| Rainbow Resolute Center         | 2851904               | 4/13/2020    | 2/13/2020 | 230      | -                       | -                        | -                        | -                        | 230       |

Accounts Payable Aging

|  |                       |              |             |         | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |       |
|--|-----------------------|--------------|-------------|---------|-------------|--------------|--------------|--------------|-------|
| Vendor Name                            | Invoice/Credit Number | Invoice Date | Date Due    | Current | Past Due    | Past Due     | Past Due     | Past Due     | Total |
| Rainbow Resource Center                | 2852187               | 4/13/2020    | 2/13/2020   | 184     | -           | -            | -            | -            | 184   |
| Rainbow Resource Center                | 2852336               | 4/13/2020    | 2/13/2020   | 36      | -           | -            | -            | -            | 36    |
| Rainbow Resource Center                | 2852357               | 4/13/2020    | 2/13/2020   | 131     | -           | -            | -            | -            | 131   |
| Tina M. Carter                         | 047                   | 4/13/2020    | 3/14/2020   | 1,890   | -           | -            | -            | -            | 1,890 |
| Yuliya Hess                            | 502                   | 4/14/2020    | 3/15/2020   | 240     | -           | -            | -            | -            | 240   |
| Yuliya Hess                            | 503                   | 4/14/2020    | 3/15/2020   | 120     | -           | -            | -            | -            | 120   |
| Yuliya Hess                            | 504                   | 4/14/2020    | 3/15/2020   | 240     | -           | -            | -            | -            | 240   |
| Yuliya Hess                            | 505                   | 4/14/2020    | 3/15/2020   | 240     | -           | -            | -            | -            | 240   |
| Rainbow Resource Center                | 2852454               | 4/14/2020    | 2/14/2020   | 50      | -           | -            | -            | -            | 50    |
| Rainbow Resource Center                | 2852455               | 4/14/2020    | 2/14/2020   | 281     | -           | -            | -            | -            | 281   |
| Rainbow Resource Center                | 2852458               | 4/14/2020    | 2/14/2020   | 34      | -           | -            | -            | -            | 34    |
| Rainbow Resource Center                | 2852639               | 4/14/2020    | 2/14/2020   | 224     | -           | -            | -            | -            | 224   |
| Rainbow Resource Center                | 2852735               | 4/14/2020    | 2/14/2020   | 131     | -           | -            | -            | -            | 131   |
| Rainbow Resource Center                | 2852801               | 4/14/2020    | 2/14/2020   | 130     | -           | -            | -            | -            | 130   |
| Rainbow Resource Center                | 2852937               | 4/14/2020    | 2/14/2020   | 25      | -           | -            | -            | -            | 25    |
| Rainbow Resource Center                | 2852938               | 4/14/2020    | 2/14/2020   | 23      | -           | -            | -            | -            | 23    |
| Rainbow Resource Center                | 2852939               | 4/14/2020    | 2/14/2020   | 377     | -           | -            | -            | -            | 377   |
| Little Passports                       | 111559370             | 4/14/2020    | 3/15/2020   | 189     | -           | -            | -            | -            | 189   |
| Little Passports                       | 111559714             | 4/14/2020    | 3/15/2020   | 130     | _           | -            | -            | -            | 130   |
| Little Passports                       | 111791078             | 4/14/2020    | 3/15/2020   | 162     | _           | -            | -            | -            | 162   |
| Little Passports                       | 111791146             | 4/14/2020    | 3/15/2020   | 129     | _           | -            | -            | -            | 129   |
| Jerre Reis                             | 52                    | 4/14/2020    | 3/15/2020   | 300     | _           | -            | -            | -            | 300   |
| Abarca Group                           | 031520A               | 4/14/2020    | 3/15/2020   | 2,245   | _           | -            | -            | -            | 2,245 |
| Andy Carmona                           | 22                    | 4/15/2020    | 3/16/2020   | 540     | _           | -            | -            | -            | 540   |
| Elizabeth Govreau                      | 41                    | 4/15/2020    | 3/16/2020   | 120     | _           | -            | _            | -            | 120   |
| Outschool, Inc.                        | 14332                 | 4/15/2020    | 3/16/2020   | 160     | _           | -            | _            | -            | 160   |
| Outschool, Inc.                        | 14333                 | 4/15/2020    | 3/16/2020   | 15      | _           | -            | -            | -            | 15    |
| Outschool, Inc.                        | 14334                 | 4/15/2020    | 3/16/2020   | 30      | _           | -            | _            | -            | 30    |
| Will Aylsworth                         | 157                   | 4/16/2020    | 3/17/2020   | 114     | _           | -            | _            | -            | 114   |
| Will Aylsworth                         | 159                   | 4/16/2020    | 3/17/2020   | 114     | _           | -            | -            | -            | 114   |
| Will Aylsworth                         | 163                   | 4/16/2020    | 3/17/2020   | 156     | _           | -            | _            | -            | 156   |
| Will Aylsworth                         | 164                   | 4/16/2020    | 3/17/2020   | 234     | _           | _            | _            | _            | 234   |
| Neil Boyer                             | 0320495               | 4/16/2020    | 3/16/2020   | 315     | _           | -            | _            | -            | 315   |
| Studies Weekly                         | 291701                | 4/16/2020    | 3/17/2020   | 33      | _           | _            | _            | _            | 33    |
| SAM Academy                            | 300011                | 4/16/2020    | 3/17/2020   | 14      | _           | -            | _            | -            | 14    |
| SAM Academy                            | 300012                | 4/16/2020    | 3/17/2020   | 28      | _           | _            | _            | _            | 28    |
| SAM Academy                            | 300014                | 4/16/2020    | 3/17/2020   | 14      | _           | _            | _            | _            | 14    |
| Jessica Pyne                           | InspireMarch2020      | 4/16/2020    | 3/17/2020   | 120     | _           | _            | _            | -            | 120   |
| Susan Hancock                          | 41                    | 4/16/2020    | 3/17/2020   | 540     | _           | _            | _            | _            | 540   |
| Academics in a Box Inc                 | 8066                  | 4/16/2020    | 3/17/2020   | 87      | _           | _            | _            | _            | 87    |
| Rainbow Resource Center                | 2852984               | 4/17/2020    | 2/17/2020   | 18      | -           | -            | -            | -<br>-       | 18    |
| Moving Beyond the Page                 | 211198                | 4/17/2020    | 3/18/2020   | 18      | _           | _            | _            | _            | 18    |
| MEL Science Ltd                        | BA202003181           | 4/17/2020    | 3/18/2020   | 100     | =           |              | _            | _            | 100   |
| Press Hill Press dba Well Trained Mind | ł                     | 7/1//2020    | 3/ 10/ 2020 | 100     | -           | _            | _            | _            | 100   |
| Press                                  | 51989                 | 4/18/2020    | 3/19/2020   | 75      | -           | -            | -            | -            | 75    |
| Elena Die 300 Ampf 80                  | 03192020-001          | 4/18/2020    | 3/19/2020   | 270     |             |              |              |              | 270   |
| Liena Diesenamp                        | 03132020 001          | 7/ 10/ 2020  | 3/ 13/ 2020 | 270     | _           | _            | _            | _            | 270   |

Accounts Payable Aging

| Vendor Name                   | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|-------------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| Dustin Arth                   | 24                    | 4/18/2020    | 3/19/2020 | 540     | -                       |                          | -                        | -                        | 540   |
| Mammoth Mountain Ski and      | 4.0=                  | . / /        | 2/12/222  | 2.400   |                         |                          |                          |                          | 2.100 |
| Snowboard Team                | 167                   | 4/18/2020    | 3/19/2020 | 2,100   | -                       | -                        | -                        | -                        | 2,100 |
| Just Dance                    | 24                    | 4/18/2020    | 3/19/2020 | 468     | -                       | -                        | -                        | -                        | 468   |
| Guido's Martial Arts Academy  | FergRidd              | 4/19/2020    | 3/20/2020 | 1,136   | -                       | -                        | -                        | -                        | 1,136 |
| Kumon of Carmel               | Elijah2Sophia2        | 4/19/2020    | 3/20/2020 | 340     | -                       | -                        | -                        | -                        | 340   |
| The Wahine Project            | 032020                | 4/19/2020    | 3/20/2020 | 600     | -                       | -                        | -                        | -                        | 600   |
| Time4Writing.com              | T4W11040              | 4/19/2020    | 3/20/2020 | 119     | -                       | -                        | -                        | -                        | 119   |
| Teaching Textbooks            | 27264                 | 4/19/2020    | 3/20/2020 | 43      | -                       | -                        | -                        | -                        | 43    |
| Dennis Murphy School of Music | 49                    | 4/19/2020    | 3/20/2020 | 600     | -                       | -                        | -                        | -                        | 600   |
| Rainbow Resource Center       | 2854551               | 4/19/2020    | 2/19/2020 | 65      | -                       | -                        | -                        | -                        | 65    |
| Rainbow Resource Center       | 2854552               | 4/19/2020    | 2/19/2020 | 64      | -                       | -                        | -                        | -                        | 64    |
| Rainbow Resource Center       | 2854566               | 4/19/2020    | 2/19/2020 | 30      | -                       | -                        | -                        | -                        | 30    |
| Rainbow Resource Center       | 2854801               | 4/19/2020    | 2/19/2020 | 15      | -                       | -                        | -                        | -                        | 15    |
| Math-U-See Inc.               | 0597603-IN            | 4/19/2020    | 2/19/2020 | 47      | -                       | -                        | -                        | -                        | 47    |
| Ultimate Martial Arts Inc     | 58                    | 4/19/2020    | 3/20/2020 | 50      | -                       | -                        | -                        | -                        | 50    |
| Trigger Memory Co.            | 2370                  | 4/19/2020    | 3/20/2020 | 48      | -                       | -                        | -                        | -                        | 48    |
| Trigger Memory Co.            | 2371                  | 4/19/2020    | 3/20/2020 | 74      | -                       | -                        | -                        | -                        | 74    |
| Mystery Science Inc.          | 76467                 | 4/19/2020    | 3/20/2020 | 69      | -                       | -                        | -                        | -                        | 69    |
| Wonder Crate                  | 1088                  | 4/20/2020    | 3/21/2020 | 81      | -                       | -                        | -                        | -                        | 81    |
| Rainbow Resource Center       | 2854950               | 4/20/2020    | 2/20/2020 | 34      | -                       | -                        | -                        | -                        | 34    |
| Rainbow Resource Center       | 2854992               | 4/20/2020    | 2/20/2020 | 15      | -                       | -                        | -                        | -                        | 15    |
| Rainbow Resource Center       | 2854993               | 4/20/2020    | 2/20/2020 | 27      | -                       | -                        | -                        | -                        | 27    |
| Rainbow Resource Center       | 2855056               | 4/20/2020    | 2/20/2020 | 233     | -                       | -                        | -                        | -                        | 233   |
| Rainbow Resource Center       | 2855251               | 4/20/2020    | 2/20/2020 | 98      | -                       | -                        | -                        | -                        | 98    |
| Bobby Griffin                 | 139                   | 4/20/2020    | 3/21/2020 | 2,340   | -                       | -                        | -                        | -                        | 2,340 |
| Crafty School Crates          | 17664                 | 4/22/2020    | 3/23/2020 | 225     | -                       | -                        | -                        | -                        | 225   |
| California Arts Academy       | 1756                  | 4/22/2020    | 3/23/2020 | 310     | -                       | -                        | -                        | -                        | 310   |
| Outschool, Inc.               | 14627                 | 4/22/2020    | 3/23/2020 | 80      | -                       | -                        | -                        | -                        | 80    |
| Outschool, Inc.               | 14628                 | 4/22/2020    | 3/23/2020 | 13      | -                       | -                        | -                        | -                        | 13    |
| Outschool, Inc.               | 14629                 | 4/22/2020    | 3/23/2020 | 75      | -                       | -                        | -                        | -                        | 75    |
| Outschool, Inc.               | 14630                 | 4/22/2020    | 3/23/2020 | 48      | -                       | -                        | -                        | -                        | 48    |
| Outschool, Inc.               | 14631                 | 4/22/2020    | 3/23/2020 | 100     | -                       | -                        | -                        | -                        | 100   |
| Outschool, Inc.               | 14633                 | 4/22/2020    | 3/23/2020 | 30      | -                       | -                        | -                        | -                        | 30    |
| Outschool, Inc.               | 14634                 | 4/22/2020    | 3/23/2020 | 80      | -                       | -                        | -                        | -                        | 80    |
| Outschool, Inc.               | 14637                 | 4/22/2020    | 3/23/2020 | 15      | -                       | -                        | -                        | -                        | 15    |
| Math-U-See Inc.               | 0597966-IN            | 4/24/2020    | 2/24/2020 | 56      | -                       | -                        | -                        | -                        | 56    |
| Rainbow Resource Center       | 2856410               | 4/24/2020    | 2/24/2020 | 62      | -                       | -                        | -                        | -                        | 62    |
| Rainbow Resource Center       | 2856412               | 4/24/2020    | 2/24/2020 | 45      | -                       | -                        | -                        | -                        | 45    |
| Rainbow Resource Center       | 2856738               | 4/24/2020    | 2/24/2020 | 151     | -                       | -                        | -                        | -                        | 151   |
| Rainbow Resource Center       | 2856740               | 4/24/2020    | 2/24/2020 | 71      | -                       | -                        | -                        | -                        | 71    |
| Rainbow Resource Center       | 2856762               | 4/25/2020    | 2/25/2020 | 108     | -                       | -                        | -                        | -                        | 108   |
| Rainbow Resource Center       | 2857774               | 4/25/2020    | 2/26/2020 | 119     | -                       | -                        | -                        | -                        | 119   |
| Rainbow Resource Center       | 2856731               | 4/25/2020    | 2/25/2020 | 65      | -                       | -                        | -                        | -                        | 65    |
| Math-U-See Inc.               | 0598477-IN            | 4/26/2020    | 2/26/2020 | 212     | -                       | -                        | -                        | -                        | 212   |
| Rainbow Resolf & Center       | 2858276               | 4/26/2020    | 2/26/2020 | 151     | -                       | -                        | -                        | -                        | 151   |
|                               |                       |              | , -,      |         |                         |                          |                          |                          |       |

Accounts Payable Aging

| Vendor Name             | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|-------------------------|-----------------------|--------------|-----------|---------|-------------|--------------|--------------|--------------|-------|
| Timberdoodle.com        | 313049                | 4/26/2020    | 2/26/2020 | 238     | Past Due    | Past Due     | Past Due     | Past Due -   | 238   |
| Home Science Tools      | 987549B               | 4/27/2020    | 2/27/2020 | 76      |             | _            | _            |              | 76    |
| Rainbow Resource Center | 2858282               | 4/27/2020    | 2/27/2020 | 33      | _           | _            | _            | -            | 33    |
| Rainbow Resource Center | 2858288               | 4/27/2020    | 2/27/2020 | 153     | _           | _            | _            | _            | 153   |
| Math-U-See Inc.         | 0598559-IN            | 4/27/2020    | 2/27/2020 | 53      |             |              |              | _            | 53    |
| Math-U-See Inc.         | 0598564-IN            | 4/27/2020    | 2/27/2020 | 68      |             |              |              | _            | 68    |
| Math-U-See Inc.         | 0598780-IN            | 4/27/2020    | 2/27/2020 | 116     |             |              |              | _            | 116   |
| Math-U-See Inc.         | 0598862-IN            | 4/27/2020    | 2/27/2020 | 56      |             |              |              | _            | 56    |
| Rainbow Resource Center | 2859811               | 4/28/2020    | 2/28/2020 | 25      |             |              |              | _            | 25    |
| Timberdoodle.com        | 313123                | 4/28/2020    | 2/28/2020 | 167     | _           | _            | _            | _            | 167   |
| Timberdoodle.com        | 313130                | 4/28/2020    | 2/28/2020 | 78      | _           | _            | _            | _            | 78    |
| Timberdoodle.com        | 313131                | 4/28/2020    | 2/28/2020 | 112     | _           | _            | _            | _            | 112   |
| LEGO Education          | 1190422000            | 5/1/2020     | 3/2/2020  | 114     | _           | _            | _            | _            | 114   |
| Rainbow Resource Center | 2859810               | 5/1/2020     | 3/2/2020  | 423     | _           | _            | _            | _            | 423   |
| Rainbow Resource Center | 2861349               | 5/2/2020     | 3/3/2020  | 249     | _           | _            | _            | _            | 249   |
| Rainbow Resource Center | 2860482               | 5/2/2020     | 3/3/2020  | 113     | _           | _            | _            | _            | 113   |
| Rainbow Resource Center | 2860599               | 5/2/2020     | 3/3/2020  | 48      | _           | _            | _            | _            | 48    |
| Rainbow Resource Center | 2860601               | 5/2/2020     | 3/3/2020  | 49      | _           | _            | _            | _            | 49    |
| Rainbow Resource Center | 2860785               | 5/2/2020     | 3/3/2020  | 519     | _           | _            | _            | -            | 519   |
| Rainbow Resource Center | 2860933               | 5/2/2020     | 3/3/2020  | 55      | _           | _            | _            | _            | 55    |
| Rainbow Resource Center | 2860937               | 5/2/2020     | 3/3/2020  | 87      | _           | _            | _            | _            | 87    |
| Rainbow Resource Center | 2861565               | 5/2/2020     | 3/3/2020  | 20      | _           | _            | _            | _            | 20    |
| Timberdoodle.com        | 313222                | 5/2/2020     | 3/3/2020  | 794     | _           | _            | -            | _            | 794   |
| Rainbow Resource Center | 2861566               | 5/3/2020     | 3/4/2020  | 28      | _           | _            | -            | _            | 28    |
| Rainbow Resource Center | 2861571               | 5/3/2020     | 3/4/2020  | 67      | -           | _            | -            | _            | 67    |
| Rainbow Resource Center | 2861575               | 5/3/2020     | 3/4/2020  | 300     | -           | _            | -            | _            | 300   |
| Rainbow Resource Center | 2861578               | 5/3/2020     | 3/4/2020  | 170     | -           | _            | -            | _            | 170   |
| Rainbow Resource Center | 2861580               | 5/3/2020     | 3/4/2020  | 98      | -           | _            | -            | _            | 98    |
| Rainbow Resource Center | 2861581               | 5/3/2020     | 3/4/2020  | 209     | -           | _            | -            | _            | 209   |
| Rainbow Resource Center | 2861584               | 5/3/2020     | 3/4/2020  | 464     | -           | _            | -            | _            | 464   |
| Rainbow Resource Center | 2862041               | 5/3/2020     | 3/4/2020  | 44      | -           | _            | -            | _            | 44    |
| Math-U-See Inc.         | 0599620-IN            | 5/3/2020     | 3/4/2020  | 53      | -           | _            | -            | _            | 53    |
| Rainbow Resource Center | 2861362               | 5/3/2020     | 3/4/2020  | 173     | -           | _            | -            | _            | 173   |
| Rainbow Resource Center | 2861564               | 5/3/2020     | 3/4/2020  | 20      | -           | _            | -            | _            | 20    |
| Rainbow Resource Center | 2862047               | 5/4/2020     | 3/5/2020  | 40      | -           | -            | -            | -            | 40    |
| Rainbow Resource Center | 2862217               | 5/4/2020     | 3/5/2020  | 148     | -           | -            | -            | -            | 148   |
| Rainbow Resource Center | 2862635               | 5/5/2020     | 3/6/2020  | 118     | -           | -            | -            | -            | 118   |
| Math-U-See Inc.         | 0599848-IN            | 5/5/2020     | 3/6/2020  | 116     | -           | -            | -            | -            | 116   |
| Math-U-See Inc.         | 0599886-IN            | 5/5/2020     | 3/6/2020  | 124     | -           | _            | -            | _            | 124   |
| Math-U-See Inc.         | 0599911-IN            | 5/5/2020     | 3/6/2020  | 366     | -           | _            | -            | _            | 366   |
| Math-U-See Inc.         | 0600060-IN            | 5/8/2020     | 3/9/2020  | 56      | -           | -            | -            | -            | 56    |
| Rainbow Resource Center | 2863851               | 5/9/2020     | 3/10/2020 | 476     | -           | -            | -            | -            | 476   |
| Rainbow Resource Center | 2863852               | 5/9/2020     | 3/10/2020 | 221     | -           | -            | -            | -            | 221   |
| Rainbow Resource Center | 2861348               | 5/9/2020     | 3/10/2020 | 162     | -           | -            | -            | -            | 162   |
| Rainbow Resource Center | 2833534               | 5/9/2020     | 3/10/2020 | 162     | -           | -            | -            | -            | 162   |
| Home Science 46 Af 80   | 990306A               | 5/9/2020     | 3/10/2020 | 44      | -           | -            | -            | -            | 44    |

Accounts Payable Aging

| Vendor Name                              | Invoice/Credit Number | Invoice Date | Date Due  | Current    | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|--|-----------------------|--------------|-----------|------------|-------------|--------------|--------------|--------------|-------|
|  | · ·                   |              |           |            | Past Due    | Past Due     | Past Due     | Past Due     |       |
| Rainbow Resource Center                  | 2833711               | 5/10/2020    | 3/11/2020 | 158        | -           | -            | -            | -            | 158   |
| Rainbow Resource Center                  | 2834170               | 5/10/2020    | 3/11/2020 | 23         | -           | -            | -            | -            | 23    |
| Rainbow Resource Center                  | 2864911               | 5/10/2020    | 3/11/2020 | 96         | -           | -            | -            | -            | 96    |
| Rainbow Resource Center                  | 2864915               | 5/10/2020    | 3/11/2020 | 56         | -           | -            | -            | -            | 56    |
| Rainbow Resource Center                  | 2864917               | 5/10/2020    | 3/11/2020 | 137        | -           | -            | -            | -            | 137   |
| Rainbow Resource Center                  | 2864919               | 5/10/2020    | 3/11/2020 | 134        | -           | -            | -            | -            | 134   |
| Michailia R. Massong                     | 105                   | 5/10/2020    | 3/11/2020 | 270        | -           | -            | -            | -            | 270   |
| Math-U-See Inc.                          | 0600775-IN            | 5/11/2020    | 3/12/2020 | 56         | -           | -            | -            | -            | 56    |
| Math-U-See Inc.                          | 0600777-IN            | 5/11/2020    | 3/12/2020 | 262        | -           | -            | -            | -            | 262   |
| Math-U-See Inc.                          | 0600784-IN            | 5/11/2020    | 3/12/2020 | 68         | -           | -            | -            | -            | 68    |
| Rainbow Resource Center                  | 2865802               | 5/11/2020    | 3/12/2020 | 65         | -           | -            | -            | -            | 65    |
| Home Science Tools                       | 990838A               | 5/11/2020    | 3/12/2020 | 198        | -           | -            | -            | -            | 198   |
| All About Learning Press, Inc.           | 902210                | 5/12/2020    | 3/13/2020 | 123        | -           | -            | -            | -            | 123   |
| All About Learning Press, Inc.           | 902211                | 5/12/2020    | 3/13/2020 | 102        | -           | -            | -            | -            | 102   |
| All About Learning Press, Inc.           | 902212                | 5/12/2020    | 3/13/2020 | 102        | -           | -            | -            | -            | 102   |
| All About Learning Press, Inc.           | 902213                | 5/12/2020    | 3/13/2020 | 91         | -           | -            | -            | -            | 91    |
| Rainbow Resource Center                  | 2866076               | 5/12/2020    | 3/13/2020 | 105        | -           | -            | -            | -            | 105   |
| Rainbow Resource Center                  | 2866206               | 5/12/2020    | 3/13/2020 | 70         | -           | -            | -            | -            | 70    |
| Rainbow Resource Center                  | 2866212               | 5/12/2020    | 3/13/2020 | 117        | -           | -            | -            | -            | 117   |
| Rainbow Resource Center                  | 2866394               | 5/12/2020    | 3/13/2020 | 159        | -           | -            | -            | -            | 159   |
| Rainbow Resource Center                  | 2866726               | 5/16/2020    | 3/17/2020 | 222        | -           | -            | -            | _            | 222   |
| Rainbow Resource Center                  | 2866775               | 5/16/2020    | 3/17/2020 | 20         | -           | -            | -            | -            | 20    |
| Rainbow Resource Center                  | 2866776               | 5/16/2020    | 3/17/2020 | 38         | -           | -            | -            | -            | 38    |
| Rainbow Resource Center                  | 2867341               | 5/16/2020    | 3/17/2020 | 22         | -           | -            | -            | -            | 22    |
| Rainbow Resource Center                  | 2867543               | 5/16/2020    | 3/17/2020 | 38         | -           | _            | -            | -            | 38    |
| Rainbow Resource Center                  | 2868623               | 5/17/2020    | 3/18/2020 | 178        | _           | _            | _            | -            | 178   |
| Rainbow Resource Center                  | 2868922               | 5/17/2020    | 3/18/2020 | 153        | _           | _            | _            | _            | 153   |
| Rainbow Resource Center                  | 2868973               | 5/17/2020    | 3/18/2020 | 28         | _           | _            | _            | _            | 28    |
| Rainbow Resource Center                  | 2869002               | 5/17/2020    | 3/18/2020 | 259        | _           | _            | _            | _            | 259   |
| Rainbow Resource Center                  | 2866718               | 5/17/2020    | 3/17/2020 | 29         | _           | _            | _            | _            | 29    |
| Rainbow Resource Center                  | 2869776               | 5/18/2020    | 3/19/2020 | 117        | _           | _            | _            | _            | 117   |
| Rainbow Resource Center                  | 2869842               | 5/18/2020    | 3/19/2020 | 42         | _           | _            | _            | _            | 42    |
| Rainbow Resource Center                  | 2866498               | 5/18/2020    | 3/17/2020 | 195        | _           | _            | _            | _            | 195   |
| Math-U-See Inc.                          | 0602055-IN            | 5/18/2020    | 3/19/2020 | 124        |             | _            |              | _            | 124   |
| Math-U-See Inc.                          | 0602168-IN            | 5/19/2020    | 3/20/2020 | 122        | _           | _            | _            | _            | 124   |
| Math-U-See Inc.                          | 0602103-IN            | 5/19/2020    | 3/20/2020 | 431        | _           |              | _            | _            | 431   |
| Rainbow Resource Center                  | 2870888               | 5/19/2020    | 3/20/2020 | 46         | _           | _            | _            | -            | 431   |
| Rainbow Resource Center                  | 2871029               | 5/19/2020    | 3/20/2020 | 436        | -           | -            | -            | -            | 436   |
|  |                       |              |           | 436<br>227 | -           | -            | -            | -            | 227   |
| Rainbow Resource Center                  | 2871030               | 5/19/2020    | 3/20/2020 |            | -           | -            | -            | -            |       |
| Rainbow Resource Center                  | 2872009               | 5/22/2020    | 3/23/2020 | 158        | -           | -            | -            | -            | 158   |
| Rainbow Resource Center                  | 2872014               | 5/22/2020    | 3/23/2020 | 42         | -           | -            | -            | -            | 42    |
| Rainbow Resource Center                  | 2872016               | 5/22/2020    | 3/23/2020 | 23         | -           | -            | -            | -            | 23    |
| Rainbow Resource Center                  | 2872131               | 5/22/2020    | 3/23/2020 | 15         | -           | -            | -            | -            | 15    |
| Rainbow Resource Center                  | 2872394               | 5/22/2020    | 3/23/2020 | 110        | -           | -            | -            | -            | 110   |
| Rainbow Resource Center<br>Page 47 of 80 | 2873189               | 5/23/2020    | 3/24/2020 | 103        |             |              |              |              | 103   |

Accounts Payable Aging

| Vendor Name | Invoice/Credit Number | Invoice Date Date Due |                      | Current |         | 1 - 30 Days |         | 0 Days 31 - 60 Days |        | 61 - 90 Days |       | Over 90 Days |       | Total         |
|-------------|-----------------------|-----------------------|----------------------|---------|---------|-------------|---------|---------------------|--------|--------------|-------|--------------|-------|---------------|
| vendor Name | invoice/creat Number  | invoice Date          | Date Due             | Cur     | rent    | Past Due    |         | Past Due Past Due   |        | Past         | Due   | TOLAT        |       |               |
|             |                       | Total Outstandi       | ng Payables in March | \$ 2    | 263,647 | \$          | 419,877 | \$                  | 24,551 | \$           | 4,401 | \$           | 5,584 | \$<br>718,061 |



## Job Description Executive Director

| Direct Report: | School Board                   |
|----------------|--------------------------------|
| School:        | Yosemite Valley Charter School |
| Supervises:    | Teachers & Classified Staff    |
| FSLA Status:   | Exempt                         |
| Contract Type: | A                              |
| Posting:       | Internal & External            |

#### Summary of Position:

The Executive Director is responsible for the effective operation of the school including the general administration of all instructional, business or other operations of the school, and for advising and making recommendations to the School Board on such items/areas. He/she is also responsible for the support and growth of the charter school including both teaching and support staff as well as students and families. The 12 month position requires the Executive Director work in both his/her home office and out in the field as needed and, as with other high level leadership roles, may also be called upon under special circumstances to be available during weekends/breaks/holidays. This position will require travel both within and outside of the region. The Executive Director will uphold and promote the school's mission and vision at all times.

The salary is based on experience and region's size. The Executive Director is not required to carry a caseload of students.

#### **Duties and Responsibilities:**

- Be professional, fair, and a team player in all duties, actions, and communications
- Keep the Board informed of the condition of the school's educational program and assure effective communication between the Board and school staff as needed
- Actively engage in the preparation of Board agendas and prepare and submit recommendations to the Board to all matters requiring board action
- See to the execution of all decisions and requests from the Board
- See that all funds, physical assets, and other property of the school are appropriately safeguarded and administered
- Complete and submit all reports, requests, and other deliverables as required by various governing or authorizing bodies or Board policies
- Ensure that annual budgets and financial reports are prepared and submitted to all pertinent parties

- Primarily responsible for hiring new Assistant Director(s), Regional Coordinators, Homeschool Teachers, and other positions as appropriate by screening applicants, participating in interviews, and assist as needed during the hiring/onboarding process
- Participation in the selection of certificated and classified staff; ensuring that all
  certificated and classified personnel are appropriately credentialed and/or qualified;
  hiring and releasing certificated and classified personnel as needed; supervision of
  certificated and classified personnel in accordance with school policies; development and
  implementation of staff evaluation processes.
- Directly Supervise and train Assistant Director(s) and Regional Coordinators
- Supervise and support Homeschool Teachers and other regional support positions (High School Success Coordinator, Community Connections Coordinator, Teacher Training Coordinator, Testing and Assessment Coordinator, etc.)
- Collaborate with Department Directors and Administrators and ensure information, processes, and procedures from Departments are shared with fidelity and in a timely manner
- Participate in weekly check-ins with Assistant Director(s) for their updates from regional support staff meetings
- Promote student academic achievement at all levels
- Advocate for equitable academic and extracurricular programs in all facets of the school
- Oversight of Work Sample review and collection
- Oversight of Attendance Log review and collection
- Monitor Student Compliance and academic progress
- Review Teacher Tracking Reports
- Ensure all school websites and resources are accurate and up to date
- Collaborate on the Weekly Update
- Attend Leadership Meetings as needed
- Attend Regional Coordinator meetings (virtual and or in person) as needed
- Regularly visit and support school events
- Ensure Year-End Transition (YET) is completed accurately and on time
- Participate in data collection and analysis
- Monitor and support compliance issues that arise with students, Homeschool Teachers, or Regional Coordinators, including Compliance Conferences
- Monitor and ensure successful testing participation and administration
- Complete student transfers
- Monitor and report teacher and student numbers, as needed
- Seek approval for staffing needs
- Participate in staff evaluations
- Help monitor and direct special committees and or adjunct duties
- Ensure proper teacher training and professional development
- Attend Annual Admin/Leadership retreat and assist with the planning of Regional Retreats
- Help plan and book events (Examples: Holiday Party, Graduation, Retreats, Back to School, etc.)
- Approve school employee salaries
- Approve stipends, overtime, and time off requests
- Execute staff contracts
- Complete Form 700
- Execute contracts
- Ensure SPED services are provided appropriately
- Ensure Intervention services are provided appropriately

- Ensure the LCAP is created and implemented
- Report Local Dashboard Indicators
- Monitor and approve day to day spending and delegated borrowing and lending authority
- Approve payroll and accounts payable
- Implement policies and practices outlined in all handbooks
- Monitor student data to drive instruction and programs
- Foster positive authorizer relationships
- Be responsive and address staff, student, parent, community, and board concerns and calls
- Implement WASC Action Plan
- Complete and approve attendance reports
- Other duties as assigned

#### Qualifications:

- Resides within the service area of the school
- Proven track record of compliance
- Minimum 1 year of leadership experience
- Demonstrated excellent interpersonal communication skills
- Work experience and demonstrated ability to supervise and support a group
- Demonstrated ability to work with diverse audiences
- Demonstrated ability to work effectively as a team member, work independently, and be self-motivated
- Demonstrated ability to quickly grasp new techniques, deal with rapid changes in events, remain calm in stressful situations, relate to various personality styles in a calm, professional manner
- Demonstrated competency in using electronic communications methods when distance/virtual trainings are a factor

# RESOLUTION OF THE GOVERNING BOARD OF YOSEMITE VALLEY CHARTER SCHOOL REGARDING EXECUTIVE DIRECTOR AUTHORITY 2020 - 5

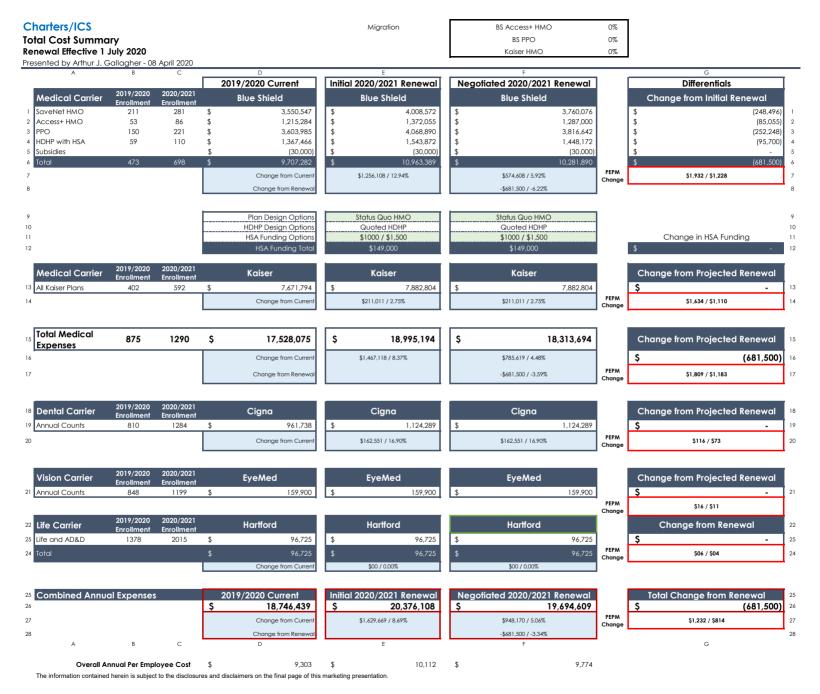
WHEREAS, the governing board of Yosemite Valley Charter School has determined that it is in the best interests of Yosemite Valley Charter School for the Executive Director to have the authority to act when hiring, firing and evaluating staff employed by Yosemite Valley Charter School, subject to the approval of the action by the governing board of Yosemite Valley Charter School;

WHEREAS, the current job description for the Executive Director, the charter petition and other policies adopted by the governing board of Yosemite Valley Charter School do not clearly delegate this authority to the Executive Director;

NOW, THEREFORE, BE IT RESOLVED THAT:

| The  | governing     | board     | of Yo  | semite    | Valley    | Charter   | School     | hereby    | grants  | authority | to 1    | the j | position  | ı of |
|------|---------------|-----------|--------|-----------|-----------|-----------|------------|-----------|---------|-----------|---------|-------|-----------|------|
| Exe  | cutive Dire   | ctor the  | autho  | rity to h | ire, fire | , and eva | ıluate sta | iff hired | by Yos  | semite Va | lley (  | Chai  | ter Sch   | ool, |
| subj | ect to the pr | rior appr | oval o | f the bo  | ard of di | rectors o | of Yosem   | ite Valle | ey Char | ter Schoo | l for t | those | e decisio | ons. |

| Signature: | Date: |
|------------|-------|



# Yosemite Valley Charter School July 1 2020 -HST Teacher Table

#### C-Basis - 10 Month Calendar\*

#### **PAY SCALE GROUP**

#### **PAY SCALE LEVEL**

| Points*             | 1          | 2          | 3        | 4        | 5        | 6        | 7        | 8        | 9        | 10       |
|---------------------|------------|------------|----------|----------|----------|----------|----------|----------|----------|----------|
| A<br>(Minimum)      | \$58,240** | \$58,240** | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 |
| B<br>( + 14 points) | \$58,240** | \$58,240** | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$60,500 |
| C<br>( + 28 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$59,860 | \$63,000 |
| D<br>( + 42 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$59,100 | \$62,400 | \$65,500 |
| E<br>( + 56 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,300 | \$62,400 | \$64,600 | \$68,000 |
| F<br>( + 70 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$60,450 | \$63,650 | \$66,975 | \$70,500 |
| G<br>( + 84 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$59,475 | \$62,600 | \$65,875 | \$69,350 | \$73,000 |
| H<br>( + 98 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,400 | \$62,400 | \$64,750 | \$68,150 | \$71,750 | \$75,500 |

#### Additional Pay Scale Levels

|                                    | 11       | 12       | 13       | 14       |
|------------------------------------|----------|----------|----------|----------|
| (continued)<br>H<br>( + 98 points) | \$78,000 | \$80,500 | \$83,000 | \$85,500 |

| H15      | H20      | H25      | H30      |
|----------|----------|----------|----------|
| \$88,000 | \$90,500 | \$93,000 | \$95,000 |

NBC or Doctorate Differential is \$3000 paid in two installments in December and March.

<sup>\*</sup>Annualized salary includes 196 work days. The 196 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup> Staff holding an alternative certification (intern or emergency) are restricted to A1, A2, B1, and/or B2.

<sup>\*\*\*</sup>Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school Board.

# Yosemite Valley Charter School July 1, 2020 HQT Salary Table

#### **B-Basis - 10 Month Calendar\***

PAY SCALE LEVEL

| PAY SCALE GROUP |  |
|-----------------|--|
| PATOLALFUNCUP   |  |

| PAT SCALE GROU      | r          |            |          | F #      | AY SCALE LEV | <u> </u> |          |          |          |          |
|---------------------|------------|------------|----------|----------|--------------|----------|----------|----------|----------|----------|
| Points*             | 1          | 2          | 3        | 4        | 5            | 6        | 7        | 8        | 9        | 10       |
| A<br>(Minimum)      | \$58,240*  | \$58,240** | \$58,250 | \$58,250 | \$58,250     | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 |
| B<br>( + 14 points) | \$58,240** | \$58,240** | \$58,250 | \$58,250 | \$58,250     | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$63,750 |
| C<br>( + 28 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250     | \$58,250 | \$58,250 | \$58,250 | \$63,110 | \$66,250 |
| D<br>( + 42 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250     | \$58,250 | \$58,250 | \$62,350 | \$65,500 | \$68,750 |
| E<br>( + 56 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250     | \$58,250 | \$61,550 | \$65,625 | \$67,850 | \$71,250 |
| F<br>( + 70 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250     | \$60,650 | \$63,700 | \$66,900 | \$70,225 | \$73,750 |
| G<br>( + 84 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$59,750     | \$62,725 | \$65,850 | \$69,125 | \$72,600 | \$76,250 |
| H<br>( + 98 points) | \$58,250   | \$58,250   | \$58,250 | \$58,750 | \$61,650     | \$64,750 | \$68,000 | \$71,400 | \$75,000 | \$78,750 |

#### Additional Pay Scale Levels

|                | 11       | 12       | 13       | 14       |
|----------------|----------|----------|----------|----------|
| (continued)    | 4        | 4        |          |          |
| Н              | \$81,250 | \$83,750 | \$86,250 | \$88,750 |
| ( + 98 points) |          |          |          |          |

| H15      | H20      | H25      | H30      |  |  |
|----------|----------|----------|----------|--|--|
| \$91,250 | \$93,750 | \$96,250 | \$98,250 |  |  |

NBC or Doctorate Differential is \$3000 paid in two installments in December and March.

<sup>\*</sup>Annualized salary includes 196 work days. The 196 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup> Staff holding an alternative certification (intern or emergency) are restricted to A1, A2, B1, and/or B2.

<sup>\*\*\*</sup>Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school Board.

#### July 1, 2020 - SPED Teacher Salary Table

| PAY SCALE GROUP             | •        |          |          | P        | AY SCALE LEV | EL       |          |          |           |           |
|-----------------------------|----------|----------|----------|----------|--------------|----------|----------|----------|-----------|-----------|
| Points*                     | 1        | 2        | 3        | 4        | 5            | 6        | 7        | 8        | 9         | 10        |
| A<br>(Minimum)              | \$58,240 | \$58,240 | \$59,950 | \$59,950 | \$59,950     | \$59,950 | \$59,950 | \$59,950 | \$59,950  | \$59,950  |
| B<br>( + 14 points)         | \$58,240 | \$58,860 | \$59,950 | \$59,950 | \$59,950     | \$59,950 | \$59,950 | \$59,950 | \$59,950  | \$65,945  |
| C<br>( + 28 points)         | \$59,950 | \$59,950 | \$59,950 | \$59,950 | \$59,950     | \$59,950 | \$59,950 | \$59,950 | \$65,247  | \$68,670  |
| D<br>(+ 42 points)          | \$59,950 | \$59,950 | \$59,950 | \$59,950 | \$59,950     | \$59,950 | \$59,950 | \$64,419 | \$67,853  | \$71,395  |
| E<br>( + 56 points)         | \$59,950 | \$59,950 | \$59,950 | \$59,950 | \$59,950     | \$59,950 | \$63,547 | \$67,989 | \$70,414  | \$74,120  |
| F<br>( + 70 points)         | \$59,950 | \$59,950 | \$59,950 | \$59,950 | \$59,950     | \$62,566 | \$65,891 | \$69,379 | \$73,003  | \$76,845  |
| G<br>( + 84 points)         | \$59,950 | \$59,950 | \$59,950 | \$59,950 | \$61,585     | \$64,828 | \$68,234 | \$71,804 | \$75,592  | \$79,570  |
| H<br>( + 98 points)         | \$59,950 | \$59,950 | \$59,950 | \$60,495 | \$63,656     | \$67,035 | \$70,578 | \$74,284 | \$78,208  | \$82,295  |
| Additional Pay Scale Levels |          |          |          |          |              |          |          |          |           |           |
|                             | 11       | 12       | 13       | 14       |              |          | H15      | H20      | H25       | H30       |
| (continued) H (+98 points)  | \$85,020 | \$87,745 | \$90,470 | \$93,195 |              |          | \$95,920 | \$98,645 | \$101,370 | \$103,550 |

NBC or Doctorate Differential is \$3000 paid in two installments in December and March.

<sup>\*</sup>Annualized salary includes 196 work days. The 196 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup> Staff holding an alternative certification (intern or emergency) are restricted to A1, A2, B1, and/or B2.

<sup>\*\*\*</sup> Rama f st Ray advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school Board.

# **Certificated Support Team July 1, 2020 Salary Schedule**

#### SCHOOL PSYCHOLOGIST AND PROGRAM SPECIALIST

| STEP                        | 1-2      | 3-4     | 5-6            | 7-8      | 9-10    | 11-13+  |  |  |  |  |  |
|-----------------------------|----------|---------|----------------|----------|---------|---------|--|--|--|--|--|
| Salary                      | 81088    | 84088   | 88293          | 92709    | 97342   | 102209  |  |  |  |  |  |
|                             | 3,378.67 | 3503.67 | 3678.88        | 2862.88  | 4055.92 | 4258.71 |  |  |  |  |  |
| SPEECH/LANGUAGE PATHOLOGIST |          |         |                |          |         |         |  |  |  |  |  |
| STEP                        | 1-2      | 3-4     | 5-6            | 7-8      | 9-10    | 11-13+  |  |  |  |  |  |
| Salary                      | 74146    | 78049   | 82157          | 86481    | 91033   | 95585   |  |  |  |  |  |
|                             | 3089.42  | 3252.04 | 3423.21        | 3603.38  | 3793.04 | 3982.71 |  |  |  |  |  |
|                             |          |         | NURSE          |          |         |         |  |  |  |  |  |
| STEP                        | 1-2      | 3-4     | 5-6            | 7-8      | 9-10    | 11-13+  |  |  |  |  |  |
| Salary                      | 70512    | 74038   | 77340          | 81227    | 85288   | 89552   |  |  |  |  |  |
|                             | 2938.00  | 3084.92 | 3222.50        | 3384.46  | 3553.67 | 3731.33 |  |  |  |  |  |
|                             |          | 0(      | CCUPATIONAL TI | HERAPIST |         |         |  |  |  |  |  |
| STEP                        | 1-2      | 3-4     | 5-6            | 7-8      | 9-10    | 11-13+  |  |  |  |  |  |
| Salary                      | 70688    | 74387   | 78302          | 82423    | 86761   | 91327   |  |  |  |  |  |
|                             | 2945.33  | 3099.46 | 3262.58        | 3434.29  | 3615.04 | 3805.29 |  |  |  |  |  |

NBC or Doctorate Differential is \$3000

<sup>\*</sup> Based on 205 work days of the 12-month calendar. The 205 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup>Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/ or budget approved by the school Board.

#### Regional Coordinator, Community Connections and Counselor Compensation

Regional Coordinators, Community Connections and Counselors would be rated in on the HST Salary Schedule based on their units and years of experience with the following stipends added:

- Regional Coordinators \$20,000
- Community Connections \$10,000
- Counselors \$5,000



# **Public Random Drawing/Lottery Policy**

Yosemite Valley Charter School is committed to providing quality education to all students who wish to attend, within the school boundaries. Based on available resources, it may be necessary to limit admissions, and in that event a Public Random Drawing/Lottery will be held to determine admission. Yosemite Valley Charter School ensures admission will not be based on any protected characteristics, including, but not limited to, disability, race, gender, national origin, and religion.

The purpose of the Yosemite Valley Charter School Governing Board approving the Public Random Drawing/Lottery Policy is to accomplish the following:

- 1. Establish the procedures under which the Yosemite Valley Charter School ("School") will conduct the School's public random drawing/lottery in the event that applications for enrollment exceed the School's capacity.
- 1. Enrollment: The School is a non-classroom based charter school that operates solely as an independent study program. Admission to the School is open to any student who resides within the boundaries of Fresno County or an adjacent county. The School will accept all students who wish to attend, so long as it has the capacity to serve them. The School's Governing Board will annually determine the maximum enrollment for each school year based on, among other factors, the annual budget, staffing, and available resources prior to the start of the Open Enrollment Period. Limits may be established by the region in which the student resides as well as for the school as a whole.

The Board will set an Open Enrollment Period each year. Applications will be accepted during the publicly advertised Open Enrollment Period each year for enrollment during the following school year. Following the close of the Open Enrollment Period, applications shall be counted to determine whether the School has received more applications than maximum enrollment capacity. If the number of pupils who wish to attend the School exceeds the School's capacity for a specific grade level, enrollment in the impacted grade level or levels will be determined by a Lottery conducted in accordance with the procedures set forth in this Policy and applicable law. Admission preferences will only be extended consistent with this Policy, the School's charter, and applicable law.

Admission preferences will not be based on any protected characteristics, including, but not limited to, disability, race, gender, national origin, and religion. In addition, enrollment preferences will not limit enrollment access for pupils with disabilities, academically low-achieving pupils, English learners, neglected or delinquent pupils, homeless pupils, or pupils who are economically disadvantaged, as determined by eligibility for any free or reduced-price meal program, or foster youth.

2. Lottery Procedures: In the event that there are more students who wish to attend the School than there are spots available upon closure of the Open Enrollment Period, the School will conduct a Lottery during the Spring semester prior to the academic year for which enrollment is sought.

School's charter, who wish to enroll in the School must participate in the Lottery subject to the following:

All pupils, except those who are guaranteed admission as provided in this Policy and the

- 1. Students who reside within the boundaries of the Westside Elementary School District ("District") will have their names placed in the Lottery pool twice.
- 2. Students who reside outside the boundaries of the District will have their names placed in the Lottery once.

The following students are exempt from the Lottery and are guaranteed enrollment in the School: (1) students currently enrolled in the School at the close of the Open Enrollment period; and (2) siblings of currently enrolled students. "Sibling" is defined as a pupil who has at least one biological or adoptive parent in common with the admitted pupil, or who has been legally adopted by or placed under the legal guardianship of at least one biological or adoptive parent of the admitted pupil. Step-siblings are only considered siblings if they reside at the same address as the sibling who is admitted into the School; (3) students of employees of Yosemite Valley Charter School.

Public notice of the Open Enrollment Period and date of the Lottery will generally be posted on the School's website and the notice will provide the date, time, and location of the Lottery at least 10 days prior to the commencement of the Open Enrollment Period. This information will also be included in application forms. The Lottery will be conducted [by grade-level and ] by the Principal or his/her designee using a random method of selection. Unique identifiers will be assigned to each applicant. The conduct of the Lottery will be open to the public and families are encouraged, but not required, to attend. The Principal or his/her designee will announce each applicant who is granted admission through the Lottery. Once the enrollment cap has been reached, the Principal or his/her designee will continue to drawing applicants will then be placed on the waitlist in the order drawn. Successful applicants will be notified electronically or by mail.

If a student is extended an offer of admission due to one of the preferences noted in this Policy or the School's charter, the School may request supporting documentation as part of the enrollment process. The School will conduct a verification of such documentation prior to finalizing the student's enrollment and may disqualify an applicant submitting materially false information.

After the Lottery process, and once an offer has been accepted by the family, additional information may be requested as part of the registration process. Following acceptance through the Lottery, students who are offered admission at the School at the time of the Lottery will have 10 calendar days to complete the registration process. If a student fails to timely complete the process, the spot may be filled from the waiting list.

Enrollment offers are valid only for the academic year for which the Lottery is conducted. There is no option to defer an offer of enrollment. Students accepting enrollment must generally complete required independent study agreements within seven (7) days of the beginning of the school year, unless otherwise advised by the School.

**3. Waitlist:** If a slot becomes available because an accepted student declines enrollment, fails to timely complete the enrollment process, a student leaves the School after the start of the academic year, or as spots become available, the School may notify families on the waitlist in the order they appear on the waitlist.

Students drawn from the waitlist shall have five (5) school days to accept the enrollment slot (via telephone or email to the School) and proceed with the registration process. Applicants must complete a registration packet with all required documentation and by the deadline given by the School to confirm enrollment.

Students who are not offered a spot for the academic school year for which the Lottery was held may remain on the waitlist for that academic year unless the parent or guardian requests that the student be removed from the waitlist earlier. The waitlist shall not carry over from one year to the next. Students who have not been admitted will be required to submit a new enrollment application for the next school year and are required to participate in the Lottery if space is limited.



## **Field Trip Policy**

The Governing Board of Yosemite Valley Charter School recognizes that school-sponsored trips are an important component of a student's development. These types of trips supplement and enrich the homeschooling and classroom learning experience. In addition, field trips encourage new interests among students, make them more aware of community resources, and help them relate their school experiences to the outside world. School-sponsored field trips may be conducted in connection with the Yosemite Valley Charter School's course of study or school-related social, educational, cultural, athletic, school band activities or other extracurricular or cocurricular activities.

The purpose of the Yosemite Valley Charter School Governing Board approving this Field Trip Policy is to accomplish the following:

- 1. Define the Requirements for a Field Trip
- 2. Explain Supervision, Chaperone and Guest Policies
- 3. Identify Instructional Funds Available to Each Family for Field Trips
- 4. Identify Transportation Options and Insurance Requirements for Transportation
- 1. Overview: No field trips may be made to locations, activities, or programs where students will be treated unfairly based on disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Penal Code section 422.55, including immigration status, equal rights, and opportunities in the educational institutions of the state.

School-sponsored trips are those that are single-day, community based or those that are specifically approved by the Governing Board of Yosemite Valley Charter School (such as multi-day trips, or those costing the Yosemite Valley Charter School in excess of \$XXX per pupil). The Executive Director of Yosemite Valley Charter School shall establish a process for approving a staff member's request to conduct a school-sponsored trip that fall outside the limitations of this section. When planning trips, staff shall consider student safety, objectives of instruction, the most effective use of instructional time, school and student expense, and transportation and supervision requirements. Executive Directors may exclude from the trip any student whose presence on the trip would pose a safety or disciplinary risk.

All field trips are voluntary, and no student is required to attend any given field trip. A student's ability to attend any field trip is limited by the amount of enrichment funds available for that student. The teacher of records is responsible for mapping out a child's field trip plan for the year to enhance the child's educational plan.

2. Field Trip Supervision: Given the need for adequate supervision of the students attending school-sponsored trips and given the nature of the educational program offered by Yosemite Valley Charter School, if applicable, Yosemite Valley Charter School will pay for the costs of admission for one chaperone for each four (4) children in a family and enrolled in Yosemite

Valley Charter School. If applicable, Yosemite Valley Charter School will pay for the costs of admission for an additional chaperone for additional children in a family and enrolled in Yosemite Valley Charter School in excess of four (up to eight). Children in a family means children living, part- or full-time, with a parent/guardian, irrespective of adoptive status or marital status of the parents/guardians. The funds used to pay for the chaperone as allowed in this paragraph shall be instructional funds available to each family.

Families are limited to one school-sponsored overnight field trip per year with admission paid for one chaperone using enrichment funds. Yosemite Valley Charter School will not provide the cost of admission for any chaperones for vendor trips and independent enrichment trips.

It is the responsibility of parents/guardians to ensure proper supervision over their children enrolled in Yosemite Valley Charter School at all times during a school-sponsored trip. Chaperones may take their own non-enrolled children (two years and older) as guests on appropriate school-sponsored trips, provided they assume full responsibility for their behavior and, with approval of the Executive Director.

The organizing teacher shall use a field trip attendance form to track attendance, emergency contact information, and identify any authorized adults to pick-up students afterhours, if applicable. Organizing teachers shall always have an emergency contact phone number for the Executive Director. If a serious discipline incident occurs during a field trip, the organizing teacher shall notify the Executive Director immediately. No student shall be sent home or separated from the school group without prior approval of the organizing teacher.

- **3. Accommodations:** If a family requires special accommodation due to a child's special education needs identified in the child's Individual Education Plan (IEP) or Section 504 plan, the family may request accommodation from the Executive Director.
- 4. Student and Family Responsibilities: All persons making the field trip or excursion shall be deemed to have waived all claims against the Yosemite Valley Charter School or the State of California for injury, accident, illness or death occurring during or by reason of the field trip or excursion. All adults, parents and guardians taking any field trip or excursion shall sign a statement waiving all claims.

All students on a school-sponsored trip are under the jurisdiction of Yosemite Valley Charter School and shall be subject to school disciplinary rules and regulations.

Before a student can participate in a school-sponsored trip, the organizing teacher shall obtain parent/guardian permission for the trip. Whenever a trip involves water activities, the parent/guardian shall provide specific permission for his/her child to participate in the water activities.

- 5. Transportation: When privately owned and operated vehicles are used to transport students to a school-sponsored trip, except as provided below, the owner of the vehicle must have liability for his/her passengers. The owner must provide proof of acceptable, current insurance coverage to include a minimum acceptable liability limit for privately owned vehicles. When transporting students, other than the driver's children, the owner of the car must provide proof of coverage of:
  - 1) Bodily injury at \$100,00 or more for one person and \$300,000 or more for more than one person
  - 2) Or combined single limit bodily injury at \$300,000 or more

- 3) Coverage for property damage at \$50,000 or more
- 4) Coverage for uninsured motorists
- 5) Medical payments coverage for passengers at \$5,000 or more.

When only transporting the driver's own children, the owner of the car must provide proof of insurance coverage at the minimum required by California law.



## **Educational Vendor Policies and Procedures**

Yosemite Valley Charter School ("Charter School") is focused on "Personalized Learning", a philosophy that puts every student first by supporting them in honoring and exploring their unique skills, special gifts, talents, and aspirations. In furtherance of this philosophy and Charter School's educational mission, families and Charter School staff together carefully select educational items and services for students to fit their goals and education plan.

The purpose of the Yosemite Valley Charter School Governing Board approving the Educational Vendor Policies and Procedures is to accomplish the key requirements detailed in this policy, including:

- 1. The Executive Director (as defined below) must approve all vendors before they can provide educational items or services to students.
- 2. The Homeschool Teacher (as defined below) and Executive Director (as defined below) must approve all requests for educational items or services to ensure they are aligned with the charter petition and student's personalized learning curriculum.
- 3. No family may spend, or obligate the Charter School to spend, any Charter School monies on educational items and services. Charter School is responsible for making purchases of approved educational items and services.

#### **VENDOR APPLICATION AND APPROVAL**

1. Educational Vendor Applications: Charter School contracts with educational vendors who provide educational enrichment services (e.g., in-person educational activities) and items (e.g., textbooks, workbooks, etc.) to students. Vendors must submit an application to Charter School detailing critical information such as qualifications and services. Charter School shall carefully review Vendor's application, website, available references, social media, and other pertinent information.

The Executive Director or his/her designee ("Executive Director") must approve all educational vendors and enter into an agreement with approved vendors before a vendor can provide any educational services to students. The Executive Director may reject a vendor applicant or terminate vendor services for any reason. The Executive Director may delegate his/her authority to approve vendors as necessary to promote the effective operations of the Charter School. For educational products, parents may submit requests specific educational products from a particular vendor (e.g., pencils from an online store). The Charter School's approval of the educational product request (approval process described below) serves as vendor approval.

**2. Vendor Guidelines:** The Executive Director is responsible for approving vendors, and must ensure the vendor meets guidelines, including, but not limited to the following:

- Vendor must have the qualifications, skills and, if applicable, the certification and licenses necessary to perform the requested services in a competent and professional manner.
- Vendor conducts background checks pursuant to Education Code section 45125.1 to ensure Vendor (if an individual), its employees, and agents who interact with students have not committed a serious or violent felony.
- Vendor services and/or products must be non-sectarian. Vendor's services and products must not discriminate on the basis of disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation or any other protected basis under California law.
- Vendor must maintain adequate levels of insurance for its educational services.
- Vendor must not be a private school offering services through a part-time program (e.g., after school programs) or a parent-organized group (also known as "co-op").
- Vendors must qualify as independent contractors in accordance with applicable laws. This is determined by the Executive Director based on vendor representations and vetting by the Charter School or its service provider.
- 3. Vendor Agreement: Once the Executive Director has approved a vendor, the vendor and Charter School must enter into a vendor agreement before the school can order educational services from the vendor. Considering families may have one-off requests for educational products, a vendor agreement may not be necessary for the Charter School to purchase educational products (e.g., ordering pencils from an online store for one student). The vendor agreement will include protections set forth in this policy, including, but not limited to requiring background checks for staff interacting with students, prohibitions on non-sectarian/discriminatory items and services, insurance and indemnification provisions, and more.

#### REQUESTING EDUCATIONAL SERVICES AND ITEMS

1. Requests: Students make requests for educational services and items through the Enrichment Ordering System. The Enrichment Ordering System is accessible on the Charter School website and features a list of approved educational vendors. All requests for educational services and items must: (i) first be approved the credentialed teacher assigned to supervise student's independent study ("Homeschool Teacher"); and (ii) approved by the Executive Director or designee. The Executive Director may delegate his/her authority to approve parent requests for educational items and services as necessary to promote the effective operations of the Charter School.

The Executive Director can deny any request for educational items or services in his or her sole discretion for any reason. Families cannot directly purchase, or obligate the Charter School to purchase, any educational items or service without Charter School's approval.

The planning amount for each student for educational items and services per full school year is \$2600 (TK - 8<sup>th</sup> grade) and \$2800 (9<sup>th</sup> - 12<sup>th</sup> grade) for the 2020 - 2021 School Year. This planning amount for educational items and services is based, in part, on a student's attendance.

Parents and students are not guaranteed to receive any educational items and services up Page 66 of 80

to and equal to this planning amount, as a Homeschool Teacher and the Executive Director must approve all requests. The planning amount is also not a mandatory cap limiting the Charter School's ability provide necessary educational services to students (e.g., pursuant to a student's individualized education program). The Charter School developed this planning amount to help ensure the school provides educational items and services aligned with its budget and to help ensure fair and equal treatment of students, to the extent consistent with individual needs. Parents and students are not given access to direct or encumber planning amount funds. Parents are encouraged to work with their Homeschool Teacher to develop multi-year plans for their children because their educational needs may vary from year-to-year. While the Charter School does not guarantee any specific amount of funding for educational services and items, a multi-year plan empowers the Charter School and families to develop a personalized course of study suited to their children's needs and the Charter School to effectively budget for all students. The planning amount cannot be transferred to any other student.

The Homeschool Teacher and Executive Director are responsible for granting requests and allocating educational products and services in a nondiscriminatory manner. The Charter School shall seek to purchase cost-effective educational items and services. The Homeschool Teacher and Executive Director shall ensure purchased educational items and services meet the following requirements:

- From approved vendors only.
- Support the requesting student's personalized curriculum and education plan. Must be aligned with State standards, student's course of study (e.g., requested amount of fabric corresponds to length of course/project), and student's independent study master written agreement.
- From a vendor who is not related to the Charter School family requesting the
  educational items or services and otherwise does not present conflict of interest
  concerns.
- 2. Core Subject Curriculum: The Homeschool Teacher and Executive Director must ensure students access all necessary "core subject curriculum" education items/services necessary for the student to complete his/her State standards-aligned course of study before approving any extracurricular activities or supplemental educational or enrichment items. Core subject curriculum includes physical curriculum like McGraw Hill Textbook Set and associated workbooks and access to digital educational platforms such as Odysseyware or StongMind Digital Learning.
- 3. Enrichment Certificates: After the Homeschool Teacher and Executive Director approve a request through the Enrichment Ordering System, an "Enrichment Certificate" is created by Charter School. Charter School requests educational services and items from approved vendors through Enrichment Certificates. If necessary, Charter School may use an approved vendor's purchase order form in lieu of an Enrichment Certificate. Certificates/purchase orders should include important information, including the requested educational services, dates of services, Enrichment Certificate/PO Number, and approved cost for services.

Vendors must receive an approved Enrichment Certificate/purchase order before providing educational services or items to students. Vendors must receive the Enrichment Certificate/purchase order and provide the requested education services before submitting an invoice to Charter School.

**4. Prohibited Requests:** Charter School students can only request education services and items available in the Enrichment Ordering System. The following is a non-exhaustive list of prohibited items and services:

- Backpacks
- Amusement park tickets
- Video game hardware or software
- Excessive quantities of any item or service (e.g., beyond student's course of study).
- Non-educational household items (e.g., storage containers, organizational items (large or small items), picture frames, etc.)
- Bicycles, tricycles, scooters, skateboards, rollerblades, roller skates, wagons, etc.
- Live animals or animal supplies small insects/amphibians/worms as a part of a science class. Certain kit and supplies can be ordered by a student (e.g., praying mantis, caterpillars, ladybugs, or silkworms to study; ant farms; or tadpoles)
- Top of the line musical instruments (where more reasonably-priced options are available)
- Educational items and services must be nonsectarian
- Taxis/Uber/Lyft rides and other transportation costs
- 5. Educational Field Trips: While families are prohibited from requesting trips to non-educational venues, they can request to join educational field trips through the Enrichment Ordering System (e.g., museums, aquariums, libraries, etc.) The Executive Director and Homeschool Teacher shall carefully scrutinize each request to ensure the requested educational field trip aligns with the student's course of study and furthers their education and that all participants are necessary for student transportation, safety and supervision.

In light of the Charter School providing an independent study program, it is anticipated that a parent/guardian may need to serve as chaperone and transport their children for approved educational field trips. The Charter School Board finds funding the actual, reasonable, and necessary costs (not from a student's planning amount) for a chaperone to access the educational field trip (e.g., ticket to museum, transportation costs) furthers public school purposes where necessary or desirable to allow students to participate in educational field trips.

#### 6. Student and Family Responsibilities:

- A. <u>Returning Educational Products</u>: All educational items requested through the Enrichment Ordering System are the property of the Charter School. This includes any technology, textbooks, and other educational items. Families must return all educational products upon disenrollment or upon request by the Executive Director or Homeschool Teacher. In accordance with applicable law, parents are responsible for to replace lost, stolen, damage, or otherwise unreturned educational items.
  - Certain items are "consumable", meaning they are not functional after use (e.g., workbooks). These items can be discarded by families after use.
- B. <u>Damaged or Lost Educational Items</u>: Parents are responsible for replacing lost, stolen, damage, or otherwise unreturned educational items to the extent allowed under applicable law. If an educational item is damaged, parents must immediately contact the Homeschool Teacher for support.
- C. <u>Required Attendance</u>: Students must attend regular learning period meetings with their Homeschool Teacher to discuss progress, turn in quality work samples, and

complete their Student Activity Logs (Attendance Logs) in order to make requests for extracurricular educational activities (e.g., non-core curriculum items) through Enrichment Ordering System.

7. Questions: If Charter School families have any questions about this policy or how to make requests for educational items and services, please contact Executive Director, Dr. Laurie Goodman at laurie@inspireschools.org



## **Withdrawal Policy**

The purpose of the Yosemite Valley Charter School Governing Board approving this Withdrawal Policy is to accomplish the following:

- 1. Establish the Reasons a Student Can Be Withdrawn from Yosemite Valley Charter School
- 2. Outline the Procedures for Withdrawing a Student
- 3. Establish the Charter School's Responsibility to Not Encourage a Pupil Currently Attending the School to Disenroll or Transfer to Another School
- 4. Establish the Process for Notifying Parents/Guardians/Educational Rights Holder of the Withdrawal
- 1. Reasons for a Withdrawal: If Yosemite Valley Charter School discovers that a student enrolled in Yosemite Valley Charter School is no longer a resident of California, no longer a resident of a county that Yosemite Valley Charter School may legally provide educational services to, is concurrently enrolled in a private school, is concurrently enrolled in another public school, is in non-compliance with Yosemite Valley Charter School's policies, or otherwise may no longer legally be served by Yosemite Valley Charter School, the following procedures shall be followed to withdraw the student from Yosemite Valley Charter School.
- 2. Procedures for Withdrawing a Student: Yosemite Valley Charter School shall send the parent/guardian/educational rights holder a notice of the Yosemite Valley Charter School's intention to withdraw the student from the School and the reasons for that decision. The notice will be sent at least five days prior to the withdrawal of the student. The notice will inform the parent/guardian that the Education Code provides the parent/guardian/educational rights holder with the right to a hearing adjudicated by a neutral officer within a reasonable number of days at which the pupil(s) have a fair opportunity to present testimony, evidence, and witnesses and confront and cross-examine adverse witnesses, and at which the pupil(s) have the right to bring legal counsel or an advocate. This notice shall be written in the native language of the pupil or the pupil's parent or guardian, or if the pupil is a foster child or youth or a homeless child or youth, the pupil's educational rights holder.

This notice will also inform the parent/guardian/educational rights holder that the student's enrichment opportunities and curriculum orders will be put on hold until the hearing is completed. The notice will also establish the date by which the hearing shall be scheduled. If a parent/guardian/educational rights holder refuses to participate in scheduling the hearing, remains unavailable for scheduling the hearing, or otherwise does not cooperate in scheduling the hearing, the right to a hearing will be deemed to have been waived. Additionally, if a parent/guardian/educational rights holder fails to attend the scheduled hearing, the hearing will continue without the presence of the parent/guardian/educational rights holder. In that event, the student may be withdrawn and the decision of the hearing officer will be final.

If the parent/guardian invokes said rights, the Yosemite Valley Charter School will not disenroll the pupils until it has reached a final decision. The decision of the School is final and cannot be appealed.

In addition, the parent/guardian will be sent a Charter School Complaint Notice in the form provided by the California Department of Education at <a href="https://www.cde.ca.gov/sp/ch/cscomplaint.asp">www.cde.ca.gov/sp/ch/cscomplaint.asp</a>.

- 3. The Charter School's Responsibility to Not Encourage a Pupil Currently Attending the School to Disenroll or Transfer to Another School: Yosemite Valley Charter School shall not encourage a pupil currently attending the school to disenroll or transfer to another school for any reason, including but not limited to, academic performance of the pupil or because the pupil exhibits any of the following characteristics: pupils with disabilities, academically low-achieving pupils, English learners, neglected or delinquent pupils, homeless pupils, or pupils who are economically disadvantaged, as determined by eligibility for any free or reduced-price meal program, foster youth, or pupils based on nationality, race, ethnicity or sexual orientation.
- **4. Notification of the Withdrawal:** Once the student has been withdrawn from Yosemite Valley Charter School, the parent/guardian/educational rights holder will be notified of the withdrawal and advised to enroll the student immediately in a school that may legally serve that student. A copy of this notice shall be placed in the student's cumulative file. The student's teacher will also be notified of the withdrawal.



# **Teacher Certification Policy**

Yosemite Valley Charter School is committed to providing a high-quality educational program is dependent upon the employment of certificated staff who are adequately prepared and have demonstrated proficiency in basic skills and in the subject matter to be taught. The Executive Director designee shall ensure that persons employed to fill positions requiring certification qualifications possess the appropriate credential, permit, or other certification document from the Commission on Teacher Credentialing (CTC) and fulfill any additional state, federal, or the Charter School requirements for the position.

The purpose of the Yosemite Valley Charter School Governing Board approving this Teacher Certification Policy is to accomplish the following:

- 1. Outline the State Requirements for Appropriately Assigned and Credentialed Teachers
- 2. Define Valid Certification
- 3. Establish the Requirement for Charter Schools and Teaching Credentials
- 4. Outline the Process for Maintaining Certification Documents
- 5. Establish the Support to Teachers Holding Preliminary Credentials
- 6. Identify the Procedures for Hiring Based on Unavailability of Credentialed Teacher
- 7. Outline the Declaration of Need Requirements
- 8. Establish the Procedures for Employing Non-Credentialed Teachers
- 1. State Requirements for Appropriately Assigned and Credentialed Teachers: State financing of school instruction is premised on pupils being taught by teachers who have authorization from the State of California to teach in public schools. As such, state law establishes various conditions, requirements, and penalties on charter schools to ensure that only authorized personnel are hired to teach. In addition, the State establishes requirements for the issuance of teacher credentials and other requirements designed to ensure that teachers are appropriately assigned.
- 2. **Define Valid Certification:** A valid certification is any state-issued certificate or credential (a "Credential"), including a vocational credential and internship credential or certificate, life document or diploma, emergency 30-day substitute teaching permit, or emergency permit or waiver, that is not expired or revoked.
- **3.** Requirement for Charter Schools: Charter schools are required to hold the Commission on Teacher Credentialing ("CTC") certificate, permit or other document required for the teacher's certificated assignment. Teachers that were employed by Yosemite Valley Charter School during the 2019-20 school year shall have until July 1, 2025, to obtain the certificate required for the teacher's certificated assignment. Teachers that are newly hired for their assignment in the 2020-21 school year and beyond, or who maintain employment at the Yosemite Valley Charter School but are assigned to a new teaching assignment, are required to hold the appropriate certification for their assignment.

- In addition to any specific Credential required for the teacher's assignment, all teachers are required to hold a Credential to provide instruction to limited-English-proficient pupils. All teachers employed by the Yosemite Valley Charter School shall have their professional fitness evaluated by the CTC by July 1, 2020.
- **4. Process for Maintaining Certification Documents:** The certificate, permit or other document shall be maintained and on file at the School and are subject to periodic inspection by the Westside Elementary School District.
- 5. Support for Teachers Holding Preliminary Credentials: The Executive Director or designee shall provide assistance and support to teachers holding preliminary credentials to enable them to meet the qualifications required for the clear credential.
- **6. Hiring Based on Unavailability of Credentialed Teacher:** The Executive Director or designee shall make reasonable efforts to recruit a fully prepared teacher for each assignment. Whenever a teacher with a clear or preliminary credential is not available, the Executive Director or designee shall make reasonable efforts to recruit an individual for the assignment in the following order: (Education Code 44225.7)
  - 1. A candidate who enrolls in an approved intern program in the region of the Charter School and possesses an intern credential
  - 2. A candidate who is scheduled to complete preliminary credential requirements within six months and who holds a provisional internship permit (PIP) or short-term staff permit issued by the CTC
  - 3. The Board shall approve, as an action item at a public Board meeting, a notice of its intent to employ a PIP applicant for a specific position. (5 CCR 80021.1)
  - 4. An individual who holds an emergency permit or for whom a credential waiver has been granted by the CTC

Prior to requesting that the CTC issue an emergency permit pursuant to item #3 above or a limited assignment permit which allows a fully credentialed teacher to teach outside of his/her area of certification while working toward an added or supplementary authorization, the Board shall annually approve a Declaration of Need for Fully Qualified Educators. The Declaration of Need shall be approved by the Board as an action item at a regularly scheduled public Board meeting, with the entire Declaration of Need being included in the Board agenda. (Education Code 44225, 44225.7; 5 CCR 80023.2, 80026, 80027, 80027.1)

- 7. The Declaration of Need: The Declaration of Need shall certify that there is an insufficient number of certificated persons who meet the Charter School's specified employment criteria for the position(s) and that the Charter School has made reasonable efforts to recruit individuals who meet the qualifications specified in items #1-2 above. The Declaration of Need shall also indicate the number and type of emergency permits that the Charter School estimates it will need during the valid period of the Declaration of Need, based on the previous year's actual needs and projections of enrollment. Whenever the actual number of permits needed exceeds the estimate by 10 percent, the Board shall revise and resubmit the Declaration of Need. (5 CCR 80026)
- **8.** Non-Credentialed Teachers: Whenever it is necessary to employ non-credentialed teachers to fill a position requiring certification qualifications, the Executive Director or designee shall provide support and guidance in accordance with law to ensure the quality of the instructional programs. Yosemite Valley Charter School has the authority to request an emergency permit or a waiver from the CTC.



1781 East Fir Avenue, Suite 101, Fresno, CA 93720 Ph (559) 754-1442 | Fax (559) 335-4089

| School                                | Course  | Cost                                    |
|---------------------------------------|---|---|
| Brandman University - Online          | 4 courses = 12 units (7 month program)            | \$525 per course (\$2,100 full program) |
| UCLA Extension - Online Page 74 of 80 | <u>6 courses</u> on quarterly schedule = 18 units | \$2,902 + \$100 application<br>fee      |
| UC San Diego Extension - Online       | 6 courses = 18 units (3-6 month program)          | \$2,270                                 |

# BY THE YOSEMITE VALLEY CHARTER SCHOOL BOARD OF DIRECTOR DECLARING EMERGENCY CONDITIONS EXIST AT SCHOOLS AND OFFICES IN THE DISTRICT AND MODIFYING GRADUATION/PROMOTION REQUIREMENTS FOR STUDENTS CURRENTLY ENROLLED 2020 – 6

WHEREAS, the World Health Organization has declared COVID-19 is a global pandemic; and

WHEREAS, on March 4, 2020, the Governor of the State of California declared a State of Emergency due to the outbreak and spread of a novel coronavirus (COVID-19); and

WHEREAS, as of March 18, 2020, there were 1,063 confirmed cases of COVID-19 and 21 cases reported resulting in death in California: and

WHEREAS, the Governor of the State of California has issued Executive Order N-33-20 requiring all California residents to "shelter in place" and all but essential functions have been halted or restricted; and

WHEREAS, the Governor of the State of California has indicated that schools may be closed for an undetermined duration; and

WHEREAS, there has been significant disruption to the instructional program for students which prevents them from complying with existing credit, hours of instruction, and graduation and/or promotion requirements; and

WHEREAS, strict compliance with various statutes and regulations would prevent, hinder, or delay appropriate action necessary for the wellbeing of students to mitigate the effects of COVID-19 on instruction; and

WHEREAS, it is in the best interests of students, staff, and the community to prepare for and implement measures to respond to the closure of schools; and

WHEREAS, it is necessary to ensure that a wide variety of instructional options are available, including but not limited to, distance learning for credit recovery; and

WHEREAS, approval of this resolution would allow the Executive Director to immediately respond to rapidly changing health and safety concerns and the educational needs of students by modifying instructional programs in a manner which poses the least harm to students as determined by the Executive Director.

NOW, THEREFORE BE IT RESOLVED, that the Board of Directors of Yosemite Valley Charter School determines that the circumstances described in this resolution herein constitute an emergency condition for which immediate action is necessary; and

BE IT FURTHER RESOLVED that the Board of Directors authorizes the Executive Director to exert maximum flexibility to respond to the emergency conditions for students, including but not limited to, waiving instructional minutes, setting an end date for classes and grading periods, providing distance learning, credit recovery, and otherwise modifying graduation and promotional requirements.

| PASSED AND ADOPTED by the Governing Board of the Yosemite Valley Charter School at |       |         |              |   |  |  |  |
|--|-------|---------|--------------|---|--|--|--|
| on the 16 <sup>th</sup> Day of April, 2020, by the following vote:                 |       |         |              |   |  |  |  |
|  |       |         |              |   |  |  |  |
|  |       |         |              |   |  |  |  |
| AYES:  | NOES: | ABSENT: | ABSTENTIONS: | _ |  |  |  |
|  |       |         |              |   |  |  |  |



# **MEMORANDUM**

PROCOPIO 525 B Street Suite 2200 San Diego, CA 92101 T. 619.238.1900 F. 619.235.0398

DEL MAR HEIGHTS LAS VEGAS PHOENIX SAN DIEGO SILICON VALLEY

128006.001

#### DRAFT FOR DISCUSSION

TO: Board of Directors

Yosemite Valley Charter School

FROM: Greg Moser, Legal Counsel CC: Laurie Goodman

DATE: April 15, 2020

RE: Discussion and Potential Action on Board Meeting Stipend

Historically, Board members have received per meeting stipends to reimburse them for the estimated costs of traveling to and attending meetings, and related expenses. We understand that this practice was authorized by Board action some time ago, and has continued.

FILE NO:

Given the restrictions on travel since declaration of the pandemic emergency throughout California, Yosemite Valley Charter School board meetings are, and for the foreseeable future, will be conducted virtually. In light of this circumstance, we have been asked to advise you as to whether per meeting stipends can be paid without being tied to estimated travel expenses? In other words, per meeting stipends would be paid regardless of whether any travel is required?

Yes, the Board may take action to set compensation for Directors attending Board meetings, in lieu of, or in addition to being reimbursed for travel expenses. However, this will require a series of steps and determinations by your Board, and has consequences for potential future liabilities of directors.

First, the bylaws of Yosemite Valley Charter School provide, in Article VI, section 15 that directors serve without compensation and just get reimbursement for expenses. My understanding is that what's been paid historically is an estimate of travel costs which are not considered "compensation."

The Corporations Code allows director compensation, if permitted by the company's bylaws. Corp Code section 5151(c). So after the bylaws are amended to allow directors to be compensated, a board resolution would need to be adopted. Corp. Code section 5235(a). The resolution would set "reasonable compensation" (Gov. Code section 12586(g)). The amount set should be supported by referencing comparable organizations providing similar compensation for directors, just as is done for setting CEO compensation. There are many charter boards receiving some compensation, albeit

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a minority, but such data should be available. We would recommend citing a few examples to support the board's decision and to be able to respond to IRS or Attorney General querys in the future. The corporation's tax exemption can be lost for "excessive" compensation—though this is not very common.

Also, board members should be aware that the broader immunity afforded "volunteer" directors under Corporations Code section 5239 would not be available if they receive compensation. Instead, the normal "business judgement" rule will apply to potential claims against them.

We await your direction.

**GVM** 

#### YOSEMITE VALLEY CHARTER SCHOOL

#### **BOARD RESOLUTION – 2020 – 7**

I. Adoption of Yosemite Valley Charter School Approving the Requirement of a Master's Degree for Leadership Positions

WHEREAS, Yosemite Valley Charter School (the "School") is committed to providing a high-quality educational program is dependent upon the employment of certificated staff who are adequately prepared; and

WHEREAS, the School has the following leadership positions: Regional Coordinator, Assistant Director, and Executive Director;

NOW THEREFORE BE IT RESOLVED, the School hereby requires that all newly hired Regional Coordinators, Assistant Directors, and Principal's to possess an Administrative Services Credential; and

All Regional Coordinators, Assistant Directors, and Principal's hired before the 2020-2021 School Year will have the requirement of an Administrative Services Credential waived.

# SECRETARY'S CERTIFICATE

| Ι,   | , Secretar                               | ry of the Board of Directors of Yoser  | nite Valley Charter                             |
|--|--|--|---|
| School a California                          | nonprofit public bei                     | nefit corporation, County of   | , California, hereby                            |
| certify as follows:                          |  |  | -   |
| Board of Directors of , 2020                 | f Yosemite Valley<br>), at which meeting | correct copy of the resolutions duly according to the School which was duly and all of the members of the Board of Daniel and at such meeting such resolutions       | d regularly held on irectors had due notice and |
| ionowing voic.                               |  |  |   |
| AYES:  |  |  |   |
| NOES:  |  |  |   |
| ABSTAIN:                                     |  |  |   |
| ABSENT:                                      |  |  |   |
| record in my office; to adopted at such meet | the attached resolution and entered in s | ame with the original minutes of such<br>ion is a full, true, and correct copy of<br>such minutes; and such resolution has<br>its adoption, and the same is now in f | the original resolution not been amended,       |
| WITNESS n                                    | ny hand on                               | , 2020.  |   |
|  |  |  |   |
|  |  | Secretary of the Board of Di   | rectors of                                      |
|  |  | Yosemite Valley Charter S  |   |