

1781 East Fir Avenue, Suite 101, Fresno, CA 93720 Ph (559) 754-1442 | Fax (559) 335-4089

Regular Scheduled Board Meeting Yosemite Valley Charter School March 26, 2020 – 5:45 pm 1781 East Fir Avenue, #102 Fresno, CA 93720

Through Teleconference Join Zoom Meeting https://zoom.us/j/9854259770

Meeting ID: 985 425 9770

Dial by your location +1 669 900 6833 US (San Jose) Meeting ID: 985 425 9770

Find your local number: https://zoom.us/u/ai4RhhtNf

# **AGENDA**

- 1. Call to Order
- 2. Flag Salute
- 3. Approval of the Agenda
- 4. Public Comments
- 5. Principals Report
  - a. School Closure Updates
- Discussion and Potential Action on the February Board Meeting Minutes and March Special Board Meeting Minutes
- 7. Discussion and Potential Action on the February Financials
- 8. Discussion and Potential Action on the MOU with other Schools
- 9. Discussion and Potential Action on the Board Resolution: Establishment of Accounts at Wells Fargo



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- 10. Discussion and Potential Action on the Board Resolution: Affirming Board Positions
- 11. Discussion and Potential Action on the Payroll Details
- 12. Discussion and Potential Action on Historical Enrollment Data
- 13. Discussion and Potential Action on the Growth Projections and Enrollment Windows
- 14. Discussion and Potential Action on the Instructional Funds Depreciation Chart
- 15. Discussion and Potential Action on the 2020-2021 School Calendar
- 16. Discussion and Potential Action on the Teacher Employment Contract
- 17. Discussion and Potential Action on the Teacher Salary Schedule
- 18. Discussion and Potential Action on the Charter Impact Proposal
- Discussion and Potential Action on the Educational Vendor Policies and Procedures
- 20. Discussion and Potential Action on the Work Sample Policy
- 21. Discussion and Potential Action on the Lottery Policy
- 22. Discussion and Potential Action on the Emergency Procedures Handbook
- 23. Discussion and Potential Action on the Principal Evaluation
- 24. Discussion and Potential Action on the SELPA Representative
- 25. Board of Director's Requests
- 26. Announcement of Next Regular Scheduled Board Meeting
- 27. Adjournment

Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.



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Note: Yosemite Valley Charter School Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 951-290-3013 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).



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Regular Scheduled Board Meeting - Yosemite Valley Charter School February 20, 2020 – 5:00 pm 1781 East Fir Avenue, #102, Fresno, CA 93720

Attendance: Trina Short, Debbie de Alba, Jonna Durst, Larry Jarocki, Carla Moore

Absent: None

Also Present: Laurie Goodman, Steph Johnson, Mariah Jordan, Kimmi Buzzard-Teleconference

### Call to Order:

Larry Jarocki called the meeting to order at 5:44 pm.

# Flag Salute:

The Flag Salute was conducted.

# **Approval of the Agenda:**

Carla Moore motioned to approve the Agenda. Trina Short seconded. -Unanimous

# **Public Comments:**

None.

## **Principals Report:**

The Principal reported on:

- Student Achievement
- WASC Carla Moore and Dr. Larry Jarocki volunteered to attend the virtual March 8th WASC board meeting.
- Academic Decathlon

# **Discussion and Potential Action on the Board Meeting Minutes:**

Revision needed to remove Dr. Larry Jarocki's name on the Residency Policy

Trina Short motioned to approve the January Board Meeting Minutes with the listed change. Debbie de Alba seconded.



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# **Discussion and Potential Action on the Second Interim Report:**

Trina Short motioned to approve the Discussion and Potential Action on the Second Interim Report. Jonna Durst seconded.

-Unanimous

# **Discussion and Potential Action the Lottery Policy:**

The board would like clarification and revision on the Discussion and Potential Action on the Lottery Report. Add wording for children(s) of employed HST's to be granted enrollment. Open enrollment for Yosemite Valley will be delayed until April 1st in order to revise and bring this policy to the March board meeting.

Debbie de Alba motioned to table the Discussion and Potential Action on the Lottery Policy. Trina Short seconded.

-Unanimous

# Discussion and Potential Action on the Homeless Youth Policy:

Jonna Durst motioned to approve the Discussion and Potential Action on the Homeless Youth Policy. Debbie de Alba seconded.

-Unanimous.

### Discussion and Potential Action on the Educational Vendor Policies and Procedures:

Debbie de Alba motioned to approve the Discussion and Potential Action on the Educational Vendor Policies and Procedures. Jonna Durst seconded.

-Unanimous

# Discussion and Potential Action on the Comprehensive School Safety Plan:

Jonna Durst motioned to approve the Discussion and Potential Action on the Comprehensive School Safety Plan. Debbie de Alba seconded.

-Unanimous

# **Board of Director's Requests:**

- Chris Williams to send the board examples of growth.
- Kimmi Buzzard to pull enrollment historical data reports.
- Dr. Laurie and Steph to bring cost containment to the March board meeting.
- Rollover Funds



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• Revise Lottery Policy

# **Announcement of Next Regular Scheduled Board Meeting:**

The next regular scheduled board meeting is March 26, 2020 at 5:45 pm.

# **Adjournment:**

| Trina Short motioned to adjourn | the meeting at 7:03 pm | n. Carla Moore seconded |
|---------------------------------|------------------------|-------------------------|
| -Unanimous.                     | _                      |                         |

Prepared by: Bryanna Brossman

Noted by:

**Board Secretary** 



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Emergency Board Meeting - Yosemite Valley Charter School March 17, 2020 – 12:00 pm 1781 East Fir Avenue, #102, Fresno, CA 93720

Attendance: Trina Short, Debbie DeAlba, Jonna Durst, Larry Jarocki, Carla Moore-

Teleconference Absent: None

Also Present: Laurie Goodman, Steph Johnson, Mariah Jordan - Teleconference

## Call to Order:

Larry Jarocki called the meeting to order at 12:06 pm.

# Flag Salute:

The Flag Salute was conducted.

# Approval of the Agenda:

Carla Moore motioned to approve the Agenda. Jonna Durst seconded.

-Unanimous

# **Public Comments:**

None

# Discussion and Potential Action on the Board Resolution: School Closure:

Carla Moore motioned to approve the Agenda. Jonna Durst seconded.

-Unanimous

Closure will be reevaluated at each board meeting. The school is closed until further notice from the state

# **Adjournment:**

Carla Moore motioned to approve the Agenda. Debbie DeAlba seconded.

-Unanimous



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Prepared by: Bryanna Brossman

Noted by:

**Board Secretary** 



Monthly Financial Presentation – February 2020

# **YOSEMITE** - Highlights



Annual Projected Revenue: Reduced by 22K

Annual Project Expenses: Reduced by 3K

Annual Projected Surplus: \$2.52 MM

SB740 Requirements:

*In Compliance* ✓

| Cert.   | Class. |
|---------|--------|
| 41.9%   | 80.1%  |
| 410,316 | 17,695 |

Must exceed 40% / 80%

*In Compliance* ✓

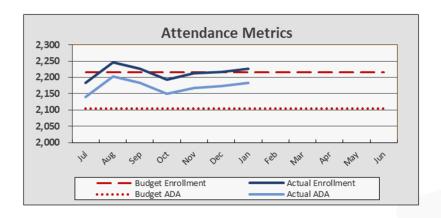
| Pupil:Teacher Ratio |                 |  |  |  |  |  |  |  |  |
|---------------------|-----------------|--|--|--|--|--|--|--|--|
| 23.14               | :1              |  |  |  |  |  |  |  |  |
| Must be equal t     | to or less than |  |  |  |  |  |  |  |  |
| 25:                 | .1              |  |  |  |  |  |  |  |  |



# **YOSEMITE** - Attendance



| Enrollment & Per Pupil Data |               |                 |               |  |  |  |  |  |  |  |
|-----------------------------|---------------|-----------------|---------------|--|--|--|--|--|--|--|
|                             | <u>Actual</u> | <u>Forecast</u> | <u>Budget</u> |  |  |  |  |  |  |  |
| Average Enrollment          | 2,215         | 2220            | 2215          |  |  |  |  |  |  |  |
| ADA                         | 2,171         | 2176            | 2104          |  |  |  |  |  |  |  |
| Attendance Rate             | 98.0%         | 98.0%           | 95.0%         |  |  |  |  |  |  |  |
| Unduplicated %              | 46.5%         | 46.5%           | 46.6%         |  |  |  |  |  |  |  |
| Revenue per ADA             |               | \$10,092        | \$10,017      |  |  |  |  |  |  |  |
| Expenses per ADA            |               | \$8,906         | \$8,520       |  |  |  |  |  |  |  |



- Forecasted Annual Daily Attendance (ADA) Unchanged
- Unduplicated Pupil % Unchanged



# **YOSEMITE** - Revenue



- Year-to-date federal revenue due to timing.
- Annual (+) variance due to higher forecasted ADA vs budget.

#### Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

**Total Revenue** 

| Year-to-Date |            |    |            |           |           |  |  |  |  |  |
|--------------|------------|----|------------|-----------|-----------|--|--|--|--|--|
|              | Actual     |    | Budget     | Fav/(Unf) |           |  |  |  |  |  |
|              |            |    |            |           |           |  |  |  |  |  |
| \$           | 9,268,785  | \$ | 9,533,516  | \$        | (264,732) |  |  |  |  |  |
|              | -          |    | -          |           | -         |  |  |  |  |  |
|              | 821,757    |    | 778,364    |           | 43,393    |  |  |  |  |  |
|              | 31,956     | _  | <u>-</u>   | _         | 31,956    |  |  |  |  |  |
| \$           | 10,122,497 | \$ | 10,311,880 | \$        | (189,383) |  |  |  |  |  |

| Annual/Full Year |            |    |            |           |         |  |  |  |  |  |  |
|------------------|------------|----|------------|-----------|---------|--|--|--|--|--|--|
|                  | Forecast   |    | Budget     | Fav/(Unf) |         |  |  |  |  |  |  |
|                  |            |    |            |           |         |  |  |  |  |  |  |
| \$               | 20,049,613 | \$ | 19,297,773 | \$        | 751,840 |  |  |  |  |  |  |
|                  | 222,272    |    | 222,272    |           | -       |  |  |  |  |  |  |
|                  | 1,652,739  |    | 1,557,346  |           | 95,393  |  |  |  |  |  |  |
|                  | 31,956     |    |            |           | 31,956  |  |  |  |  |  |  |
| \$               | 21,956,579 | \$ | 21,077,391 | \$        | 879,188 |  |  |  |  |  |  |







- Overall expenses are favorable year-to-date.
- Salary forecast based on payroll through 1/31 (No material adjustments between January and February)

# **Expenses**

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

**Total Expenses** 

|    | Year-to-Date |           |            |         |           |  |  |  |  |  |  |  |
|----|--------------|-----------|------------|---------|-----------|--|--|--|--|--|--|--|
|    | Actual       |           | Budget     | F       | Fav/(Unf) |  |  |  |  |  |  |  |
|    |              |           |            |         |           |  |  |  |  |  |  |  |
| \$ | 4,470,818    | \$        | 4,536,170  | \$      | 65,352    |  |  |  |  |  |  |  |
|    | 188,973      |           | 40,667     |         | (148,306) |  |  |  |  |  |  |  |
|    | 1,221,494    |           | 1,264,286  |         | 42,792    |  |  |  |  |  |  |  |
|    | 1,315,353    |           | 1,689,888  |         | 374,535   |  |  |  |  |  |  |  |
|    | 3,715,521    |           | 3,372,251  |         | (343,270) |  |  |  |  |  |  |  |
|    | 59,349       |           | 63,470     |         | 4,121     |  |  |  |  |  |  |  |
|    | 7,781        |           | 195,938    |         | 188,158   |  |  |  |  |  |  |  |
|    | 752,457      |           | 1,287,046  | 534,589 |           |  |  |  |  |  |  |  |
|    | -            |           | -          |         | -         |  |  |  |  |  |  |  |
| _  | 138,438      |           | 203,600    |         | 65,162    |  |  |  |  |  |  |  |
| \$ | 11,870,182   | <u>\$</u> | 12,653,315 | \$      | 783,133   |  |  |  |  |  |  |  |

|           |            | ۱nn       | ual/Full Year | •         |           |
|-----------|------------|-----------|---------------|-----------|-----------|
|           | Forecast   |           | Budget        | I         | Fav/(Unf) |
|           |            |           |               |           |           |
| \$        | 6,748,424  | \$        | 6,804,255     | \$        | 55,831    |
|           | 304,427    |           | 61,000        |           | (243,427) |
|           | 1,884,843  |           | 1,890,242     |           | 5,399     |
|           | 3,041,018  |           | 2,779,024     |           | (261,994) |
|           | 5,528,761  |           | 6,121,183     |           | 592,422   |
|           | 89,487     |           | 95,204        |           | 5,717     |
|           | 7,781      |           | 293,907       |           | 286,127   |
|           | 1,622,529  |           | 2,391,273     |           | 768,744   |
|           | -          |           | -             |           | -         |
|           | 205,916    |           | 271,400       |           | 65,484    |
| <u>\$</u> | 19,433,185 | <u>\$</u> | 20,707,489    | <u>\$</u> | 1,274,304 |



# **YOSEMITE** - Fund Balance



YTD (Deficit) due to timing of revenue.

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance
As a % of Annual Expenses

| Year-to-Date |             |           |             |           |         |  |  |  |  |
|--------------|-------------|-----------|-------------|-----------|---------|--|--|--|--|
|              | Actual      |           | Budget      | Fav/(Unf) |         |  |  |  |  |
| \$           | (1,747,685) | \$        | (2,341,435) | \$        | 593,750 |  |  |  |  |
|              | 348,273     | _         | 348,273     |           |         |  |  |  |  |
| <u>\$</u>    | (1,399,412) | <u>\$</u> | (1,993,162) |           |         |  |  |  |  |
|              | -7.2%       |           | -9.6%       |           |         |  |  |  |  |

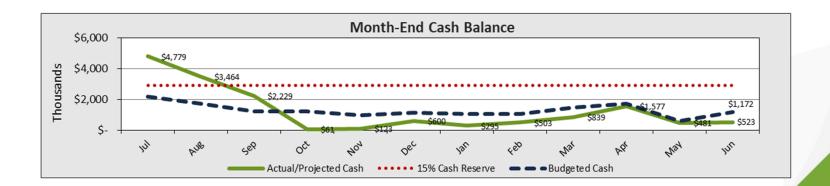
| Annual/Full Year |           |    |         |              |  |  |  |  |  |  |
|------------------|-----------|----|---------|--------------|--|--|--|--|--|--|
|                  | Forecast  |    | Budget  | Fav/(Unf)    |  |  |  |  |  |  |
| \$               | 2,523,394 | \$ | 369,902 | \$ 2,153,492 |  |  |  |  |  |  |
| l                | 348,273   | _  | 348,273 |              |  |  |  |  |  |  |
| <u>\$</u>        | 2,871,667 | \$ | 718,175 |              |  |  |  |  |  |  |
|                  | 14.8%     |    | 3.5%    |              |  |  |  |  |  |  |



# YOSEMITE - Cash Balance



- Cash balance remains positive at year end
- Cash declines near year end as RAN repayments are made in May, June and July 2020.
- Payback from schools and District Office included in projection





# YOSEMITE - Compliance Reporting

| Area      | Due Date | Description   | Completed By   | Board Must Approve | Signature<br>Required 💌 |
|-----------|----------|---|--|--------------------|-------------------------|
| FINANCE   | Mar-15   | 2nd Interim Financial Report - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report is due December 15 for the period ending October 31. The second is due March 15 for the period ending January 31   | Charter Impact   | Yes                | Yes                     |
| DATA      | Mar-20   | CALPADS - Fall 2 amendment deadline - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 2 data within CALPADS, which can impact a number of things, including LCFF funding, student course enrollments, staff assignments and English learner education services.               | Charter Impact<br>submits with data<br>provided by<br>Yosemite | No                 | No                      |
| FINANCE   | Mar-25   | E-Rate FCC Form 471 Due date (FY2020) - To apply for program discounts, applicants file an FCC Form 471 in EPC to provide USAC with information about the services they are requesting and the discount(s) for which they are eligible. The FCC Form 471 must be certified by March 25, 2020.   | Yosemite   | No                 | No                      |
| FINANCE   | Apr-01   | Audit Firm Selection - In accordance with Education Code (EC) Section 41020, the governing board of each school shall provide for an audit of the books and accounts of the school. In the event the governing board of a school has not provided for an audit, by selecting an audit firm, by April 1, the County Office of Education, having jurisdiction over the school, shall provide for the audit.   | Yosemite with<br>Charter Impact<br>support                     | Yes                | No                      |
| FINANCE   | Apr-01   | File a Form 700 - Statement of Economic Interests (SEI): The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 2 deadline. | Yosemite with<br>Charter Impact<br>support                     | Yes                | Yes                     |
| DATA TEAM | Apr-30   | Period 2 (P2) Attendance Report - P2 ADA is total ADA from the beginning of the school year through the last school month ending on or before April 15.   | Charter Impact<br>submits with data<br>provided by<br>Yosemite | No                 | Yes                     |



# **YOSEMITE** - Appendix



- Monthly Cash Flow / Forecast 19-20
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Due (To)/From All Inspire School Locations
- AP Aging



#### Monthly Cash Flow/Forecast FY19-20

Revised 3/20/20

 $\Delta D \Delta = 2175.60$ Year-End Annual Original Favorable / Jul-19 Sep-19 Oct-19 Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20 Aug-19 Nov-19 Accruals Forecast **Budget Total** (Unfav.) ADA = 2104.25 Revenues State Aid - Revenue Limit 8011 LCFF State Aid 19,063,343 814,900 814.900 1.466.820 1.466.820 1.466.820 1.466.820 1,466,820 2,014,244 2,014,244 2,014,244 2.014.244 2.042.467 18.317.656 745,687 8012 Education Protection Account 93.588 93.588 138.096 109.848 435.120 420.850 14.270 8019 State Aid - Prior Year (51) (3.822) (3.822)(3,822)(3.822) (3,822) (19.161 (19, 161)117,760 62,030 62,030 62,030 62,030 204,432 570,312 559,268 11,044 8096 In Lieu of Property Taxes 814,900 814,900 1,678,168 1,466,820 1,466,820 1,560,408 1,466,820 2,072,452 2,210,548 2,072,452 2,072,452 2,352,925 20,049,613 19,297,773 751,840 (51)Federal Revenue 8181 Special Education - Entitlement 112,500 56,250 53,522 222.272 222.272 112.500 56.250 53.522 222.272 222.272 Other State Revenue 8311 State Special Education 48,956 48,956 352,484 205,396 117,275 117,275 117,275 118,800 1,126,417 1,089,475 36,941 8550 Mandated Cost 38,604 38.604 38.604 0 8560 State Lottery 295 389 96,864 58,097 450,349 429.267 21,082 8598 Prior Year Revenue 3,052 3,077 3,077 352,484 52.008 48.981 38.604 329,681 205.396 214.139 117.275 117.275 176,897 1,652,739 1,557,346 95,393 Other Local Revenue 8660 Interest Revenue 100 985 444 1,710 3.239 3,239 28,580 8699 School Fundraising 136 28,716 28,716 28 680 1 121 444 1,710 31,956 31,956 2,245,977 51,956 892,561 1,678,168 1,467,941 1,505,868 1,912,892 1,798,211 2,390,348 2,424,686 2,189,727 2,583,343 21,956,579 21,077,391 879,188 **Total Revenue** 814 900 Expenses **Certificated Salaries** 1100 Teachers' Salaries 340,126 404,462 423,937 435,546 480,766 440,219 431,109 433,100 431,109 431,109 431,109 431,109 5,113,705 5,247,750 134,045 16,083 32,869 65,358 71,852 74,147 74,558 75,647 74,684 75,444 75,444 75,444 75,444 786,976 1,154,505 367,529 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 33.724 36.222 38.720 42.833 39.329 46.328 31.612 31.262 31.612 31.612 31.612 31.612 426,479 (426, 479) 1300 Administrators' Salaries 42,583 31,617 34,369 23,417 (13, 267)75,194 24,467 23,790 24,467 24,467 24,467 24,467 340,037 402,000 61,963 1900 Other Certificated Salaries 6,769 6,769 6,769 6,769 6,769 6,769 6,769 6,769 6,769 6,769 6,769 6,769 81,227 (81,227)439.286 511.939 569.153 580.417 587.745 643.068 569.605 569.606 569.401 569.401 569,401 569.401 6,748,424 6.804.255 55,831 **Classified Salaries** 2100 Instructional Salaries 4,072 6,330 11,032 16,340 15,592 15,663 18,841 14,307 16,341 16,341 16,341 16,341 167,542 61,000 (106,542)2200 Support Salaries 7,082 6,785 9.090 15.028 11.995 11.989 12,522 12.304 12.522 12 522 12.522 12.522 136,885 (136.885) 27,587 11,154 13.115 20,122 31,368 27,652 31,363 26,611 28,863 28,863 28,863 28.863 304,427 61,000 (243,427) Benefits 3101 STRS 72,877 85,671 95,304 97,582 (5,842)106,212 98,514 95,439 98.585 98,585 98,585 98.585 1,040,099 1,136,311 96,212 3301 OASD 841 853 1.450 1.918 1.682 1.676 2.094 1.611 2.036 2.036 2.036 2.036 20.270 3,782 (16,488)6 298 7,395 8 233 8,557 8 400 9 561 8 389 8,318 8 830 8 830 8,830 8 830 100,471 99 546 (925) 3311 Medicare (17,360)71,695 53,486 59,539 39,946 77,935 54,266 51,270 44.583 44,583 44,583 44.583 569,110 505,000 (64,110)3401 Health and Welfare 4.683 3.459 18.654 7.079 268 1.045 19.473 5.844 5.243 2.622 2.622 2.622 73.612 49,490 (24 122) 3501 State Unemployment 8,526 8,526 3601 Workers' Compensation 9.998 6.859 4.999 7.263 6,867 5.338 4 999 8.526 8.526 80.426 96 114 15.687 3901 Other Benefits 855 855 (855) 67,340 179,071 184,840 179,673 51,717 203,295 188,075 167,482 167,804 165,182 165,182 165,182 1,884,843 1,890,242 5,399 **Books and Supplies** 4302 School Supplies 130,763 130,884 160,389 234,730 181,062 126,170 152,437 125,647 200,239 190,592 138,626 104,177 160,115 2,035,833 1,766,871 (268,962)1,053 3,580 9,042 4305 Software 8,531 375 8,829 83 22,604 8,905 9,042 9,042 9,042 90,125 495,530 405,405 4310 Office Expense 3,155 2,254 2,656 2,656 2,656 2,656 160 111 863 2,329 744 1,359 21,600 26,905 5,305 4311 Business Meals 37 500 (133)551 551 551 551 2,610 422 (2,188)4400 Noncapitalized Equipment 7,891 40 222,734 212,003 154,199 115,880 178,102 890,851 337,021 (553,830)131,975 134,612 169,783 238,760 200,112 126,997 176,267 136,846 435,222 414,844 305,074 232,307 338,218 3,041,018 2,779,024 (261,994)Subagreement Services 5102 Special Education 14,400 12,900 67,155 34,679 117,601 105,382 148,091 49,171 103,536 103,536 103,536 103,536 963.524 953.834 (9,690)2,259,531 5106 Other Educational Consultants 76,275 65,218 161,271 282,903 160,413 240,043 291,459 268,167 180,066 171,391 124,660 93,682 143,984 2,743,449 483,917 504,251 5107 Instructional Services 5,975 108.211 206,146 206,146 205,641 206,146 177,875 173,078 170,746 170,746 170,746 2,305,705 2,423,900 118,194 143,984 5,528,761 96 651 186 330 732.677 523.728 484 160 551.066 645.696 495.213 456.680 445.672 398 941 367.963 6,121,183 592,422 Operations and Housekeeping 5201 Auto and Travel (1,205)1,453 1,270 1,289 872 424 55 2,202 2,605 2,605 2.605 2,605 16.781 33,946 17,165 5300 Dues & Memberships 1.070 454 155 155 155 155 2.142 1.963 (179) 5400 Insurance 11.873 5.937 6.179 5 937 4 999 5,937 10.578 4.775 4,775 4,775 4.775 70.539 49.946 (20,593)5901 Postage and Shipping 26 26 5,619 5,593 (1,205) 14,396 7,232 7,468 6,809 5,423 6,446 12,779 7,535 7,535 7,535 7,535 89,487 95,204 5,717



# Monthly Cash Flow/Forecast FY19-20 Revised 3/20/20

CHARTER IMPACT

| ADA = 2175.60   | Jul-19      | Aug-19      | Sep-19      | Oct-19      | Nov-19      | Dec-19      | Jan-20         | Feb-20    | Mar-20    | Apr-20    | May-20      | Jun-20      | Year-End<br>Accruals | Annual<br>Forecast | Original<br>Budget Total | Favorable /<br>(Unfav.) |
|---|-------------|-------------|-------------|-------------|-------------|-------------|----------------|-----------|-----------|-----------|-------------|-------------|----------------------|--------------------|--------------------------|-------------------------|
| Facilities, Repairs and Other Leases                                  |             |             |             |             |             |             |                |           |           |           |             |             |                      |                    |                          | 1                       |
| 5601 Rent   | 25,674      | 16,996      | 24,744      | (101,765)   | 34,351      |             |                |           | -         | -         | -           | -           | -                    | 0                  | 230,220                  | 230,220                 |
| 5602 Additional Rent  | -           | -           | -           | 1,000       | -           | -           | -              | -         | -         | -         | -           | -           | -                    | 1,000              | 63,688                   | 62,688                  |
| 5604 Other Leases   | -           | -           | -           | -           | 1,025       | 2,182       | 2,375          | 1,199     | -         | -         | -           | -           | -                    | 6,781              |                          | (6,781)                 |
|   | 25,674      | 16,996      | 24,744      | (100,765)   | 35,376      | 2,182       | 2,375          | 1,199     | -         | -         | -           | -           | -                    | 7,781              | 293,907                  | 286,127                 |
| Professional/Consulting Services                                      |             |             |             |             |             |             |                |           |           |           |             |             |                      |                    | 46-                      | (262)                   |
| 5801 IT   | -           | -           | -           | 663         | -           | -           | - 100          | -         | -         | -         | -           | -           | -                    | 663                | 401                      | (262)                   |
| 5802 Audit & Taxes<br>5803 Legal                                      | 19,618      | 390         | 1,903       | 588         | 3,312       |             | 5,400<br>3,118 | -         | 4,633     | 4,633     | 4,633       | 4,633       | -                    | 5,400<br>47,460    | 9,162<br>53,768          | 3,762<br>6,308          |
| 5804 Professional Development   | 2,819       | 37,272      | 1,503       | 300         | (8,618)     | 294         | 3,110          |           | 1,893     | 1,893     | 1,893       | 1,893       |                      | 39,338             | 112,929                  | 73,591                  |
| 5805 General Consulting   | 87,039      | (26,960)    | (5,098)     | 1,900       | 1,296       | 1,250       | (329)          | 2,733     | 1,224     | 1,224     | 1,224       | 1,224       |                      | 66,727             | 77,540                   | 10,812                  |
| 5806 Special Activities/Field Trips                                   | 21,164      | 22,645      | 41,872      | 18,978      | 6.845       | 1,947       | 3,502          | 2,596     | 6,503     | 6,189     | 4,502       | 3,383       | 5,200                | 145,326            | 781,741                  | 636,416                 |
| 5807 Bank Charges   | ,           | ,           | -           |             | 15          | 193         | 203            | 121       | 78        | 78        | 78          | 78          | -                    | 846                | 1,949                    | 1,103                   |
| 5808 Printing   | -           | -           | _           | -           | -           | -           | -              | _         | -         | -         | -           | -           | -                    | _                  | 1,180                    | 1,180                   |
| 5809 Other taxes and fees   | 495         | 872         | -           | 535         | 594         | 1,027       | (2,011)        | 512       | 868       | 868       | 868         | 868         | -                    | 5,496              | 21,793                   | 16,297                  |
| 5811 Management Fee   | 1,818       | 32,934      | 153,973     | 62,740      | 62,740      | 62,740      | 62,740         | 54,026    | 52,544    | 51,827    | 51,827      | 51,827      | -                    | 701,736            | 737,709                  | 35,972                  |
| 5812 District Oversight Fee   | -           | -           | -           | -           | -           | -           | -              | -         | -         | -         | -           | -           | 601,488              | 601,488            | 578,933                  | (22,555)                |
| 5815 Public Relations/Recruitment                                     | 8,300       | -           | -           | -           | -           | -           | (250)          | -         | -         | -         | -           | -           | -                    | 8,050              | 14,168                   | 6,118                   |
|   | 141,254     | 67,153      | 192,650     | 85,403      | 66,185      | 67,451      | 72,373         | 59,988    | 67,742    | 66,712    | 65,024      | 63,906      | 606,688              | 1,622,529          | 2,391,273                | 768,744                 |
| Interest  |             |             |             |             |             |             |                |           |           |           |             |             |                      |                    |                          |                         |
| 7438 Interest Expense   | 16,789      | 16,789      | 16,789      | 18,995      | 17,249      | 17,584      | 17,134         | 17,111    | 17,111    | 16,789    | 16,789      | 16,789      | -                    | 205,916            | 271,400                  | 65,484                  |
|   | 16,789      | 16,789      | 16,789      | 18,995      | 17,249      | 17,584      | 17,134         | 17,111    | 17,111    | 16,789    | 16,789      | 16,789      | -                    | 205,916            | 271,400                  | 65,484                  |
| Total Expenses  | 928,916     | 1,140,402   | 1,917,990   | 1,565,046   | 1,476,939   | 1,644,718   | 1,709,334      | 1,486,836 | 1,750,358 | 1,714,999 | 1,556,810   | 1,451,946   | 1,088,890            | 19,433,185         | 20,707,489               | 1,274,304               |
| Total Expenses  | 320,310     | 1,140,402   | 1,317,330   | 1,303,040   | 1,470,333   | 1,044,710   | 1,703,334      | 1,400,030 | 1,730,330 | 1,714,555 | 1,550,010   | 1,431,540   | 1,000,030            | 13,433,103         | 20,707,403               | 1,2,4,304               |
| Monthly Surplus (Deficit)   | (876,960)   | (247,841)   | (1,103,090) | 113,122     | (8,997)     | (138,850)   | 203,558        | 311,375   | 639,990   | 709,687   | 632,917     | 794,031     | 1,494,454            | 2,523,393          | 369,901                  | 2,153,492               |
| Cash Flow Adjustments   |             |             |             |             |             |             |                |           |           |           |             |             |                      | 13%                |                          |                         |
| Monthly Surplus (Deficit)   | (876,960)   | (247,841)   | (1,103,090) | 113,122     | (8,997)     | (138,850)   | 203,558        | 311,375   | 639,990   | 709,687   | 632,917     | 794,031     | 1,494,454            | 2,523,393          | Cert.                    | Class.                  |
| Cash flows from operating activities                                  |             |             |             |             |             |             |                |           |           |           |             |             |                      |                    | 41.9%                    | 80.1%                   |
| Depreciation/Amortization   | -           | -           | -           | -           | -           | -           | -              | -         | -         | -         | -           | -           | -                    | -                  | 410,316                  | 17,695                  |
| Public Funding Receivables  | 2,633,752   | 283,174     | (814,900)   | (717,901)   | 1,623,106   | -           | -              |           | 150,852   | -         | -           | -           | (2,583,343)          | 574,740            |                          |                         |
| Grants and Contributions Rec.   | -           | -           | -           | -           | -           | -           | 108,156        | -         | -         | -         | -           | -           | -                    | 108,156            |                          |                         |
| Due To/From Related Parties   | 427,195     | (1,374,224) | 743,831     | (1,623,252) | (245,568)   | 1,049,528   | (448,580)      | 32,034    | (472,219) | 11,948    | 14,319      | 991,116     | -                    | (893,871)          |                          |                         |
| Prepaid Expenses  | (3,470)     | (20,942)    | 930         | (13,551)    | 41,085      | (2,006,554) | 339,005        | (107,707) |           | -         | -           | -           | -                    | (1,771,204)        |                          |                         |
| Other Assets  |             |             |             | -           |             |             |                | -         | -         | -         | -           | -           |                      |                    |                          |                         |
| Accounts Payable  | (485,883)   | 40,225      | 47,218      | (17,052)    | 21,263      | (115,266)   | 206,582        | (15,504)  | -         | -         | -           | -           | 1,088,890            | 770,472            |                          | cher Ratio              |
| Accrued Expenses  | 224,155     | (12,260)    | (126,079)   | (460,588)   | (1,343,796) | 1,692,348   | (710,183)      | (7,374)   | -         | -         | (67,155)    | (67,155)    | -                    | (878,086)          | 23.14                    | :1                      |
| Other Liabilities   | -           | -           | -           | -           | -           | -           | -              | -         | -         | -         | -           | -           | -                    | -                  |                          |                         |
| Cash flows from investing activities<br>Purchases of Prop. And Equip. |             |             | _           |             |             | _           | _              | _         |           |           | _           | _           |                      |                    |                          |                         |
| Notes Receivable  | _           | _           | _           | _           | _           | _           | _              | _         | _         | _         | _           | -           | _                    | _                  |                          |                         |
| Cash flows from financing activities                                  |             |             |             |             |             |             |                |           |           |           |             |             |                      |                    |                          |                         |
| Proceeds from Factoring   | -           | -           | -           | -           | -           | -           | -              | -         | -         | -         | -           | -           | -                    | -                  |                          |                         |
| Payments on Factoring   | -           | -           | -           | -           | -           | -           | -              | -         | -         | -         | -           | -           | -                    | -                  |                          |                         |
| Proceeds from Debt  | 4,521,311   | 16,789      | 16,789      | 571,789     | 16,789      | 16,789      | 16,789         | 16,789    | 16,789    | 16,789    | 16,789      | 16,789      | -                    | 5,260,988          |                          |                         |
| Payments on Debt  | (1,822,284) | -           | -           | (20,833)    | (41,666)    | (20,833)    | (20,833)       | (20,833)  | -         | -         | (1,692,759) | (1,692,759) | -                    | (5,332,800)        |                          |                         |
| Total Change in Cash  | 4,617,816   | (1,315,079) | (1,235,302) | (2,168,266) | 62,215      | 477,161     | (305,506)      | 208,780   | 335,412   | 738,424   | (1,095,889) | 42,021      |                      |                    |                          |                         |
| Cash, Beginning of Month  | 161,616     | 4,779,432   | 3,464,353   | 2,229,051   | 60,785      | 123,000     | 600,161        | 294,655   | 503,435   | 838,847   | 1,577,272   | 481,383     | •                    |                    |                          |                         |
| Cash, End of Month  | 4,779,432   | 3,464,353   | 2,229,051   | 60,785      | 123,000     | 600,161     | 294,655        | 503,435   | 838,847   | 1,577,272 | 481,383     | 523,404     |                      |                    |                          |                         |
| •   |             |             |             |             |             |             |                |           | , .       |           | ,           |             | t .                  |                    |                          |                         |

|   | <b>Current Period</b> | Current              | Current                  | Current Year            |                         | YTD Budget            |                           |
|---|-----------------------|----------------------|--------------------------|-------------------------|-------------------------|-----------------------|---------------------------|
|   | Actual                | Period               | Period                   | Actual                  | YTD Budget              | Variance              | Total Budget              |
| Revenues  |                       | Budget               | Variance                 |                         |                         |                       |                           |
| State Aid - Revenue Limit                                 |                       |                      |                          |                         |                         |                       |                           |
| LCFF State Aid  | \$ 1,466,820          | \$1,467,419          | \$ (599)                 | \$ 8,963,900            | \$ 8,967,560            | \$ (3,660)            | \$ 18,317,656             |
| Education Protection Account                              | -                     | -                    | -                        | 187,176                 | 187,176                 | -                     | 420,850                   |
| State Aid - Prior Year                                    | -                     | _                    | _                        | (51)                    |                         | (51)                  | -                         |
| In Lieu of Property Taxes                                 | -                     | 90,244               | (90,244)                 | 117,760                 | 378,780                 | (261,020)             | 559,268                   |
| Total State Aid - Revenue Limit                           | 1,466,820             | 1,557,663            | (90,843)                 | 9,268,785               | 9,533,516               | (264,732)             | 19,297,773                |
| Federal Revenue   |                       |                      | , , ,                    |                         |                         | , ,                   |                           |
| Special Education - Entitlement                           | -                     | -                    | -                        | -                       | -                       | -                     | 222,272                   |
| Total Federal Revenue                                     | -                     | -                    |                          |                         | -                       |                       | 222,272                   |
| Other State Revenue                                       |                       |                      |                          |                         |                         |                       |                           |
| State Special Education                                   | -                     | 111,294              | (111,294)                | 450,396                 | 644,301                 | (193,905)             | 1,089,475                 |
| Mandated Cost   | -                     | -                    | -                        | 38,604                  | 38,604                  | 0                     | 38,604                    |
| State Lottery   | 295,389               | -                    | 295,389                  | 295,389                 | 95,460                  | 199,929               | 429,267                   |
| Prior Year Revenue  | -                     | -                    | -                        | 3,077                   | -                       | 3,077                 | -                         |
| Other State Revenue                                       | 34,292                | -                    | 34,292                   | 34,292                  | -                       | 34,292                | -                         |
| Total Other State Revenue                                 | 329,681               | 111,294              | 218,387                  | 821,757                 | 778,364                 | 43,393                | 1,557,346                 |
| Other Local Revenue                                       |                       |                      |                          |                         |                         |                       | -                         |
| Interest Revenue  | 1,710                 | -                    | 1,710                    | 3,239                   | -                       | 3,239                 | -                         |
| School Fundraising  |                       | -                    |                          | 28,716                  |                         | 28,716                | -                         |
| Total Other Local Revenue                                 | 1,710                 | -                    | 1,710                    | 31,956                  | -                       | 31,956                | -                         |
| Total Revenues  | \$ 1,798,211          | \$1,668,956          | \$ 129,254               | \$ 10,122,497           | \$ 10,311,880           | \$ (189,383)          | \$ 21,077,391             |
|   |                       |                      |                          |                         |                         |                       |                           |
| Expenses Contificated Coloring                            |                       |                      |                          |                         |                         |                       |                           |
| Certificated Salaries                                     | \$ 433,100            | ć 427.242            | ć 4.242                  | ć 2.200.207             | ć 2.400 F00             | ć 100.333             | ć F 247 7F0               |
| Teachers' Salaries<br>Teachers' Extra Duty/Stipends       | \$ 433,100<br>74,684  | \$ 437,313<br>96,209 | \$ 4,212<br>21,524       | \$ 3,389,267<br>485,199 | \$ 3,498,500<br>769,670 | \$ 109,233<br>284,471 | \$ 5,247,750<br>1,154,505 |
| Pupil Support Salaries                                    | 31,262                | 90,209               | (31,262)                 | 300,030                 | 769,670                 | (300,030)             | 1,154,505                 |
| Administrators' Salaries                                  | 23,790                | 33,500               | 9,710                    | 242,171                 | 268,000                 | 25,829                | 402,000                   |
| Other Certificated Salaries                               | 6,769                 | 33,300               | (6,769)                  | 54,151                  | 208,000                 | (54,151)              | 402,000                   |
| Total Certificated Salaries                               | 569,606               | 567,021              | (2,585)                  | 4,470,818               | 4,536,170               | 65,352                | 6,804,255                 |
| Classified Salaries                                       | 303,000               | 307,021              | (2,303)                  | 4,470,010               | 4,550,170               | 03,332                | 0,004,233                 |
| Instructional Salaries                                    | 14,307                | 5,083                | (9,224)                  | 102,177                 | 40,667                  | (61,511)              | 61,000                    |
| Support Salaries  | 12,304                | -                    | (12,304)                 | 86,795                  | -                       | (86,795)              | -                         |
| Total Classified Salaries                                 | 26,611                | 5,083                | (21,528)                 | 188,973                 | 40,667                  | (148,306)             | 61,000                    |
| Benefits  | •                     | ·                    | , , ,                    | ,                       | •                       | , , ,                 | ,                         |
| State Teachers' Retirement System, certificated positions | 95,439                | 94,693               | (746)                    | 645,758                 | 757,540                 | 111,783               | 1,136,311                 |
| OASDI/Medicare/Alternative, certificated positions        | 1,611                 | 315                  | (1,296)                  | 12,126                  | 2,521                   | (9,605)               | 3,782                     |
| Medicare/Alternative, certificated positions              | 8,318                 | 8,296                | (23)                     | 65,150                  | 66,364                  | 1,214                 | 99,546                    |
| Health and Welfare Benefits, certificated positions       | 51,270                | 42,083               | (9,187)                  | 390,777                 | 336,667                 | (54,110)              | 505,000                   |
| State Unemployment Insurance, certificated positions      | 5,844                 | 9,898                | 4,054                    | 60,505                  | 37,118                  | (23,387)              | 49,490                    |
| Workers' Compensation Insurance, certificated positions   | 4,999                 | 8,009                | 3,010                    | 46,323                  | 64,076                  | 17,752                | 96,114                    |
| Other Benefits, certificated positions                    |                       | -                    |                          | 855                     | -                       | (855)                 | -                         |
| Total Benefits  | 167,482               | 163,294              | (4,188)                  | 1,221,494               | 1,264,286               | 42,792                | 1,890,242                 |
| Books & Supplies  |                       |                      |                          |                         |                         |                       |                           |
| Textbooks and Core Materials                              | -                     | -                    | -                        | -                       | 18,263                  | 18,263                | 18,263                    |
| Books and Reference Materials                             | -                     | -                    | -                        | -                       | 134,013                 | 134,013               | 134,013                   |
| School Supplies   | 125,647               | 137,859              | 12,212                   | 1,242,083               | 998,570                 | (243,513)             | 1,766,871                 |
| Software  | 8,905                 | 41,294               | 32,389                   | 53,958                  | 330,353                 | 276,395               | 495,530                   |
| Office Expense  | 2,254                 | 2,242                | (12)                     | 10,976                  | 17,936                  | 6,961                 | 26,905                    |
| Business Meals  | -                     | 35                   | 35                       | 404                     | 281                     | (123)                 | 422                       |
| Noncapitalized Equipment                                  | 40                    | 26,296               | 26,256                   | 7,931                   | 190,472                 | 182,540               | 337,021                   |
| Total Books & Supplies                                    | 136,846               | 207,726              | 70,880                   | 1,315,353               | 1,689,888               | 374,535               | 2,779,024                 |
| Subagreement Services                                     | 40 474                | 70.400               | 20.245                   | F40 300                 | 635,000                 | 96 500                | 052.024                   |
| Special Education   | 49,171                | 79,486               | 30,315                   | 549,380                 | 635,890                 | 86,509                | 953,834                   |
| Other Educational Consultants Instructional Services      | 268,167<br>177 975    | 214,056              | (54,112)                 | 1,545,750               | 1,550,495               | 4,745<br>(424 524)    | 2,743,449                 |
| Total Subagreement Services                               | 177,875<br>495,213    | 191,930<br>485,472   | <u>14,055</u><br>(9,741) | 1,620,391<br>3,715,521  | 1,185,866<br>3,372,251  | (434,524)             | 2,423,900<br>6,121,183    |
| i otai oubagi eement oei vices                            | 453,213               | +03,472              | (3,/41)                  | 3,713,321               | 3,372,231               | (343,270)             | 0,121,103                 |

**Budget vs Actual** 

For the period ended February 29, 2020

|  | Current Period<br>Actual | Current<br>Period<br>Budget | Current<br>Period<br>Variance | Current Year<br>Actual | YTD Budget    | YTD Budget<br>Variance | Total Budget  |
|--|--------------------------|-----------------------------|-------------------------------|------------------------|---------------|------------------------|---------------|
| Operations & Housekeeping                |                          |                             |                               |                        |               |                        |               |
| Auto and Travel                          | 2,202                    | 2,829                       | 627                           | 6,360                  | 22,630        | 16,270                 | 33,946        |
| Dues & Memberships                       | -                        | 164                         | 164                           | 1,524                  | 1,309         | (215)                  | 1,963         |
| Insurance                                | 10,578                   | 4,162                       | (6,415)                       | 51,439                 | 33,297        | (18,142)               | 49,946        |
| Janitorial Services                      | -                        | 47                          | 47                            | -                      | 375           | 375                    | 562           |
| Communications                           | -                        | 264                         | 264                           | -                      | 2,113         | 2,113                  | 3,169         |
| Postage and Shipping                     | -                        | 468                         | 468                           | 26                     | 3,746         | 3,720                  | 5,619         |
| Total Operations & Housekeeping          | 12,779                   | 7,934                       | (4,846)                       | 59,349                 | 63,470        | 4,121                  | 95,204        |
| Facilities, Repairs & Other Leases       |                          |                             |                               |                        |               |                        |               |
| Rent                                     | -                        | 19,185                      | 19,185                        | -                      | 153,480       | 153,480                | 230,220       |
| Additional Rent                          | -                        | 5,307                       | 5,307                         | 1,000                  | 42,458        | 41,458                 | 63,688        |
| Other Leases                             | 1,199                    | -                           | (1,199)                       | 6,781                  | -             | (6,781)                | -             |
| Total Facilities, Repairs & Other Leases | 1,199                    | 24,492                      | 23,294                        | 7,781                  | 195,938       | 188,158                | 293,907       |
| Professional/Consulting Services         |                          |                             |                               |                        |               |                        |               |
| IT                                       | -                        | 33                          | 33                            | 663                    | 267           | (395)                  | 401           |
| Audit & Taxes                            | -                        | -                           | -                             | 5,400                  | 9,162         | 3,762                  | 9,162         |
| Legal                                    | -                        | 4,481                       | 4,481                         | 28,929                 | 35,845        | 6,916                  | 53,768        |
| Professional Development                 | -                        | 9,411                       | 9,411                         | 31,767                 | 75,286        | 43,519                 | 112,929       |
| General Consulting                       | 2,733                    | 6,462                       | 3,729                         | 61,831                 | 51,693        | (10,138)               | 77,540        |
| Special Activities/Field Trips           | 2,596                    | 60,995                      | 58,399                        | 119,549                | 441,811       | 322,262                | 781,741       |
| Bank Charges                             | 121                      | 162                         | 41                            | 532                    | 1,299         | 767                    | 1,949         |
| Printing                                 | -                        | 98                          | 98                            | -                      | 787           | 787                    | 1,180         |
| Other Taxes and Fees                     | 512                      | 1,816                       | 1,304                         | 2,025                  | 14,529        | 12,503                 | 21,793        |
| Management Fee                           | 54,026                   | 58,413                      | 4,387                         | 493,711                | 360,916       | (132,795)              | 737,709       |
| District Oversight Fee                   | -                        | 46,730                      | 46,730                        | -                      | 286,005       | 286,005                | 578,933       |
| Public Relations/Recruitment             |                          | 1,181                       | 1,181                         | 8,050                  | 9,446         | 1,396                  | 14,168        |
| Total Professional/Consulting Services   | 59,988                   | 189,782                     | 129,794                       | 752,457                | 1,287,046     | 534,589                | 2,391,273     |
| Interest                                 |                          |                             |                               |                        |               |                        |               |
| Interest Expense                         | 17,111                   | 16,950                      | (161)                         | 138,438                | 203,600       | 65,162                 | 271,400       |
| Total Interest                           | 17,111                   | 16,950                      | (161)                         | 138,438                | 203,600       | 65,162                 | 271,400       |
| Total Expenses                           | \$ 1,486,836             | \$1,667,755                 | \$ 180,919                    | \$ 11,870,182          | \$ 12,653,315 | \$ 783,133             | \$ 20,707,489 |
| Change in Net Assets                     | 311,375                  | 1,201                       | 310,174                       | (1,747,685)            | (2,341,435)   | 593,750                | 369,901       |
| Net Assets, Beginning of Period          | (1,710,787)              |                             |                               | 348,273                |               |                        |               |
| Net Assets, End of Period                | \$ (1,399,412)           |                             |                               | \$ (1,399,412)         |               |                        |               |

# Statement of Financial Position

|                                       | Current<br>Balance | Be | ginning Year<br>Balance | Y  | TD Change   | YTD % Change |
|---------------------------------------|--------------------|----|-------------------------|----|-------------|--------------|
| Assets                                |                    |    |                         |    |             |              |
| Current Assets                        |                    |    |                         |    |             |              |
| Cash & Cash Equivalents               | \$<br>503,419      | \$ | 161,616                 | \$ | 341,803     | 211%         |
| Accounts Receivable                   | 150,852            |    | 3,217,834               |    | (3,066,981) | -95%         |
| Public Funding Receivable             | -                  |    | 48,406                  |    | (48,406)    | -100%        |
| Due To/From Related Parties           | 1,698,938          |    | 259,904                 |    | 1,439,034   | 554%         |
| Prepaid Expenses                      | 1,804,567          |    | 30,557                  |    | 1,774,010   | 5806%        |
| Total Current Assets                  | 4,157,776          |    | 3,718,316               |    | 439,460     | 12%          |
| Long-Term Assets                      |                    |    |                         |    |             |              |
| Deposits                              | 26,637             |    | 26,637                  |    | -           | 0%           |
| Total Long Term Assets                | 26,637             |    | 26,637                  |    | -           | 0%           |
| Total Assets                          | \$<br>4,184,413    | \$ | 3,744,953               | \$ | 439,460     | 12%          |
| Liabilities                           |                    |    |                         |    |             |              |
| Current Liabilities                   |                    |    |                         |    |             |              |
| Accounts Payable                      | \$<br>193,446      | \$ | 509,058                 | \$ | (315,612)   | -62%         |
| Accrued Liabilties                    | 52,333             |    | 2,637,622               |    | (2,585,290) | -98%         |
| Notes Payable, Current Portion        | 5,213,046          |    | 125,000                 |    | 5,088,046   | 4070%        |
| Total Current Liabilities             | 5,458,825          |    | 3,271,680               |    | 2,187,145   | 67%          |
| Long-Term Liabilities                 |                    |    |                         |    |             |              |
| Notes Payable, Net of Current Portion | 125,000            |    | 125,000                 |    | _           | 0%           |
| Total Long-Term Liabilities           | 125,000            |    | 125,000                 |    | -           | 0%           |
| Total Liabilities                     | 5,583,825          |    | 3,396,680               |    | 2,187,145   | 64%          |
| Total Net Assets                      | (1,399,412)        |    | 348,273                 |    | (1,747,685) | -502%        |
| Total Liabilities and Net Assets      | \$<br>4,184,413    | \$ | 3,744,953               | \$ | 439,460     | 12%          |

# Statement of Cash Flows

For the period ended February 29, 2020

|   | onth Ended<br>2/29/20 | YTD Ended<br>02/29/20 |
|---|-----------------------|-----------------------|
| Cash Flows from Operating Activities                            |                       |                       |
| Change in Net Assets  | \$<br>311,375         | \$<br>(1,747,685)     |
| Adjustments to reconcile change in net assets to net cash flows |                       |                       |
| from operating activities:                                      |                       |                       |
| Decrease/(Increase) in Operating Assets:                        |                       |                       |
| Public Funding Receivable                                       | -                     | 48,406                |
| Grants, Contributions & Pledges Receivable                      | -                     | 3,066,981             |
| Due from Related Parties  | 32,034                | (1,439,034)           |
| Prepaid Expenses  | (107,707)             | (1,774,010)           |
| (Decrease)/Increase in Operating Liabilities:                   |                       |                       |
| Accounts Payable  | (15,504)              | (315,612)             |
| Accrued Expenses  | (7,391)               | (2,585,290)           |
| Total Cash Flows from Operating Activities                      | 212,807               | (4,746,243)           |
| Cash Flows from Financing Activities                            |                       |                       |
| Proceeds from (payments on) Long-Term Debt                      | (4,044)               | 5,088,046             |
| Total Cash Flows from Financing Activities                      | (4,044)               | <br>5,088,046         |
| <b>.</b>  | ( )- /                |                       |
| Change in Cash & Cash Equivalents                               | 208,763               | 341,803               |
| Cash & Cash Equivalents, Beginning of Period                    | <br>294,656           | <br>161,616           |
| Cash and Cash Equivalents, End of Period                        | \$<br>503,419         | \$<br>503,419         |

# Due (To)/From All Inspire Charter School Locations For the period ended February 29, 2020

|   | Account<br>Balance |
|---|--------------------|
| Due (to)/from Inspire LA                      | \$<br>(205,588)    |
| Due (to)/from Cabrillo Point Academy          | (206,388)          |
| Due (to)/from Feather River Charter School    | 14,319             |
| Due (to)/from Blue Ridge Academy              | (18,735)           |
| Due (to)/from Winship Community School        | 4,961              |
| Due (to)/from Clarksville Charter School      | (130)              |
| Due (to)/from Pacific Coast Academy           | 1,126              |
| Due (to)/from Inspire Charter Services        | 5,377,017          |
| Due (to)/from Inspire Foundation              | -                  |
| Due (to)/from Heartland Charter School        | (409,838)          |
| Due (to)/from Granite Mountain Charter School | (392,931)          |
| Due (to)/from Lake View Charter School        | 27,781             |
| Due (to)/from Mission Vista Academy           | (1,128,108)        |
| Due (to)/from Monarch River Academy           | (1,371,537)        |
| Due (to)/from The Cottonwood School           | 5,146              |
| Due (to)/from Triumph Academy                 | <br>1,841          |
| Total Due (to)/from Balance                   | \$<br>1,698,938    |

# Accounts Payable Aging

| Vendor Name                         | Invoice/Credit Number | Invoice Date | Date Due   | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|-------------------------------------|-----------------------|--------------|------------|---------|-------------|--------------|--------------|--------------|-------|
|                                     | ,                     |              |            |         | Past Due    | Past Due     | Past Due     | Past Due     |       |
| Learning Without Tears              | INV47897              | 10/4/2019    | 11/3/2019  |         |             |              |              | 93           | 93    |
| Learning Without Tears              | INV47990              | 10/4/2019    | 11/3/2019  | _       | _           | _            |              | 40           | 40    |
| Aikido of Monterey                  | 101                   | 10/7/2019    | 11/6/2019  | _       | -           | _            | -            | 200          | 200   |
| Learning Without Tears              | INV48433              | 10/9/2019    | 11/8/2019  | _       | -           | _            | -            | 18           | 18    |
| Learning Without Tears              | INV48445              | 10/9/2019    | 11/8/2019  | _       | -           | -            | -            | 61           | 61    |
| Learning Without Tears              | INV48458              | 10/9/2019    | 11/8/2019  | -       | -           | _            | -            | 29           | 29    |
| Learning Without Tears              | INV48546              | 10/9/2019    | 11/8/2019  | -       | -           | _            | -            | 10           | 10    |
| Learning Without Tears              | INV48598              | 10/10/2019   | 11/9/2019  | _       | -           | _            | -            | 37           | 37    |
| Learning Without Tears              | INV48600              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 95           | 95    |
| Learning Without Tears              | INV48628              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 15           | 15    |
| Learning Without Tears              | INV48637              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 27           | 27    |
| Learning Without Tears              | INV48645              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 58           | 58    |
| Learning Without Tears              | INV48650              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 18           | 18    |
| Learning Without Tears              | INV48655              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 27           | 27    |
| Learning Without Tears              | INV48657              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 27           | 27    |
| Learning Without Tears              | INV48670              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 24           | 24    |
| Learning Without Tears              | INV48702              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 20           | 20    |
| Learning Without Tears              | INV48712              | 10/10/2019   | 11/9/2019  | -       | -           | -            | -            | 28           | 28    |
| Learning Without Tears              | INV49983              | 10/23/2019   | 11/22/2019 | -       | -           | -            | -            | 27           | 27    |
| Learning Without Tears              | INV49985              | 10/23/2019   | 11/22/2019 | -       | -           | -            | -            | 27           | 27    |
| Learning Without Tears              | INV50512              | 10/29/2019   | 11/28/2019 | -       | -           | -            | -            | 18           | 18    |
| V-Force Elite Gymnastics            | 22                    | 11/1/2019    | 12/1/2019  | -       | -           | -            | 2,935        | -            | 2,935 |
| Guitar Center, Inc.                 | 2271529036            | 11/22/2019   | 12/22/2019 | -       | -           | -            | 139          | -            | 139   |
| Susan Hancock                       | 25-B                  | 12/6/2019    | 1/5/2020   | -       | -           | 615          | -            | -            | 615   |
| Wonder Crate                        | 1043                  | 12/12/2019   | 1/11/2020  | -       | -           | 268          | -            | -            | 268   |
| N2Y, LLC                            | INV-1015284           | 12/17/2019   | 1/16/2020  | -       | -           | 99           | -            | -            | 99    |
| Becker Academy Of Guitar            | 51 See                | 2/11/2020    | 2/11/2020  | -       | 450         | -            | -            | -            | 450   |
| Becker Academy Of Guitar            | 52 See                | 2/11/2020    | 2/11/2020  | -       | 450         | -            | -            | -            | 450   |
| NCS Pearson Inc                     | 8046636               | 1/16/2020    | 2/15/2020  | -       | 896         | -            | -            | -            | 896   |
| Susan Mason                         | 007                   | 1/18/2020    | 2/17/2020  | -       | 720         | -            | -            | -            | 720   |
| Kern County Hockey Club             | 32                    | 2/18/2020    | 2/18/2020  | -       | 525         | -            | -            | -            | 525   |
| Mariah Jordan                       | JORD021920            | 2/19/2020    | 2/19/2020  | -       | 53          | -            | -            | -            | 53    |
| Children's Storybook Garden & Museu | r 272                 | 1/21/2020    | 2/20/2020  | -       | 250         | -            | -            | -            | 250   |
| Children's Storybook Garden & Museu | r 273                 | 1/21/2020    | 2/20/2020  | -       | 250         | -            | -            | -            | 250   |
| The Dance Company                   | 10092019              | 1/22/2020    | 2/21/2020  | -       | 506         | -            | -            | -            | 506   |
| Carla Moore                         | MOOR022720            | 2/27/2020    | 2/27/2020  | -       | 250         | -            | -            | -            | 250   |
| California Arts Academy             | 1696                  | 1/29/2020    | 2/28/2020  | -       | 320         | -            | -            | -            | 320   |
| Merced Academy of Dance             | 3698                  | 2/13/2020    | 2/29/2020  | 70      | -           | -            | -            | -            | 70    |
| Merced Academy of Dance             | 3699                  | 2/13/2020    | 2/29/2020  | 70      | -           | -            | -            | -            | 70    |
| E-Therapy, LLC                      | 11414                 | 1/31/2020    | 3/1/2020   | 113     | -           | -            | -            | -            | 113   |
| Playground Training Academy, LLC    | 1312020-A             | 1/31/2020    | 3/1/2020   | 120     | -           | -            | -            | -            | 120   |
| Playground Training Academy, LLC    | 1312020-B             | 1/31/2020    | 3/1/2020   | 255     | -           | -            | -            | -            | 255   |
| School Pathways, LLC                | 63737                 | 1/31/2020    | 3/1/2020   | 8,364   | -           | -            | -            | -            | 8,364 |
| SpectorDance                        | 250                   | 1/31/2020    | 3/1/2020   | 76      | -           | -            | -            | -            | 76    |

# Accounts Payable Aging

| Vendor Name                             | Invoice/Credit Number | Invoice Date         | Date Due             | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|---|-----------------------|----------------------|----------------------|---------|-------------|--------------|--------------|--------------|-------|
|   | · ·                   |                      |                      |         | Past Due    | Past Due     | Past Due     | Past Due     |       |
| Aspire Speech & Learning Center         | 01312020GrO           | 1/31/2020            | 3/1/2020             | 160     | -           | -            | -            | -            | 160   |
| Aspire Speech & Learning Center         | 01312020WJa           | 1/31/2020            | 3/1/2020             | 320     | -           | -            | -            | -            | 320   |
| Aspire Speech & Learning Center         | 01312021PaF           | 1/31/2020            | 3/1/2020             | 340     | -           | -            | -            | -            | 340   |
| Peace Hill Press, Inc. dba Well Trained |                       | 1/31/2020            | 3/1/2020             | 91      | -           | -            | -            | -            | 91    |
| Growing Healthy Children Therapy Serv   | N IYVCS_2001          | 1/31/2020            | 3/1/2020             | 546     | -           | -            | -            | -            | 546   |
| Teaching Textbooks                      | 26595                 | 1/31/2020            | 3/1/2020             | 67      | -           | -            | -            | -            | 67    |
| Omni Learning Center                    | 1190                  | 1/31/2020            | 3/1/2020             | 850     | -           | -            | -            | -            | 850   |
| Imm3rse.in                              | 020120YR              | 2/1/2020             | 3/2/2020             | 2,100   | -           | -            | -            | -            | 2,100 |
| Abarca Group                            | 020120A               | 2/1/2020             | 3/2/2020             | 2,905   | -           | -            | -            | -            | 2,905 |
| United Conservatory of Music            | 9696132               | 2/1/2020             | 3/2/2020             | 293     | -           | -            | -            | -            | 293   |
| Math Crazy                              | 25552                 | 2/1/2020             | 3/2/2020             | 160     | -           | -            | -            | -            | 160   |
| Math Crazy                              | 25561                 | 2/1/2020             | 3/2/2020             | 144     | -           | -            | -            | -            | 144   |
| Math Crazy                              | 25612                 | 2/1/2020             | 3/2/2020             | 240     | -           | -            | -            | -            | 240   |
| Kumon Center of Clovis                  | 5527                  | 2/1/2020             | 3/2/2020             | 530     | -           | -            | -            | -            | 530   |
| Kumon Center of Clovis                  | 5615                  | 2/1/2020             | 3/2/2020             | 960     | -           | -            | -            | -            | 960   |
| Rainbow Resource Center                 | 2829228               | 1/2/2020             | 3/2/2020             | 361     | -           | -            | -            | -            | 361   |
| San Benito Dance Academy                | 260                   | 2/1/2020             | 3/2/2020             | 258     | -           | -            | -            | -            | 258   |
| San Benito Dance Academy                | 261                   | 2/1/2020             | 3/2/2020             | 258     | -           | -            | -            | -            | 258   |
| Cristobal Abejo                         | 000004                | 2/1/2020             | 3/2/2020             | 300     | -           | -            | -            | -            | 300   |
| Kimberly Noble                          | 00006                 | 2/1/2020             | 3/2/2020             | 100     | -           | -            | -            | -            | 100   |
| Cullinan Education Center, Inc.         | 19857                 | 2/18/2020            | 3/2/2020             | 954     | -           | -            | -            | -            | 954   |
| Ken McCoy Photography                   | 7885                  | 2/1/2020             | 3/2/2020             | 685     | -           | -            | -            | -            | 685   |
| EMH Sports USA, Inc.                    | 3576-377707-1         | 2/2/2020             | 3/3/2020             | 976     | -           | -            | -            | -            | 976   |
| Rainbow Resource Center                 | 2830060               | 1/3/2020             | 3/3/2020             | 53      | _           | -            | -            | -            | 53    |
| Rainbow Resource Center                 | 2830063               | 1/3/2020             | 3/3/2020             | 50      | -           | -            | -            | -            | 50    |
| Rainbow Resource Center                 | 2830072               | 1/3/2020             | 3/3/2020             | 78      | _           | _            | _            | -            | 78    |
| Teacher Synergy, LLC                    | 111486486             | 2/11/2020            | 3/3/2020             | 17      | _           | _            | _            | -            | 17    |
| Susan Hancock                           | 35                    | 2/2/2020             | 3/3/2020             | 1,400   | _           | _            | _            | -            | 1,400 |
| Marti Stevens                           | 102                   | 2/2/2020             | 3/3/2020             | 245     | _           | _            | _            | -            | 245   |
| Marti Stevens                           | 103                   | 2/2/2020             | 3/3/2020             | 245     | _           | _            | _            | -            | 245   |
| Marti Stevens                           | 105                   | 2/2/2020             | 3/3/2020             | 265     | _           | _            | _            | -            | 265   |
| United Conservatory of Music            | 9816364               | 2/3/2020             | 3/4/2020             | 1,691   | _           | _            | _            | -            | 1,691 |
| Neil Boyer                              | 0220450               | 2/4/2020             | 3/4/2020             | 280     | _           | _            | _            | -            | 280   |
| Hands 4 Building, LLC                   | 1545                  | 2/3/2020             | 3/4/2020             | 138     | _           | _            | _            | _            | 138   |
| Healing Hearts Health & Wellness        | 18                    | 2/3/2020             | 3/4/2020             | 420     | _           | _            | _            | _            | 420   |
| Omni Learning Center                    | 1191                  | 2/3/2020             | 3/4/2020             | 950     | _           | _            | _            | _            | 950   |
| Omni Learning Center                    | 1192                  | 2/3/2020             | 3/4/2020             | 200     | _           | _            | _            | _            | 200   |
| Monterey Bay Taekwondo Academy          | 8                     | 2/3/2020             | 3/4/2020             | 300     | _           | _            | _            | _            | 300   |
| Moving Beyond the Page                  | 210332                | 2/3/2020             | 3/4/2020             | 255     | _           | _            | _            | _            | 255   |
| Silver Bell Barn & Equestrain Center    | 2816                  | 2/3/2020             | 3/4/2020             | 60      | _           | _            |              | _            | 60    |
| Silver Bell Barn & Equestrain Center    | 2817                  |                      | 1. 1.                | 240     | -           | -            | -            | -            | 240   |
| Kumon of Carmel                         | NICK1                 | 2/3/2020<br>2/3/2020 | 3/4/2020<br>3/4/2020 | 1,760   | -           | -            | -            | -            | 1,760 |
| Miaplaza Inc.                           | 3198                  | 2/3/2020             | 3/4/2020             | 1,760   | -           | -            | -            | -            | 1,760 |
| -                                       | 20320                 |                      |                      |         | -           | -            | -            | -            |       |
| Drive Rite Driving School               |                       | 2/3/2020             | 3/4/2020             | 445     | -           | -            | -            | -            | 445   |
| Educational Development Corporation     |                       | 2/3/2020             | 3/4/2020             | 43      | -           | -            | -            | -            | 43    |
| Outschool, Inc.                         | 12033                 | 2/3/2020             | 3/4/2020             | 50      | -           | -            | -            | -            | 50    |
| Outschool, Inc.                         | 12034                 | 2/3/2020             | 3/4/2020             | 29      | -           | -            | -            | -            | 29    |

# Accounts Payable Aging

| Vandar Nama                    | Invoice/Credit Number | Invoice Date | Date Due | Current  | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total |
|--------------------------------|-----------------------|--------------|----------|----------|-------------|--------------|--------------|--------------|-------|
| Vendor Name                    | invoice/credit Number |              |          | Current  | Past Due    | Past Due     | Past Due     | Past Due     | TOTAL |
| Outschool, Inc.                | 12035                 | 2/3/2020     | 3/4/2020 | 38       | -           | -            | -            | -            | 38    |
| Outschool, Inc.                | 12036                 | 2/3/2020     | 3/4/2020 | 195      | -           | -            | -            | -            | 195   |
| Outschool, Inc.                | 12037                 | 2/3/2020     | 3/4/2020 | 180      | -           | -            | -            | -            | 180   |
| Outschool, Inc.                | 12038                 | 2/3/2020     | 3/4/2020 | 225      | -           | -            | -            | -            | 225   |
| Outschool, Inc.                | 12039                 | 2/3/2020     | 3/4/2020 | 80       | -           | -            | -            | -            | 80    |
| Outschool, Inc.                | 12040                 | 2/3/2020     | 3/4/2020 | 250      | -           | -            | -            | -            | 250   |
| Outschool, Inc.                | 12041                 | 2/3/2020     | 3/4/2020 | 210      | -           | -            | -            | -            | 210   |
| Outschool, Inc.                | 12043                 | 2/3/2020     | 3/4/2020 | 90       | -           | -            | -            | -            | 90    |
| Outschool, Inc.                | 12044                 | 2/3/2020     | 3/4/2020 | 89       | -           | -            | -            | -            | 89    |
| Outschool, Inc.                | 12045                 | 2/3/2020     | 3/4/2020 | 20       | -           | -            | -            | -            | 20    |
| Outschool, Inc.                | 12046                 | 2/3/2020     | 3/4/2020 | 180      | -           | -            | -            | -            | 180   |
| Outschool, Inc.                | 12047                 | 2/3/2020     | 3/4/2020 | 26       | -           | -            | -            | -            | 26    |
| Outschool, Inc.                | 12048                 | 2/3/2020     | 3/4/2020 | 350      | -           | -            | -            | -            | 350   |
| Outschool, Inc.                | 12049                 | 2/3/2020     | 3/4/2020 | 138      | -           | -            | -            | -            | 138   |
| Outschool, Inc.                | 12050                 | 2/3/2020     | 3/4/2020 | 38       | -           | -            | -            | -            | 38    |
| Outschool, Inc.                | 12051                 | 2/3/2020     | 3/4/2020 | 65       | -           | -            | -            | -            | 65    |
| Outschool, Inc.                | 12052                 | 2/3/2020     | 3/4/2020 | 40       | -           | -            | -            | -            | 40    |
| Outschool, Inc.                | 12053                 | 2/3/2020     | 3/4/2020 | 40       | -           | -            | -            | -            | 40    |
| Outschool, Inc.                | 12054                 | 2/3/2020     | 3/4/2020 | 150      | -           | -            | -            | -            | 150   |
| Outschool, Inc.                | 12055                 | 2/3/2020     | 3/4/2020 | 150      | -           | -            | -            | -            | 150   |
| Jade Davis                     | 4                     | 2/3/2020     | 3/4/2020 | 265      | -           | -            | -            | -            | 265   |
| California Arts Academy        | 1697                  | 2/3/2020     | 3/4/2020 | 335      | -           | -            | -            | -            | 335   |
| LivFit Training                | 17                    | 2/3/2020     | 3/4/2020 | 387      | -           | -            | -            | -            | 387   |
| BYU Independent Study          | DCE-00004517          | 2/3/2020     | 3/4/2020 | 1,845    | -           | -            | -            | -            | 1,845 |
| Christine Jennings             | 01020320203           | 2/4/2020     | 3/5/2020 | 350      | -           | -            | -            | -            | 350   |
| Christine Jennings             | 01020320204           | 2/4/2020     | 3/5/2020 | 350      | -           | -            | -            | -            | 350   |
| Christine Jennings             | 01020320206           | 2/4/2020     | 3/5/2020 | 350      | _           | -            | -            | -            | 350   |
| Christine Jennings             | 01020320207           | 2/4/2020     | 3/5/2020 | 350      | _           | -            | -            | -            | 350   |
| Christy Edwards                | 306435                | 2/4/2020     | 3/5/2020 | 250      | _           | _            | _            | -            | 250   |
| Crafty School Crates           | 17566                 | 2/4/2020     | 3/5/2020 | 91       | _           | -            | -            | -            | 91    |
| Crafty School Crates           | 17567                 | 2/4/2020     | 3/5/2020 | 231      | _           | _            | _            | -            | 231   |
| GL Kenpo                       | 2                     | 2/4/2020     | 3/5/2020 | 4,725    | _           | _            | _            | _            | 4,725 |
| eDynamic Learning              | 20-2003               | 2/4/2020     | 3/5/2020 | 85       | _           | _            | _            | _            | 85    |
| eDynamic Learning              | 20-2004               | 2/4/2020     | 3/5/2020 | 85       | _           | _            | -            | _            | 85    |
| Sara Barlow                    | 2019ESY               | 2/4/2020     | 3/5/2020 | 1,375    | _           | _            | _            | _            | 1,375 |
| Layne Williams                 | 02042020-6583-01      | 2/4/2020     | 3/5/2020 | 270      | _           | _            | -            | _            | 270   |
| Layne Williams                 | 02042020-7071-01      | 2/4/2020     | 3/5/2020 | 270      | _           | _            | _            | _            | 270   |
| Lighthouse Therapy LLC         | 140                   | 2/4/2020     | 3/5/2020 | 5,667    | _           | _            | _            | _            | 5,667 |
| LitWits Workshops, LLC         | 020420-1-W            | 2/4/2020     | 3/5/2020 | 70       | _           | _            | _            | _            | 70    |
| LitWits Workshops, LLC         | 030720-1-W            | 2/4/2020     | 3/5/2020 | 70       | _           | _            | _            | _            | 70    |
| LitWits Workshops, LLC         | 041820-1-W            | 2/4/2020     | 3/5/2020 | 70       | _           | _            | _            | _            | 70    |
| LitWits Workshops, LLC         | 051620-1-W            | 2/4/2020     | 3/5/2020 | 70<br>70 | _           |              | _            | _            | 70    |
| Singapore Math, Inc.           | 351381                | 2/4/2020     | 3/5/2020 | 63       | =           | =            | _            | _            | 63    |
| Singapore Math, Inc.           | 351382                | 2/4/2020     | 3/5/2020 | 89       | -           | _            | _            | -            | 89    |
| Singapore Math, Inc.           | 351383                | 2/4/2020     | 3/5/2020 | 72       | -           | -            | -            | -            | 72    |
| Monterey Bay Taekwondo Academy | 9                     | 2/4/2020     | 3/5/2020 | 275      | -           | -            | -            | -            | 275   |
| Omni Learning Center           | 1193                  | 2/4/2020     | 3/5/2020 | 450      | -           | -            | -            | -            | 450   |
| Onnii Learning Center          | 1133                  | 2/4/2020     | 3/3/2020 | 450      | -           | -            | -            | -            | 430   |

# Accounts Payable Aging

| Vendor Name                               | Invoice/Credit Number | Invoice Date | Date Due   | Current | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | Total  |
|---|-----------------------|--------------|------------|---------|-------------|--------------|--------------|--------------|--------|
|   | ·                     |              |            |         | Past Due    | Past Due     | Past Due     | Past Due     |        |
| Playground Training Academy, LLC          | 02042020-A            | 2/4/2020     | 3/5/2020   | 85      | -           | -            | -            | -            | 85     |
| Playground Training Academy, LLC          | 02042020-В            | 2/4/2020     | 3/5/2020   | 85      | -           | -            | -            | -            | 85     |
| Peace Hill Press, Inc. dba Well Trained I |                       | 2/4/2020     | 3/5/2020   | 20      | -           | -            | -            | -            | 20     |
| Teacher Synergy, LLC                      | 111735552             | 2/13/2020    | 3/5/2020   | 32      | -           | -            | -            | -            | 32     |
| Bricks 4 Kidz                             | B4KFeburary2020R      | 2/4/2020     | 3/5/2020   | 243     | -           | -            | -            | -            | 243    |
| The Animation Course, LLC                 | 020520-Skibbie        | 2/5/2020     | 3/6/2020   | 350     | -           | -            | -            | -            | 350    |
| Academy of Creative Education             | 140YVS                | 2/5/2020     | 3/6/2020   | 1,250   | -           | -            | -            | -            | 1,250  |
| Peace Hill Press, Inc. dba Well Trained I |                       | 2/5/2020     | 3/6/2020   | 88      | -           | -            | -            | -            | 88     |
| Gymnastics Beat                           | 16YV                  | 2/5/2020     | 3/6/2020   | 2,955   | -           | -            | -            | -            | 2,955  |
| Gymnastics Beat                           | 17YV                  | 2/5/2020     | 3/6/2020   | 1,400   | -           | -            | -            | -            | 1,400  |
| Playground Training Academy, LLC          | 02052020-A            | 2/5/2020     | 3/6/2020   | 85      | -           | -            | -            | -            | 85     |
| Playground Training Academy, LLC          | 02052020-В            | 2/5/2020     | 3/6/2020   | 120     | -           | -            | -            | -            | 120    |
| Melanie Suderman                          | INSP 58               | 2/5/2020     | 3/6/2020   | 350     | -           | -            | -            | -            | 350    |
| Kumon of Carmel                           | Conagher1             | 2/5/2020     | 3/6/2020   | 540     | -           | -            | -            | -            | 540    |
| Kumon of Carmel                           | Elijah1               | 2/5/2020     | 3/6/2020   | 200     | -           | -            | -            | -            | 200    |
| Kumon of Carmel                           | Matthias1             | 2/5/2020     | 3/6/2020   | 585     | -           | -            | -            | -            | 585    |
| Richard Moreno - Rock Fuzion Creative     | Feb - Apr 2020 AS-1   | 2/5/2020     | 3/6/2020   | 360     | -           | -            | -            | -            | 360    |
| Richard Moreno - Rock Fuzion Creative     | Feb - Apr 2020 MS-1   | 2/5/2020     | 3/6/2020   | 360     | -           | -            | -            | -            | 360    |
| Rayford Shorin-Ryu                        | 174                   | 2/5/2020     | 3/6/2020   | 330     | -           | -            | -            | -            | 330    |
| Kumon of Carmel                           | Sophia1               | 2/5/2020     | 3/6/2020   | 200     | -           | -            | -            | -            | 200    |
| Dethrone MMA                              | 1                     | 2/5/2020     | 3/6/2020   | 2,400   | -           | -            | -            | -            | 2,400  |
| Crafty School Crates                      | 17573                 | 2/5/2020     | 3/6/2020   | 272     | -           | -            | -            | -            | 272    |
| Crafty School Crates                      | 17576                 | 2/5/2020     | 3/6/2020   | 46      | -           | -            | -            | -            | 46     |
| Jamie Lynn Franzen                        | 6                     | 2/5/2020     | 3/6/2020   | 200     | -           | -            | -            | -            | 200    |
| Crafty School Crates                      | 17596                 | 2/5/2020     | 3/6/2020   | 235     | -           | -            | -            | -            | 235    |
| Logic of English                          | INV8581               | 2/5/2020     | 3/6/2020   | 107     | -           | -            | -            | -            | 107    |
| Bonnie Haskell                            | 020-1                 | 2/5/2020     | 3/6/2020   | 160     | -           | -            | -            | -            | 160    |
| KiwiCo, Inc                               | ST-IALSK2MI           | 1/21/2020    | 3/6/2020   | 97      | -           | -            | -            | -            | 97     |
| KiwiCo, Inc                               | ST-IB23OHRY           | 1/21/2020    | 3/6/2020   | 119     | -           | -            | -            | -            | 119    |
| KiwiCo, Inc                               | ST-IB7J3LNY           | 1/21/2020    | 3/6/2020   | 119     | -           | -            | -            | -            | 119    |
| KiwiCo, Inc                               | ST-IBB2MNYI           | 1/21/2020    | 3/6/2020   | 65      | -           | -            | -            | -            | 65     |
| KiwiCo, Inc                               | ST-IBOCAQNI           | 1/21/2020    | 3/6/2020   | 119     | _           | -            | -            | -            | 119    |
| KiwiCo, Inc                               | ST-ICHDCKGY           | 1/21/2020    | 3/6/2020   | 119     | _           | -            | -            | -            | 119    |
| KiwiCo, Inc                               | ST-ICNYWAAY           | 1/21/2020    | 3/6/2020   | 119     | -           | -            | -            | -            | 119    |
| Jessica V Riggle                          | 5                     | 2/5/2020     | 3/6/2020   | 540     | _           | _            | _            | -            | 540    |
| Time4Learning                             | T4LYVS2019            | 1/7/2020     | 3/7/2020   | 728     | _           | _            | _            | -            | 728    |
| Lotus Educational Services, Inc.          | 1439                  | 2/6/2020     | 3/7/2020   | 2,558   | _           | _            | _            | -            | 2,558  |
| Isaac Yarrell                             | 4                     | 2/6/2020     | 3/7/2020   | 70      | _           | _            | _            | -            | 70     |
| PresenceLearning, Inc.                    | INV31778              | 2/6/2020     | 3/7/2020   | 5,078   | _           | _            | _            | -            | 5,078  |
| Educational Development Corporation       |                       | 2/6/2020     | 3/7/2020   | 78      | _           | _            | _            | -            | 78     |
| eat2explore                               | 100697                | 2/6/2020     | 3/7/2020   | 315     | _           | _            | _            | -            | 315    |
| Fresno Christian Schools                  | 5                     | 2/6/2020     | 3/7/2020   | 188     | _           | _            | _            | -            | 188    |
| Fresno Music Academy & Arts               | 01312020YVSFMAA       | 2/6/2020     | 3/7/2020   | 11,240  | _           | _            | _            | _            | 11,240 |
| Learning Without Tears                    | INV55375              | 2/6/2020     | 3/7/2020   | 50      | _           | _            | _            | _            | 50     |
| SAM Academy                               | 200001                | 2/6/2020     | 3/7/2020   | 112     | _           | _            | _            | _            | 112    |
| Rainbow Resource Center                   | 2832728               | 1/7/2020     | 3/7/2020   | 25      | _           | _            | _            | _            | 25     |
| SAM Academy                               | 200007                | 2/6/2020     | 3/7/2020   | 56      |             | =            | _            | _            | 56     |
| 5 reduciny                                |                       | 2,0,2020     | 3, 7, 2020 | 30      | _           | _            | _            | _            | 30     |

# Accounts Payable Aging

|  |                       |                      |                      |          | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |           |
|--|-----------------------|----------------------|----------------------|----------|-------------|--------------|--------------|--------------|-----------|
| Vendor Name                              | Invoice/Credit Number | Invoice Date         | Date Due             | Current  | Past Due    | Past Due     | Past Due     | Past Due     | Total     |
| Melanie Suderman                         | INSP 59               | 2/6/2020             | 3/7/2020             | 300      | -           | -            | -            | -            | 300       |
| Playground Training Academy, LLC         | 02062020-A            | 2/6/2020             | 3/7/2020             | 85       | -           | -            | -            | -            | 85        |
| Playground Training Academy, LLC         | 02062020-B            | 2/6/2020             | 3/7/2020             | 85       | -           | -            | -            | -            | 85        |
| Playground Training Academy, LLC         | 02062020-D            | 2/6/2020             | 3/7/2020             | 120      | -           | -            | -            | -            | 120       |
| Playground Training Academy, LLC         | 02062020-E            | 2/6/2020             | 3/7/2020             | 263      | -           | -            | -            | -            | 263       |
| Guitar Center, Inc.                      | 0000019983            | 2/6/2020             | 3/7/2020             | 109      | -           | -            | -            | -            | 109       |
| United Conservatory of Music             | 999000                | 2/6/2020             | 3/7/2020             | 338      | -           | -            | -            | -            | 338       |
| Wonder Crate                             | 1069                  | 2/7/2020             | 3/8/2020             | 153      | -           | -            | -            | -            | 153       |
| The Regents of The University of Califo  | oi 56672772           | 2/7/2020             | 3/8/2020             | 488      | -           | -            | -            | -            | 488       |
| Teaching Textbooks                       | 26672                 | 2/7/2020             | 3/8/2020             | 67       | -           | -            | -            | -            | 67        |
| Teaching Textbooks                       | 26688                 | 2/7/2020             | 3/8/2020             | 97       | -           | -            | -            | -            | 97        |
| Teaching Textbooks                       | 26694                 | 2/7/2020             | 3/8/2020             | 55       | -           | -            | -            | -            | 55        |
| Gymnastics Beat                          | 18YV                  | 2/7/2020             | 3/8/2020             | 1,082    | -           | -            | -            | -            | 1,082     |
| Gymnastics Beat                          | 19YVS                 | 2/7/2020             | 3/8/2020             | 4,324    | -           | -            | -            | -            | 4,324     |
| Gymnastics Beat                          | 20YVS                 | 2/7/2020             | 3/8/2020             | 1,860    | -           | -            | -            | -            | 1,860     |
| Moving Beyond the Page                   | 210441                | 2/7/2020             | 3/8/2020             | 97       | -           | -            | -            | -            | 97        |
| Brick House Fitness and MMA              | 3                     | 2/7/2020             | 3/8/2020             | 144      | -           | -            | -            | -            | 144       |
| Mathnasium of Burbank                    | 1672-200207           | 2/7/2020             | 3/8/2020             | 230      | -           | -            | -            | -            | 230       |
| Activities for Learning Inc.             | 379546                | 2/7/2020             | 3/8/2020             | 200      | -           | -            | -            | -            | 200       |
| Salinas YMCA Family Center               | HERNANDEZ-2720        | 2/7/2020             | 3/8/2020             | 136      | _           | -            | -            | -            | 136       |
| SAM Academy                              | 200004                | 2/7/2020             | 3/8/2020             | 70       | _           | -            | -            | -            | 70        |
| SAM Academy                              | 200005                | 2/7/2020             | 3/8/2020             | 14       | _           | _            | _            | -            | 14        |
| SAM Academy                              | 200006                | 2/7/2020             | 3/8/2020             | 14       | _           | _            | _            | -            | 14        |
| eLuma LLC                                | 5721                  | 2/7/2020             | 3/8/2020             | 61       | _           | _            | _            | -            | 61        |
| eDynamic Learning                        | 20-2019               | 2/7/2020             | 3/8/2020             | 85       | _           | _            | _            | -            | 85        |
| CrossFit ValleyView                      | 83016-C005-YVS        | 2/7/2020             | 3/8/2020             | 237      | _           | _            | _            | -            | 237       |
| Rachel Kreider                           | 2009                  | 2/7/2020             | 3/8/2020             | 480      | _           | _            | _            | -            | 480       |
| KiwiCo, Inc                              | ST-IL6WMQOY           | 1/23/2020            | 3/8/2020             | 221      | _           | _            | _            | -            | 221       |
| KiwiCo, Inc                              | ST-ILJR6GBY           | 1/24/2020            | 3/9/2020             | 119      | _           | _            | _            | _            | 119       |
| KiwiCo, Inc                              | ST-ILSOYNZY           | 1/24/2020            | 3/9/2020             | 119      | _           | _            | _            | -            | 119       |
| KiwiCo, Inc                              | ST-IJFLHQWQ           | 1/24/2020            | 3/9/2020             | 119      | _           | _            | _            | _            | 119       |
| KiwiCo, Inc                              | ST-IJLPBSBA           | 1/24/2020            | 3/9/2020             | 221      | _           | _            | _            | _            | 221       |
| KiwiCo, Inc                              | ST-IJPLVBNQ           | 1/24/2020            | 3/9/2020             | 65       | _           | _            | _            | _            | 65        |
| KiwiCo, Inc                              | ST-IKE3B6CY           | 1/24/2020            | 3/9/2020             | 65       | _           | _            | _            | _            | 65        |
| Rising Star Gymnastics                   | 057584                | 2/8/2020             | 3/9/2020             | 245      | _           | _            | _            | _            | 245       |
| MEL Science Ltd                          | MR202002083           | 2/8/2020             | 3/9/2020             | 298      | _           | _            | _            | _            | 298       |
| Math-U-See Inc.                          | 0591941-IN            | 1/9/2020             | 3/9/2020             | 116      | _           | _            | _            | _            | 116       |
| Studio on the Hill                       | quinjanmar2020        | 2/8/2020             | 3/9/2020             | 124      |             | _            |              | _            | 124       |
| Studio on the Hill                       | remusfebapr2020       | 2/8/2020             | 3/9/2020             | 125      | _           | -            | _            | _            | 125       |
| Studio on the Hill                       | •                     | 2/8/2020             | 3/9/2020             | 275      | _           | -            | -            | _            | 275       |
|  | robinjanmar20         |                      | 1.1.                 |          | -           | -            | -            | -            |           |
| Studio on the Hill<br>Studio on the Hill | sawyerjan20           | 2/8/2020<br>2/8/2020 | 3/9/2020<br>3/9/2020 | 35       | -           | -            | -            | -            | 35        |
|  | sawyerjanmar20        | 2/8/2020             | 3/9/2020             | 255      | -           | -            | -            | -            | 255<br>78 |
| Studio on the Hill                       | taytumjan20           |                      |                      | 78<br>06 | -           | -            | -            | -            |           |
| Aldrich Services                         | 279                   | 2/8/2020             | 3/9/2020             | 96       | -           | -            | -            | -            | 96        |
| Studio on the Hill                       | dawsonfeb20           | 2/8/2020             | 3/9/2020             | 35       | -           | -            | -            | -            | 35        |
| Studio on the Hill                       | elliottfebmar20       | 2/8/2020             | 3/9/2020             | 70       | -           | -            | -            | -            | 70        |
| Studio on the Hill                       | everettfeb20          | 2/8/2020             | 3/9/2020             | 60       | -           | -            | -            | -            | 60        |

# Accounts Payable Aging

| Vendor Name                         | Invoice/Credit Number  | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|-------------------------------------|------------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| Studio on the Hill                  | felicityfebapr20       | 2/8/2020     | 3/9/2020  | 255     | -                       | -                        | -                        | - '                      | 255   |
| Studio on the Hill                  | jayellefeb2020         | 2/8/2020     | 3/9/2020  | 85      | -                       | -                        | -                        | -                        | 85    |
| Studio on the Hill                  | lucienfebapr20         | 2/8/2020     | 3/9/2020  | 400     | -                       | -                        | -                        | -                        | 400   |
| Studio on the Hill                  | lucienprivatejanmar30  | 2/8/2020     | 3/9/2020  | 300     | -                       | -                        | -                        | -                        | 300   |
| Studio on the Hill                  | madisenmarch2020       | 2/8/2020     | 3/9/2020  | 85      | -                       | -                        | -                        | -                        | 85    |
| Studio on the Hill                  | mckenzienov19jan20     | 2/8/2020     | 3/9/2020  | 275     | -                       | -                        | -                        | -                        | 275   |
| Studio on the Hill                  | parkerdec19feb20       | 2/8/2020     | 3/9/2020  | 375     | -                       | -                        | -                        | -                        | 375   |
| Studio on the Hill                  | parkerworkshops        | 2/8/2020     | 3/9/2020  | 81      | -                       | -                        | -                        | -                        | 81    |
| Studio on the Hill                  | quincyjanmar20         | 2/8/2020     | 3/9/2020  | 255     | -                       | -                        | -                        | -                        | 255   |
| Beautiful Feet Books, Inc.          | 11465                  | 1/10/2020    | 3/10/2020 | 90      | -                       | -                        | -                        | -                        | 90    |
| Monterey Bay Social Language Center | 001                    | 2/9/2020     | 3/10/2020 | 285     | -                       | -                        | -                        | -                        | 285   |
| Reading with TLC                    | 7401                   | 2/9/2020     | 3/10/2020 | 304     | -                       | _                        | -                        | -                        | 304   |
| Time4Writing.com                    | T4W10682               | 1/10/2020    | 3/10/2020 | 238     | -                       | _                        | -                        | -                        | 238   |
| Discount School Supply              | P39253790101           | 2/9/2020     | 3/10/2020 | 180     | _                       | _                        | -                        | -                        | 180   |
| eDynamic Learning                   | 20-2024                | 2/10/2020    | 3/11/2020 | 265     | _                       | _                        | _                        | -                        | 265   |
| Outschool, Inc.                     | 12493                  | 2/10/2020    | 3/11/2020 | 90      | _                       | _                        | _                        | _                        | 90    |
| Outschool, Inc.                     | 12494                  | 2/10/2020    | 3/11/2020 | 250     | _                       | _                        | _                        | -                        | 250   |
| Outschool, Inc.                     | 12495                  | 2/10/2020    | 3/11/2020 | 30      | _                       | _                        | _                        | _                        | 30    |
| Outschool, Inc.                     | 12496                  | 2/10/2020    | 3/11/2020 | 45      | _                       | _                        | _                        | _                        | 45    |
| Outschool, Inc.                     | 12497                  | 2/10/2020    | 3/11/2020 | 96      | _                       | _                        | _                        | _                        | 96    |
| Outschool, Inc.                     | 12498                  | 2/10/2020    | 3/11/2020 | 90      | _                       | _                        | _                        | _                        | 90    |
| Outschool, Inc.                     | 12499                  | 2/10/2020    | 3/11/2020 | 15      |                         |                          |                          |                          | 15    |
| Outschool, Inc.                     | 12500                  | 2/10/2020    | 3/11/2020 | 60      | _                       | _                        | _                        | _                        | 60    |
| Tina M. Carter                      | 046                    | 2/10/2020    | 3/11/2020 | 1,890   | _                       | _                        | _                        | _                        | 1,890 |
| Bushido Kai Karate-do               | 16757                  | 2/10/2020    | 3/11/2020 | 280     | _                       | _                        | _                        | _                        | 280   |
| Rainbow Resource Center             | 2835084                | 1/11/2020    | 3/11/2020 | 35      | _                       | _                        | _                        | _                        | 35    |
| Larry Phillips                      | YVC-19206              | 2/10/2020    | 3/11/2020 | 105     | _                       | _                        | _                        | _                        | 105   |
| Larry Phillips                      | YVC-19206<br>YVC-19207 | 2/10/2020    | 3/11/2020 | 210     | -                       | -                        | -                        | -                        | 210   |
| •                                   | 2835086                | 1/11/2020    | 3/11/2020 | 118     | -                       | -                        | -                        | -                        | 118   |
| Rainbow Resource Center             | 26713                  |              |           | 43      | -                       | -                        | -                        | -                        | 43    |
| Teaching Textbooks                  |                        | 2/10/2020    | 3/11/2020 | 950     | -                       | -                        | -                        | -                        | 950   |
| Omni Learning Center                | 1195<br>1196           | 2/10/2020    | 3/11/2020 | 400     | -                       | -                        | -                        | -                        | 400   |
| Omni Learning Center                |                        | 2/10/2020    | 3/11/2020 |         | -                       | -                        | -                        | -                        |       |
| Playground Training Academy, LLC    | 02102020-A             | 2/10/2020    | 3/11/2020 | 120     | -                       | -                        | -                        | -                        | 120   |
| Playground Training Academy, LLC    | 02102020-C             | 2/10/2020    | 3/11/2020 | 120     | -                       | -                        | -                        | -                        | 120   |
| Playground Training Academy, LLC    | 02102020-D             | 2/10/2020    | 3/11/2020 | 88      | -                       | -                        | -                        | -                        | 88    |
| Playground Training Academy, LLC    | 02102020-Е             | 2/10/2020    | 3/11/2020 | 88      | -                       | -                        | -                        | -                        | 88    |
| Playground Training Academy, LLC    | 02102020-F             | 2/10/2020    | 3/11/2020 | 120     | -                       | -                        | -                        | -                        | 120   |
| Mary Layman                         | 5                      | 2/10/2020    | 3/11/2020 | 575     | -                       | -                        | -                        | -                        | 575   |
| Omni Learning Center                | 1197                   | 2/11/2020    | 3/12/2020 | 950     | -                       | -                        | -                        | -                        | 950   |
| Teaching Textbooks                  | 26771                  | 2/11/2020    | 3/12/2020 | 43      | -                       | -                        | -                        | -                        | 43    |
| Allard's Art Inc.                   | 193392                 | 2/11/2020    | 3/12/2020 | 695     | -                       | -                        | -                        | -                        | 695   |
| Allard's Art Inc.                   | 193393                 | 2/11/2020    | 3/12/2020 | 695     | -                       | -                        | -                        | -                        | 695   |
| Allard's Art Inc.                   | 193394                 | 2/11/2020    | 3/12/2020 | 695     | -                       | -                        | -                        | -                        | 695   |
| Alison Weidenheimer                 | 4                      | 2/11/2020    | 3/12/2020 | 320     | -                       | -                        | -                        | -                        | 320   |
| United Conservatory of Music        | 9973944                | 2/11/2020    | 3/12/2020 | 900     | -                       | -                        | -                        | -                        | 900   |
| Wendy DeRaud                        | 161                    | 2/11/2020    | 3/12/2020 | 1,425   | -                       | -                        | -                        | -                        | 1,425 |
| California Arts Academy             | 1698                   | 2/11/2020    | 3/12/2020 | 335     | -                       | -                        | -                        | -                        | 335   |

# Accounts Payable Aging

|                                     |                          |              |           |         | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |       |
|-------------------------------------|--------------------------|--------------|-----------|---------|-------------|--------------|--------------|--------------|-------|
| Vendor Name                         | Invoice/Credit Number    | Invoice Date | Date Due  | Current | Past Due    | Past Due     | Past Due     | Past Due     | Total |
| California Arts Academy             | 1701                     | 2/11/2020    | 3/12/2020 | 315     | -           | -            | -            | -            | 315   |
| California Arts Academy             | 1702                     | 2/11/2020    | 3/12/2020 | 355     | -           | -            | -            | -            | 355   |
| Crafty School Crates                | 17576-01                 | 2/11/2020    | 3/12/2020 | 6       | -           | -            | -            | -            | 6     |
| Cristobal Abejo                     | 000005                   | 2/11/2020    | 3/12/2020 | 180     | -           | -            | -            | -            | 180   |
| Katherine Sullivan                  | 114                      | 2/11/2020    | 3/12/2020 | 400     | -           | -            | -            | -            | 400   |
| KiwiCo, Inc                         | ST-IHSEEWJY              | 1/27/2020    | 3/12/2020 | 442     | -           | -            | -            | -            | 442   |
| KiwiCo, Inc                         | ST-IHULLIHY              | 1/27/2020    | 3/12/2020 | 238     | -           | -            | -            | -            | 238   |
| Cullinan Education Center, Inc.     | 19828                    | 2/11/2020    | 3/12/2020 | 490     | -           | -            | -            | -            | 490   |
| Cullinan Education Center, Inc.     | 19829                    | 2/11/2020    | 3/12/2020 | 490     | -           | -            | -            | -            | 490   |
| Dennis Murphy School of Music       | 46                       | 2/12/2020    | 3/13/2020 | 810     | -           | -            | -            | -            | 810   |
| Easy Does It Farms                  | 0001                     | 2/12/2020    | 3/13/2020 | 1,475   | -           | -            | -            | -            | 1,475 |
| Katherine Sullivan                  | 115                      | 2/12/2020    | 3/13/2020 | 375     | -           | -            | -            | -            | 375   |
| Just Dance                          | 23                       | 2/12/2020    | 3/13/2020 | 828     | -           | -            | -            | -            | 828   |
| KiwiCo, Inc                         | ST-IM4HHCPY              | 1/28/2020    | 3/13/2020 | 238     | -           | -            | -            | -            | 238   |
| KiwiCo, Inc                         | ST-INQICD5Y              | 1/28/2020    | 3/13/2020 | 65      | -           | -            | -            | -            | 65    |
| Logic of English                    | INV8601                  | 2/12/2020    | 3/13/2020 | 186     | -           | -            | -            | -            | 186   |
| Rainbow Resource Center             | 2835345                  | 1/13/2020    | 3/13/2020 | 54      | -           | -            | -            | -            | 54    |
| Rainbow Resource Center             | 2835437                  | 1/13/2020    | 3/13/2020 | 198     | -           | -            | -            | -            | 198   |
| Rainbow Resource Center             | 2835496                  | 1/13/2020    | 3/13/2020 | 198     | _           | -            | _            | -            | 198   |
| LEGO Education                      | 1190419788               | 2/12/2020    | 3/13/2020 | 113     | _           | -            | _            | -            | 113   |
| Learning Without Tears              | INV55869                 | 2/24/2020    | 3/13/2020 | 43      | _           | -            | _            | -            | 43    |
| Rainbow Resource Center             | 2835085                  | 1/13/2020    | 3/13/2020 | 172     | _           | -            | _            | -            | 172   |
| The Talk Team                       | 64477                    | 2/12/2020    | 3/13/2020 | 460     | _           | -            | -            | -            | 460   |
| The Talk Team                       | 64491                    | 2/12/2020    | 3/13/2020 | 805     | _           | -            | _            | -            | 805   |
| Wonder Crate                        | 1071                     | 2/12/2020    | 3/13/2020 | 153     | _           | -            | -            | -            | 153   |
| The Lampo Group, LLC                | 8181056                  | 2/12/2020    | 3/13/2020 | 170     | _           | -            | _            | -            | 170   |
| All About Learning Press, Inc.      | 901956                   | 2/12/2020    | 3/13/2020 | 96      | _           | _            | _            | _            | 96    |
| All About Learning Press, Inc.      | 901957                   | 2/12/2020    | 3/13/2020 | 179     | _           | _            | _            | _            | 179   |
| All About Learning Press, Inc.      | 901958                   | 2/12/2020    | 3/13/2020 | 47      | _           | _            | _            | _            | 47    |
| Beautiful Feet Books, Inc.          | 11472                    | 1/13/2020    | 3/13/2020 | 226     | _           | _            | _            | _            | 226   |
| Marti Stevens                       | 106                      | 2/12/2020    | 3/13/2020 | 245     | _           | _            | _            | _            | 245   |
| Teaching Textbooks                  | 26775                    | 2/12/2020    | 3/13/2020 | 43      | _           | _            | _            | _            | 43    |
| Playground Training Academy, LLC    | 02122020-C               | 2/12/2020    | 3/13/2020 | 150     | _           | _            | _            | _            | 150   |
| Playground Training Academy, LLC    | 02122020 C<br>02122020-D | 2/12/2020    | 3/13/2020 | 150     | _           | _            | _            | _            | 150   |
| Teaching Textbooks                  | 26800                    | 2/13/2020    | 3/14/2020 | 55      | _           |              |              | _            | 55    |
| All About Learning Press, Inc.      | 901970                   | 2/13/2020    | 3/14/2020 | 91      | _           | _            | _            |              | 91    |
| Wonder Crate                        | 1072                     | 2/13/2020    | 3/14/2020 | 153     | _           | _            |              | -<br>-       | 153   |
| Youth Movement                      | 10092021                 | 2/13/2020    | 3/14/2020 | 784     | -           | _            | _            | -            | 784   |
|                                     | 10092021                 |              |           | 255     | -           | -            | -            | -            | 255   |
| Youth Movement                      |                          | 2/13/2020    | 3/14/2020 |         | -           | -            | -            | -            |       |
| A Brighter Child, Inc               | 53031                    | 2/13/2020    | 3/14/2020 | 113     | -           | -            | -            | -            | 113   |
| Math-U-See Inc.                     | 0592711-IN               | 1/14/2020    | 3/14/2020 | 116     | -           | -            | -            | -            | 116   |
| Math-U-See Inc.                     | 0592715-IN               | 1/14/2020    | 3/14/2020 | 116     | -           | -            | -            | -            | 116   |
| Deborah Lemen Acting Studio         | 00014                    | 2/13/2020    | 3/14/2020 | 400     | -           | -            | -            | -            | 400   |
| Melanie Suderman                    | INSP 57                  | 2/13/2020    | 3/14/2020 | 263     | -           | -            | -            | -            | 263   |
| Diana Harrison                      | 06                       | 2/14/2020    | 3/15/2020 | 125     | -           | -            | -            | -            | 125   |
| Children's Storybook Garden & Museu |                          | 2/14/2020    | 3/15/2020 | 250     | -           | -            | -            | -            | 250   |
| Timberdoodle.com                    | 311482                   | 1/15/2020    | 3/15/2020 | 207     | -           | -            | -            | -            | 207   |

# Accounts Payable Aging

| W. J. N.                                | La de la Paris        |              | 2.1.2       |           | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |           |
|---|-----------------------|--------------|-------------|-----------|-------------|--------------|--------------|--------------|-----------|
| Vendor Name                             | Invoice/Credit Number | Invoice Date | Date Due    | Current   | Past Due    | Past Due     | Past Due     | Past Due     | Total     |
| Little Passports                        | CM-000000110          | 2/14/2020    | 3/15/2020   | (361)     | -           | -            | -            | -            | (361)     |
| Rainbow Resource Center                 | 2837312               | 1/15/2020    | 3/15/2020   | 490       | -           | -            | -            | -            | 490       |
| Rainbow Resource Center                 | 2837313               | 1/15/2020    | 3/15/2020   | 30        | -           | -            | -            | -            | 30        |
| Rainbow Resource Center                 | 2837406               | 1/15/2020    | 3/15/2020   | 28        | -           | -            | -            | -            | 28        |
| Rainbow Resource Center                 | 2837410               | 1/15/2020    | 3/15/2020   | 197       | -           | -            | -            | -            | 197       |
| Math-U-See Inc.                         | 0592915-IN            | 1/15/2020    | 3/15/2020   | 120       | -           | -            | -            | -            | 120       |
| Math-U-See Inc.                         | 0592918-IN            | 1/15/2020    | 3/15/2020   | 166       | -           | -            | -            | -            | 166       |
| America's Kids in Motion                | 138-YVS               | 2/14/2020    | 3/15/2020   | 204       | -           | -            | -            | -            | 204       |
| Brian Hammons Piano                     | 335                   | 2/14/2020    | 3/15/2020   | 250       | -           | -            | -            | -            | 250       |
| 42 Development LLC                      | 2958                  | 2/14/2020    | 3/15/2020   | 151       | -           | -            | -            | -            | 151       |
| Starfall Education Foundation           | 1928-8858-0590        | 2/14/2020    | 3/15/2020   | 35        | -           | -            | -            | -            | 35        |
| West Martial Arts                       | 0091                  | 2/14/2020    | 3/15/2020   | 360       | -           | -            | -            | -            | 360       |
| West Martial Arts                       | 0092                  | 2/14/2020    | 3/15/2020   | 360       | -           | -            | -            | -            | 360       |
| West Martial Arts                       | 0093                  | 2/14/2020    | 3/15/2020   | 75        | -           | -            | -            | -            | 75        |
| West Martial Arts                       | 0094                  | 2/14/2020    | 3/15/2020   | 1,350     | -           | -            | -            | -            | 1,350     |
| Trigger Memory Co.                      | 2346                  | 2/14/2020    | 3/15/2020   | 78        | -           | -            | -            | -            | 78        |
| Marianne Sunderland                     | 1011                  | 2/14/2020    | 3/15/2020   | 129       | -           | -            | -            | -            | 129       |
| Marianne Sunderland                     | 1012                  | 2/14/2020    | 3/15/2020   | 129       | -           | -            | -            | -            | 129       |
| Peace Hill Press, Inc. dba Well Trained | I 51873               | 2/14/2020    | 3/15/2020   | 130       | -           | -            | -            | -            | 130       |
| Omni Learning Center                    | 1198                  | 2/14/2020    | 3/15/2020   | 950       | -           | -            | -            | -            | 950       |
| Melinda Nakagawa                        | 306                   | 2/14/2020    | 3/15/2020   | 420       | -           | -            | -            | -            | 420       |
| Home Science Tools                      | 978451A               | 1/16/2020    | 3/16/2020   | 45        | -           | -            | -            | -            | 45        |
| Math-U-See Inc.                         | 0592972-IN            | 1/16/2020    | 3/16/2020   | 116       | _           | -            | -            | -            | 116       |
| Rainbow Resource Center                 | 2837897               | 1/16/2020    | 3/16/2020   | 25        | -           | -            | -            | -            | 25        |
| Rainbow Resource Center                 | 2837899               | 1/16/2020    | 3/16/2020   | 35        | _           | -            | -            | -            | 35        |
| Rainbow Resource Center                 | 2838091               | 1/16/2020    | 3/16/2020   | 28        | _           | -            | -            | -            | 28        |
| Timberdoodle.com                        | 311517                | 1/16/2020    | 3/16/2020   | 162       | _           | _            | _            | -            | 162       |
| Timberdoodle.com                        | 311534                | 1/16/2020    | 3/16/2020   | 192       | _           | _            | _            | _            | 192       |
| Tina M. Carter                          | 045                   | 2/15/2020    | 3/16/2020   | 1,356     | _           | _            | _            | _            | 1,356     |
| Kevin Freeman                           | 129                   | 2/15/2020    | 3/16/2020   | 6,845     | _           | _            | _            | _            | 6,845     |
| Elizabeth Tanguay                       | 003                   | 2/16/2020    | 3/17/2020   | 900       | _           | _            | _            | _            | 900       |
| Math-U-See Inc.                         | 0593155-IN            | 1/17/2020    | 3/17/2020   | 116       | _           | _            | _            | _            | 116       |
| Math-U-See Inc.                         | 0593156-IN            | 1/17/2020    | 3/17/2020   | 116       | _           | _            | _            | _            | 116       |
| Home Science Tools                      | 978550A               | 1/17/2020    | 3/17/2020   | 60        | _           | _            | _            | _            | 60        |
| Homeschool Spanish Academy              | 1921                  | 2/17/2020    | 3/18/2020   | 798       | _           | _            | _            | _            | 798       |
| All About Learning Press, Inc.          | 901975                | 2/17/2020    | 3/18/2020   | 54        | _           | _            | _            | _            | 54        |
| United Conservatory of Music            | 9444868               | 2/17/2020    | 3/18/2020   | 450       | _           | _            | _            | _            | 450       |
| Break the Barriers, Inc                 | 11681                 | 2/17/2020    | 3/18/2020   | 3,030     | _           | _            | _            | _            | 3,030     |
| Evan Akuna                              | 1017                  | 2/17/2020    | 3/18/2020   | 630       | _           | _            | _            | _            | 630       |
| Michelle Barnes                         | 1006                  | 2/17/2020    | 3/18/2020   | 3,600     | _           | _            | _            | _            | 3,600     |
| Educational Development Corporation     |                       | 2/17/2020    | 3/18/2020   | 114       | _           | _            | _            | _            | 114       |
| Outschool, Inc.                         | 12941                 | 2/17/2020    | 3/18/2020   | 72        | _           | _            | _            | _            | 72        |
| Outschool, Inc.                         | 12942                 | 2/17/2020    | 3/18/2020   | 96        | _           | -            | -            | _            | 96        |
| Outschool, Inc.                         | 12943                 | 2/17/2020    | 3/18/2020   | 59        | -           | _            | _            | -            | 59        |
| Outschool, Inc.                         | 12944                 | 2/17/2020    | 3/18/2020   | 72        | -           | -            | -            | -            | 72        |
| Outschool, Inc.                         | 12945                 | 2/17/2020    | 3/18/2020   |           | -           | -            | -            | -            |           |
| Outschool, Inc.                         | 12946                 | 2/17/2020    | 3/18/2020   | 380<br>12 | -           | -            | -            | -            | 380<br>12 |
| Guistinon, inc.                         | 12340                 | 2/11/2020    | 3/ 10/ 2020 | 12        | -           | -            | -            | -            | 12        |

# Accounts Payable Aging

|                                     |                          |                        |                        |          | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days |            |
|-------------------------------------|--------------------------|------------------------|------------------------|----------|-------------|--------------|--------------|--------------|------------|
| Vendor Name                         | Invoice/Credit Number    | Invoice Date           | Date Due               | Current  | Past Due    | Past Due     | Past Due     | Past Due     | Total      |
| Outschool, Inc.                     | 12947                    | 2/17/2020              | 3/18/2020              | 50       | -           | -            | -            | -            | 50         |
| Outschool, Inc.                     | 12948                    | 2/17/2020              | 3/18/2020              | 270      | -           | -            | -            | -            | 270        |
| Kathleen Schwab Teaching & Tutoring | 2020-014968              | 2/17/2020              | 3/18/2020              | 792      | -           | -            | -            | -            | 792        |
| Smartypants Art Studio              | 12                       | 2/17/2020              | 3/18/2020              | 1,880    | -           | -            | -            | -            | 1,880      |
| Bon Voyage World Languages Academy  | 1124                     | 2/18/2020              | 3/19/2020              | 1,160    | -           | -            | -            | -            | 1,160      |
| Creative Dance and Movement         | 04                       | 2/18/2020              | 3/19/2020              | 690      | -           | -            | -            | -            | 690        |
| eDynamic Learning                   | 20-0156                  | 2/18/2020              | 3/19/2020              | 85       | -           | -            | -            | -            | 85         |
| Brian Hammons Piano                 | 336                      | 2/18/2020              | 3/19/2020              | 240      | -           | -            | -            | -            | 240        |
| Brian Hammons Piano                 | 337                      | 2/18/2020              | 3/19/2020              | 450      | -           | -            | -            | -            | 450        |
| Trigger Memory Co.                  | 2350                     | 2/18/2020              | 3/19/2020              | 78       | -           | -            | -            | -            | 78         |
| United Conservatory of Music        | 9950576                  | 2/18/2020              | 3/19/2020              | 450      | -           | -            | -            | -            | 450        |
| Healing Hearts Health & Wellness    | 19                       | 2/18/2020              | 3/19/2020              | 305      | -           | -            | -            | -            | 305        |
| Playground Training Academy, LLC    | 02182020-C               | 2/18/2020              | 3/19/2020              | 88       | -           | -            | -            | -            | 88         |
| Playground Training Academy, LLC    | 02182020-D               | 2/18/2020              | 3/19/2020              | 120      | -           | -            | -            | -            | 120        |
| Rainbow Resource Center             | 2759267                  | 1/20/2020              | 3/20/2020              | 20       | -           | -            | -            | -            | 20         |
| Moving Beyond the Page              | 210689                   | 2/19/2020              | 3/20/2020              | 543      | -           | -            | -            | -            | 543        |
| Moving Beyond the Page              | 210700                   | 2/19/2020              | 3/20/2020              | 550      | -           | -            | -            | -            | 550        |
| Neil Boyer                          | 0220454                  | 2/19/2020              | 3/20/2020              | 420      | -           | -            | -            | -            | 420        |
| Trigger Memory Co.                  | 2352                     | 2/19/2020              | 3/20/2020              | 24       | -           | -            | -            | -            | 24         |
| Trigger Memory Co.                  | 2353                     | 2/19/2020              | 3/20/2020              | 24       | _           | -            | -            | -            | 24         |
| Trigger Memory Co.                  | 2354                     | 2/19/2020              | 3/20/2020              | 24       | _           | -            | -            | -            | 24         |
| Trigger Memory Co.                  | 2355                     | 2/19/2020              | 3/20/2020              | 74       | _           | _            | _            | -            | 74         |
| Trigger Memory Co.                  | 2356                     | 2/19/2020              | 3/20/2020              | 39       | _           | _            | _            | -            | 39         |
| Marti Stevens                       | 107                      | 2/19/2020              | 3/20/2020              | 180      | _           | _            | _            | -            | 180        |
| Marti Stevens                       | 108                      | 2/19/2020              | 3/20/2020              | 180      | _           | _            | _            | -            | 180        |
| Marti Stevens                       | 109                      | 2/19/2020              | 3/20/2020              | 490      | _           | _            | _            | -            | 490        |
| Amanda McMeen                       | 20200219-1               | 2/19/2020              | 3/20/2020              | 100      | _           | _            | _            | _            | 100        |
| Brenda Myers                        | 23                       | 2/19/2020              | 3/20/2020              | 75       | _           | _            | _            | _            | 75         |
| Brenda Myers                        | 24                       | 2/19/2020              | 3/20/2020              | 595      | _           | _            | _            | _            | 595        |
| Brenda Myers                        | 25                       | 2/19/2020              | 3/20/2020              | 310      | _           | _            | _            | _            | 310        |
| C'est La Vie Arts                   | 27                       | 2/19/2020              | 3/20/2020              | 2,522    | _           | _            | _            | _            | 2,522      |
| The Wahine Project                  | 121319                   | 2/19/2020              | 3/20/2020              | 1,370    | _           | _            | _            | _            | 1,370      |
| Rainbow Resource Center             | 2838275                  | 1/20/2020              | 3/20/2020              | 87       | _           | _            | _            | _            | 87         |
| Rainbow Resource Center             | 2838595                  | 1/20/2020              | 3/20/2020              | 44       | _           | _            | _            | _            | 44         |
| Rainbow Resource Center             | 2838681                  | 1/20/2020              | 3/20/2020              | 123      | _           | _            | _            | _            | 123        |
| Rainbow Resource Center             | 2838826                  | 1/20/2020              | 3/20/2020              | 112      | _           | _            | _            | _            | 112        |
| Rainbow Resource Center             | 2838951                  | 1/20/2020              | 3/20/2020              | 51       | _           | _            | _            | _            | 51         |
| Reedley Community Services Departme |                          | 2/20/2020              | 3/21/2020              | 75       |             | _            |              | _            | 75         |
| Reedley Community Services Departme |                          | 2/20/2020              | 3/21/2020              | 75<br>75 | _           | -            | _            | _            | 75<br>75   |
| Rainbow Resource Center             | 2840891                  | 1/22/2020              | 3/22/2020              | 93       | _           | -            | -            | _            | 93         |
|                                     |                          |                        |                        |          | -           | -            | -            | -            |            |
| Math II Soo Inc                     | 0593797-IN<br>0593801-IN | 1/22/2020<br>1/22/2020 | 3/22/2020<br>3/22/2020 | 116      | -           | -            | -            | -            | 116<br>193 |
| Math II See Inc.                    |                          |                        |                        | 193      | -           | -            | -            |              |            |
| Math II See Inc.                    | 0593809-IN               | 1/22/2020              | 3/22/2020              | 162      | -           | -            | -            | -            | 162        |
| Math II See Inc.                    | 0593923-IN               | 1/23/2020              | 3/23/2020              | 56       | -           | -            | -            | -            | 56<br>107  |
| Math-U-See Inc.                     | 0594001-IN               | 1/23/2020              | 3/23/2020              | 107      | -           | -            | -            | -            | 107        |
| Math-U-See Inc.                     | 0594035-IN               | 1/23/2020              | 3/23/2020              | 51       | -           | -            | -            | -            | 51         |
| Math-U-See Inc.                     | 0594051-IN               | 1/23/2020              | 3/23/2020              | 149      | -           | -            | -            | -            | 149        |

# Accounts Payable Aging

| Vol. I. a. N               | Landa do Principal    |                      | 2.1.2                |          | 1 - 30 Days | 31 - 60 Days | 61 - 90 Days | Over 90 Days | =1       |
|----------------------------|-----------------------|----------------------|----------------------|----------|-------------|--------------|--------------|--------------|----------|
| Vendor Name                | Invoice/Credit Number | Invoice Date         | Date Due             | Current  | Past Due    | Past Due     | Past Due     | Past Due     | Total    |
| Rainbow Resource Center    | 2841290               | 1/23/2020            | 3/23/2020            | 42       | -           | -            | -            | -            | 42       |
| Rainbow Resource Center    | 2841670               | 1/23/2020            | 3/23/2020            | 71       | -           | -            | -            | -            | 71       |
| Rainbow Resource Center    | 2841736               | 1/23/2020            | 3/23/2020            | 108      | -           | -            | -            | -            | 108      |
| Rainbow Resource Center    | 2841746               | 1/23/2020            | 3/23/2020            | 97       | -           | -            | -            | -            | 97       |
| Rainbow Resource Center    | 2842025               | 1/24/2020            | 3/24/2020            | 75       | -           | -            | -            | -            | 75       |
| Rainbow Resource Center    | 2842486               | 1/24/2020            | 3/24/2020            | 119      | -           | -            | -            | -            | 119      |
| Rainbow Resource Center    | 2842493               | 1/24/2020            | 3/24/2020            | 141      | -           | -            | -            | -            | 141      |
| Math-U-See Inc.            | 0594089-IN            | 1/24/2020            | 3/24/2020            | 97       | -           | -            | -            | -            | 97       |
| Math-U-See Inc.            | 0594163-IN            | 1/24/2020            | 3/24/2020            | 56       | -           | -            | -            | -            | 56       |
| Beautiful Feet Books, Inc. | 11506                 | 1/24/2020            | 3/24/2020            | 214      | -           | -            | -            | -            | 214      |
| Mathnasium of North Fresno | 6693                  | 2/24/2020            | 3/25/2020            | 914      | -           | -            | -            | -            | 914      |
| Jerre Reis                 | 51                    | 2/24/2020            | 3/25/2020            | 610      | -           | -            | -            | -            | 610      |
| Lori Pope                  | popecl-202013         | 2/26/2020            | 3/27/2020            | 1,620    | -           | -            | -            | -            | 1,620    |
| Rainbow Resource Center    | 2843099               | 1/27/2020            | 3/27/2020            | 90       | -           | -            | -            | -            | 90       |
| Rainbow Resource Center    | 2843134               | 1/27/2020            | 3/27/2020            | 112      | -           | -            | -            | -            | 112      |
| LEGO Education             | 1190418641            | 1/27/2020            | 3/27/2020            | 473      | -           | -            | -            | -            | 473      |
| Math-U-See Inc.            | 0594268-IN            | 1/27/2020            | 3/27/2020            | 94       | -           | -            | -            | -            | 94       |
| Rainbow Resource Center    | 2843448               | 1/28/2020            | 3/28/2020            | 224      | -           | -            | -            | -            | 224      |
| Rainbow Resource Center    | 2843449               | 1/28/2020            | 3/28/2020            | 224      | -           | -            | -            | -            | 224      |
| Rainbow Resource Center    | 2844578               | 1/29/2020            | 3/29/2020            | 43       | -           | -            | -            | -            | 43       |
| Rainbow Resource Center    | 2844627               | 1/29/2020            | 3/29/2020            | 80       | -           | -            | -            | -            | 80       |
| Rainbow Resource Center    | 2844871               | 1/29/2020            | 3/29/2020            | 47       | -           | _            | _            | -            | 47       |
| Rainbow Resource Center    | 2845361               | 1/30/2020            | 3/30/2020            | 42       | -           | _            | _            | -            | 42       |
| Rainbow Resource Center    | 2845445               | 1/30/2020            | 3/30/2020            | 51       | -           | _            | _            | -            | 51       |
| Rainbow Resource Center    | 2845446               | 1/30/2020            | 3/30/2020            | 55       | -           | _            | _            | -            | 55       |
| Rainbow Resource Center    | 2807510               | 1/30/2020            | 3/30/2020            | 105      | -           | _            | _            | -            | 105      |
| Rainbow Resource Center    | 2807516               | 1/30/2020            | 3/30/2020            | 571      | -           | _            | _            | -            | 571      |
| Timberdoodle.com           | 311866                | 1/30/2020            | 3/30/2020            | 193      | -           | _            | _            | -            | 193      |
| Timberdoodle.com           | 311959                | 2/3/2020             | 4/3/2020             | 1,004    | _           | _            | _            | _            | 1,004    |
| Rainbow Resource Center    | 2846519               | 2/3/2020             | 4/3/2020             | 57       | -           | _            | _            | -            | 57       |
| Rainbow Resource Center    | 2846520               | 2/3/2020             | 4/3/2020             | 193      | _           | _            | _            | _            | 193      |
| Rainbow Resource Center    | 2846521               | 2/3/2020             | 4/3/2020             | 253      | _           | _            | _            | _            | 253      |
| Rainbow Resource Center    | 2846522               | 2/3/2020             | 4/3/2020             | 104      | _           | _            | _            | _            | 104      |
| Rainbow Resource Center    | 2846557               | 2/3/2020             | 4/3/2020             | 81       | _           | _            | _            | _            | 81       |
| Rainbow Resource Center    | 2846558               | 2/3/2020             | 4/3/2020             | 55       | _           | _            | _            | _            | 55       |
| Rainbow Resource Center    | 2847478               | 2/4/2020             | 4/4/2020             | 126      | _           | _            | _            | _            | 126      |
| Rainbow Resource Center    | 2847591               | 2/4/2020             | 4/4/2020             | 60       | _           | _            | _            | _            | 60       |
| Rainbow Resource Center    | 2847662               | 2/4/2020             | 4/4/2020             | 66       |             | _            |              | _            | 66       |
| Rainbow Resource Center    | 2847674               | 2/4/2020             | 4/4/2020             | 241      | _           | -            | _            | -            | 241      |
| Rainbow Resource Center    | 2847692               | 2/4/2020             | 4/4/2020             | 44       | _           | -            | -            | -            | 44       |
|                            |                       |                      | 1.1.                 |          | -           | -            | -            | -            |          |
| Rainbow Resource Center    | 2847693<br>311988     | 2/4/2020<br>2/4/2020 | 4/4/2020<br>4/4/2020 | 44<br>67 | -           | -            | -            | -            | 44<br>67 |
| Timberdoodle.com           |                       |                      |                      |          | -           | -            | -            | -            |          |
| Math-U-See Inc.            | 0595414-IN            | 2/4/2020             | 4/4/2020             | 68       | -           | -            | -            | -            | 68       |
| Math-U-See Inc.            | 0595461-IN            | 2/4/2020             | 4/4/2020             | 41       | -           | -            | -            | -            | 41       |
| Timberdoodle.com           | 312018                | 2/5/2020             | 4/5/2020             | 79       | -           | -            | -            | -            | 79       |
| Rainbow Resource Center    | 2847804               | 2/5/2020             | 4/5/2020             | 34       | -           | -            | -            | -            | 34       |
| Rainbow Resource Center    | 2847957               | 2/5/2020             | 4/5/2020             | 29       | -           | -            | -            | -            | 29       |

# Accounts Payable Aging

| Vendor Name             | Invoice/Credit Number | Invoice Date | Date Due  | Current | 1 - 30 Days<br>Past Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total |
|-------------------------|-----------------------|--------------|-----------|---------|-------------------------|--------------------------|--------------------------|--------------------------|-------|
| Rainbow Resource Center | 2848073               | 2/5/2020     | 4/5/2020  | 29      | -                       | -                        | -                        | -                        | 29    |
| Rainbow Resource Center | 2848313               | 2/5/2020     | 4/5/2020  | 104     | -                       | -                        | -                        | -                        | 104   |
| Rainbow Resource Center | 2848658               | 2/6/2020     | 4/6/2020  | 126     | -                       | -                        | -                        | -                        | 126   |
| Rainbow Resource Center | 2849202               | 2/7/2020     | 4/7/2020  | 77      | -                       | -                        | -                        | -                        | 77    |
| Rainbow Resource Center | 2849258               | 2/7/2020     | 4/7/2020  | 22      | -                       | -                        | -                        | -                        | 22    |
| Rainbow Resource Center | 2849345               | 2/7/2020     | 4/7/2020  | 29      | -                       | -                        | -                        | -                        | 29    |
| Rainbow Resource Center | 2849364               | 2/7/2020     | 4/7/2020  | 81      | -                       | -                        | -                        | -                        | 81    |
| Rainbow Resource Center | 2849372               | 2/7/2020     | 4/7/2020  | 28      | -                       | -                        | -                        | -                        | 28    |
| Rainbow Resource Center | 2849421               | 2/7/2020     | 4/7/2020  | 201     | -                       | -                        | -                        | -                        | 201   |
| Rainbow Resource Center | 2849473               | 2/7/2020     | 4/7/2020  | 387     | -                       | -                        | -                        | -                        | 387   |
| Rainbow Resource Center | 2850057               | 2/10/2020    | 4/10/2020 | 54      | -                       | -                        | -                        | -                        | 54    |
| Rainbow Resource Center | 2850597               | 2/11/2020    | 4/11/2020 | 33      | -                       | -                        | -                        | -                        | 33    |
| Math-U-See Inc.         | 0596693-IN            | 2/12/2020    | 4/12/2020 | 299     | -                       | -                        | -                        | -                        | 299   |
| Nath-U-See Inc.         | 0596697-IN            | 2/12/2020    | 4/12/2020 | 217     | -                       | -                        | -                        | -                        | 217   |
| Nath-U-See Inc.         | 0596698-IN            | 2/12/2020    | 4/12/2020 | 57      | -                       | -                        | -                        | -                        | 57    |
| EGO Education           | 1190420350            | 2/13/2020    | 4/13/2020 | 658     | -                       | -                        | -                        | -                        | 658   |
| Rainbow Resource Center | 2852454               | 2/14/2020    | 4/14/2020 | 50      | -                       | -                        | -                        | -                        | 50    |
| Rainbow Resource Center | 2852455               | 2/14/2020    | 4/14/2020 | 281     | -                       | -                        | -                        | -                        | 281   |
| Rainbow Resource Center | 2852458               | 2/14/2020    | 4/14/2020 | 34      | -                       | -                        | -                        | -                        | 34    |
| Rainbow Resource Center | 2852639               | 2/14/2020    | 4/14/2020 | 224     | -                       | -                        | -                        | -                        | 224   |
| Rainbow Resource Center | 2852735               | 2/14/2020    | 4/14/2020 | 131     | -                       | -                        | -                        | -                        | 131   |
| ainbow Resource Center  | 2852801               | 2/14/2020    | 4/14/2020 | 130     | -                       | -                        | -                        | -                        | 130   |
| Rainbow Resource Center | 2852937               | 2/14/2020    | 4/14/2020 | 25      | -                       | -                        | -                        | -                        | 25    |
| Rainbow Resource Center | 2852938               | 2/14/2020    | 4/14/2020 | 23      | -                       | -                        | -                        | -                        | 23    |
| Rainbow Resource Center | 2852939               | 2/14/2020    | 4/14/2020 | 377     | -                       | -                        | -                        | -                        | 377   |
| Rainbow Resource Center | 2852984               | 2/17/2020    | 4/17/2020 | 18      |                         |                          |                          |                          | 18    |

# MEMORANDUM OF UNDERSTANDING FOR PERSONNEL SERVICES

This Memorandum of Understanding for Personnel Services ("MOU") is entered into as of July 1, 2019 ("Effective Date") by and between the following California nonprofit public benefit corporations, which may each be referred to herein as a "Party" or collectively as the "Parties" to this MOU: Blue Ridge Academy, Mission Vista Academy, Granite Mountain Charter School, Triumph Academy, Heartland Charter School, Clarksville Charter School, Feather River Charter School, Cabrillo Point Charter School, The Cottonwood School, Lake View Charter School, Winship Community School, Pacific Coast Academy, Yosemite Valley Charter School and Monarch River Academy.

WHEREAS, Triumph Academy operates Triumph Academy, Heartland Charter School operates Heartland Charter School, Clarksville Charter School operates Clarksville Charter School, Feather River Charter School operates Feather River Charter School, Cabrillo Point Charter School operates Cabrillo Point Charter School, The Cottonwood School operates The Cottonwood School, Lake View Charter School operates Lake View Charter School, Winship Community School operates Winship Community School, Pacific Coast Academy operates Pacific Coast Academy, Yosemite Valley Charter School operates Yosemite Valley Charter School, Granite Mountain Charter School operates Granite Mountain Charter School, Blue Ridge Academy operates Blue Ridge Academy, Mission Vista Academy operates Mission Vista Academy, Monarch River Academy operates Monarch River Academy, and Granite Mountain Charter School operates Granite Mountain Charter School (each a "School") or collectively the "Schools");

WHEREAS, Schools are nonclassroom-based public charter schools using the same educational model dedicated to providing students with a flexible personalized learning experience that empowers families to tailor a program designed around the specific needs of each student.

WHEREAS, each School employs certificated teachers designated as having the responsibility for the general supervision of their students' independent study pursuant to Education Code § 51747.5(a).

WHEREAS, Education Code § 51749.5(a)(3) authorizes nonclassroom-based charter schools, like the Schools, to enter into a memorandum of understanding for personnel services with other charter schools, school districts, or county offices of education whereby one charter school can lease its certificated teachers to provide instructional services to another charter school.

WHEREAS, the Schools' respective education programs are geared towards sharing instructional staff because they have similar curricula and allow staff to instruct and supervise students from remote locations.

WHEREAS, the Schools desire to use the flexibility afforded under Education Code § 51749.5(a)(3) to share instructional personnel because this will further the Schools' shared goal to successfully implement their education programs in an efficient and cost effective manner.

WHEREAS, it is the intent of the Parties to lease personnel amongst each other according to the terms and conditions set forth in this MOU.

**NOW, THEREFORE,** in consideration of their mutual promises set forth in this MOU, the Parties desire to, and hereby agree as follows:

1. Leased Employees. During the term of this MOU, the Parties may lease credentialed general education teachers and other instructional support staff, such as special education staff, to perform

the Services ("Services") set forth in Attachments A and B. The term "*Leased Employee*" shall refer to any employee leased between the Parties pursuant to this MOU.

- **2.** Lessor and Lessee Schools. The Parties acknowledge each School may both (i) employ an individual who will provide educational services to another School; and (ii) receive educational services from an individual employed by another School. The term "Lessor School" refers to a School leasing its employee(s) to another School pursuant to the terms of the MOU. The term "Lessee School" refers to a School receiving instructional services from another School's employee(s) pursuant to the terms of the MOU. Each Party may serve as a Lessor School and Lessee School under this MOU, and shall meet the obligations set forth in this MOU dependent on their role as a Lessor School and/or Lessee School.
- a. Assignment of Leased Employees. Lessee School and Lessor School shall collaborate on determining which Leased Employees will be assigned to Lessee School. As Lessor School is the employer of its Leased Employees, Lessor School retains sole discretion in the assignment of Leased Employees. Lessee School is responsible for assigning its students to Leased Employees. Lessor School and Lessee School shall work together to appropriately memorialize Leased Employees under this MOU, including dates of service and numbers of students served.
- **3. Fees.** The fees to be paid by Lessee School to Lessor School for the services provided by Leased Employees are calculated based on the specific services provided the staff:
- a. Attachment A: Personnel Leasing Calculated by Number of Students Served. Lessor School shall lease credentialed teachers performing the functions described in Attachment A for a Lessee School. Lessee Schools shall be charged based on the number of students served by each Leased Employee. The amount charged per student is \$291.
- b. Attachment B: Personnel Leasing at a Flat Rate. Instructional support staff performing the functions described in Attachment B shall be charged at a hourly rate. The costs for leasing these employees do not fluctuate based on the numbers of students served. The cost-per-personnel is equal to: Attachment B.
- 4. Monthly Invoices. Lessor School will provide an invoice to a Lessee School for the fees set forth in Section 3 of this MOU on a monthly basis. Lessee School shall pay invoices within thirty (30) days of receipt. Lessee School shall be provided access to reasonable backup documentation for such costs upon request.

#### 5. Lessor School Responsibilities:

- a. Comply with all applicable federal and state statutes, laws and regulations.
- b. Lessor School shall ensure Leased Employees who serve as supervising teachers retain the credentials necessary to comply with Education Code §§ 47605(l) and 51747.5(a) and the Lessee School's charter petition ("Charter Petition"). Lessor School shall also ensure Leased Employees have undergone a tuberculosis risk assessment and/or testing prior to commencing services to Lessee School to the extent required by the Charter Petition and applicable law.
- c. Lessor School shall ensure that all Leased Employees providing Services to the Lessee School under this MOU receive required training, including, but not limited to initial and annual training on mandated child abuse or neglect reporting.

- d. Lessor School shall ensure that (i) all Leased Employees providing Services under this MOU have been cleared for employment through the Department of Justice in compliance with the Charter Petition and applicable law; and (ii) no Leased Employee has been convicted of a serious or violent felony (as defined by Penal Code § 667.5 and § 1192.7)
- e. Lessor School agrees that it is the sole and exclusive employer of Leased Employees performing Services at a Lessee School under this MOU. Lessor School shall supervise and make all employment decisions with respect to its employees in its sole discretion, including all hiring, evaluation, termination, compensation and benefits decisions. Lessor School will be responsible for the supervision of its employees, subject to input from the Lessee School.
- f. Lessor School may terminate the assignment of a Leased Employee from a Lessee School in its sole discretion. Lessor School shall endeavor to provide as much notice as practicable to the Lessee School before terminating the assignment of a Leased Employee.

#### 6. Lessee School Responsibilities:

- a. Comply with all applicable federal and state statutes, laws and regulations, including laws applicable to charter schools offering independent study.
- b. Lessee School is responsible for ensuring the education program and curriculum complies with the Charter Petition. Lessee School shall provide technical assistance and other support to Leased Employees to help ensure the Services align with the Charter Petition.
- c. Lessee School shall have the right to supervise Leased Employees' activities while they are on assignment to Lessee School to ensure they are meeting their performance obligations. In addition to any obligations set forth by Lessor School as their employer, while performing Services to support Lessee School, Leased Employees shall abide by and be subject to applicable policies and procedures adopted by Lessee School.
- d. With Lessor School's permission, Lessee School may participate with Lessor School in the hiring, evaluation, compensation, and discipline decisions concerning Leased Employees. Lessee School may unilaterally, upon providing written notice to Lessor School, remove a Leased Employee assigned to Lessee School. Upon providing such notice, Lessee School may collaborate with Lessor School (or another School) to assign a different Leased Employee to support the Lessee School as necessary.
- e. Lessee School shall make available to Lessor School, in a timely manner, all data, files, documentation, or other information necessary or appropriate for the performance of the Services. Lessee School will be responsible for, and Lessor School shall be entitled to rely upon, the content, accuracy, completeness, and consistency of all such data, materials, and information.
- f. Provide to Lessor School, in writing, copies of any school-specific rules and or regulations applicable to Lessor School while providing services to Lessee School.
- g. Lessee School shall provide a safe working area for Leased Employees when necessary for Leased Employees to be on a Lessee School location.
  - h. Provide feedback to Lessor School regarding Leased Employees' performance.

#### 7. Relationship Between Lessor and Lessee Schools.

- a. Leased Employees are, and shall remain, the employees of the Lessor School, and shall be subject to the ultimate direction and control of Lessor School and its governing board, officers, and other representatives. The termination of this MOU shall not terminate the employment relationship of any Leased Employee with Lessor School. Nothing in this MOU shall confer upon any Party any rights or remedies, including any right to employment, as an employee of any other Party.
- b. Lessor School shall have full and sole legal control over and responsibility for payment of all compensation and benefits to Leased Employees, including retirement benefit system contributions (e.g., STRS, as applicable), as well as the full and sole responsibility for ensuring compliance with any and all applicable state and federal income tax withholding, state and federal unemployment and disability insurance withholding and contributions, wage and hour obligations, social security tax withholding and contributions, and other applicable employment law requirements. Assuming Lessor School participates in CalSTRS, the Parties acknowledge Leased Employees are employees of the Lessor School for CalSTRS purposes.
- c. Lessor School shall each be responsible for its compliance with workers' compensation coverage obligations, wage and hour obligations, and any other applicable federal or state employment laws. Pursuant to Labor Code section 3602, Lessor School agrees to retain workers' compensation coverage for all Leased Employees for the duration of their support to as Lessee School. Lessor School shall ensure the Leased Employees have proper and necessary insurance coverage when working for Lessee School and shall provide evidence of such coverage to the Lessee School upon request.
- 8. Term and Termination. The term of this MOU commences on July 1, 2019 and continues through June 30, 2020, and shall then automatically renew for consecutive one (1) year terms, unless and until earlier terminated as set forth in subsection (a) herein and subject to any amendments pursuant to Section 9 herein.
- a. **Termination Without Cause.** Any Party may terminate its participation in this MOU for any reason upon sixty (60) days' written notice to all Parties. Termination of participation by any Party(ies) shall not terminate the MOU as to any other Party, nor relieve the terminating Party(ies) of any obligations incurred prior to the effective date of such termination. Following termination of a Party's participation in the MOU, (i) the terminating Party shall pay Lessor School(s) any unpaid portion of fees owed through the effective date of termination; and (ii) the other Party(ies) shall pay the terminating Party (if it served as a Lessor School) for Services provided before the effective termination.

#### **9. Amendments.** This MOU may be amended as follows:

- a. Changes in the Law. In the event that any new enactment, repeal, or change of any federal, state, or local law, regulation, interpretation of law or regulation by an authorizer or regulator, or court or administrative decision or order materially affects the performance of any of the Parties in conformity with this MOU, the Parties shall promptly commence negotiations in good faith regarding a mutually agreeable approach (including without limitation, an amendment to the MOU) to address the changes. If, despite such good faith negotiations, the Parties are unable to agree upon an acceptable approach, the MOU shall terminate for all Parties without further obligation or liability among the Parties, upon any Party's sixty (60) days' written notice to the other Parties, or in such lesser time as is reasonable under the circumstances. If termination occurs for reasons set forth in this subsection, Parties are responsible for paying fees as set forth in Section 8(a).
- a. *Mutual Agreement*. The Parties may amend this MOU with mutual written consent of all Parties.

- 10. Work Product; Intellectual Property. Any work product that is created by Lessor School, including by any Leased Employee, in the context of providing Services shall be the property of that Lessor School. Any intellectual property owned by a Lessee School and used by a Lessor School related to the Services shall remain the property of that Lessee School. Similarly, any intellectual property owned or created by a Lessor School, including by any of the Leased Employees, that is utilized as part of providing the Services shall remain the property of Lessor School. No Party shall have the right to grant a license, sublicense, or any other use or rights to the property of another Party. Upon termination or expiration of this MOU, the property of each Party in the possession of any other Party shall be returned and/or destroyed.
- 11. Confidentiality. Each Party acknowledges that during the term of this MOU, it may have access to certain Confidential Information of the other Party(ies), as defined below. Each Party shall maintain and enforce reasonable administrative, technical, and physical safeguards to reasonably protect the confidentiality of the other Parties' Confidential Information.
- a. "Confidential Information" means non-public information marked either "confidential" or "proprietary," or that otherwise should be understood by a reasonable person to be confidential in nature. Confidential Information may include but is not limited to trade secrets, policies, procedures, student education records, intellectual property, business or strategic plans, contractual arrangements or negotiations, financial information and employee information. Confidential Information does not include any information which (i) is rightfully known to the recipient prior to its disclosure; (ii) is released to any other person or entity (including governmental agencies) without restriction; (iii) is independently developed by the recipient without use of or reliance on Confidential Information; (iv) is or later becomes publicly available without violation of this MOU or may be lawfully obtained by a Party from a non-party; or (v) which is a public record under California law.
- b. If disclosure of Confidential Information is requested pursuant to law, statute, rule or regulation (including a subpoena, a request made to a School under the California Public Records Act, or other similar form of process), the Party to which the request for disclosure is made shall (other than in connection with routine supervisory examinations by regulatory authorities with jurisdiction and without breaching any legal or regulatory requirement) provide the applicable Party(ies) with prior prompt written notice thereof to the extent practicable, and if practicable under the circumstances, shall allow the applicable Party(ies) to seek a restraining order or other appropriate relief.
- c. Upon the termination or expiration of this MOU, Confidential Information of each Party in the possession of the other Party shall be returned and/or destroyed.
- 12. Student Information. Each Party is responsible for its compliance with the federal Family Educational Rights and Privacy Act (20 U.S.C. § 1232g) ("FERPA") and other applicable state and federal laws pertaining to student information and privacy.
- a. To the extent necessary, the Lessor School shall be designated as having a legitimate educational interest in accessing a Lessee School's student education records, as that term is defined by and for purposes of FERPA, thereby allowing Lessor School to access personally identifiable information from student education records from the Lessee School as part of its performance of the Services. For purposes of this MOU, the term "personally identifiable information" ("PII") means any information that can be used on its own or with other information to (i) distinguish one person from another, (ii) identify, contact, or locate a single person, or (iii) de-anonymize anonymous data.
- b. Lessor School shall not use or disclose pupil records, including PII, received from or on behalf of another School except as necessary with respect to the performance of the Services, as

required by law, or as otherwise authorized in writing by the applicable Lessee School. Lessor School shall protect the student education records it receives from or on behalf of another School no less rigorously than it protects its own student education records. In the event of an unauthorized disclosure of PII, Lessor School shall notify the affected Lessee School(s) as soon as practicable, and shall, upon the affected Lessee School(s)'s request, notify affected parents, legal guardians and eligible pupils using reasonably available technological means such as electronic mail.

- 13. Insurance. Each Party shall maintain customary and reasonable insurance coverage necessary for performance of the Services, including professional liability for errors or omissions and/or directors and officers coverages, comprehensive general liability coverage, and automobile liability coverage. Each Party shall be responsible for obtaining and maintaining workers' compensation coverage and unemployment insurance for its employees.
- 14. Liability. Each Party shall be and remain responsible for its own debts and obligations. Nothing in this MOU shall be construed as imposing on a Party any liability arising out of the operations of any other Party, except as such liability may result from the performance of the first Party's obligations under this MOU.
- 15. Indemnification. Each Party shall defend, indemnify, and hold the other Parties, and their employees, officers, directors, and agents, free and harmless against any liability, loss, claims, demands, damages, expenses, and costs (including attorneys' fees, expert witness fees, and other costs of litigation or other proceedings) of every kind or nature arising in any manner out of the performance of its obligations under this MOU, except for such loss or damage caused solely by the negligence or willful misconduct of another Party. Each Leased Employee shall be under the immediate supervision and control of the Lessee School when providing Services for that Lessee School. Therefore, the Lessee School shall defend, indemnify, and hold the other Parties, and their employees, officers, directors, and agents, free and harmless against any liability, loss, claims, demands, damages, expenses, and costs (including attorneys' fees, expert witness fees, and other costs of litigation or other proceedings) of every kind or nature arising in any manner out of the performance of a Leased Employee providing Services to a Lessee School, except for such loss or damage caused solely by the negligence or willful misconduct of another Party.
- **16. Assignment.** No Party shall assign this MOU, any interest in this MOU, or its rights or obligations under this MOU without the express prior written consent of the other Parties. This MOU shall be binding on, and shall inure to the benefit of, the Parties and their respective successors and assigns.
- 17. **Dispute Resolution.** The Parties shall attempt to negotiate in good faith to resolve any dispute arising from or relating to this MOU before resorting to litigation.
- 18. Notice. All notices, requests, demands, or other communications (collectively "Notice") given to or by the Parties under this MOU shall be in writing and shall be deemed to have been duly given on the date of receipt if transmitted by email or personally served on the Party(ies) to whom Notice is to be given, or seventy-two (72) hours after mailing by United States mail first class, registered or certified mail, postage prepaid, addressed to the Party(ies) to whom Notice is to be given, at the applicable address set forth below:

#### See Attachment C

19. Headings. The descriptive headings of the sections and/or paragraphs of this MOU are inserted for convenience only, are not part of this MOU, and do not in any way limit or amplify the terms or provisions of this MOU.

- **20. Entire Agreement.** This MOU constitutes the entire agreement between the Parties with respect to the subject matter contained herein and supersedes all agreements, representations and understandings of the Parties with respect to such subject matter made or entered into prior to the date of this MOU.
- 21. No Waiver. No waiver of any provision of this MOU shall constitute, or be deemed to constitute, a waiver of any other provision, nor shall any waiver constitute a continuing waiver. No waiver shall be binding unless executed in writing by the Party making the waiver.
- **22. Severability.** If any provision of this MOU is invalid or contravenes California law, such provision shall be deemed not to be a part of this MOU and shall not affect the validity or enforceability of its remaining provisions, unless such invalidity or unenforceability would defeat an essential purpose of this MOU.
  - 23. Governing Law. This MOU shall be governed by and interpreted under California law.
- **24. Authority to Contract.** Each Party warrants to the others that it has the authority to enter into this MOU, that it is a binding and enforceable obligation of said Party, and that the undersigned has been duly authorized to execute this MOU.
- **25. Counterparts.** This MOU may be executed in counterparts, each of which shall be deemed an original and all of which together shall constitute one instrument. A faxed, .pdf, or other electronic copy of the fully executed original version of this MOU shall have the same legal effect as an executed original for all purposes.

IN WITNESS WHEREOF, the Parties execute this MOU as of the Effective Date above.

| Blue Ridge Academy, a California nonprofit public benefit corporation       | Lake View Charter School, a California nonprofit public benefit corporation |                                     |
|---|---|-------------------------------------|
| By:   | By:   |                                     |
| Name:   | Name:   |                                     |
| Its:  | Its:  |                                     |
| Winship Community School, a California nonprofit public benefit corporation | Pacific Coast Academy, a California nonprofit public benefit corporation    | [ <mark>INSERT</mark><br>benefit co |
| By:   | By:   |                                     |
| Name:   | Name:   |                                     |
| Its:  | Its:  | By:                                 |
| Date: October, 2019   | Date: October, 2019   | Name:                               |
|   |   | Its:                                |
|   |   | Date: Oct                           |

| Monarch River Academy, a California nonprofit public benefit corporation            | Granite Mountain Charter School, a California li nonprofit public benefit corporation         |
|---|---|
| By:   | By:   |
| Name:   | Name:   |
| Its:  | Bsy::   |
| Date: October, 2019   | Natne:October , 2019  |
|   |   |
| Mission Vista Academy, a California nonprofit public benefit corporation            | Its:  Date: October 2010  Triumph Academy, a California nonprofit public benefit corporation  |
| D   | By:   |
| By:   | Name:   |
| Name:   | Its:  |
| Its:  | Its:  |
| Date: October, 2019   |   |
| <b>Heartland Charter School</b> , a California nonprofit public benefit corporation | Yosemite Valley Charter School (Central) a<br>California nonprofit public benefit corporation |
| D.  | By:   |
| By:   |   |
| Name:   | Name:   |
| Its:  | Its:  |
| Date: October, 2019   | Date: October, 2019   |
| Clarksville Charter School, a California nonprofit public benefit corporation       | Feather River Charter School (North), a<br>California nonprofit public benefit corporation    |
| By:   | By:   |
| Name:   | Name:   |
| Its:  | Its:  |
| Date: October, 2019   | Date: October, 2019   |
| Cabrillo Point Academy (South), a California  | The Cottonwood School, a California nonprofit   |
| nonprofit public benefit corporation  | public benefit corporation  |
| By:   | By:   |
| Name:   | Name:   |
| Its:  | Name:   |
| Its:, 2019  | Its:  |
|   | Date: October, 2019   |

[INSERT] benefit con

By: \_\_\_\_\_ Name: \_\_\_ Its: \_\_\_\_ Date: Oct

### ATTACHMENT A DESCRIPTION OF LEASED EMPLOYEE SERVICES

| Position                   | Teacher  |
|----------------------------|--|
| Description<br>of Services | <ul> <li>Teachers plan and provide appropriate learning experiences for students at the Lessee School. Duties and responsibilities include, but are not limited, to:</li> <li>Maintaining appropriate teaching credentials.</li> <li>Providing direct and indirect instruction to Lessee School students.</li> <li>Ensure that prior to commencing instruction to Lessee School students, such students have an independent study agreement that is complete as to all of its terms, signed by necessary parties and dated.</li> <li>Long and short-term planning addressing individual needs of students.</li> <li>Evaluating students' progress.</li> <li>Support in accessing and obtaining necessary educational items and services.</li> <li>Teaching an individualized approach per the Charter Petition.</li> <li>Providing an inviting, exciting, and innovative learning environment to Students.</li> <li>Preparing written reports (e.g., work product review) accurately and submitting reports in a timely manner.</li> <li>Serving as advisors to students.</li> </ul> |
|                            |  |

|          | S  | alary  | Payroll<br>Taxes | STRS     | 403B     | Worker's<br>Comp | Medical  | Total     | Student<br>Count | Cost per<br>Student | Mor<br>Studer | nthly<br>nt Cost |
|----------|----|--------|------------------|----------|----------|------------------|----------|-----------|------------------|---------------------|---------------|------------------|
| Teachers | \$ | 60,000 | \$ 7,050         | \$ 6,197 | \$ 1,200 | \$ 900           | \$ 6,000 | \$ 81,347 | 28               | \$ 2,905.24         | \$            | 290.52           |

#### ATTACHMENT B LIST OF LEASED EMPLOYEE SERVICES

|  | Salary        | ı  | Payroll<br>Taxes |    | STRS           |    | 403B  | W  | Vorker's<br>Comp | N  | Medical |    | Total            |   |    | urly Rate<br>harged |
|--|---------------|----|------------------|----|----------------|----|-------|----|------------------|----|---------|----|------------------|---|----|---------------------|
| 504 Coordinators                                 | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Student Support Coordinator SST                  | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Intervention Coordinator/Math                    | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Intervention Coordinator/Reading                 | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Online Intervention Coordinator                  | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Speech Team                                      | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Program Specialists                              | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Support School Nurse                             | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Mental Health Psychologist                       | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| MH/Assessment Team School Psych                  | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| School Psychologist                              | \$<br>85,000  | \$ | 9,988            | \$ | 8,779          | \$ | 1,700 | \$ | 1,275            | \$ | 8,500   | \$ | 115,241          |   | \$ | 93.69               |
| Speech-Language Pathologist                      | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Occupational Therapist                           | \$<br>78,000  | \$ | 9,165            | \$ | 8,056          | \$ | 1,560 | \$ | 1,170            | \$ | 7,800   | \$ | 105,751          |   | \$ | 85.98               |
| School Nurse                                     | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          |   | \$ | 82.67               |
| Senior Director of Special Education             | \$<br>195,000 | \$ | 22,913           | \$ | 20,140         | \$ | 3,900 | \$ | 2,925            | \$ | 19,500  | \$ | 264,377          |   | \$ | 127.10              |
| Regional Director of Special Education           | \$<br>135,000 | \$ | 15,863           | \$ | 13,943         | \$ | 2,700 | \$ | 2,025            | \$ | 13,500  | \$ | 183,030          |   | \$ | 88.00               |
| Director of Special Education Assessment, Accord | \$<br>140,000 | \$ | 16,450           | \$ | 14,459         | \$ | 2,800 | \$ | 2,100            | \$ | 14,000  | \$ | 189,809          |   | \$ | 91.25               |
| Assistant Director of Special Education          | \$<br>110,000 | \$ | 12,925           | \$ | 11,361         | \$ | 2,200 | \$ | 1,650            | \$ | 11,000  | \$ | 149,136          |   | \$ | 71.70               |
| Education Specialist/Case Manager                | \$<br>64,800  | \$ | 7,614            | \$ | 6,693          | \$ | 1,296 | \$ | 972              | \$ | 6,480   | \$ | 87,855           |   | \$ | 71.43               |
| Speech Pathologist                               | \$<br>82,000  | \$ | 9,635            | \$ | 8,469          | \$ | 1,640 | \$ | 1,230            | \$ | 8,200   | \$ | 111,174          |   | \$ | 90.39               |
| Paraprofessional                                 | \$<br>42,400  | \$ | 4,982            | \$ | 4,379          | \$ | 848   | \$ | 636              | \$ | 4,240   | \$ | 57,485           |   | \$ | 33.16               |
| Assistive Technology Coordinator                 | \$<br>47,000  | \$ | 5,523            | \$ | 4,854          | \$ | 940   | \$ | 705              | \$ | 4,700   | \$ | 63,722           |   | \$ | 36.76               |
| Regional Student Records Coordinator             | \$<br>35,000  | \$ | 4,113            | \$ | 3,615          | \$ | 700   | \$ | 525              | \$ | 3,500   | \$ | 47,452           |   | \$ | 22.81               |
| Lead SpEd Student Records Coordinator            | \$<br>56.000  | Ś  | 6,580            | \$ | 5,784          | \$ | 1,120 | \$ | 840              | \$ | 5.600   | \$ | 75.924           |   | Ś  | 36.50               |
| Lead Services Coordinator                        | \$<br>47,000  | Ś  | 5,523            | \$ | 4,854          | Ś  | 940   | \$ | 705              | Ś  | 4,700   | \$ | 63,722           |   | Ś  | 30.64               |
| Regional SEIS Coordinator                        | \$<br>50,000  | \$ | 5,875            | \$ | 5,164          |    | 1,000 | \$ | 750              | Ś  | 5,000   | \$ | 67,789           |   | \$ | 32.59               |
| Regional Services Coordinator                    | \$<br>36,500  | \$ | 4,289            | \$ | 3,770          |    | 730   | \$ | 548              | \$ | 3,650   | \$ | 49,486           |   | \$ | 23.79               |
| Administrative Support Specialist                | \$<br>36,500  | \$ | 4,289            | \$ | 3,770          | \$ | 730   | \$ | 548              | \$ | 3,650   | \$ | 49,486           |   | \$ | 23.79               |
| Lead Assessment Coordinator                      | \$<br>63,250  | \$ | 7,432            | \$ | 6,532          | \$ | 1,265 | \$ | 949              | \$ | 6,325   | \$ | 85,753           |   | \$ | 41.23               |
| Assessment Team Coordinator                      | \$<br>59,750  | \$ | 7,021            | \$ | 6,171          | -  | 1,195 | \$ | 896              | \$ |         | \$ | 81,008           | - | \$ | 38.95               |
| Regional Assessment Team Coordinator             | \$<br>40,600  | \$ | 4,771            | \$ | 4,193          | -  | 812   | -  | 609              | \$ | 4,060   | \$ | 55,045           |   | \$ | 26.46               |
|  | \$<br>,       |    | ,                | \$ |                | \$ | 770   | \$ | 578              |    |         | \$ |                  | - | \$ | 30.11               |
| Transition Job Coach HQT's                       | \$<br>38,500  | \$ | 4,524<br>7.050   | \$ | 3,976<br>6,197 | -  | 1.200 | \$ | 900              | \$ | 3,850   | \$ | 52,198<br>81.347 |   | \$ | 46.93               |
|  | 60,000        |    | ,                | -  |                | -  | ,     | -  |                  |    | 6,000   | -  | - /-             | - |    |                     |
| EL Support Coordinators                          | \$<br>67,975  | \$ | 7,987            | \$ | 7,020          | \$ | 1,360 | \$ | 1,020            | \$ | 6,798   | \$ | 92,159           |   | \$ | 74.93               |
| High School Content Specialists                  | \$<br>75,000  | \$ | 8,813            | \$ | 7,746          | \$ | 1,500 | \$ | 1,125            | \$ | 7,500   | \$ | 101,684          | _ | \$ | 82.67               |
| Director of Student Achievement                  | \$<br>205,000 | \$ | 24,088           | \$ | 21,172         |    | 4,100 | \$ | 3,075            |    | 20,500  | \$ | 277,935          | _ | \$ | 133.62              |
| Director of Secondary Services                   | \$<br>175,000 |    | 20,563           | \$ | 18,074         | -  | 3,500 | \$ | 2,625            | -  | 17,500  | \$ | 237,262          |   | \$ | 114.07              |
| Director of Curriculum                           | \$<br>165,000 | \$ | 19,388           | \$ | 17,041         | -  | 3,300 | \$ |                  | \$ | 16,500  | \$ | 223,704          | _ | \$ | 107.55              |
| Senior Director of Student Support               | \$<br>145,000 | \$ | 17,038           | \$ | 14,976         | -  | 2,900 | \$ | 2,175            | -  | 14,500  | \$ | 196,588          | 4 | \$ | 94.51               |
| Director of Intervention                         | \$<br>110,000 | \$ | 12,925           | \$ | 11,361         | -  | 2,200 | \$ |                  | \$ | 11,000  | \$ | 149,136          |   | \$ | 71.70               |
| Assistant Director of SPED Transition            | \$<br>110,000 | \$ | 12,925           | \$ | 11,361         | \$ | 2,200 | \$ | 1,650            | \$ | 11,000  | \$ | 149,136          |   | \$ | 71.70               |
| High School Counselors                           | \$<br>64,362  | \$ | 7,562            | \$ | 6,647          | \$ | 1,287 | \$ | 965              | \$ | 6,436   | \$ | 87,260           |   | \$ | 70.94               |
| Lead Testing Coordinator                         | \$<br>80,000  | \$ | 9,400            | \$ | 8,262          | \$ | 1,600 | \$ | 1,200            | \$ | 8,000   | \$ | 108,462          |   | \$ | 88.18               |
| Assessment Intake Specialist                     | \$<br>40,300  | \$ | 4,735            | \$ | 4,162          | \$ | 806   | \$ | 605              | \$ | 4,030   | \$ | 54,638           |   | \$ | 26.27               |

#### ATTACHMENT C ADDRESSES OF NOTICE

| Party #1  | Blue Ridge Academy (Kern)                                   |
|-----------|---|
|           | 955 Stanislaus St., Maricopa, CA 93252-9779                 |
| Party #2  | Granite Mountain Charter School                             |
|           | 8560 Aliento Rd., Lucerne Valley, CA 92356-8133             |
| Party #3  | Triumph Academy   |
|           | 8560 Aliento Rd., Lucerne Valley, CA 92356-8133             |
| Party #4  | Heartland Charter School                                    |
| •         | 955 Stanislaus St., Maricopa, CA 93252-9779                 |
| Party #5  | Clarksville Charter School                                  |
| •         | 5049 Robert J. Mathews Pkwy, El Dorado Hills, CA 95762-5752 |
| Party #6  | Feather River Charter School (North)                        |
| •         | 4305 South Meridian Rd., Meridian, CA 95957-9647            |
| Party #7  | Cabrillo Point Academy (South)                              |
| •         | 4612 Dehesa Rd., El Cajon, CA 92019-2922                    |
| Party #8  | The Cottonwood School                                       |
| •         | 7006 Rossmore Lane, El Dorado Hills, CA 95762               |
| Party #9  | Lake View Charter School                                    |
| •         | 4672 County Road N, Orland, CA 95963-8103                   |
| Party #10 | Winship Community School                                    |
| •         | 4305 South Meridian Rd., Meridian, CA 95957-9647            |
| Party #11 | Pacific Coast Academy                                       |
| •         | 4612 Dehesa Rd., El Cajon, CA 92019-2922                    |
| Party #12 | Yosemite Valley Charter School (Central)                    |
| •         | 1781 East Fir Ave., Ste. #101, Fresno, CA 93720-3840        |
| Party #13 | Monarch River Academy                                       |
| •         | 2293 East Crabtree Ave., Porterville, CA 93257-5225         |
| Party #14 | Mission Vista Academy                                       |
| -         | 1440 Beaumont Avenue, Suite A2 #412, Beaumont, CA 92223     |

### Yosemite Valley Charter School Governing Board Resolution 2020-2

#### RESOLUTION APPROVING THE ESTABLISHNMENT OF ACCOUNTS AT WELLS FARGO BANK

WHEREAS, the Yosemite Valley Charter School is interested in establishing a relationship with a new banking institution, and

WHEREAS, the Yosemite Valley Charter School governing board is interested in opening accounts with Wells Fargo Bank;

NOW, THEREFORE BE IT RESOLVED that the Yosemite Valley Charter School governing board hereby approves the establishment of a checking account with Wells Fargo Bank and approves the following individuals to be signers on the accounts:

- Trina Short, Treasurer
- Dr. Laurie Goodman, Principal

PASSED AND ADOPTED by the Yosemite Valley Charter School governing board at a meeting held on March 17, 2020.

| Debbie De Alba, Secretary |      |  |
|---------------------------|------|--|
|                           |      |  |
|                           |      |  |
| Signature                 | Date |  |

## Yosemite Valley Charter School Governing Board Resolution 2020-3

#### RESOLUTION AFFIRMING BOARD POSITIONS

WHEREAS, the Yosemite Valley Charter School is interested in establishing a relationship with a new banking institution, and

WHEREAS, the Yosemite Valley Charter School governing board is interested in opening accounts with Wells Fargo Bank;

WHEREAS, the Wells Fargo Bank requests and affirmation of the board members and corporate officers

NOW, THEREFORE BE IT RESOLVED that the Yosemite Valley Charter School governing board affirms the following positions:

- Larry Jarocki, President / Chief Executive Officer
- Debbie De Alba, Secretary
- Trina Short, Treasurer / Chief Financial Officer
- Carla Moore, Member
- Jonna Durst, Member

PASSED AND ADOPTED by the Yosemite Valley Charter School governing board at a meeting held on March 17, 2020.

| Debbie De Alba, Secretary |              |  |
|---------------------------|--------------|--|
|                           |              |  |
|                           |              |  |
| Signature                 | <br><br>Date |  |

# Yosemite Valley 2/28/20 Payroll Details

| 1100   |             |                                 |           |          | Actual Pay | Estimated Annual |
|--|-------------|---------------------------------|-----------|----------|------------|------------------|
| 1100   Certificated Teachers' Salaries   228/2020   00002   2.833 33   67.999.92   1100   Certificated Teachers' Salaries   228/2020   00003   2.931.50   70.500.00   1100   Certificated Teachers' Salaries   228/2020   00004   2.937.50   70.500.00   1100   Certificated Teachers' Salaries   228/2020   00005   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00000   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00000   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00009   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00010   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00010   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00011   2.606.02   62.566.00   1100   Certificated Teachers' Salaries   228/2020   00011   2.606.02   62.566.00   1100   Certificated Teachers' Salaries   228/2020   00013   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00014   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00014   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00016   1.080.00   25.920.00   1100   Certificated Teachers' Salaries   228/2020   00016   1.080.00   25.920.00   1100   Certificated Teachers' Salaries   228/2020   00017   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00018   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00018   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00012   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00020   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00022   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00022   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00022   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020    | Object Code | Object Title                    | Effective | Employee | •          |                  |
| 1100   Certificated Teachers' Salaries   228/2020   00002   2.833 33   67.999.92   1100   Certificated Teachers' Salaries   228/2020   00003   2.931.50   70.500.00   1100   Certificated Teachers' Salaries   228/2020   00004   2.937.50   70.500.00   1100   Certificated Teachers' Salaries   228/2020   00005   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00000   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00000   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00009   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00010   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00010   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00011   2.606.02   62.566.00   1100   Certificated Teachers' Salaries   228/2020   00011   2.606.02   62.566.00   1100   Certificated Teachers' Salaries   228/2020   00013   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00014   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00014   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00016   1.080.00   25.920.00   1100   Certificated Teachers' Salaries   228/2020   00016   1.080.00   25.920.00   1100   Certificated Teachers' Salaries   228/2020   00017   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00018   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00018   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00012   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00020   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00022   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00022   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020   00022   2.291.67   55.000.00   1100   Certificated Teachers' Salaries   228/2020    | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00001    | 2.253.33   | 54.079.92        |
| 1100   Certificated Teachers' Salaries   22/81/2020   000003   2,598.86   62.375.04   1100   Certificated Teachers' Salaries   22/81/2020   00004   2,397.50   7.0500.00   1100   Certificated Teachers' Salaries   22/81/2020   00005   2,291.67   55.000.08   1100   Certificated Teachers' Salaries   22/81/2020   00006   2,744.79   65.570.00   65.774.79   65.070.00   67.774.79   65.070.00   67.774.79   65.070.00   67.774.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   65.070.00   67.074.79   |             | Certificated Teachers' Salaries |           |          | ,          | •                |
| 1100   |             |                                 |           |          |            | ,                |
| 1100   Certificated Teachers' Salaries   228/2020   00006   2,244.79   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00007   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00007   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00009   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00010   3,201.88   76,845.12   228/2020   00011   2,605.92   76,500.08   1100   Certificated Teachers' Salaries   228/2020   00011   2,605.92   76,560.00   1100   Certificated Teachers' Salaries   228/2020   00011   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00012   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00014   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00014   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00015   1,280.00   30,240.00   1100   Certificated Teachers' Salaries   228/2020   00016   1,280.00   30,240.00   1100   Certificated Teachers' Salaries   228/2020   00016   1,280.00   30,240.00   1100   Certificated Teachers' Salaries   228/2020   00017   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00017   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00019   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00019   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00021   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00021   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497.92   59,500.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497.92   59,500.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00023   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00034   2,291.67   55,000.08   1100   Cer |             |                                 |           |          | · ·        | •                |
| 1100   Certificated Teachers' Salaries   228/2020   00006   2,744,79   68,874,96   1100   Certificated Teachers' Salaries   228/2020   00007   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00009   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00010   3,201,88   76,845,12   1100   Certificated Teachers' Salaries   228/2020   00011   2,606,92   62,566,08   1100   Certificated Teachers' Salaries   228/2020   00011   2,606,92   62,566,08   1100   Certificated Teachers' Salaries   228/2020   00011   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00013   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00014   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00014   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00016   1,980,00   30,240,00   1100   Certificated Teachers' Salaries   228/2020   00016   1,980,00   25,920,00   1100   Certificated Teachers' Salaries   228/2020   00016   1,980,00   25,920,00   1100   Certificated Teachers' Salaries   228/2020   00018   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00018   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00019   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00020   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00020   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00021   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00021   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497,92   59,950,08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497,92   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00023   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020   00024   2,291,67   55,000,08   1100   Certificated Teachers' Salaries   228/2020    |             |                                 |           |          | · ·        |                  |
| 1100   Certificated Teachers' Salaries   228/2020   00007   2,291.67   55,000.08   |             |                                 |           |          | •          | •                |
| 1100   |             |                                 |           |          | · ·        | ·                |
| 1100   Certificated Teachers' Salaries   228/2020   00009   2,291.67   55.000.08   1100   Certificated Teachers' Salaries   228/2020   00011   2,606.92   62,566.08   1100   Certificated Teachers' Salaries   228/2020   00011   2,606.92   62,566.08   1100   Certificated Teachers' Salaries   228/2020   00011   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00013   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00014   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00015   1,260.00   2,292.00   1100   Certificated Teachers' Salaries   228/2020   00016   1,080.00   2,592.00   1100   Certificated Teachers' Salaries   228/2020   00016   1,080.00   2,592.00   1100   Certificated Teachers' Salaries   228/2020   00017   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00018   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00018   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00021   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497.92   59,950.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497.92   59,950.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,497.92   59,950.08   1100   Certificated Teachers' Salaries   228/2020   00022   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00024   2,701.17   64,828.08   1100   Certificated Teachers' Salaries   228/2020   00024   2,701.17   64,828.08   1100   Certificated Teachers' Salaries   228/2020   00026   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00028   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00028   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   00031   2,291.67   55,000.08   1100   Certificated Teachers' Salaries   228/2020   000 |             | Certificated Teachers' Salaries |           |          | · ·        | •                |
| 11100  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00009    | · ·        | 55,000.08        |
| 1100   | 1100        | Certificated Teachers' Salaries | 2/28/2020 |          | 3,201.88   | 76,845.12        |
| 1100   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00011    | 2,606.92   | 62,566.08        |
| 1100   | 1100        | Certificated Teachers' Salaries | 2/28/2020 |          | 2,291.67   | 55,000.08        |
| 1100   |             | Certificated Teachers' Salaries |           |          | 2,291.67   |                  |
| 1100   | 1100        | Certificated Teachers' Salaries | 2/28/2020 |          | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00016         1,080.00         25,920.00           1100         Certificated Teachers' Salaries         2/28/2020         00017         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00019         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00020         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00021         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00022         2,497.92         59,950.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,201.00         2,800.00           1100         Certificated Teachers' Salaries         2/28/2020  | 1100        | Certificated Teachers' Salaries | 2/28/2020 |          | 1,260.00   | 30,240.00        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00017         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00018         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00020         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00021         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00022         2,497.92         59,950.08           1100         Certificated Teachers' Salaries         2/28/2020         00023         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00022         2,497.92         59,950.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 |          | 1,080.00   | 25,920.00        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00019         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00020         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00022         2,497.92         59,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00023         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64,828.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00017    |            | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00019         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00020         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00022         2,497.92         59,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00023         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64,828.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00018    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00020         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00021         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00023         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64.828.08           1100         Certificated Teachers' Salaries         2/28/2020         00026         1,200.00         28.8800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00027         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00019    | 2,291.67   |                  |
| 1100         Certificated Teachers' Salaries         2/28/2020         00022         2,497.92         59,950.08           1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64,828.08           1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64,828.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00020    |            |                  |
| 1100         Certificated Teachers' Salaries         2/28/2020         00023         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64,828.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00027         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00021    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00024         2,701.17         64,828.08           1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00022    | 2,497.92   | 59,950.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00025         1,200.00         28,800.00           1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00027         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00023    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00026         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00027         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries |           | 00024    | 2,701.17   | 64,828.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00027         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00035         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00025    | 1,200.00   | 28,800.00        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00028         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00026    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00029         2,433.33         58,399.92           1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00035         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00027    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00030         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00035         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00039         2,598.96         62,375.04           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00028    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00031         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00035         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00043         2,598.96         62,375.04           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00029    | 2,433.33   | 58,399.92        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00032         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00035         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00039         2,598.96         62,375.04           1100         Certificated Teachers' Salaries         2/28/2020         00040         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00041         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00030    | 2,291.67   | 55,000.08        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00033         2,566.04         61,584.96           1100         Certificated Teachers' Salaries         2/28/2020         00034         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00035         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00039         2,598.96         62,375.04           1100         Certificated Teachers' Salaries         2/28/2020         00040         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00041         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00042         2,833.33         67,999.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00031    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00034       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00035       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00036       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00037       2,839.58       68,149.92         1100       Certificated Teachers' Salaries       2/28/2020       00038       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00039       2,598.96       62,375.04         1100       Certificated Teachers' Salaries       2/28/2020       00040       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00032    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00035       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00036       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00037       2,839.58       68,149.92         1100       Certificated Teachers' Salaries       2/28/2020       00038       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00039       2,598.96       62,375.04         1100       Certificated Teachers' Salaries       2/28/2020       00040       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00033    | 2,566.04   | 61,584.96        |
| 1100         Certificated Teachers' Salaries         2/28/2020         00036         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00037         2,839.58         68,149.92           1100         Certificated Teachers' Salaries         2/28/2020         00038         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00039         2,598.96         62,375.04           1100         Certificated Teachers' Salaries         2/28/2020         00040         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00041         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00042         2,833.33         67,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00043         2,291.67         55,000.08           1100         Certificated Teachers' Salaries         2/28/2020         00044         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020         00044         3,333.33         79,999.92           1100         Certificated Teachers' Salaries         2/28/2020   | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00034    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00037       2,839.58       68,149.92         1100       Certificated Teachers' Salaries       2/28/2020       00038       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00039       2,598.96       62,375.04         1100       Certificated Teachers' Salaries       2/28/2020       00040       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00035    | 3,333.33   | 79,999.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00038       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00039       2,598.96       62,375.04         1100       Certificated Teachers' Salaries       2/28/2020       00040       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00036    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00039       2,598.96       62,375.04         1100       Certificated Teachers' Salaries       2/28/2020       00040       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00037    | 2,839.58   | 68,149.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00040       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00038    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00041       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,745.46       65,891.04         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00039    | 2,598.96   | 62,375.04        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00042       2,833.33       67,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Cert  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00040    | 3,333.33   | 79,999.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00043       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00041    | 3,333.33   | 79,999.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00044       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00042    | 2,833.33   | 67,999.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00045       2,991.83       71,803.92         1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00043    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00046       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00044    | 3,333.33   | 79,999.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00047       3,333.33       79,999.92         1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00045    | 2,991.83   | 71,803.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00048       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00046    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00049       1,920.00       46,080.00         1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00047    | 3,333.33   | 79,999.92        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00050       2,291.67       55,000.08         1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00048    | 2,291.67   | 55,000.08        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00051       2,745.46       65,891.04         1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 |          | 1,920.00   | 46,080.00        |
| 1100       Certificated Teachers' Salaries       2/28/2020       00052       2,391.67       57,400.08         1100       Certificated Teachers' Salaries       2/28/2020       00053       2,291.67       55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00050    | 2,291.67   | 55,000.08        |
| 1100 Certificated Teachers' Salaries 2/28/2020 00053 2,291.67 55,000.08  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00051    | 2,745.46   | 65,891.04        |
|  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00052    | 2,391.67   | 57,400.08        |
| 1100 Certificated Teachers' Salaries 2/28/2020 00054 2,562.50 61,500.00  |             | Certificated Teachers' Salaries | 2/28/2020 | 00053    |            | 55,000.08        |
|  | 1100        | Certificated Teachers' Salaries | 2/28/2020 | 00054    | 2,562.50   | 61,500.00        |

| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00055   | 3,333.33   | 79,999.92   |
|--|--|---|---|--|---|
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00056   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00057   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00058   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00059   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00060   | 2,562.50   | 61,500.00   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00061   | 2,478.13   | 59,475.12   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00062   | 2,391.67   | 57,400.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00063   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00064   | 1,710.00   | 41,040.00   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00065   | 2,497.92   | 59,950.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00066   | 2,497.92   | 59,950.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00067   | 2,543.33   | 61,039.92   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00068   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00069   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00070   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00071   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00072   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00073   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00074   | 2,497.92   | 59,950.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00075   | 2,652.33   | 63,655.92   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00076   | 1,710.00   | 41,040.00   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00077   | 2,354.17   | 56,500.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00077   | 2,497.92   | 59,950.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   |   |  |   |
|  |  |   | 00079   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 08000   | 3,333.33   | 79,999.92   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00081   | 2,744.79   | 65,874.96   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00082   | 2,497.92   | 59,950.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00083   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00084   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00085   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00086   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00087   | 2,497.92   | 59,950.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 88000   | 2,291.67   | 55,000.08   |
| 1100   | Certificated Teachers' Salaries  | 2/28/2020   | 00089   | 2,291.67   | 55,000.08   |
|  |  |   |   |  |   |
| Balance 1100   | Certificated Teachers' Salaries  |   |   | 216,391.40   | 5,193,393.60  |
|  |  |   |   |  |   |
| 1175   | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020   | 00093   | 500.00   | 12,000.00   |
| 1175   | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020   | 00094   | 175.00   | 4,200.00  |
| 1175   | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020   | 00095   | 125.00   | 3,000.00  |
| 4475   |  | 2/20/2020   |   |  |   |
| 1175   | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020   | 00096   | 450.00   | 10,800.00   |
| 1175   | Certificated Teachers' Extra Duties/Stipends Certificated Teachers' Extra Duties/Stipends  |   |   | 450.00<br>125.00   | 10,800.00<br>3,000.00   |
|  | •  | 2/28/2020   | 00096   |  |   |
| 1175   | Certificated Teachers' Extra Duties/Stipends<br>Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020  | 00096<br>00097  | 125.00   | 3,000.00<br>7,200.00  |
| 1175<br>1175<br>1175   | Certificated Teachers' Extra Duties/Stipends Certificated Teachers' Extra Duties/Stipends Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098   | 125.00<br>300.00   | 3,000.00<br>7,200.00<br>12,600.00   |
| 1175<br>1175<br>1175<br>1175                                 | Certificated Teachers' Extra Duties/Stipends Certificated Teachers' Extra Duties/Stipends Certificated Teachers' Extra Duties/Stipends Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100   | 125.00<br>300.00<br>525.00<br>425.00   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00  |
| 1175<br>1175<br>1175<br>1175<br>1175                         | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020  | 00096<br>00097<br>00098<br>00099<br>00100<br>00101  | 125.00<br>300.00<br>525.00<br>425.00<br>400.00   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00  |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175                 | Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102   | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00  |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175         | Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020  | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103  | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00   |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104   | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>3,000.00   |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020  | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105  | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>3,000.00<br>9,600.00   |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106   | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00  | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>3,000.00<br>9,600.00<br>1,200.00   |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107  | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00  | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>3,000.00<br>9,600.00<br>1,200.00<br>5,400.00   |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020  | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108                                     | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00  | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>3,000.00<br>9,600.00<br>1,200.00<br>5,400.00<br>7,200.00   |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108<br>00109                            | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00<br>534.09  | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>3,000.00<br>9,600.00<br>1,200.00<br>7,200.00<br>12,818.16  |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020   | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108<br>00109<br>00110                   | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00<br>534.09<br>50.00                                   | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>9,600.00<br>1,200.00<br>5,400.00<br>7,200.00<br>12,818.16<br>1,200.00  |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends  | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020  | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108<br>00109<br>00110                   | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00<br>534.09<br>50.00<br>1,250.00                       | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>9,600.00<br>1,200.00<br>5,400.00<br>7,200.00<br>12,818.16<br>1,200.00<br>30,000.00                           |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020                           | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108<br>00109<br>00110<br>00111          | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00<br>534.09<br>50.00<br>1,250.00<br>1,341.66           | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>9,600.00<br>1,200.00<br>5,400.00<br>7,200.00<br>12,818.16<br>1,200.00<br>30,000.00<br>32,199.84              |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020 | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108<br>00109<br>00111<br>00111<br>00112 | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00<br>534.09<br>50.00<br>1,250.00<br>1,341.66<br>500.00 | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>9,600.00<br>1,200.00<br>5,400.00<br>7,200.00<br>12,818.16<br>1,200.00<br>30,000.00<br>32,199.84<br>12,000.00 |
| 1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175<br>1175 | Certificated Teachers' Extra Duties/Stipends   | 2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020<br>2/28/2020                           | 00096<br>00097<br>00098<br>00099<br>00100<br>00101<br>00102<br>00103<br>00104<br>00105<br>00106<br>00107<br>00108<br>00109<br>00110<br>00111          | 125.00<br>300.00<br>525.00<br>425.00<br>400.00<br>300.00<br>475.00<br>125.00<br>400.00<br>50.00<br>225.00<br>300.00<br>534.09<br>50.00<br>1,250.00<br>1,341.66           | 3,000.00<br>7,200.00<br>12,600.00<br>10,200.00<br>9,600.00<br>7,200.00<br>11,400.00<br>9,600.00<br>1,200.00<br>5,400.00<br>7,200.00<br>12,818.16<br>1,200.00<br>30,000.00<br>32,199.84              |

| 4475         | Contificated Tanaharal Extra Dutina (Otimanda                            | 0/00/0000 | 00445          | 250.00    | 6 000 00   |
|--------------|--|-----------|----------------|-----------|------------|
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00115          | 250.00    | 6,000.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00116          | 2,064.29  | 49,542.96  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00117          | 350.00    | 8,400.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00118          | 1,225.00  | 29,400.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00119          | 1,050.00  | 25,200.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00120          | 1,300.59  | 31,214.16  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00121          | 300.00    | 7,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00122          | 50.00     | 1,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00123          | 900.00    | 21,600.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00123          | 725.00    |            |
|              |  |           |                |           | 17,400.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00125          | 550.00    | 13,200.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00126          | 575.00    | 13,800.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00127          | 150.00    | 3,600.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00128          | 1,125.00  | 27,000.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00129          | 900.00    | 21,600.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00130          | 700.00    | 16,800.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00131          | 675.00    | 16,200.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00132          | 200.00    | 4,800.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00133          | 1,058.33  | 25,399.92  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00134          | 200.00    | 4,800.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00135          | 300.00    | 7,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00136          | 475.00    | 11,400.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00137          | 300.00    | 7,200.00   |
|              | ·  |           |                |           |            |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00138          | 300.00    | 7,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00139          | 125.00    | 3,000.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00140          | 525.00    | 12,600.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00141          | 50.00     | 1,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00142          | 325.00    | 7,800.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00143          | 659.09    | 15,818.16  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00144          | 775.00    | 18,600.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00145          | 825.00    | 19,800.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00146          | 450.00    | 10,800.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00147          | 475.00    | 11,400.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00148          | 300.00    | 7,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00149          | 125.00    | 3,000.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00150          | 175.00    | 4,200.00   |
| 1175         | •  | 2/28/2020 | 00150          | 1,000.00  |            |
|              | Certificated Teachers' Extra Duties/Stipends                             |           |                |           | 24,000.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00152          | 300.00    | 7,200.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00153          | 425.00    | 10,200.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00154          | 1,075.00  | 25,800.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00155          | 525.00    | 12,600.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00156          | 1,575.00  | 37,800.00  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00157          | 250.00    | 6,000.00   |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00158          | 1,359.09  | 32,618.16  |
| 1175         | Certificated Teachers' Extra Duties/Stipends                             | 2/28/2020 | 00159          | 350.00    | 8,400.00   |
|              | ·  |           |                |           |            |
| Balance 1178 | Certificated Teachers' Extra Duties/Stipends                             |           |                | 36,192.14 | 868,611.36 |
|              |  |           |                | 00,102.11 | 555,511.55 |
| 1200         | Certificated Pupil Support Salaries                                      | 2/28/2020 | 00163          | 2,622.92  | 62,950.08  |
| 1200         | Certificated Pupil Support Salaries                                      | 2/28/2020 |                | 2,527.08  | •          |
| 1200         | Certificated Pupil Support Salaries  Certificated Pupil Support Salaries | 2/28/2020 | 00164<br>00165 | •         | 60,649.92  |
|              |  |           |                | 3,153.30  | 75,679.20  |
| 1200         | Certificated Pupil Support Salaries                                      | 2/28/2020 | 00166          | 3,289.54  | 78,948.96  |
| 1200         | Certificated Pupil Support Salaries                                      | 2/28/2020 | 00167          | 3,862.88  | 92,709.12  |
|              |  |           |                |           |            |
| Balance 1200 | Certificated Pupil Support Salaries                                      |           |                | 15,455.72 | 370,937.28 |
| 4000         | Contificated Companies and Administration 1.0.1.                         | 0/00/0000 | 00474          | 0.675.00  | 00 000 00  |
| 1300         | Certificated Supervisors' and Administrators' Salaries                   | 2/28/2020 | 00171          | 3,675.00  | 88,200.00  |
| 1300         | Certificated Supervisors' and Administrators' Salaries                   | 2/28/2020 | 00172          | 2,315.48  | 55,571.52  |
| 1300         | Certificated Supervisors' and Administrators' Salaries                   | 2/28/2020 | 00173          | 3,166.67  | 76,000.08  |
| 1300         | Certificated Supervisors' and Administrators' Salaries                   | 2/28/2020 | 00174          | 2,750.00  | 66,000.00  |
|              |  |           |                |           |            |

| Balance 1300 | Certificated Supervisors' and Administrators' Sa | laries    |       | 11,907.15 | 285,771.60 |
|--------------|--|-----------|-------|-----------|------------|
| 1900         | Other Certificated Salaries                      | 2/28/2020 | 00178 | 3,384.46  | 81,227.04  |
| Balance 1900 | Other Certificated Salaries                      |           |       | 3,384.46  | 81,227.04  |
| 2100         | Classified Instructional Salaries                | 2/28/2020 | 00182 | 1,384.60  | 33,230.40  |
| 2100         | Classified Instructional Salaries                | 2/28/2020 | 00183 | 1,355.80  | 32,539.20  |
| 2100         | Classified Instructional Salaries                | 2/28/2020 | 00184 | 1,798.00  | 43,152.00  |
| 2100         | Classified Instructional Salaries                | 2/28/2020 | 00185 | 1,259.60  | 30,230.40  |
| 2100         | Classified Instructional Salaries                | 2/28/2020 | 00186 | 1,355.72  | 32,537.28  |
| Balance 2100 | Classified Instructional Salaries                |           |       | 7,153.72  | 171,689.28 |
| 2200         | Classified Support Salaries                      |           |       | -         |            |
| 2200         | Classified Support Salaries                      | 2/28/2020 | 00191 | 2,964.09  | 71,138.16  |
| 2200         | Classified Support Salaries                      | 2/28/2020 | 00192 | 1,586.48  | 38,075.52  |
| 2200         | Classified Support Salaries                      | 2/28/2020 | 00193 | 1,509.00  | 36,216.00  |
| Balance 2200 | Classified Support Salaries                      |           |       | 6,059.57  | 145,429.68 |



### **Historical Enrollment Data**

- Yosemite Valley's (Inspire Central) historical enrollment record data is shown below from 16-17SY to 19-20SY (in progress).
- We've 'compressed' multiple instances of enrollment into a single row to show student numbers more accurately. i.e. One student entering and exiting the school multiple times in a single school year will be shown as one row, not multiple even though there are multiple enrollment records.
- Fall start times for Yosemite Valley is very skewed, with a strong preference for starting early in the school year, usually in either August or September. In 18-19, the number was evenly split between August and September due to two separate tracks.
- YV has enjoyed significant growth in total enrollment year over year.

Max: 155%, Min: 81% during the reported time frame FROM 16-17SY: 262 TO 19-20SY (current) 2328

|           | Monthly Enrollment Percentages |       |       |       |       |       |       |       |       |       |  |  |  |  |
|-----------|--------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|--|--|--|
| Summary   | Aug                            | Sept  | Oct   | Nov   | Dec   | Jan   | Feb   | Mar   | Apr   | May   |  |  |  |  |
| 2016-2017 |                                | 45.9  | 9.26  | 9.26  | 3.54  | 11.17 | 7.7.3 | 10.79 | 2.39  |       |  |  |  |  |
| 2017-2018 | 72.05                          | 6.88  | 5.53  | 4.78  | 2.84  | 2.99  | 2.84  | 2.09  |       |       |  |  |  |  |
| 2018-2019 | 42.89                          | 42.19 | 5.128 | 1.943 | 1.166 | 3.963 | 1.709 | 0.699 | 0.078 | 0.233 |  |  |  |  |
| 2019-2020 | 81.83                          | 6.06  | 3.05  | 0.9   | 1.5   | 3     | 2.66  |       |       |       |  |  |  |  |

### Monthly Cash Flow/Forecast FY20-21

Revised 3/20/20

ADA = 2175.60



|               |                                     | No Increase | 200                           | 400        | 600        | 800        |
|---------------|-------------------------------------|-------------|-------------------------------|------------|------------|------------|
| Revenues      |                                     |             |                               |            |            |            |
| State Aid -   | Revenue Limit                       |             |                               |            |            |            |
| 8011          | LCFF State Aid                      | 19,516,688  | 21,275,230                    | 23,032,854 | 24,791,397 | 26,549,939 |
| 8012          | <b>Education Protection Account</b> | 435,120     | 474,320                       | 513,520    | 552,720    | 591,920    |
| 8096          | In Lieu of Property Taxes           | 570,312     | 621,691                       | 673,071    | 724,450    | 775,830    |
|               |                                     | 20,522,119  | 22,371,241                    | 24,219,445 | 26,068,567 | 27,917,688 |
| Federal Re    | venue                               |             |                               |            |            |            |
| 8181          | Special Education - Entitlement     | 263,625     | 263,625                       | 263,625    | 263,625    | 263,625    |
|               |                                     | 263,625     | 263,625                       | 263,625    | 263,625    | 263,625    |
| Other Stat    | e Revenue                           |             |                               |            |            |            |
| 8311          | State Special Education             | 1,126,417   | 1,227,896                     | 1,329,375  | 1,430,854  | 1,532,333  |
| 8550          | Mandated Cost                       | 47,356      | 47,356                        | 47,356     | 47,356     | 47,356     |
| 8560          | State Lottery                       | 450,349     | 490,921                       | 531,493    | 572,065    | 612,637    |
| 8598          | Prior Year Revenue                  | 3,077       | 3,354                         | 3,631      | 3,908      | 4,185      |
| 8599          | Other State Revenue                 | 34,292      | 34,292                        | 34,292     | 34,292     | 34,292     |
|               |                                     | 1,661,491   | 1,803,819                     | 1,946,147  | 2,088,476  | 2,230,804  |
| Other Loca    | al Revenue                          |             |                               |            |            |            |
| 8660          | Interest Revenue                    | 3,239       | 3,531                         | 3,823      | 4,115      | 4,407      |
| 8699          | School Fundraising                  | 28,716      | 31,303                        | 33,890     | 36,477     | 39,064     |
|               |                                     | 31,956      | 34,834                        | 37,713     | 40,592     | 43,471     |
| Takala        |                                     | 22.470.404  | 24 472 722                    | 20.400.000 | 20 464 256 | 20 455 505 |
| Total Revenue |                                     | 22,479,191  | 24,473,520                    | 26,466,931 | 28,461,259 | 30,455,588 |
| Expenses      |                                     |             |                               |            |            |            |
| Certificate   | d Salaries                          |             |                               |            |            |            |
|               | Teachers' Salaries                  | 5,384,027   | 5,868,644                     | 6,354,329  | 6,837,236  | 7,324,061  |
|               | Teachers' Extra Duty/Stipends       | 807,604     | 880,297                       | 953,149    | 1,025,585  | 1,098,609  |
|               | Pupil Support Salaries              | 386,933     | 421,761                       | 456,666    | 491,371    | 526,357    |
| 1300          | Administrators' Salaries            | 301,612     | 328,760                       | 355,968    | 383,021    | 410,292    |
|               | Other Certificated Salaries         | 82,852      | 90,309                        | 97,783     | 105,214    | 112,706    |
|               | 2. 2. 2                             | 6,963,028   | 7,589,771                     | 8,217,895  | 8,842,427  | 9,472,026  |
| Classified S  | Salaries                            |             | , <del>-</del> , <del>-</del> | -,,        | -,,        | -, -,      |
|               | Instructional Salaries              | 200,014     | 218,018                       | 236,061    | 254,001    | 272,086    |
|               | Support Salaries                    | 153,275     | 167,071                       | 180,898    | 194,645    | 208,504    |
|               | • •                                 | 353,289     | 385,089                       | 416,958    | 448,646    | 480,590    |
| Benefits      |                                     |             | •                             | •          | ,          | ·          |
|               | STRS                                | 1,281,197   | 1,396,518                     | 1,512,093  | 1,627,007  | 1,742,853  |
|               | OASDI                               | 21,904      | 23,875                        | 25,851     | 27,816     | 29,797     |
|               | Medicare                            | 106,087     | 115,635                       | 125,205    | 134,721    | 144,313    |
|               | Health and Welfare                  | 577,800     | 629,808                       | 681,930    | 733,755    | 786,000    |
|               | State Unemployment                  | 52,430      | 57,149                        | 61,879     | 66,581     | 71,322     |
|               | , <i>,</i>                          | •           | ,                             | ,          | •          | •          |

### Monthly Cash Flow/Forecast FY20-21

Revised 3/20/20

ADA = 2175.60



|               |                                | No Increase | 200       | 400       | 600       | 800       |
|---------------|--------------------------------|-------------|-----------|-----------|-----------|-----------|
| 3601          | Workers' Compensation          | 102,428     | 111,648   | 120,888   | 130,075   | 139,337   |
| 3901          | Other Benefits                 | 886         | 966       | 1,046     | 1,126     | 1,206     |
|               |                                | 2,142,733   | 2,335,600 | 2,528,893 | 2,721,080 | 2,914,827 |
| Books and     | Supplies                       |             |           |           |           |           |
| 4302          | School Supplies                | 2,053,730   | 2,238,751 | 2,423,772 | 2,608,793 | 2,793,813 |
| 4305          | Software                       | 91,927      | 100,209   | 108,491   | 116,772   | 125,054   |
| 4310          | Office Expense                 | 22,032      | 24,017    | 26,002    | 27,986    | 29,971    |
| 4311          | Business Meals                 | 2,662       | 2,902     | 3,142     | 3,381     | 3,621     |
| 4400          | Noncapitalized Equipment       | 898,682     | 898,682   | 898,682   | 898,682   | 898,682   |
|               |                                | 3,069,034   | 3,264,561 | 3,460,088 | 3,655,615 | 3,851,142 |
| Subagreen     | nent Services                  |             |           |           |           |           |
| 5102          | Special Education              | 982,794     | 1,071,334 | 1,159,874 | 1,248,414 | 1,336,955 |
| 5106          | Other Educational Consultants  | 2,279,623   | 2,484,995 | 2,690,366 | 2,895,738 | 3,101,109 |
| 5107          | Instructional Services         | 2,360,044   | 2,572,693 | 2,785,236 | 2,997,885 | 3,210,534 |
|               |                                | 5,622,461   | 6,129,022 | 6,635,477 | 7,142,037 | 7,648,598 |
| Operation     | s and Housekeeping             |             |           |           |           |           |
| 5201          | Auto and Travel                | 17,116      | 18,658    | 20,200    | 21,742    | 23,284    |
| 5300          | Dues & Memberships             | 2,185       | 2,382     | 2,579     | 2,776     | 2,973     |
| 5400          | Insurance                      | 71,950      | 78,432    | 84,914    | 91,396    | 97,878    |
| 5901          | Postage and Shipping           | 26          | 28        | 31        | 33        | 35        |
|               |                                | 91,277      | 99,500    | 107,724   | 115,947   | 124,170   |
| Facilities, F | Repairs and Other Leases       |             |           |           |           |           |
| 5602          | Additional Rent                | 1,020       | 1,112     | 1,204     | 1,296     | 1,388     |
| 5604          | Other Leases                   | 6,916       | 7,539     | 8,162     | 8,785     | 9,408     |
|               |                                | 7,936       | 8,651     | 9,366     | 10,081    | 10,796    |
| Profession    | al/Consulting Services         |             |           |           |           |           |
| 5801          | IT                             | 676         | 737       | 798       | 858       | 919       |
| 5802          | Audit & Taxes                  | 5,508       | 5,508     | 5,508     | 5,508     | 5,508     |
| 5803          | Legal                          | 48,409      | 48,409    | 48,409    | 48,409    | 48,409    |
| 5804          | Professional Development       | 40,125      | 43,739    | 47,354    | 50,969    | 54,584    |
| 5805          | General Consulting             | 68,062      | 74,194    | 80,325    | 86,457    | 92,589    |
| 5806          | Special Activities/Field Trips | 146,603     | 159,811   | 173,018   | 186,226   | 199,433   |
| 5807          | Bank Charges                   | 863         | 940       | 1,018     | 1,096     | 1,173     |
|               | Other taxes and fees           | 5,606       | 6,111     | 6,616     | 7,121     | 7,626     |
| 5811          | Management Fee                 | 752,523     | 819,783   | 887,012   | 954,272   | 1,021,532 |
| 5812          | District Oversight Fee         | 615,664     | 671,137   | 726,583   | 782,057   | 837,531   |
| 5815          | Public Relations/Recruitment   | 8,211       | 8,211     | 8,211     | 8,211     | 8,211     |
|               |                                | 1,692,248   | 1,838,580 | 1,984,852 | 2,131,183 | 2,277,515 |
| Interest      |                                |             |           |           |           |           |
| 7438          | Interest Expense               | 193,215     | 345,007   | 370,316   | 623,319   | 661,304   |
|               |                                | 193,215     | 345,007   | 370,316   | 623,319   | 661,304   |

### Monthly Cash Flow/Forecast FY20-21

Revised 3/20/20

ADA = 2175.60



|                                      | No Increase | 200         | 400         | 600          | 800          |
|--------------------------------------|-------------|-------------|-------------|--------------|--------------|
|                                      |             |             |             |              |              |
| Total Expenses                       | 20,135,221  | 21,995,780  | 23,731,568  | 25,690,336   | 27,440,968   |
| Monthly Surplus (Deficit)            | 2,343,970   | 2,477,740   | 2,735,363   | 2,770,924    | 3,014,620    |
| Cash Flow Adjustments                | -           | -           | -           | -            | -            |
| Monthly Surplus (Deficit)            | -           | -           | -           | -            | -            |
| Cash flows from operating activities | -           | -           | -           | -            | -            |
| Depreciation/Amortization            | -           | -           | -           | -            | -            |
| Public Funding Receivables           | 322,174     | (79,888)    | (481,856)   | (883,920)    | (1,285,987)  |
| Grants and Contributions Rec.        | -           | -           | -           | -            | -            |
| Due To/From Related Parties          | 1,313,916   | 1,313,916   | 1,313,916   | 1,313,916    | 1,313,916    |
| Prepaid Expenses                     | -           | -           | -           | -            | -            |
| Other Assets                         | -           | -           | -           | -            | -            |
| Accounts Payable                     | (540,992)   | (503,075)   | (465,160)   | (427,242)    | (389,324)    |
| Accrued Expenses                     | (67,155)    | (67,155)    | (67,155)    | (67,155)     | (67,155)     |
| Other Liabilities                    | -           | -           | -           | -            | -            |
| Cash flows from investing activities | -           | -           | -           | -            | -            |
| Purchases of Prop. And Equip.        | -           | -           | -           | -            | -            |
| Notes Receivable                     | -           | -           | -           | -            | -            |
| Cash flows from financing activities | -           | -           | -           | -            | -            |
| Proceeds from Factoring              | 4,830,380   | 8,625,172   | 9,257,889   | 15,582,975   | 16,532,612   |
| Payments on Factoring                | (4,830,380) | (8,625,172) | (9,257,889) | (15,582,975) | (16,532,612) |
| Proceeds from Debt                   | -           | -           | -           | -            | -            |
| Payments on Debt                     | (1,817,759) | (1,817,759) | (1,817,759) | (1,817,759)  | (1,817,759)  |
|                                      | -           | -           | -           | -            |              |
| Total Change in Cash                 | 1,554,154   | 1,323,779   | 1,217,349   | 888,765      | 768,312      |
|                                      | -           | -           | -           | -            | -            |
| Cash, Beginning of Month             | 569,996     | 569,996     | 569,996     | 569,996      | 569,996      |
|                                      | -           | -           | -           | -            |              |
| Cash, End of Month                   | 2,124,149   | 1,893,775   | 1,787,345   | 1,458,761    | 1,338,308    |

#### Monthly Cash Flow/Forecast FY20-21 (No Increase)



Revised 3/20/20 ADA = 2175.60 Year-End Annual **Prior Year** Favorable / Jul-20 Aug-20 Oct-20 Nov-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Sep-20 Dec-20 Accruals (Unfav.) Forecast Forecast Revenues ADA = 2175.60 State Aid - Revenue Limit 8011 I CFF State Aid 975,834 975,834 1,756,502 1,756,502 1,756,502 1,756,502 1,756,502 1,756,502 1,756,502 1,756,502 1,756,502 1,756,502 19,516,688 19,063,343 453,345 8012 Education Protection Account 108,780 108,780 108,780 108,780 435,120 435,120 8019 State Aid - Prior Years (19.161) 19,161 8096 In Lieu of Property Taxes 34 219 68 437 45 625 45 625 45 625 45,625 45 625 79,844 39 922 39,922 39 922 39 922 570,312 570,312 34.219 1.044.272 1.021.459 1,910,907 1,802,127 1,802,127 1,910,907 1,836,346 1,796,424 1,905,204 1,796,424 1,796,424 1,865,282 20,522,119 20,049,613 472,506 Federal Revenue 131.813 65.906 65.906 263.625 222.272 41.354 8181 Special Education - Entitlement 131,813 65,906 65,906 263,625 222,272 41,354 Other State Revenue 8311 State Special Education 56,321 56,321 101,378 101,378 101,378 101,378 101,378 101,378 101,378 101,378 101,378 101,378 1.126.417 1,126,417 8550 Mandated Cost 47,356 47,356 38,604 8,752 8560 State Lottery 112,587 112,587 225,175 450,349 450,349 8598 Prior Year Revenue 3,052 25 3.077 3,077 8599 Other State Revenue 22,290 8,573 3,429 34,292 34,292 3,052 56,346 56,321 101,378 123,667 148,734 213,965 101,378 101,378 222,538 101,378 101,378 329,981 1,661,491 1,652,739 8,752 Other Local Revenue 8660 Interest Revenue 100 985 444 1,710 3,239 3,239 8699 School Fundraising 1,436 1,436 3,733 3,159 3,159 3,159 3,159 3,159 3,159 3,159 28,716 1,436 4.869 3,159 1,536 3,733 4.144 3,603 3,159 3,159 3,159 31,956 31,956 **Total Revenue** 37,270 1,102,153 1,079,216 2,016,017 1,929,938 1,954,464 2,128,030 1,942,592 2,032,773 2,130,900 1,900,960 1,963,707 2,261,169 22,479,191 21,956,579 522,612 Expenses Certificated Salaries 358.106 425,843 446,348 458,570 506,181 453,899 453,899 453,899 5,384,027 (270, 322)1100 Teachers' Salaries 463,490 455,995 453,899 453,899 5,113,705 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 16,505 33,730 67,071 73,736 76,091 76,512 77,630 76,642 77,422 77,422 77,422 77,422 807,604 786,976 (20,628)28,681 1200 Pupil Support Salaries 30,597 32,863 35,130 38,861 35,682 42,032 28,681 28,363 28,681 28,681 28,681 386 933 426,479 39,546 37,771 30,485 21,702 301,612 340,037 38,425 1300 Administrators' Salaries 28.044 20.771 (11.768) 66.697 21.702 21.102 21.702 21.702 21.702 1900 Other Certificated Salaries 8.285 8.285 8.285 8.285 8.285 8,285 8.285 81.227 (1.625) 6,748,424 442,979 520,481 587,319 600,223 614,471 657,017 590,197 590,387 589,989 589,989 589,989 589,989 6,963,028 (214,604) Classified Salaries 2100 Instructional Salaries 4,861 7,557 13,170 19,507 18,614 18,699 22,493 17,081 19,508 19,508 19,508 19,508 167.542 (32,473)2200 Support Salaries 7,930 7,597 10,178 16,828 13,431 13,424 14,022 13,777 14,022 14,022 14,022 14,022 153,275 136,885 (16,390) 12,791 15,154 32,123 36,515 30,858 33,530 33,530 33,530 33,530 353,289 23.348 36.334 32.045 304.427 (48,863) Benefits 3101 STRS 89,771 105,530 117,396 120,201 (7,196)130,832 121,350 117,562 121,438 121,438 121,438 121,438 1,281,197 1,040,099 (241,098)3202 PERS 922 1,567 2,200 3301 OASDI 909 2,073 1,818 1,811 2,263 1,741 2,200 2,200 2,200 21,904 20,270 (1,634)3311 Medicare 6,649 7,809 8,693 9,035 8,869 10,096 8,858 8,783 9,324 9,324 9,324 9,324 106.087 100,471 (5,615)3401 Health and Welfare (17,625)72,789 54.303 55.095 52,053 45,264 45,264 45,264 45,264 577.800 569.110 (8.690) 60,448 40,556 79,125 3501 State Unemployment 3,336 2,464 13,286 5,042 191 744 13,870 4,163 3,734 1,867 1,867 1,867 52,430 73,612 21,182 3601 Workers' Compensation 12,733 8,735 6,367 9,250 8,745 6,798 6,367 10,858 10,858 10,858 10,858 102,428 80,426 (22,002)3901 Other Benefits 886 886 855 (32) 83,040 202,247 204,866 203,165 53,488 231,353 208,234 190,669 192,818 190,951 190,951 190,951 2,142,733 1,884,843 (257,889) **Books and Supplies** 4302 School Supplies 133,378 133,502 163,597 239,425 184,684 128.693 155.486 128.160 198.487 188,925 137.413 103,266 158,714 2.053.730 2.013.461 (40.269) 4305 Software 1,074 3,651 8,701 382 9,005 85 23,056 9,083 9,222 9,222 9,222 9,222 91,927 90,125 (1,802)4310 Office Expense 163 113 881 3,218 2,376 759 1,386 2,299 2,709 2,709 2,709 2,709 22,032 21,600 (432)4311 Business Meals 38 510 (135)562 562 562 562 2.662 2.610 (52) 116,888 4400 Noncapitalized Equipment 8,049 41 224,670 213,846 155,539 179,650 898,682 881,061 (17,621)134,615 137,305 173,179 243,535 204,114 129,537 179,793 139,583 435,651 415,264 305,446 232,647 338,365 3,069,034 3,008,857 (60,177)Subagreement Services 5101 Nursing 5102 Special Education 14,688 13,158 68,498 35,373 119,953 107,490 151,053 50,154 105,607 105,607 105,607 105,607 982,794 963,524 (19,270)177,335 164,497 288,561 163,621 297.288 122,769 92,261 141,801 2.279.623 2.234.925 (44.698) 5106 Other Educational Consultants 77,801 66.523 244.844 273,531 168.792 5107 Instructional Services 196,670 196,670 196,670 196,670 196,670 196,670 196,670 196,670 196,670 196,670 196,670 196,670 2,360,044 2,305,705 (54,338)480,244 645,012 479,612 425,046 394,538 141,801 5,622,461 5,504,154 289,160 276,352 429,665 520,604 549,004 520,355 471,069 (118,307)

#### Monthly Cash Flow/Forecast FY20-21 (No Increase)

Revised 3/20/20

Cash, End of Month

579,363

409,449 1,489,600 1,577,430 1,756,750

ADA = 2175.60 Year-End **Prior Year** Annual Jul-20 Oct-20 Jan-21 Feb-21 Mar-21 May-21 Aug-20 Sep-20 Nov-20 Dec-20 Apr-21 Jun-21 Accruals Forecast Forecast **Operations and Housekeeping** 5201 Auto and Travel (1,229)1 482 433 2 657 2,657 1.295 1.315 890 56 2.246 2 657 2 657 17.116 16 781 5300 Dues & Memberships 1,091 463 158 158 158 158 2,185 2,142 5400 Insurance 12,111 6,055 6,302 6,055 5,099 6,055 10,789 4,871 4,871 4,871 4,871 71,950 70,539 5901 Postage and Shipping 26 26 26 (1,229) 14,684 7,377 7,617 6,945 5,532 6,575 13,035 7,685 7,685 7,685 7,685 91,277 89,487 Facilities, Repairs and Other Leases 5602 Additional Rent 1.020 1.020 1 000 5604 Other Leases 1,046 2,226 2,423 1,222 6,916 6,781 1,020 1,046 2,226 2,423 1,222 7,936 7,781 Professional/Consulting Services 5801 IT 676 663 5802 Audit & Taxes 5,508 5.508 5,400 5803 Legal 20,011 398 1,941 600 3.378 3,180 4,725 4.725 4,725 4,725 48,409 47.460 5804 Professional Development 2,875 38,017 (8,790)300 1,931 1,931 1,931 1,931 39,338 5805 General Consulting 88,780 (27,499)(5,200)1,938 1,322 1,275 (336)2,787 1,249 1,249 1,249 1,249 68.062 66,727 5806 Special Activities/Field Trips 48,868 48,868 48,868 146,603 143,729 5807 Bank Charges 15 196 207 124 80 80 80 80 846 5809 Other taxes and fees 505 890 546 606 1,048 (2,051)523 885 885 885 885 5,606 5,496 5811 Management Fee 62,710 62,710 62,710 62,710 62,710 62,710 62.710 62,710 62.710 62,710 62,710 62,710 752,523 701,736 5812 District Oversight Fee 1,027 31,328 30,644 57,327 54,064 54,064 57,327 55,090 53,893 57,156 53,893 53,893 55,958 615,664 601,488 5815 Public Relations/Recruitment 8,466 (255)8,211 8,050 184,373 105,844 90,095 123,797 113,306 119,593 126,291 170,102 174,340 177,603 125,472 125,472 55,958 1,692,248 1,620,932 Interest 7438 Interest Expense 66,747 63,234 63,234 66,747 63,234 63,234 193,215 205,916 **Total Expenses** 1,212,475 1,272,067 1,579,084 1,799,529 1,505,659 1,726,384 1,795,038 1,656,212 1,913,625 1,886,091 1,678,120 1,574,813 536,124 20,135,221 19,374,820 **Monthly Surplus (Deficit)** (1,175,205) (169,914) (499,868) 216,489 424,280 228,079 332,993 286,380 119,147 244,809 222,840 388,895 1,725,046 2,343,970 2,581,758 **Cash Flow Adjustments** Monthly Surplus (Deficit) (1,175,205) (169,914) (499,868) 216,489 424,280 228,079 332,993 286,380 119,147 244,809 222,840 388,895 1,725,046 2,343,970 Cash flows from operating activities Depreciation/Amortization Public Funding Receivables 2,352,925 58,097 172,321 (2,261,169) 322,174 Grants and Contributions Rec. 1,313,916 Due To/From Related Parties (224,126)1,128,463 (392,931)802,509 Prepaid Expenses Other Assets Accounts Payable (1,077,116) 20,000 (20,000)536,124 (540,992) Accrued Expenses (67,155) (67,155)Cash flows from financing activities Proceeds from Factoring 1,668,677 1,580,852 1,580,852 4.830.380 Payments on Factoring (1,668,677) (1,580,852) (1,580,852) (4,830,380) Proceeds from Debt Payments on Debt (1,692,759) (20,833)(20,833)(20,833)(20,833) (20,833) (20,833)(1,817,759) Total Change in Cash 9,367 (169,914) 1,080,150 87,830 179,320 (1,315,509) 32,092 (106,550) 98,314 1,047,318 222,840 388,895 Cash, Beginning of Month 569,996 579,363 409,449 1,489,600 1,577,430 1,756,750 441,241 473,333 366,783 465,096 1,512,414 1,735,255

441,241

473,333

366,783

465,096 1,512,414 1,735,255 2,124,149



Favorable /

(Unfav.)

(336)

(1,411)

(1,790)

(20)

(136)

(156)

(13)

(108)

(949)

(787)

(1,335)

(2,875)

(17)

(110)

(50,786)

(14,175)

(71,316)

12,700

12,700

(760,401)

(237,788)

(161)

(43)

(1)



Monthly Cash Flow/Forecast FY20-21 (+200)
Revised 3/20/20

| Revised 3/2                             | 0/20   |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
|---|--|-----------------------------|-----------------------------|-----------------------------------|---|---|-------------------------------|-------------------------------|--|---|---|-------------------------------|------------------------------------|-----------------------------------|---|-----------------------------------|--|
| ADA =                                   | 2371.60  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    | Year-End                          | Annual  | Prior Year                        | Favorable /                                      |
|   |  | Jul-20                      | Aug-20                      | Sep-20                            | Oct-20                                  | Nov-20  | Dec-20                        | Jan-21                        | Feb-21                                       | Mar-21  | Apr-21  | May-21                        | Jun-21                             | Accruals                          | Forecast  | Forecast                          | (Unfav.)   |
|   |  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    | 71001 0015                        | 10.0000   |                                   | ,  |
| Revenues                                |  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   | ADA =                             | 2175.60  |
|   | - Revenue Limit  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
|   | LCFF State Aid   | -                           | 975,847                     | 975,847                           | 1,756,525                               | 1,756,525                                     | 1,756,525                     | 1,756,525                     | 1,756,525                                    | 2,108,182                                     | 2,108,182                                     | 2,108,182                     | 2,108,182                          | 2,108,182                         | 21,275,230  | 19,063,343                        | 2,211,887  |
|   | Education Protection Account   | -                           | -                           | -                                 | 108,780                                 | -   | -                             | 108,780                       | -  | -   | 138,180                                       | -                             | -                                  | 118,580                           | 474,320   | 435,120                           | 39,200   |
| 8019                                    | State Aid - Prior Years  | -                           | -                           | -                                 | -                                       | -   | -                             | -                             | -  | -   | -   | -                             | -                                  | -                                 | -   | (19,161)                          | 19,161   |
| 8096                                    | In Lieu of Property Taxes  | 37,301                      | 74,603                      | 49,735                            | 49,735                                  | 49,735  | 49,735                        | 49,735                        | 87,037                                       | 43,518  | 43,518  | 43,518                        | 43,518                             | -                                 | 621,691   | 570,312                           | 51,379   |
|   |  | 37,301                      | 1,050,450                   | 1,025,583                         | 1,915,040                               | 1,806,260                                     | 1,806,260                     | 1,915,040                     | 1,843,562                                    | 2,151,700                                     | 2,289,880                                     | 2,151,700                     | 2,151,700                          | 2,226,762                         | 22,371,241  | 20,049,613                        | 2,321,628  |
| Federal R                               | evenue   |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   | ,  |
| 8181                                    | Special Education - Entitlement  | _                           | _                           | _                                 | _                                       |   | _                             | -                             | _  | 131,813                                       | _   | -                             | 65,906                             | 65,906                            | 263,625   | 222,272                           | 41,354   |
|   | .,   |                             | _                           | _                                 | -                                       | -   | -                             | -                             | -  | 131.813                                       | _   | -                             | 65,906                             | 65,906                            | 263.625   | 222,272                           | 41,354   |
| Other Sta                               | ite Revenue  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    | 00,000                            |   |                                   | ,  |
|   | State Special Education  |                             | 56,321                      | 56,321                            | 101,378                                 | 101,378                                       | 101,378                       | 101,378                       | 101,378                                      | 121,673                                       | 121,673                                       | 121,673                       | 121,673                            | 121,673                           | 1,227,896   | 1,126,417                         | 101,479  |
|   | Mandated Cost  |                             | 30,321                      | 30,321                            | 101,378                                 | 101,376                                       | 47,356                        | 101,376                       | 101,376                                      | 121,073                                       | 121,073                                       | 121,073                       | 121,073                            | 121,073                           | 47.356  | 38,604                            | 8,752  |
|   |  | -                           | -                           | -                                 | -                                       | -   | 47,550                        | 422 720                       | -  | -   | 422 720                                       | -                             | -                                  | 245 464                           |   |                                   |  |
| 8560                                    | ,  |                             |                             | -                                 | -                                       | -   | -                             | 122,730                       | -  | -   | 122,730                                       | -                             | -                                  | 245,461                           | 490,921   | 450,349                           | 40,572   |
| 8598                                    |  | 3,327                       | 27                          | -                                 | -                                       | -   | -                             | -                             | -  | -   | -   | -                             | -                                  | -                                 | 3,354   | 3,077                             | 277  |
| 8599                                    | Other State Revenue  |                             | -                           |                                   | -                                       | 22,290  | -                             | -                             |  |   | 8,573   | -                             | -                                  | 3,429                             | 34,292  | 34,292                            |  |
|   |  | 3,327                       | 56,348                      | 56,321                            | 101,378                                 | 123,667                                       | 148,734                       | 224,108                       | 101,378                                      | 121,673                                       | 252,977                                       | 121,673                       | 121,673                            | 370,563                           | 1,803,819   | 1,652,739                         | 151,081  |
|   | cal Revenue  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
|   | Interest Revenue   | -                           | 109                         | -                                 | -                                       | 1,074   | 484                           | -                             | 1,864  | -   | -   | -                             | -                                  | -                                 | 3,531   | 3,239                             | 292  |
| 8699                                    | School Fundraising   | -                           | 1,565                       | 1,565                             | 4,069                                   | 3,443   | 3,443                         | 3,443                         | 3,443  | 3,443   | 3,443   | 3,443                         | -                                  | -                                 | 31,303  | 28,716                            | 2,587  |
|   |  | -                           | 1,674                       | 1,565                             | 4,069                                   | 4,518   | 3,927                         | 3,443                         | 5,308  | 3,443   | 3,443   | 3,443                         | -                                  | -                                 | 34,834  | 31,956                            | 2,879  |
|   |  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   | ,  |
| Total Revenu                            | ie   | 40,628                      | 1,108,472                   | 1,083,469                         | 2,020,487                               | 1,934,445                                     | 1,958,922                     | 2,142,592                     | 1,950,247                                    | 2,408,629                                     | 2,546,300                                     | 2,276,817                     | 2,339,280                          | 2,663,231                         | 24,473,520  | 21,956,579                        | 2,516,941  |
|   |  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
| Expenses                                |  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
| •                                       | ed Salaries  |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
|   | Teachers' Salaries   | 390,339                     | 464,173                     | 486,523                           | 499,846                                 | 551,742                                       | 505,208                       | 494,754                       | 497,039                                      | 494,754                                       | 494,754                                       | 494,754                       | 494,754                            |                                   | 5,868,644   | 5,113,705                         | (754,939)  |
| 1170                                    |  | 330,333                     | 404,173                     | 480,323                           | 433,840                                 | 331,742                                       | 303,208                       | 434,734                       | 437,033                                      | 434,734                                       | 434,734                                       | 434,734                       | 434,734                            | _                                 | 3,808,044   | 3,113,703                         | (734,333)  |
|   |  | -                           | -                           | -                                 | -                                       | -   | -                             |                               | -  | -   | -   | -                             | -                                  | -                                 |   | -                                 | (00.004)   |
| 1175                                    |  | 17,990                      | 36,766                      | 73,108                            | 80,372                                  | 82,940  | 83,399                        | 84,618                        | 83,540                                       | 84,390  | 84,390  | 84,390                        | 84,390                             | -                                 | 880,297   | 786,976                           | (93,321)   |
| 1200                                    |  | 33,351                      | 35,821                      | 38,292                            | 42,359                                  | 38,894  | 45,816                        | 31,262                        | 30,916                                       | 31,262  | 31,262  | 31,262                        | 31,262                             | -                                 | 421,761   | 426,479                           | 4,718  |
| 1300                                    | Administrators' Salaries   | 41,171                      | 30,568                      | 33,229                            | 22,640                                  | (12,827)                                      | 72,701                        | 23,655                        | 23,001                                       | 23,655  | 23,655  | 23,655                        | 23,655                             | -                                 | 328,760   | 340,037                           | 11,277   |
| 1900                                    | Other Certificated Salaries  |                             | -                           | 9,031                             | 9,031                                   | 9,031   | 9,031                         | 9,031                         | 9,031  | 9,031   | 9,031   | 9,031                         | 9,031                              | -                                 | 90,309  | 81,227                            | (9,082)  |
|   |  | 482,852                     | 567,329                     | 640,184                           | 654,249                                 | 669,780                                       | 716,155                       | 643,321                       | 643,528                                      | 643,093                                       | 643,093                                       | 643,093                       | 643,093                            | -                                 | 7,589,771   | 6,748,424                         | (841,347)  |
| Classified                              | Salaries   |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
| 2100                                    | Instructional Salaries   | 5,299                       | 8,237                       | 14,356                            | 21,263                                  | 20,290  | 20,382                        | 24,517                        | 18,618                                       | 21,264  | 21,264  | 21,264                        | 21,264                             | -                                 | 218,018   | 167,542                           | (50,476)   |
| 2200                                    | Support Salaries   | 8,644                       | 8,281                       | 11,094                            | 18,342                                  | 14,640  | 14,633                        | 15,284                        | 15,017                                       | 15,284  | 15,284  | 15,284                        | 15,284                             | _                                 | 167,071   | 136,885                           | (30,186)   |
|   |  | 13,942                      | 16,518                      | 25,450                            | 39,605                                  | 34,930  | 35,015                        | 39,801                        | 33,635                                       | 36,548  | 36,548  | 36,548                        | 36,548                             | -                                 | 385,089   | 304,427                           | (80,662)   |
| Benefits                                |  |                             |                             |                                   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,       |                               |                               |  |   |   |                               |                                    |                                   |   |                                   | ·-,  |
| 3101                                    | STRS   | 97,851                      | 115,029                     | 127,963                           | 131,021                                 | (7,844)                                       | 142,608                       | 132,273                       | 128,144                                      | 132,368                                       | 132,368                                       | 132,368                       | 132,368                            | _                                 | 1,396,518   | 1,040,099                         | (356,419)  |
| 3202                                    |  | 37,031                      | 113,023                     | 127,505                           | 151,021                                 | (7,044)                                       | 142,000                       | 132,273                       | 120,144                                      | 132,300                                       | 132,300                                       | 132,300                       | 132,300                            |                                   | 1,330,310   | 1,040,033                         | (330,413)  |
| 3301                                    |  | 991                         | 1,005                       | 1,708                             | 2,259                                   | 1,981   | 1,974                         | 2,467                         | 1,898  | 2,398   | 2,398   | 2,398                         | 2,398                              | _                                 | 23,875  | 20,270                            | (3,605)  |
| 3311                                    |  | 7,248                       |                             | 9,475                             | 9,848                                   | 9,668   | 11,005                        | 9,655                         | 9,574  |   |   |                               |                                    | -                                 | 115,635   | 100,471                           |  |
|   |  |                             | 8,511                       |                                   |   |   |                               |                               |  | 10,163  | 10,163  | 10,163                        | 10,163                             | -                                 | -   |                                   | (15,164)   |
| 3401                                    | Health and Welfare   | (19,212)                    | 79,341                      | 59,191                            | 65,889                                  | 44,207  | 86,247                        | 60,054                        | 56,738                                       | 49,338  | 49,338  | 49,338                        | 49,338                             | -                                 | 629,808   | 569,110                           | (60,698)   |
| 3501                                    |  | 3,636                       | 2,685                       | 14,482                            | 5,495                                   | 208   | 811                           | 15,118                        | 4,537  | 4,070   | 2,035   | 2,035                         | 2,035                              | -                                 | 57,149  | 73,612                            | 16,463   |
| 3601                                    | · ·  | -                           | 13,880                      | 9,522                             | 6,940                                   | 10,083  | 9,532                         | 7,410                         | 6,940  | 11,835  | 11,835  | 11,835                        | 11,835                             | -                                 | 111,648   | 80,426                            | (31,222)   |
| 3901                                    | Other Benefits   |                             | -                           | 966                               | -                                       | -   | -                             | -                             | -  | -   | -   | -                             | -                                  | -                                 | 966   | 855                               | (112)  |
|   |  | 90,514                      | 220,451                     | 223,306                           | 221,452                                 | 58,302  | 252,177                       | 226,977                       | 207,831                                      | 210,174                                       | 208,138                                       | 208,138                       | 208,138                            | -                                 | 2,335,600   | 1,884,843                         | (450,757)  |
| Books an                                | d Supplies   |                             |                             |                                   |   |   |                               |                               |  |   |   |                               |                                    |                                   |   |                                   |  |
| 4302                                    | School Supplies  | 145,394                     | 145,529                     | 178,336                           | 260,995                                 | 201,322                                       | 140,287                       | 169,494                       | 139,706                                      | 216,369                                       | 205,945                                       | 149,793                       | 112,569                            | 173,013                           | 2,238,751   | 2,013,461                         | (225,290)  |
| 4305                                    | Software   | 1,171                       | 3,980                       | 9,485                             | 416                                     | 9,816   | 92                            | 25,133                        | 9,902  | 10,053  | 10,053  | 10,053                        | 10,053                             | -                                 | 100,209   | 90,125                            | (10,084)   |
| 4310                                    | Office Expense   | 178                         | 123                         | 960                               | 3,508                                   | 2,590   | 827                           | 1,511                         | 2,506  | 2,953   | 2,953   | 2,953                         | 2,953                              | -                                 | 24,017  | 21,600                            | (2,417)  |
|   | Business Meals   | _                           | 41                          | -                                 | 555                                     | -   | _                             | (148)                         | -  | 613   | 613   | 613                           | 613                                |                                   | 2,902   | 2,610                             | (292)  |
|   |  |                             |                             |                                   |   | 8,049   | _                             | (=,                           | 41   | 224,670                                       | 213,846                                       | 155,539                       | 116,888                            | 179,650                           | 898,682   | 881,061                           | (17,621)   |
| 4400                                    |  | _                           | _                           | -                                 | _                                       |   |                               |                               |  |   |   | 200,000                       |                                    |                                   |   |                                   |  |
| 4400                                    | Noncapitalized Equipment   | 146 742                     | 149 674                     | 188 781                           | 265 475                                 |   | 141 207                       | 195 990                       |  |   |   | 318 951                       | 243.076                            |                                   |   |                                   |  |
|   | Noncapitalized Equipment   | 146,742                     | 149,674                     | 188,781                           | 265,475                                 | 221,777                                       | 141,207                       | 195,990                       | 152,155                                      | 454,658                                       | 433,410                                       | 318,951                       | 243,076                            | 352,663                           | 3,264,561   | 3,008,857                         | (255,704)  |
| Subagree                                | Noncapitalized Equipment   | 146,742                     | 149,674                     | 188,781                           | 265,475                                 |   | 141,207                       | 195,990                       | 152,155                                      |   |   | 318,951                       | 243,076                            |                                   |   |                                   |  |
| Subagree<br>5101                        | Noncapitalized Equipment ment Services Nursing   | -                           | -                           | -                                 | -                                       | 221,777                                       | -                             | -                             | 152,155                                      | 454,658                                       | 433,410                                       | -                             | -                                  |                                   | 3,264,561   | 3,008,857                         | (255,704)  |
| <b>Subagree</b><br>5101<br>5102         | Noncapitalized Equipment ment Services Nursing Special Education                                 | 16,012                      | 14,344                      | 74,669                            | 38,560                                  | 221,777                                       | 117,174                       | 164,661                       | 152,155<br>-<br>54,673                       | 454,658<br>-<br>115,121                       | 433,410<br>-<br>115,121                       | 115,121                       | -<br>115,121                       | 352,663                           | 3,264,561<br>-<br>1,071,334                           | <b>3,008,857</b><br>-<br>963,524  | (255,704)<br>(107,811)                           |
| <b>Subagree</b><br>5101<br>5102<br>5106 | Noncapitalized Equipment  ment Services  Nursing Special Education Other Educational Consultants | 16,012<br>84,810            | -<br>14,344<br>72,516       | 74,669<br>179,316                 | 38,560<br>314,557                       | 221,777<br>-<br>130,759<br>178,362            | 117,174<br>266,902            | 164,661<br>324,071            | 152,155<br>-<br>54,673<br>298,173            | 454,658<br>-<br>115,121<br>193,312            | 433,410<br>-<br>115,121<br>183,998            | 115,121<br>133,830            | -<br>115,121<br>100,573            |                                   | 3,264,561<br>-<br>1,071,334<br>2,484,995              | 963,524<br>2,234,925              | (255,704)<br>(107,811)<br>(250,070)              |
| <b>Subagree</b><br>5101<br>5102<br>5106 | Noncapitalized Equipment ment Services Nursing Special Education                                 | 16,012<br>84,810<br>214,391 | 14,344<br>72,516<br>214,391 | -<br>74,669<br>179,316<br>214,391 | 38,560<br>314,557<br>214,391            | 221,777<br>-<br>130,759<br>178,362<br>214,391 | 117,174<br>266,902<br>214,391 | 164,661<br>324,071<br>214,391 | 152,155<br>-<br>54,673<br>298,173<br>214,391 | 454,658<br>-<br>115,121<br>193,312<br>214,391 | 433,410<br>-<br>115,121<br>183,998<br>214,391 | 115,121<br>133,830<br>214,391 | -<br>115,121<br>100,573<br>214,391 | 352,663<br>-<br>-<br>154,576<br>- | 3,264,561<br>-<br>1,071,334<br>2,484,995<br>2,572,693 | 963,524<br>2,234,925<br>2,305,705 | (255,704)<br>(107,811)<br>(250,070)<br>(266,987) |
| <b>Subagree</b><br>5101<br>5102<br>5106 | Noncapitalized Equipment  ment Services  Nursing Special Education Other Educational Consultants | 16,012<br>84,810            | -<br>14,344<br>72,516       | 74,669<br>179,316                 | 38,560<br>314,557                       | 221,777<br>-<br>130,759<br>178,362            | 117,174<br>266,902            | 164,661<br>324,071            | 152,155<br>-<br>54,673<br>298,173            | 454,658<br>-<br>115,121<br>193,312            | 433,410<br>-<br>115,121<br>183,998            | 115,121<br>133,830            | -<br>115,121<br>100,573            | 352,663                           | 3,264,561<br>-<br>1,071,334<br>2,484,995              | 963,524<br>2,234,925              | (255,704)<br>(107,811)<br>(250,070)              |

#### Monthly Cash Flow/Forecast FY20-21 (+200)



Revised 3/20/20



| ADA =                | 2371.60  | Jul-20   | Aug-20                             | Sep-20                                    | Oct-20   | Nov-20                              | Dec-20  | Jan-21   | Feb-21                              | Mar-21                                | Apr-21  | May-21   | Jun-21  | Year-End<br>Accruals          | Annual<br>Forecast   | Prior Year<br>Forecast | Favorable /<br>(Unfav.) |
|----------------------|--|--|------------------------------------|---|--|-------------------------------------|---|--|-------------------------------------|---------------------------------------|---|--|---|-------------------------------|--|------------------------|-------------------------|
| Operatio             | ns and Housekeeping  |  |                                    |   |  |                                     |   |  |                                     |                                       |   |  |   |                               |  |                        |                         |
| 5201                 | Auto and Travel  | (1,340)  | 1,616                              | 1,412                                     | 1,433  | 970                                 | 472   | 61   | 2,448                               | 2,897                                 | 2,897   | 2,897  | 2,897   | -                             | 18,658   | 16,781                 | (1,878)                 |
| 5300                 | Dues & Memberships   | -  | 1,190                              | -   | -  | -                                   | -   | 505  | -                                   | 172                                   | 172   | 172  | 172   | -                             | 2,382  | 2,142                  | (240)                   |
| 5400                 | Insurance  | -  | 13,202                             | 6,601                                     | 6,870  | 6,601                               | 5,558   | 6,601  | 11,761                              | 5,309                                 | 5,309   | 5,309  | 5,309   | -                             | 78,432   | 70,539                 | (7,893)                 |
| 5901                 | Postage and Shipping   |  | -                                  | 28  | -  | -                                   | -   | -  | -                                   | -                                     | -   | -  | -   | -                             | 28   | 26                     | (3)                     |
|                      |  | (1,340)  | 16,007                             | 8,041                                     | 8,303  | 7,571                               | 6,030   | 7,167  | 14,209                              | 8,378                                 | 8,378   | 8,378  | 8,378   | -                             | 99,500   | 89,487                 | (10,013)                |
|                      | , Repairs and Other Leases   |  |                                    |   |  |                                     |   |  |                                     |                                       |   |  |   |                               |  |                        |                         |
|                      | Additional Rent  | -  | -                                  | -   | 1,112  | -                                   | -   | -  | -                                   | -                                     | -   | -  | -   | -                             | 1,112  | 1,000                  | (112)                   |
| 5604                 | Other Leases   |  |                                    | -   | - 4 442  | 1,140                               | 2,426   | 2,641  | 1,333                               | -                                     | -   | -  | -   | -                             | 7,539  | 6,781                  | (759)                   |
| Duefeesie            | onal/Consulting Services   |  | -                                  | -   | 1,112  | 1,140                               | 2,426   | 2,641  | 1,333                               |                                       | -   |  | -   |                               | 8,651  | 7,781                  | (871)                   |
| 5801                 | . •  |  |                                    |   | 737  |                                     | _   |  |                                     | _                                     |   |  |   |                               | 737  | 663                    | (74)                    |
|                      | Audit & Taxes  |  | -                                  | -   | /3/  | -                                   |   | 5,508  | -                                   | -                                     | -   | -  |   | -                             | 5,508  | 5,400                  | (108)                   |
| 5802                 |  | 20,011   | 398                                | 1,941                                     | 600  | 3,378                               |   | 3,180  | -                                   | 4,725                                 | 4,725   | 4,725  | 4,725   |                               | 48,409   | 47,460                 | (949)                   |
| 5804                 | •  | 3,134  | 41,442                             | 1,541                                     | -  | (9,582)                             | 327   | 3,180  |                                     | 2,105                                 | 2,105   | 2,105  | 2,105   |                               | 43,739   | 39,338                 | (4,402)                 |
| 5805                 |  | 96,778   | (29,976)                           | (5,668)                                   | 2,113  | 1,441                               | 1,390   | (366)  | 3,039                               | 1,361                                 | 1,361   | 1,361  | 1,361   | _                             | 74,194   | 66,727                 | (7,466)                 |
| 5806                 | •  | -  | (23,370)                           | (5,000)                                   | 2,115  | -,                                  | 2,000   | (555)  | 53,270                              | 53,270                                | 53,270  |  | 1,501   | _                             | 159,811  | 143,729                | (16,082)                |
| 5807                 |  | _  | -                                  | -   | _  | 17                                  | 214   | 225  | 135                                 | 87                                    | 87  | 87   | 87  | _                             | 940  | 846                    | (95)                    |
| 5809                 | •  | 550  | 970                                | -   | 595  | 660                                 | 1,142   | (2,235)  | 570                                 | 965                                   | 965   | 965  | 965   | _                             | 6,111  | 5,496                  | (615)                   |
| 5811                 |  | 68,315   | 68,315                             | 68,315                                    | 68,315   | 68,315                              | 68,315  | 68,315   | 68,315                              | 68,315                                | 68,315  | 68,315   | 68,315  | _                             | 819,783  | 701,736                | (118,047)               |
| 5812                 | •  | 1,119  | 31,514                             | 30,767                                    | 57,451   | 54,188                              | 54,188  | 57,451   | 55,307                              | 64,551                                | 68,696  | 64,551   | 64,551  | 66,803                        | 671,137  | 601,488                | (69,649)                |
| 5815                 | •  | 8,466  | -                                  | -   | -  | -                                   | -   | (255)  | -                                   | -                                     | -   | -  | -   | -                             | 8,211  | 8,050                  | (161)                   |
|                      |  | 198,373  | 112,662                            | 95,356                                    | 129,810  | 118,418                             | 125,576   | 131,824  | 180,636                             | 195,379                               | 199,525   | 142,109  | 142,109   | 66,803                        | 1,838,580  | 1,620,932              | (217,647)               |
| Interest             |  |  |                                    |   |  |                                     |   |  |                                     |                                       |   |  |   |                               |  |                        |                         |
| 7438                 | Interest Expense   | 66,748   | -                                  | 63,235                                    | 63,235   | -                                   | 75,895  | -  | -                                   | 75,895                                | -   | -  | -   | -                             | 345,007  | 205,916                | (139,091)               |
|                      |  | 66,748   | -                                  | 63,235                                    | 63,235   | -                                   | 75,895  | -  | -                                   | 75,895                                | -   | -  | -   | -                             | 345,007  | 205,916                | (139,091)               |
| Total Expens         | :ac  | 1,313,045  | 1,383,894                          | 1,712,729                                 | 1,950,749  | 1,635,430                           | 1,952,947   | 1,950,844  | 1,800,563                           | 2,146,948                             | 2,042,603                                       | 1,820,560  | 1,711,428   | 574,042                       | 21,995,780   | 19,374,820             | (2,620,960)             |
| rotal Expens         |  | 2,020,010  | 1,000,001                          | 1,712,723                                 | 2,550,715  | 2,000,100                           | 2,552,517   | 2,550,011  | 2,000,500                           | 2,210,510                             | 2,0 12,000                                      | 2,020,000  | 1,711,110   | 571,012                       | 22,555,760   | 15,07 1,020            | (2,020,300)             |
| Monthly Sur          | plus (Deficit)   | (1,272,417)  | (275,421)                          | (629,260)                                 | 69,738   | 299,016                             | 5,975   | 191,748  | 149,684                             | 261,681                               | 503,698   | 456,257  | 627,852   | 2,089,189                     | 2,477,740  | 2,581,758              | (104,019)               |
| Cash Flow Ac         | djustments   |  |                                    |   |  |                                     |   |  |                                     |                                       |   |  |   |                               |  |                        |                         |
| Month                |  |  |                                    |   |  |                                     |   |  |                                     |                                       |   |  |   |                               |  |                        |                         |
|                      | nly Surplus (Deficit)  | (1,272,417)  | (275,421)                          | (629,260)                                 | 69,738   | 299,016                             | 5,975   | 191,748  | 149,684                             | 261,681                               | 503,698   | 456,257  | 627,852   | 2,089,189                     | 2,477,740  |                        |                         |
| Cash fl              | nly Surplus (Deficit)<br>lows from operating activities  | (1,272,417)  | (275,421)                          | (629,260)                                 | 69,738   | 299,016                             | 5,975   | 191,748  | 149,684                             | 261,681                               | 503,698   | 456,257  | 627,852   | 2,089,189                     | 2,477,740  |                        |                         |
| Cash fl              |  | (1,272,417)  | (275,421)                          | (629,260)                                 | 69,738   | 299,016                             | 5,975   | 191,748  | 149,684                             | 261,681                               | 503,698   | 456,257  | 627,852   | 2,089,189                     | 2,477,740  |                        |                         |
| Cash fl              | lows from operating activities   | (1,272,417)<br>-<br>2,352,925  | (275,421)<br>-<br>-                | (629,260)<br>-<br>-                       | 69,738   | 299,016                             | 5,975<br>-<br>58,097  | 191,748<br>-<br>172,321  | 149,684                             | 261,681                               | 503,698   | 456,257<br>-<br>-  | 627,852   | 2,089,189<br>-<br>(2,663,231) | 2,477,740<br>-<br>(79,888)   |                        |                         |
| Cash fl              | lows from operating activities<br>Depreciation/Amortization  | -  | (275,421)<br>-<br>-<br>-           | (629,260)<br>-<br>-<br>-                  | 69,738   | -                                   | -   | 172,321  | -                                   | 261,681                               |   | 456,257<br>-<br>-<br>-   | 627,852   | -                             | -<br>(79,888)<br>-   |                        |                         |
| Cash fl              | lows from operating activities Depreciation/Amortization Public Funding Receivables  | -  | (275,421)<br>-<br>-<br>-<br>-      | (629,260)<br>-<br>-<br>-<br>-             | 69,738<br>-<br>-<br>-                            | 299,016<br>-<br>-<br>-<br>(224,126) | -   | -  | 149,684<br>-<br>-<br>-<br>(392,931) | 261,681<br>-<br>-<br>-                | 503,698<br>-<br>-<br>-<br>802,509               | 456,257<br>-<br>-<br>-   | 627,852<br>-<br>-<br>-  | -                             | -  |                        |                         |
| Cash fl              | lows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses   | -  | (275,421)<br>-<br>-<br>-<br>-<br>- | (629,260)<br>-<br>-<br>-<br>-<br>-        | 69,738<br>-<br>-<br>-<br>-<br>-                  | -                                   | -   | 172,321  | -                                   | 261,681<br>-<br>-<br>-<br>-           |   | 456,257<br>-<br>-<br>-<br>-  | 627,852<br>-<br>-<br>-<br>-   | -                             | -<br>(79,888)<br>-   |                        |                         |
| Cash fl              | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets   | -<br>2,352,925<br>-<br>-   | (275,421)<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-                     | -<br>-<br>-<br>-                                 | -                                   | -   | 172,321  | -                                   | 261,681<br>-<br>-<br>-<br>-<br>-<br>- |   | 456,257<br>-<br>-<br>-<br>-<br>-   | 627,852<br>-<br>-<br>-<br>-<br>-<br>-                               | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>-   |                        |                         |
| Cash fl              | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable  | 2,352,925<br>-<br>-<br>-<br>-<br>(1,077,116)                               | (275,421)                          | (629,260) 20,000                          | 69,738<br>-<br>-<br>-<br>-<br>-<br>(20,000)      | -                                   | -   | 172,321  | -                                   | 261,681                               |   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-  | 627,852   | -                             | (79,888)<br>-<br>1,313,916<br>-<br>-<br>(503,075)                                    |                        |                         |
|                      | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses   | -<br>2,352,925<br>-<br>-   | (275,421)                          | -<br>-<br>-<br>-<br>-                     | -<br>-<br>-<br>-                                 | -                                   | -   | 172,321  | -                                   | 261,681                               |   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 627,852<br>-<br>-<br>-<br>-<br>-<br>-<br>-                          | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>-   |                        |                         |
|                      | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses lows from financing activities  | 2,352,925<br>-<br>-<br>(1,077,116)<br>(67,155)                             | (275,421)                          | 20,000                                    | (20,000)   | (224,126)                           | 58,097<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 172,321  | -                                   | -                                     |   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 627,852   | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)                             |                        |                         |
|                      | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses lows from financing activities Proceeds from Factoring  | 2,352,925<br>-<br>-<br>-<br>-<br>(1,077,116)                               | (275,421)                          | -<br>-<br>-<br>-<br>-                     | (20,000)   | -                                   | 58,097<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>1,897,364  | 172,321<br>-<br>1,128,463<br>-<br>-<br>-                                 | -                                   | 1,897,364                             |   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  |   | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)                             |                        |                         |
|                      | Devise from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses lows from financing activities Proceeds from Factoring Payments on Factoring                                 | 2,352,925<br>-<br>-<br>(1,077,116)<br>(67,155)                             | (275,421)                          | 20,000                                    | (20,000)   | (224,126)                           | 58,097<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 172,321  | -                                   | -                                     |   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 627,852<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(1,897,364) | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)                             |                        |                         |
|                      | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses lows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt                 | 2,352,925<br>-<br>(1,077,116)<br>(67,155)<br>1,668,699                     | (275,421)                          | 20,000                                    | (20,000)<br>-<br>1,580,873<br>(1,668,699)        | (224,126)                           | 58,097<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 172,321<br>-<br>1,128,463<br>-<br>-<br>-<br>-<br>(1,580,873)             | (392,931)                           | 1,897,364<br>(1,897,364)              | -   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  |   | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)<br>8,625,172<br>(8,625,172) |                        |                         |
|                      | Devise from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses lows from financing activities Proceeds from Factoring Payments on Factoring                                 | 2,352,925<br>-<br>-<br>(1,077,116)<br>(67,155)                             | (275,421)                          | 20,000                                    | (20,000)   | (224,126)                           | 58,097<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>1,897,364  | 172,321<br>-<br>1,128,463<br>-<br>-<br>-                                 | -                                   | 1,897,364                             | -   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  |   | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)                             |                        |                         |
| Cash fl              | ows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses lows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt                 | 2,352,925<br>-<br>(1,077,116)<br>(67,155)<br>1,668,699                     | (275,421)                          | 20,000                                    | (20,000)<br>-<br>1,580,873<br>(1,668,699)        | (224,126)                           | 58,097<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>1,897,364<br>(1,580,873)                            | 172,321<br>-<br>1,128,463<br>-<br>-<br>-<br>-<br>(1,580,873)             | (392,931)                           | 1,897,364<br>(1,897,364)              | -   | 456,257<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)<br>8,625,172<br>(8,625,172) |                        |                         |
| Cash fl<br>Total Cha | Down from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Down from financing activities Proceeds from Factoring Payments on Factoring Payments on Debt Payments on Debt | 2,352,925<br>-<br>(1,077,116)<br>(67,155)<br>1,668,699<br>-<br>(1,692,759) | -                                  | 20,000<br>-<br>1,580,873<br>-<br>(20,833) | (20,000)<br>1,580,873<br>(1,668,699)<br>(20,833) | (224,126)                           | 58,097<br>-<br>-<br>-<br>-<br>-<br>1,897,364<br>(1,580,873)<br>(20,833)                               | 172,321<br>-<br>1,128,463<br>-<br>-<br>-<br>-<br>(1,580,873)<br>(20,833) | (392,931)                           | 1,897,364<br>(1,897,364)              | 802,509<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -  | (1,897,364)   | (2,663,231)                   | (79,888)<br>-<br>1,313,916<br>-<br>(503,075)<br>(67,155)<br>8,625,172<br>(8,625,172) |                        |                         |

#### Monthly Cash Flow/Forecast FY20-21 (+400)



Revised 3/20/20 ADA = 2567.60 Prior Year Year-End Favorable / Annual Jul-20 Aug-20 Sep-20 Oct-20 Nov-20 Dec-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Accruals (Unfav.) Forecast Forecast ADA = 2175.60 Revenues State Aid - Revenue Limit 8011 LCFF State Aid 975,819 975,819 1,756,475 1,756,475 1,756,475 1,756,475 1,756,475 2,459,768 2,459,768 2,459,768 2,459,768 2,459,768 23,032,854 19,063,343 3,969,512 8012 Education Protection Account 108,780 108,780 167,580 128,380 513,520 435,120 78,400 8019 State Aid - Prior Years (19,161) 19,161 8096 In Lieu of Property Taxes 80,768 53,846 53,846 53,846 53,846 94,230 47,115 47,115 47,115 47,115 673,071 570,312 102,759 40,384 1,056,588 1,029,665 1,919,101 1,810,321 1,810,321 1,919,101 1,850,705 2,506,883 2,674,463 2,506,883 2,506,883 2,588,148 24,219,445 20,049,613 4,169,832 Federal Revenue

| Federal R    | evenue                          |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
|--------------|---------------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|-------------|
| 8181         | Special Education - Entitlement | -        | -         | -         | -         | -         | -         | -         | -         | 131,813   | -         | -         | 65,906    | 65,906    | 263,625    | 222,272    | 41,354      |
|              | ·                               | -        | -         | -         | -         | -         | -         | -         | -         | 131,813   | -         | -         | 65,906    | 65,906    | 263,625    | 222,272    | 41,354      |
| Other Sta    | te Revenue                      |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
| 8311         | State Special Education         | -        | 56,321    | 56,321    | 101,378   | 101,378   | 101,378   | 101,378   | 101,378   | 141,969   | 141,969   | 141,969   | 141,969   | 141,969   | 1,329,375  | 1,126,417  | 202,958     |
| 8550         | Mandated Cost                   | -        | -         | _         | _         | _         | 47,356    | _         | _         | -         | -         | -         | _         | _         | 47,356     | 38,604     | 8,752       |
| 8560         | State Lottery                   | _        | -         | -         | -         | _         |           | 132,873   | -         | -         | 132,873   | -         | _         | 265,747   | 531,493    | 450,349    | 81,144      |
| 8598         | Prior Year Revenue              | 3.601    | 30        | _         | _         | _         | _         | - /       | _         | _         |           | _         | _         | _         | 3,631      | 3.077      | 554         |
| 8599         | Other State Revenue             | _        | _         | _         | _         | 22,290    | _         | _         | _         | _         | 8,573     | _         | _         | 3,429     | 34,292     | 34,292     | _           |
|              |                                 | 3.601    | 56,350    | 56,321    | 101,378   | 123,667   | 148,734   | 234,251   | 101,378   | 141,969   | 283,415   | 141,969   | 141,969   | 411,145   | 1,946,147  | 1,652,739  | 293,409     |
| Other Loc    | cal Revenue                     |          |           |           |           |           |           |           |           | ,         |           | ,         | _ :=,= == | ,         |            |            |             |
|              | Interest Revenue                | _        | 118       | _         | _         | 1,163     | 524       | _         | 2,018     | _         | _         | _         | _         | _         | 3.823      | 3,239      | 584         |
|              | School Fundraising              |          | 1,695     | 1,695     | 4,406     | 3,728     | 3,728     | 3,728     | 3,728     | 3,728     | 3,728     | 3,728     |           |           | 33,890     | 28,716     | 5,174       |
| 0033         | School Fundraising              |          | 1,812     | 1,695     | 4,406     | 4,891     | 4,252     | 3,728     | 5,746     | 3,728     | 3,728     | 3,728     |           | -         | 37,713     | 31,956     | 5,758       |
|              | •                               |          | 1,012     | 1,055     | 4,400     | 4,051     | 4,232     | 3,720     | 3,740     | 3,720     | 3,720     | 3,720     |           |           | 37,713     | 31,330     | 3,730       |
| Total Revenu | e                               | 43,986   | 1,114,750 | 1,087,680 | 2,024,884 | 1,938,879 | 1,963,306 | 2,157,079 | 1,957,829 | 2,784,393 | 2,961,606 | 2,652,580 | 2,714,759 | 3,065,199 | 26,466,931 | 21,956,579 | 4,510,352   |
|              | ·                               |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
| Expenses     |                                 |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
|              | ed Salaries                     |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
|              | Teachers' Salaries              | 422,644  | 502,588   | 526,788   | 541,213   | 597,404   | 547,019   | 535,700   | 538,174   | 535,700   | 535,700   | 535,700   | 535,700   | -         | 6,354,329  | 5,113,705  | (1,240,624) |
|              | Teachers' Substitute Hours      | -        | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -          | -          | -           |
|              | Teachers' Extra Duty/Stipends   | 19,479   | 39,809    | 79,159    | 87,024    | 89,804    | 90,301    | 91,621    | 90,454    | 91,375    | 91,375    | 91,375    | 91,375    | -         | 953,149    | 786,976    | (166,174)   |
| 1200         | Pupil Support Salaries          | 36,111   | 38,786    | 41,461    | 45,865    | 42,113    | 49,607    | 33,850    | 33,475    | 33,850    | 33,850    | 33,850    | 33,850    | -         | 456,666    | 426,479    | (30,187)    |
| 1300         | Administrators' Salaries        | 44,578   | 33,098    | 35,979    | 24,514    | (13,888)  | 78,717    | 25,613    | 24,905    | 25,613    | 25,613    | 25,613    | 25,613    | -         | 355,968    | 340,037    | (15,931)    |
| 1900         | Other Certificated Salaries     | -        | -         | 9,778     | 9,778     | 9,778     | 9,778     | 9,778     | 9,778     | 9,778     | 9,778     | 9,778     | 9,778     | -         | 97,783     | 81,227     | (16,556)    |
|              |                                 | 522,812  | 614,281   | 693,165   | 708,394   | 725,210   | 775,423   | 696,562   | 696,786   | 696,315   | 696,315   | 696,315   | 696,315   | -         | 8,217,895  | 6,748,424  | (1,469,471) |
| Classified   | Salaries                        |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
| 2100         | Instructional Salaries          | 5,737    | 8,919     | 15,544    | 23,022    | 21,969    | 22,069    | 26,546    | 20,159    | 23,024    | 23,024    | 23,024    | 23,024    | -         | 236,061    | 167,542    | (68,519)    |
| 2200         | Support Salaries                | 9,359    | 8,966     | 12,013    | 19,860    | 15,852    | 15,844    | 16,549    | 16,260    | 16,549    | 16,549    | 16,549    | 16,549    | -         | 180,898    | 136,885    | (44,013)    |
|              |                                 | 15,096   | 17,885    | 27,556    | 42,883    | 37,821    | 37,913    | 43,095    | 36,419    | 39,573    | 39,573    | 39,573    | 39,573    | -         | 416,958    | 304,427    | (112,532)   |
| Benefits     |                                 |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
| 3101         | STRS                            | 105,949  | 124,549   | 138,553   | 141,864   | (8,493)   | 154,410   | 143,220   | 138,749   | 143,323   | 143,323   | 143,323   | 143,323   | -         | 1,512,093  | 1,040,099  | (471,994)   |
| 3202         | PERS                            | -        | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -          | -          | -           |
| 3301         | OASDI                           | 1,073    | 1,088     | 1,849     | 2,446     | 2,145     | 2,137     | 2,671     | 2,055     | 2,597     | 2,597     | 2,597     | 2,597     | -         | 25,851     | 20,270     | (5,581)     |
| 3311         | Medicare                        | 7,848    | 9,216     | 10,259    | 10,663    | 10,468    | 11,915    | 10,454    | 10,366    | 11,004    | 11,004    | 11,004    | 11,004    | -         | 125,205    | 100,471    | (24,734)    |
| 3401         | Health and Welfare              | (20,802) | 85,907    | 64,089    | 71,342    | 47,865    | 93,385    | 65,024    | 61,434    | 53,422    | 53,422    | 53,422    | 53,422    | -         | 681,930    | 569,110    | (112,820)   |
| 3501         | State Unemployment              | 3,937    | 2,908     | 15,680    | 5,950     | 225       | 878       | 16,369    | 4,913     | 4,407     | 2,204     | 2,204     | 2,204     | -         | 61,879     | 73,612     | 11,733      |
| 3601         | Workers' Compensation           | -        | 15,028    | 10,310    | 7,514     | 10,917    | 10,321    | 8,023     | 7,514     | 12,815    | 12,815    | 12,815    | 12,815    | -         | 120,888    | 80,426     | (40,462)    |
| 3901         | Other Benefits                  | -        | -         | 1,046     | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         | 1,046      | 855        | (192)       |
|              | •                               | 98,005   | 238,696   | 241,787   | 239,780   | 63,127    | 273,047   | 245,761   | 225,031   | 227,567   | 225,364   | 225,364   | 225,364   | -         | 2,528,893  | 1,884,843  | (644,049)   |
| Books an     | d Supplies                      |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |
| 4302         | School Supplies                 | 157,410  | 157,557   | 193,074   | 282,565   | 217,960   | 151,881   | 183,501   | 151,252   | 234,251   | 222,965   | 162,172   | 121,872   | 187,312   | 2,423,772  | 2,013,461  | (410,311)   |
| 4305         | Software                        | 1,267    | 4,309     | 10,269    | 451       | 10,628    | 100       | 27,210    | 10,720    | 10,884    | 10,884    | 10,884    | 10,884    | -         | 108,491    | 90,125     | (18,366)    |
| 4310         | Office Expense                  | 192      | 133       | 1,039     | 3,798     | 2,804     | 896       | 1,636     | 2,714     | 3,197     | 3,197     | 3,197     | 3,197     | _         | 26,002     | 21,600     | (4,402)     |
| 4311         | Business Meals                  | _        | 45        |           | 601       |           | -         | (160)     |           | 664       | 664       | 664       | 664       | _         | 3,142      | 2,610      | (532)       |
|              | Noncapitalized Equipment        | _        | _         | _         | -         | 8,049     | _         | -         | 41        | 224,670   | 213,846   | 155,539   | 116,888   | 179,650   | 898,682    | 881,061    | (17,621)    |
|              |                                 | 158,870  | 162,044   | 204.383   | 287,415   | 239,441   | 152,877   | 212,188   | 164,726   | 473,666   | 451,556   | 332,456   | 253,505   | 366,962   | 3,460,088  | 3,008,857  | (451,231)   |
| Subagree     | ment Services                   |          | ,         | ,         | ,         |           |           | ,         |           |           | ,         | ,         | ,         |           |            |            |             |
| •            | Nursing                         | _        |           | _         |           |           |           | _         | _         | _         | _         |           | _         | _         |            | _          | -           |
|              | Special Education               | 17,335   | 15,529    | 80,840    | 41,746    | 141,566   | 126,858   | 178,270   | 59,191    | 124,635   | 124,635   | 124,635   | 124,635   |           | 1.159.874  | 963,524    | (196,351)   |
|              | Other Educational Consultants   | 91,819   | 78,509    | 194,136   | 340,554   | 193,102   | 288,960   | 350,854   | 322,816   | 209,288   | 199,205   | 144,890   | 108,885   | 167,350   | 2,690,366  | 2,234,925  | (455,441)   |
|              | Instructional Services          | 232,103  | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 232,103   | 107,000   | 2,785,236  | 2,305,705  | (479,531)   |
| 5107         |                                 | 341,257  | 326,141   | 507,079   | 614,403   | 566,771   | 647,920   | 761,226   | 614,110   | 566,025   | 555,943   | 501,628   | 465,623   | 167,350   | 6,635,477  | 5,504,154  | (1,131,323) |
|              |                                 | 341,237  | 320,141   | 307,073   | 014,403   | 300,771   | 047,520   | ,01,220   | 014,110   | 300,023   | 333,343   | 301,020   | 403,023   | 107,550   | 0,033,477  | 3,304,134  | (2,131,323) |
|              |                                 |          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |             |

Grants and Contributions Rec.

Due To/From Related Parties

(1.077.116)

Prepaid Expenses Other Assets Accounts Pavable

#### Monthly Cash Flow/Forecast FY20-21 (+400)

Revised 3/20/20

ADA = 2567.60 Year-End **Prior Year** Annual Jul-20 Oct-20 Nov-20 Dec-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Aug-20 Sep-20 Accruals Forecast Forecast **Operations and Housekeeping** 5201 Auto and Travel (1,450)1,529 1,552 66 3,136 20.200 1 749 1.050 511 2 650 3.136 3.136 3 136 16 781 5300 Dues & Memberships 1,288 547 186 186 186 186 2,579 2,142 5400 Insurance 14,293 7,146 7,438 7,146 6,018 7,146 12,733 5,748 5,748 5,748 5,748 84,914 70,539 5901 Postage and Shipping 31 31 (1,450) 17,330 8,706 8,989 8,197 6,529 7,759 15,384 9,070 9,070 9,070 9,070 107,724 89,487 Facilities, Repairs and Other Leases 5602 Additional Rent 1.204 1.204 1 000 5604 Other Leases 1,234 2,627 2,859 1,443 8,162 6,781 1,204 1,234 2,627 2,859 1.443 9.366 7,781 Professional/Consulting Services 5801 IT 798 663 5802 Audit & Taxes 5,508 5.508 5,400 5803 Legal 20,011 398 1,941 600 3,378 3,180 4,725 4,725 4,725 4,725 48,409 47.460 5804 Professional Development 3,393 44,867 (10,374)354 2,278 2,278 2,278 2,278 39,338 5805 General Consulting 104,776 (32,454)(6,137)2,287 1,560 1,505 (396)3,290 1,474 1,474 1,474 1,474 80,325 66,727 5806 Special Activities/Field Trips 57,673 57,673 57,673 173.018 143,729 5807 Bank Charges 18 232 244 146 94 94 94 1,018 846 5809 Other taxes and fees 596 1,050 644 715 1,237 (2,420)617 1,044 1,044 1,044 1,044 6,616 5,496 5811 Management Fee 73,918 73,918 73,918 73.918 73.918 73.918 73,918 73.918 73,918 73,918 73,918 73,918 887.012 701,736 5812 District Oversight Fee 1,212 31,698 30,890 57,573 54,310 54,310 57,573 55,521 75,206 80,234 75,206 75,206 77,644 726,583 601,488 5815 Public Relations/Recruitment 8,466 (255)8,211 8,050 212,371 119,477 100,612 135,819 123,525 131,554 137,352 191,164 216,413 221,440 158,740 158,740 77,644 1,984,852 1,620,932 Interest 7438 Interest Expense 66,746 63,233 88,552 88,552 66,746 63,233 63,233 88,552 88,552 370,316 205,916 **Total Expenses** 1,413,707 1,495,854 1,846,520 2,102,120 1,765,326 2,116,441 2,106,802 1,945,062 2,317,182 2,199,261 1,963,147 1,848,190 611,957 23,731,568 19,374,820 **Monthly Surplus (Deficit)** (1,369,721) (381,104) (758,840) (77,236)173,553 (153,134)50,277 12,767 467,211 762,345 689,433 866,568 2,453,243 2,735,363 2,581,758 **Cash Flow Adjustments** Monthly Surplus (Deficit) (1,369,721) (381,104) (758,840) (77,236)173,553 (153,134) 50,277 12,767 467,211 762,345 689,433 866,568 2,453,243 2,735,363 Cash flows from operating activities Depreciation/Amortization **Public Funding Receivables** 2,352,925 58,097 172,321 (3,065,199) (481,856)

1,128,463

(392,931)

802,509

| Cash, End of Month                                    | 384,821     | 3,718     | 824,872   | 618,979     | 547,572  | 1,064,665   | 814,066     | 433,903   | 880,280     | 2,445,135 | 3,134,568 | 1,787,345   |
|---|-------------|-----------|-----------|-------------|----------|-------------|-------------|-----------|-------------|-----------|-----------|-------------|
| Cash, Beginning of Month                              | 569,996     | 384,821   | 3,718     | 824,872     | 618,979  | 547,572     | 1,064,665   | 814,066   | 433,903     | 880,280   | 2,445,135 | 3,134,568   |
| Total Change in Cash                                  | (185,175)   | (381,104) | 821,154   | (205,893)   | (71,407) | 517,093     | (250,599)   | (380,164) | 446,378     | 1,564,854 | 689,433   | (1,347,223) |
| Payments on Debt                                      | (1,692,759) | -         | (20,833)  | (20,833)    | (20,833) | (20,833)    | (20,833)    | -         | (20,833)    | -         | -         | -           |
| Payments on Factoring Proceeds from Debt              | _           | -         | -         | (1,668,651) | -        | (1,580,827) | (1,580,827) | -         | (2,213,791) | -         | -         | (2,213,791) |
| Proceeds from Factoring                               | 1,668,651   | -         | 1,580,827 | 1,580,827   | -        | 2,213,791   | -           | -         | 2,213,791   | -         | -         | -           |
| Accrued Expenses Cash flows from financing activities | (67,155)    | -         | -         | -           | -        | -           | -           | -         | -           | -         | -         | -           |
| / lecounts / dyable                                   | (1,0,,,110) |           | 20,000    | (20,000)    |          |             |             |           |             |           |           |             |

20 000

(20,000)

(224,126)



26

Favorable /

(Unfav.)

(3,420)

(14,375)

(437)

(5) (18,236)

(204)

(1,382)

(1,586)

(135)

(108)

(949)

(8,016)

(13,598)

(29,290)

(1,120)

(185, 275)

(125,095)

(363,919)

(164,400)

(164,400)

(4,356,748)

153,604

1,313,916

(465,160) (67,155) 9.257.889 (9,257,889) (1,817,759)

611,957

(172)

(161)

367,310

351,040

545,790

661,307

610,039

697,383

Monthly Cash Flow/Forecast FY20-21 (+600)



Revised 3/20/20 ADA = 2763.60 Year-End Annual **Prior Year** Favorable / Jul-20 Oct-20 Nov-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Aug-20 Sep-20 Dec-20 Accruals (Unfav.) Forecast Forecast Revenues ADA = 2175.60 State Aid - Revenue Limit 8011 I CFF State Aid 975,832 975,832 1,756,497 1,756,497 1,756,497 1,756,497 1,756,497 2,811,450 2,811,450 2,811,450 2,811,450 2,811,450 24,791,397 19,063,343 5,728,054 8012 Education Protection Account 108,780 108,780 196,980 138,180 552,720 435,120 117,600 8019 State Aid - Prior Years (19 161) 19.161 8096 In Lieu of Property Taxes 43 467 86 934 57 956 57 956 57,956 57,956 57 956 101 423 50,712 50 712 50 712 50,712 724,450 570,312 154,138 43.467 1,062,766 1.033.788 1,923,233 1.814.453 1,814,453 1,923,233 1,857,920 2,862,161 3,059,141 2,862,161 2,862,161 2,949,630 26,068,567 20,049,613 6,018,954 Federal Revenue 131.813 65.906 65.906 263.625 222.272 41.354 8181 Special Education - Entitlement 131,813 65,906 65,906 263,625 222,272 41,354 Other State Revenue 101,378 8311 State Special Education 56,321 56,321 101,378 101,378 101,378 101,378 162,265 162,265 162,265 162,265 162,265 1.430.854 1,126,417 304.437 8550 Mandated Cost 47,356 47,356 38,604 8,752 8560 State Lottery 143,016 143,016 286,033 572,065 450,349 121,716 8598 Prior Year Revenue 3.876 32 3.908 3.077 832 8599 Other State Revenue 22,290 8,573 3,429 34,292 34,292 3,876 56,353 56,321 101,378 123,667 148,734 244,394 101,378 162,265 313,854 162,265 162,265 451,727 2,088,476 1,652,739 435,737 Other Local Revenue 8660 Interest Revenue 127 1,252 564 2,172 4,115 3,239 875 8699 School Fundraising 1,824 1,824 4,742 4,013 4,013 4,013 4,013 4,013 4,013 28,716 7,761 4,013 36,477 1.824 4.742 4,013 40.592 31,956 8.637 1,951 5,264 4.577 4.013 6,185 4.013 4.013 **Total Revenue** 47,343 1,121,069 1,091,932 2,029,352 1,943,384 1,967,763 2,171,639 1,965,482 3,160,251 3,377,008 3,028,439 3,090,333 3,467,263 28,461,259 21,956,579 6,504,681 Expenses Certificated Salaries 6,837,236 454.763 540,783 566,822 582,344 642,804 588,591 (1,723,531) 1100 Teachers' Salaries 576,411 579,073 576,411 576,411 576,411 576,411 5,113,705 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 20,959 42,835 85,175 93,638 96,628 97,164 98,584 97,328 98,319 98,319 98,319 98,319 1,025,585 786,976 (238,610)1200 Pupil Support Salaries 38,855 41,733 44,611 49,350 45,313 53,377 36,422 36,019 36,422 36,422 36,422 36,422 491.371 426,479 (64,892)38,714 27,559 27,559 27,559 27,559 383,021 340,037 (42,983) 1300 Administrators' Salaries 47,966 35,613 26.377 (14.944)84.700 26.798 27.559 1900 Other Certificated Salaries 10.521 10.521 10.521 10.521 10.521 10.521 10.521 10.521 10.521 10,521 105.214 (23.987) 6,748,424 562,544 660,964 745,843 762,229 780,324 834,353 749,498 749,739 749,233 749,233 749,233 749,233 8,842,427 (2,094,003) Classified Salaries 2100 Instructional Salaries 6,173 9,597 16,725 24.772 23,638 23,746 28,564 21,691 24,774 24,774 24,774 24,774 167.542 (86.459) 2200 Support Salaries 10,070 9.648 12,926 21,370 17,056 17,048 17,806 17,496 17,806 17,806 17,806 17,806 194,645 136,885 (57,760)16,243 19,244 29,650 40,794 39,186 42,580 42,580 42,580 42,580 448,646 (144,219) 46.141 40.695 46.370 304.427 Benefits 3101 STRS 114,001 134,014 149,083 152,645 (9,139)166,145 154,104 149,293 154,215 154,215 154,215 154,215 1,627,007 1,040,099 (586,908) 3202 PERS 3301 OASDI 1,155 1,171 1,990 2,632 2,308 2,300 2,874 2,211 2,794 2,794 2,794 2,794 27.816 20,270 (7,546)3311 Medicare 8.444 9,916 11,039 11,473 11,263 12,821 11,248 11,154 11,840 11,840 11,840 11,840 134,721 100,471 (34,249)57,481 3401 Health and Welfare (22,383)92,436 68.960 76,764 100,482 69.965 57,481 57,481 57,481 733,755 569.110 (164,645)51,503 66,103 3501 State Unemployment 4,236 3,129 16,872 6,403 242 945 17,613 5,286 4,742 2,371 2,371 2,371 66,581 73,612 7,031 3601 Workers' Compensation 16,170 11,093 8,085 11,747 11,106 8,633 8,085 13,789 13,789 13,789 13,789 130,075 80,426 (49,649)3901 Other Benefits 1.126 1.126 855 (271)105,453 256,836 260,162 258,002 67,925 293,798 264,438 242,132 244,862 242,491 242,491 242,491 2,721,080 1,884,843 (836,237) **Books and Supplies** 4302 School Supplies 169.426 169.584 207.812 304,134 234.598 163,475 197.509 162.798 252.133 239.986 174,552 131,176 201,610 2.608.793 2.013.461 (595,331)4305 Software 1,364 4,638 11,053 485 11,439 108 29,287 11,538 11,715 11,715 11,715 11,715 116,772 90,125 (26,648)4310 Office Expense 207 144 1,119 4,088 3,018 964 1,761 2,921 3,441 3,441 3,441 3,441 27,986 21,600 (6,387)4311 Business Meals 48 647 (172)714 714 714 714 3.381 2.610 (772)4400 Noncapitalized Equipment 8,049 41 224,670 213,846 155,539 116,888 179,650 898,682 881,061 (17,621)170,997 174,414 219,984 309,355 257,104 164,547 228,385 177,298 492,673 469,702 345,962 263,934 381,260 3,655,615 3,008,857 (646,759) Subagreement Services 5101 Nursing 5102 Special Education 18,658 16,715 87,011 44,933 152,373 136,541 191,878 63,709 134,149 134,149 134,149 134,149 1,248,414 963,524 (284,891)98.828 208.955 366,550 207.843 377.637 347,458 225.264 117,197 180,125 2.895.738 2.234.925 (660,813)5106 Other Educational Consultants 84.502 311,018 214.411 155,950 5107 Instructional Services 249,824 249,824 249,824 249,824 249,824 249,824 249,824 249,824 249,824 249,824 249,824 249,824 2,997,885 2,305,705 (692,180)

819,338

660,991

609,236

598,384

539,923

501,169

180,125

7,142,037

5,504,154

(1,637,883)

#### Monthly Cash Flow/Forecast FY20-21 (+600)



Cash, End of Month

Revised 3/20/20

| Part   | Revisea 3/20/20                       |             |           |           |             |             |             |             |             |             |           |             |             |             |              |            |             |
|---|---------------------------------------|-------------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-----------|-------------|-------------|-------------|--------------|------------|-------------|
| 2212 And and France   1,545   1,888   1,464   1,697   1,186   5.05   7.1   2,582   3,375   3,3  | ADA = 2763.60                         | Jul-20      | Aug-20    | Sep-20    | Oct-20      | Nov-20      | Dec-20      | Jan-21      | Feb-21      | Mar-21      | Apr-21    | May-21      | Jun-21      |             |              |            |             |
| 2212 And and France   1,545   1,888   1,464   1,697   1,186   5.05   7.1   2,582   3,375   3,3  | Operations and Housekeeping           |             |           |           |             |             |             |             |             |             |           |             |             |             |              |            |             |
| 1.00     | · · · · · · · · · · · · · · · · · · · | (1.561)     | 1.883     | 1.645     | 1.670       | 1.130       | 550         | 71          | 2.853       | 3.375       | 3.375     | 3.375       | 3.375       | _           | 21.742       | 16.781     | (4.962)     |
| Mathematic   15,384   7,602   8,008   7,602   6,07   7,602   13,008   6,187   |                                       | (_,==,      |           | _,        | _,          | -,          | -           |             | _,,         |             |           |             |             | _           |              |            |             |
| Pacific Note   Paci  | ·                                     | _           |           | 7 692     | 8 005       | 7 692       | 6 477       |             | 13 705      |             |           |             |             | _           |              |            |             |
| Facilities, Regains and Other Leases   Facilities   Fac  |                                       |             | 15,50 .   |           | 0,005       | 7,032       | 0,          | 7,032       | 10,705      | 0,10,       | 0,20,     | 0,20,       | 0,107       |             |              |            |             |
| Pacific Repairs and Other Leases  | 5501 Tostage and Shipping             | (1.561)     | 18 653    |           | 9 676       | 8 822       | 7 027       | 8 352       | 16 558      | 9 763       | 9 763     | 9 763       | 9 763       |             |              |            |             |
| Seal Ordintional Penel Flasses  | Facilities, Repairs and Other Leases  | (=)===)     |           | 2,212     | 2,2.2       |             | .,,,,       |             |             | 2,: 22      | -,        | -,:         | 2,122       |             |              |            | (=0,100)    |
| Professional/Consulting Services  |                                       | _           | _         | _         | 1 296       | _           | _           | _           | _           | _           | _         | _           | _           | _           | 1.296        | 1 000      | (296)       |
| Professional/Consuling Services  Sept. 17   |                                       | _           | _         | _         | 1,250       | 1 328       |             |             | 1 553       | _           | _         | _           | _           | _           |              |            |             |
| Professional/Consulting Services  | 500 F Galler Leades                   |             |           |           | 1 296       |             |             |             |             |             | _         |             | _           | -           |              |            |             |
| S80   F   | Professional/Consulting Services      | •           |           |           | 1,230       | 1,020       | 2,027       | 3,077       | 1,555       |             |           |             |             |             | 20,002       | -,,,,,,    | (2)002/     |
| S802   Audit & Taxos  |                                       |             |           |           | 858         |             |             |             |             |             |           |             | _           |             | 858          | 663        | (196)       |
| S803   Legal   20,011   308   1.941   500   3.78   1.180   50.   3.180   1.241   50.   3.180   1.180  |                                       |             |           |           | -           |             |             | 5 509       |             |             | _         |             | _           |             |              |            |             |
| S804 Pofessional Development   3,653   48,792   |                                       | 20.011      | 200       | 1 0/1     | 600         | 2 270       |             |             | _           | 4 725       | 4 725     | 4 725       | 4 725       | _           |              |            | . ,         |
| S895   Seeneral Conducting   112,774   (34,931)   6,6672   12,973   1,262   1,279   1,120   1,20  | ū                                     |             |           | 1,941     | 600         |             |             | 3,100       | -           |             |           |             |             | -           |              |            |             |
| \$806 Special Activites/field Trips  \$807 Special Activites/field Trips  \$808 Special Activites/field Trips  \$807 Special Activites/field Trips  \$808 Special Activites/field Trips  \$809 Other taxes and fees  \$811 \$1.130 \$ . 693 \$ .770 \$ .1311 \$ .0260 \$ .664 \$ .1124 \$ .1224 \$ .1124 \$ .1224 \$ .1124 \$ .1224 \$ .1124 \$ .1124 \$ .1124 \$ .1124 \$ .1124 \$ .1124 \$ .1124 \$ .12 | •                                     |             |           | (6.605)   | 2.462       |             |             | (426)       | 2.544       |             |           |             |             | -           |              |            |             |
| Sepo  |                                       | 112,//4     |           | (6,605)   | 2,462       | 1,679       |             | (426)       |             |             |           |             | 1,586       | -           |              |            |             |
| Separation   Sep  |                                       | -           |           | -         | -           |             |             |             |             |             |           |             |             | -           |              |            |             |
| S811 Management Fee   | <u> </u>                              |             |           | -         |             |             |             |             |             |             |           |             |             | -           |              |            |             |
| S812 District Oversight Fee   |                                       |             |           | -         |             |             |             |             |             |             |           |             |             | -           |              |            |             |
| Stile   Public Relations/Recruitmen   Stile   | · ·                                   |             |           |           |             |             |             |             |             |             |           |             |             | -           |              |            |             |
| Interest  | 9                                     |             | 31,883    | 31,014    | 57,697      | 54,434      | 54,434      |             | 55,738      | 85,865      | 91,774    | 85,865      | 85,865      | 88,489      | 782,057      |            | (180,569)   |
| Interest 7438 Interest Expense 66,747 63,234 63,234 63,234 63,234 63,234 101,212 101,2  | 5815 Public Relations/Recruitment     |             | -         | -         | -           | -           | -           |             | -           | -           | -         | -           | -           | -           |              |            |             |
| Total Expense   66,747   63,224   63,224   63,234   63,  |                                       | 226,371     | 126,295   | 105,872   | 141,833     | 128,637     | 137,537     | 142,884     | 201,697     | 237,452     | 243,362   | 175,377     | 175,377     | 88,489      | 2,131,183    | 1,620,932  | (510,251)   |
| Total Expenses    66,747   63,234   63,  |                                       |             |           |           |             |             |             |             |             |             |           |             |             |             |              |            |             |
| Total Expenses  1,514,105 1,670,681 1,979,066 2,253,073 1,958,109   | 7438 Interest Expense                 |             |           |           |             |             |             | -           |             |             | -         | -           | -           | -           |              |            |             |
| Monthly Surplus (Deficit)  Cash Flow Adjustments  Monthly Surplus (Deficit)  (1,466,761) (549,612) (887,974) (223,721) (14,724) (311,714) (99,704) (224,885) 673,240 (1,021,494) 923,111 (1,05,786) 2,817,388  2,770,924  2,581,738  2,770,924  2,7  |                                       | 66,747      | 63,234    | 63,234    | 63,234      | 63,234      | 101,212     | -           | 101,212     | 101,212     | -         | -           | -           | -           | 623,319      | 205,916    | (417,403)   |
| Cash Flow Adjustments  Monthly Surplus (Deficit) Cash flows from operating activities  Depreciation/Amortization Public Funding Receivables Cash selection Parties  Depreciation/Amortization Prepaid Expenses Other Assets Other Assets Accounts Payable Accounts Payable Proceeds from financing activities Proceeds from Flactoring Proceeds from Flactoring Proceeds from Debt (1,692,759)  Total Change in Cash  (282,194)  (1,031,235)  (1,466,61) (549,612) (887,974) (223,721) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (14,724) (15,80,847) (15  | Total Expenses                        | 1,514,105   | 1,670,681 | 1,979,906 | 2,253,073   | 1,958,109   | 2,279,477   | 2,262,343   | 2,190,367   | 2,487,012   | 2,355,514 | 2,105,328   | 1,984,547   | 649,875     | 25,690,336   | 19,374,820 | (6,315,515) |
| Monthly Surplus (Deficit) (1,466,761) (549,612) (887,974) (223,721) (14,724) (311,714) (90,704) (224,885) 673,240 1,021,494 923,111 1,105,786 2,817,388 2,770,924 Cash flows from operating activities Depreciation/Amortization  | Monthly Surplus (Deficit)             | (1,466,761) | (549,612) | (887,974) | (223,721)   | (14,724)    | (311,714)   | (90,704)    | (224,885)   | 673,240     | 1,021,494 | 923,111     | 1,105,786   | 2,817,388   | 2,770,924    | 2,581,758  | 189,165     |
| Monthly Surplus (Deficit) (1,466,761) (549,612) (887,974) (223,721) (14,724) (311,714) (90,704) (224,885) 673,240 1,021,494 923,111 1,105,786 2,817,388 2,770,924 Cash flows from operating activities Depreciation/Amortization  |                                       |             |           |           |             |             |             |             |             |             |           |             |             |             |              |            |             |
| Cash flows from operating activities  Depreciation/Amortization  Public Funding Receivables  2,352,925  Grants and Contributions Rec.  Due To/From Related Parties  Prepaid Expenses  Other Assets  Accounts Payable  (1,077,116)  Accounts Payable  (1,077,116)  Cash flows from financing activities  Proceeds from Factoring  Proceeds from Factoring  Proceeds from Factoring  Proceeds from Debt  (1,668,672)  (1,580,847)  (20,333)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (20,833)  (1,607,194)  (1,424,519)  (3,467,263)  (83,920)  (3,467,263)  (833,920)  (3,467,263)  (833,920)  (3,467,263)  (483,920)  (484,920)  (484,920)  (484,923)  (484,923)  (484,923)  (484,923)  (484,923)  (484,923)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)  (494,921)   | Cash Flow Adjustments                 |             |           |           |             |             |             |             |             |             |           |             |             |             |              |            |             |
| Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accounts Payable Accounts Payable Proceeds from Factoring Payments on Debt (1,692,759) Total Change in Cash  (282,194) 1,031,235  Gash 302,931  | Monthly Surplus (Deficit)             | (1,466,761) | (549,612) | (887,974) | (223,721)   | (14,724)    | (311,714)   | (90,704)    | (224,885)   | 673,240     | 1,021,494 | 923,111     | 1,105,786   | 2,817,388   | 2,770,924    |            |             |
| Public Funding Receivables 2,352,925 58,097 172,321 (3,467,263) Grants and Contributions Rec 58,097 172,321 (3,467,263) Grants and Contributions Rec  | Cash flows from operating activities  |             |           |           |             |             |             |             |             |             |           |             |             |             |              |            |             |
| Grants and Contributions Rec.  Due To/From Related Parties  Frepaid Expenses  Other Assets  Accounts Payable Accrued Expenses  (1,077,116)  Proceeds from Factoring Proceeds from Debt Proceeds from Debt Proceeds from Debt (1,692,759)  Total Change in Cash  (282,194)  1,031,235  Cash Government on Factoring Payments on Debt (282,194)  1,031,235  Cash Government on Factoring Payments on Debt (1,692,759)  (282,194)  1,031,235  Cash Government on Factoring Proceeds from Debt (1,692,759)  Cash Glows from Factoring (1,668,672) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (2,530,305) (2,530,3  | Depreciation/Amortization             | -           | -         | -         | -           | -           | -           | -           | -           | -           | -         | -           | -           | -           | -            |            |             |
| Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable (1,077,116) Proceeds from Flactoring Proceeds from Debt Proceeds from Debt (1,692,759) Float Change in Cash (282,194) 1,031,235  692,040  1,031,235  1,224,126) 1,128,047 1,128,043 1  | Public Funding Receivables            | 2,352,925   | -         | -         | -           | -           | 58,097      | 172,321     | -           | -           | -         | -           | -           | (3,467,263) | (883,920)    |            |             |
| Prepaid Expenses Other Assets Accounts Payable (1,077,116) - 20,000 (20,000)  | Grants and Contributions Rec.         | -           | -         | -         | -           | -           | -           | -           | -           | -           | -         | -           | -           | -           | -            |            |             |
| Other Assets  | Due To/From Related Parties           |             | -         | -         | -           | (224,126)   | -           | 1,128,463   | (392,931)   | -           | 802,509   | -           | -           | -           | 1,313,916    |            |             |
| Accounts Payable (1,077,116) - 20,000 (20,000)  | Prepaid Expenses                      | -           | -         | -         | -           | -           | -           | -           | -           | -           | -         | -           | -           | -           | _            |            |             |
| Accounts Payable (1,077,116) - 20,000 (20,000)  | Other Assets                          | -           | -         | -         | -           | -           | -           | -           | -           | -           | -         | -           | -           | _           | _            |            |             |
| Accrued Expenses (67,155)   |                                       | (1.077.116) |           | 20.000    | (20,000)    | _           | -           | -           | -           | -           | -         | _           | _           | 649.875     | (427.242)    |            |             |
| Cash flows from financing activities Proceeds from Factoring Payments on Debt Payments on Debt (282,194) 1,031,235 692,040 (352,379) (259,684) 675,007 (391,600) 331,642 (52,000) 331,642 (52,000) 2,530,305 (1,607,194) (1,424,519)  1,580,847 (1,580,847) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (2,530,305) (2,530  | •                                     |             | _         | -         | -           | _           | _           | _           | _           | _           | _         | _           | _           | _           |              |            |             |
| Proceeds from Factoring Payments on Factoring Payments on Debt (1,692,759) - (20,833) (20,833  | •                                     | (0.,200)    |           |           |             |             |             |             |             |             |           |             |             |             | (01,200,     |            |             |
| Payments on Factoring (1,668,672) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (2,530,305) - (2,530,305) (2,530,305) - (1,580,347) (1,580,847) (1,580,847) (1,580,847) (1,580,847) (2,530,305) - (2,530,305)   | 9                                     | 1 668 672   | 1 580 847 | 1 580 847 | 1 580 847   | 1 580 847   | 2 530 305   | _           | 2 530 305   | 2 530 305   | _         | _           | _           | _           | 15 582 975   |            |             |
| Proceeds from Debt [1,692,759] - (20,833) (20,833) (20,833) (20,833) (20,833) - (20,833)  |                                       | 1,000,072   | 1,300,047 | 1,500,047 |             |             |             | (1 590 947) |             |             | _         | (2 520 205) | (2 520 205) |             |              |            |             |
| Payments on Debt (1,692,759) - (20,833) (20,833) (20,833) (20,833) (20,833) - (20,833) (1,817,759)  Total Change in Cash (282,194) 1,031,235 692,040 (352,379) (259,684) 675,007 (391,600) 331,642 652,406 1,824,003 (1,607,194) (1,424,519)  | ,                                     |             | _         | _         | (1,008,072) | (1,380,847) | (1,380,847) | (1,380,847) | (1,380,847) | (2,330,303) | _         | (2,330,303) | (2,330,303) | _           | (13,362,973) |            |             |
| Total Change in Cash (282,194) 1,031,235 692,040 (352,379) (259,684) 675,007 (391,600) 331,642 652,406 1,824,003 (1,607,194) (1,424,519)  |                                       | (1 (02 750) | -         | (20.022)  | (20.022)    | (20.022)    | (20.022)    | (20.022)    | -           | (20.022)    | -         | -           | -           | -           | (4.047.750)  |            |             |
|   | Payments on Debt                      | (1,032,/39) |           | (20,833)  | (20,833)    | (20,833)    | (20,833)    | (20,833)    |             | (20,833)    |           |             | -           | -           | (1,817,759)  |            |             |
| Cash, Beginning of Month 569,996 287,802 1,319,037 2,011,077 1,658,698 1,399,014 2,074,022 1,682,422 2,014,064 2,666,470 4,490,474 2,883,280  | Total Change in Cash                  | (282,194)   | 1,031,235 | 692,040   | (352,379)   | (259,684)   | 675,007     | (391,600)   | 331,642     | 652,406     | 1,824,003 | (1,607,194) | (1,424,519) |             |              |            |             |
|   | Cash, Beginning of Month              | 569,996     | 287,802   | 1,319,037 | 2,011,077   | 1,658,698   | 1,399,014   | 2,074,022   | 1,682,422   | 2,014,064   | 2,666,470 | 4,490,474   | 2,883,280   |             |              |            |             |

287,802 1,319,037 2,011,077 1,658,698 1,399,014 2,074,022 1,682,422 2,014,064 2,666,470 4,490,474 2,883,280 1,458,761



Monthly Cash Flow/Forecast FY20-21 (+800)



Revised 3/20/20 ADA = 2959.60 Year-End Annual **Prior Year** Favorable / Jul-20 Oct-20 Nov-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Aug-20 Sep-20 Dec-20 Jun-21 Accruals (Unfav.) Forecast Forecast Revenues ADA = 2175.60 State Aid - Revenue Limit 8011 I CFF State Aid 975,842 975,842 1,756,516 1,756,516 1,756,516 1,756,516 1,756,516 3,163,135 3,163,135 3,163,135 3,163,135 3,163,135 26,549,939 19,063,343 7,486,596 8012 Education Protection Account 108,780 108,780 226,380 147,980 591,920 435,120 156,800 8019 State Aid - Prior Years (19 161) 19.161 8096 In Lieu of Property Taxes 46 550 93,100 62 066 62,066 62 066 62,066 62 066 108 616 54,308 54 308 54 308 775,830 570,312 205,518 46.550 1.068.942 1.037.908 1,927,362 1.818.582 1.818.582 1,927,362 1,865,132 3,217,443 3.443.823 3,217,443 3,217,443 3,311,115 27,917,688 20,049,613 7,868,075 Federal Revenue 131.813 65.906 65.906 222.272 41.354 8181 Special Education - Entitlement 263.625 131,813 65,906 65,906 263,625 222,272 41,354 Other State Revenue 101,378 8311 State Special Education 56,321 56,321 101,378 101,378 101,378 101,378 182,561 182,561 182,561 182,561 182,561 1.532.333 1,126,417 405,916 8550 Mandated Cost 47,356 47,356 38,604 8,752 8560 State Lottery 153,159 153,159 306,319 612,637 450,349 162,288 8598 Prior Year Revenue 4,151 34 4.185 3.077 1,109 8599 Other State Revenue 22,290 8,573 3,429 34,292 34,292 4,151 56,355 56,321 101,378 123,667 148,734 254,537 101,378 182,561 344,293 182,561 182,561 492,309 2,230,804 1,652,739 578,065 Other Local Revenue 8660 Interest Revenue 136 1,341 604 2,326 4.407 3,239 1,167 8699 School Fundraising 1,953 1,953 5,078 4,297 4,297 4,297 4,297 4,297 4,297 4,297 39,064 10,348 28,716 6.624 4,297 43,471 31,956 11,516 2.089 1,953 5,078 5,638 4.901 4.297 4.297 4.297 **Total Revenue** 50,701 1,127,385 1,096,183 2,033,818 1,947,887 1,972,217 2,186,196 1,973,133 3,536,113 3,792,413 3,404,301 3,465,910 3,869,330 30,455,588 21,956,579 8,499,009 Expenses Certificated Salaries 487,143 579,288 607,181 688,573 617,453 617,453 617,453 7,324,061 (2,210,357) 1100 Teachers' Salaries 623,808 630,500 620,304 617,453 617,453 5,113,705 1170 Teachers' Substitute Hours 22,452 1175 Teachers' Extra Duty/Stipends 45,885 91,239 100,305 103,509 104,082 105,603 104,258 105,319 105,319 105,319 105,319 1,098,609 786,976 (311,634) 41,622 1200 Pupil Support Salaries 44,705 47,788 52,864 48,540 57,178 39,016 38,583 39,016 39,016 39,016 39,016 526 357 426,479 (99,878) 51,381 41,470 29,522 410,292 340,037 (70,255) 1300 Administrators' Salaries 38,149 28.255 (16.008) 90.730 29.522 28.706 29.522 29.522 29.522 1900 Other Certificated Salaries 11.271 11.271 11.271 11.271 11.271 11,271 11.271 11.271 11,271 112,706 6,748,424 602,598 708,026 798,948 816,502 835,885 893,761 802,864 803,122 802,580 802,580 802,580 802,580 9,472,026 (2,723,602) Classified Salaries 2100 Instructional Salaries 6,613 10,280 17,916 26,536 25,321 25,437 30,598 23,235 26,538 26,538 26,538 26,538 167,542 (104,544)2200 Support Salaries 10,787 10,335 13.846 22,891 18,271 18,262 19,074 18,741 19,074 19,074 19,074 19,074 208,504 136.885 (71,619)17,400 20,615 43,592 49,672 41,977 45,612 480,590 31.762 49.427 43.698 45.612 45.612 45.612 304.427 (176,164) Benefits 3101 STRS 122,118 143,556 159,698 163,514 (9,789)177,975 165,077 159,923 165,195 165,195 165,195 165,195 1,742,853 1,040,099 (702,754)3202 PERS 1,237 3301 OASDI 1,254 2,132 2,820 2,473 2,463 3,079 2,368 2,993 2,993 2,993 2,993 29,797 20,270 (9,526)3311 Medicare 9,045 10,622 11,825 12,290 12,065 13,734 12,049 11,948 12,683 12,683 12,683 12,683 144,313 100,471 (43,842)61,574 3401 Health and Welfare (23,976)99.018 73.870 74.947 70.809 61,574 61,574 61,574 786,000 569.110 (216,889)82,230 55,170 107.636 3501 State Unemployment 4,538 3,351 18,073 6,858 259 1,012 18,867 5,662 5,080 2,540 2,540 2,540 71,322 73,612 2,290 3601 Workers' Compensation 17,322 11,883 8,661 12,583 11,896 9,248 8,661 14,771 14,771 14,771 14,771 139,337 80,426 (58,910)3901 Other Benefits 1.206 1.206 855 (351) 112,962 275,123 278,686 276,372 72,761 314,717 283,267 259,373 262,296 259,757 259,757 259,757 2,914,827 1,884,843 (1,029,983) **Books and Supplies** 4302 School Supplies 181.442 181,611 222,551 325,704 251.236 175,069 211.517 174.344 270.014 257.006 186.931 140.479 215,909 2.793.813 2.013.461 (780.352) 4305 Software 1,461 4,967 11,837 520 12,250 115 31,364 12,357 12,546 12,546 12,546 12,546 125,054 90,125 (34,929)4310 Office Expense 222 154 1,198 4,378 3,232 1,032 1,886 3,128 3,685 3,685 3,685 3,685 29,971 21,600 (8,371)4311 Business Meals 52 693 (184)765 765 765 765 3.621 2.610 (1.011) 4400 Noncapitalized Equipment 8,049 41 224,670 213,846 155,539 116,888 179,650 898,682 881,061 (17,621)183,125 186,784 235,586 331,295 274,768 176,217 244,583 189,869 511,680 487,848 359,467 274,363 395,559 3,851,142 3,008,857 (842,286) Subagreement Services 5101 Nursing 5102 Special Education 19,982 17,900 93,182 48,120 163,179 146,225 205,486 68,228 143,663 143,663 143,663 143,663 1,336,955 963,524 (373,431)223.775 392,547 222.584 333,076 404.419 372,100 229.618 167,011 125,508 192,900 3.101.109 2.234.925 (866, 184)5106 Other Educational Consultants 105,837 90.495 241,240 5107 Instructional Services 267,545 267,545 267,545 267,545 267,545 267,545 267,545 267,545 267,545 267,545 267,545 267,545 3,210,534 2,305,705 (904,829) (2,144,444)

746,845

393,363

375,940

584,501

708,211

653,307

877,450

707,873

652,448

640,825

578,218

192,900

536,716

7,648,598

5,504,154

#### Monthly Cash Flow/Forecast FY20-21 (+800)

Cash, End of Month

| Revised 3/20/20                                 | (1000)      |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |
|---|-------------|---------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|-----------|--------------|-------------|----------------------|--------------------|------------------------|-------------------------|
| ADA = 2959.60                                   |             |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |
| ABA - 2333.00                                   | Jul-20      | Aug-20                                | Sep-20      | Oct-20      | Nov-20      | Dec-20      | Jan-21      | Feb-21       | Mar-21       | Apr-21    | May-21       | Jun-21      | Year-End<br>Accruals | Annual<br>Forecast | Prior Year<br>Forecast | Favorable /<br>(Unfav.) |
| Operations and Housekeeping                     |             |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |
| 5201 Auto and Travel                            | (1,672)     | 2,016                                 | 1,762       | 1,789       | 1,210       | 589         | 76          | 3,055        | 3,615        | 3,615     | 3,615        | 3,615       | _                    | 23,284             | 16,781                 | (6,504)                 |
| 5300 Dues & Memberships                         | -           | 1,485                                 |             |             |             | -           | 630         | -            | 215          | 215       | 215          | 215         | _                    | 2,973              | 2,142                  | (830)                   |
| 5400 Insurance                                  | -           | 16,475                                | 8,238       | 8,573       | 8,238       | 6,937       | 8,238       | 14,677       | 6,626        | 6,626     | 6,626        | 6,626       | _                    | 97,878             | 70,539                 | (27,339)                |
| 5901 Postage and Shipping                       | -           |                                       | 35          |             |             |             |             | -            |              |           | -            |             | _                    | 35                 | 26                     | (10)                    |
|   | (1,672)     | 19,976                                | 10,035      | 10,362      | 9,448       | 7,525       | 8,944       | 17,732       | 10,455       | 10,455    | 10,455       | 10,455      | -                    | 124,170            | 89,487                 | (34,682)                |
| Facilities, Repairs and Other Leases            |             | · · · · · · · · · · · · · · · · · · · |             |             |             |             |             |              |              | ·         | ·            | -           |                      |                    |                        |                         |
| 5602 Additional Rent                            | -           | -                                     |             | 1,388       | -           | -           | -           | -            | -            | -         | -            | -           | _                    | 1,388              | 1,000                  | (388)                   |
| 5604 Other Leases                               | -           | -                                     | -           |             | 1,422       | 3,028       | 3,295       | 1,663        | -            | -         | -            | -           | _                    | 9,408              | 6,781                  | (2,628)                 |
|   |             | -                                     | -           | 1,388       | 1,422       | 3,028       | 3,295       | 1,663        | -            | -         | -            | -           | -                    | 10,796             | 7,781                  | (3,015)                 |
| Professional/Consulting Services                |             |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |
| 5801 IT   | _           |                                       | _           | 919         | -           | -           | -           | -            | _            | -         | -            | _           | _                    | 919                | 663                    | (257)                   |
| 5802 Audit & Taxes                              | _           | _                                     | _           | _           | _           | _           | 5,508       | _            | _            | _         | _            | _           | _                    | 5,508              | 5,400                  | (108)                   |
| 5803 Legal                                      | 20,011      | 398                                   | 1,941       | 600         | 3,378       | -           | 3,180       | _            | 4,725        | 4,725     | 4,725        | 4,725       | _                    | 48,409             | 47,460                 | (949)                   |
| 5804 Professional Development                   | 3,912       | 51,717                                | -           | -           | (11,957)    | 408         | -           | _            | 2,626        | 2,626     | 2,626        | 2,626       | _                    | 54,584             | 39,338                 | (15,246)                |
| 5805 General Consulting                         | 120,772     | (37,408)                              | (7,074)     | 2,636       | 1,798       | 1,734       | (457)       | 3,792        | 1,699        | 1,699     | 1,699        | 1,699       |                      | 92,589             | 66,727                 | (25,861)                |
| 5806 Special Activities/Field Trips             | -           | (37,100)                              | (,,,,,,     | 2,000       | 2,730       | -,,,,,,     | (137)       | 66,478       | 66,478       | 66,478    | -            | 2,033       | _                    | 199,433            | 143,729                | (55,705)                |
| 5807 Bank Charges                               |             |                                       |             |             | 21          | 267         | 281         | 168          | 109          | 109       | 109          | 109         |                      | 1,173              | 846                    | (328)                   |
| 5809 Other taxes and fees                       | 687         | 1,211                                 | -           | 742         | 824         | 1,425       | (2,790)     | 711          | 1,204        | 1,204     | 1,204        | 1,204       |                      | 7,626              | 5,496                  | (2,130)                 |
| 5811 Management Fee                             | 85,128      | 85,128                                | 85,128      | 85,128      | 85,128      | 85,128      | 85,128      | 85,128       | 85,128       | 85,128    | 85,128       | 85,128      | -                    | 1,021,532          | 701,736                | (319,796)               |
| 5811 Management ree 5812 District Oversight Fee | 1,396       | 32,068                                | 31,137      | 57,821      | 54,557      | 54,557      | 57,821      | 55,954       | 96,523       | 103,315   | 96,523       | 96,523      | 99,333               | 837,531            | 601,488                | (236,042)               |
|   |             | 32,008                                | 31,137      | 57,821      | 54,557      | 54,557      | (255)       | 55,954       | 90,523       | 103,315   | 90,523       | 90,523      | 99,333               |                    |                        |                         |
| 5815 Public Relations/Recruitment               | 8,466       | 133,113                               | 111,132     | 147,846     | 133,750     | 143,520     | . ,         | 212,231      | 258,491      | 265,283   | 402.044      | 402.044     | 99,333               | 8,211              | 8,050                  | (161)                   |
| for the second                                  | 240,371     | 133,113                               | 111,132     | 147,846     | 133,750     | 143,520     | 148,417     | 212,231      | 258,491      | 205,283   | 192,014      | 192,014     | 99,333               | 2,277,515          | 1,620,932              | (656,583)               |
| Interest  | 66.740      | 62.225                                | 62.225      | 62.225      | 62.225      | 442.072     |             | 442.072      | 442.072      |           |              |             |                      | 554 204            | 205.046                | (455 200)               |
| 7438 Interest Expense                           | 66,748      | 63,235                                | 63,235      | 63,235      | 63,235      | 113,873     |             | 113,873      | 113,873      |           |              | -           | -                    | 661,304            | 205,916                | (455,389)               |
|   | 66,748      | 63,235                                | 63,235      | 63,235      | 63,235      | 113,873     | -           | 113,873      | 113,873      | -         | -            | -           | -                    | 661,304            | 205,916                | (455,389)               |
| Total Expenses                                  | 1,614,895   | 1,782,811                             | 2,113,885   | 2,404,637   | 2,088,167   | 2,443,183   | 2,418,492   | 2,347,712    | 2,657,436    | 2,512,359 | 2,248,102    | 2,121,496   | 687,793              | 27,440,968         | 19,374,820             | (8,066,148)             |
| Monthly Surplus (Deficit)                       | (1,564,194) | (655 425)                             | (1,017,703) | (370,819)   | (140,280)   | (470,966)   | (232,296)   | (374,579)    | 878,678      | 1,280,054 | 1,156,199    | 1 344 414   | 3,181,537            | 3,014,620          | 2,581,758              | 432,862                 |
| Worlding Surplus (Beliefe)                      | (1,304,134) | (033,423)                             | (1,017,703) | (370,013)   | (140,200)   | (470,300)   | (232,230)   | (374,373)    | 070,070      | 1,200,034 | 1,130,133    | 1,344,414   | 3,101,337            | 3,014,020          | 2,301,730              | 432,002                 |
| Cash Flow Adjustments                           |             |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |
| Monthly Surplus (Deficit)                       | (1,564,194) | (655,425)                             | (1,017,703) | (370,819)   | (140,280)   | (470,966)   | (232,296)   | (374,579)    | 878,678      | 1,280,054 | 1,156,199    | 1,344,414   | 3,181,537            | 3,014,620          |                        |                         |
| Cash flows from operating activities            |             |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |
| Depreciation/Amortization                       | -           | -                                     | -           | -           | -           | -           | -           | -            | -            | -         | -            | -           | -                    | -                  |                        |                         |
| Public Funding Receivables                      | 2,352,925   | -                                     | -           | -           | -           | 58,097      | 172,321     | -            | -            | -         | -            | -           | (3,869,330)          | (1,285,987)        |                        |                         |
| Grants and Contributions Rec.                   | -           | -                                     | -           | -           | -           | -           | -           | -            | -            | -         | -            | -           | -                    | -                  |                        |                         |
| Due To/From Related Parties                     |             | -                                     | -           | -           | (224,126)   | -           | 1,128,463   | (392,931)    | -            | 802,509   | -            | -           | _                    | 1,313,916          |                        |                         |
| Prepaid Expenses                                | -           | -                                     | -           | -           | -           | -           | -           | -            | -            | _         | -            | -           | _                    | _                  |                        |                         |
| Other Assets                                    | -           | -                                     |             | -           | -           | -           | -           | -            | -            | -         | -            | -           | _                    | _                  |                        |                         |
| Accounts Payable                                | (1,077,116) |                                       | 20,000      | (20,000)    | -           | -           | -           | -            | _            | -         | -            | _           | 687,793              | (389,324)          |                        |                         |
| Accrued Expenses                                | (67,155)    |                                       |             |             | -           | -           | -           | -            | _            | -         | -            | _           |                      | (67,155)           |                        |                         |
| Cash flows from financing activities            | (- , ,      |                                       |             |             |             |             |             |              |              |           |              |             |                      | ( , , , , , ,      |                        |                         |
| Proceeds from Factoring                         | 1,668,690   | 1,580,864                             | 1.580.864   | 1,580,864   | 1,580,864   | 2,846,822   | -           | 2,846,822    | 2,846,822    | _         | _            | _           | _                    | 16,532,612         |                        |                         |
| Payments on Factoring                           | _,,_        | -,,                                   | -,,         | (1,668,690) | (1,580,864) | (1,580,864) | (1,580,864) |              | (2,846,822)  | _         | (2,846,822)  | (2,846,822) |                      | (16,532,612)       |                        |                         |
| Proceeds from Debt                              | _           | _                                     | _           | -,000,050)  | (2,555,554) | ,_,555,554) | ,_,555,554) | (=,555,5504) | (_)0 .0,022) |           | (_,0 .0,022) | ,_,0.0,022) |                      | (10,002,012)       |                        |                         |
| Payments on Debt                                | (1,692,759) | -                                     | (20,833)    | (20,833)    | (20,833)    | (20,833)    | (20,833)    | -            | (20,833)     |           | _            |             |                      | (1,817,759)        |                        |                         |
| r dyments on best                               | (1,032,733) |                                       | (20,033)    | (20,033)    | (20,033)    | (20,033)    | (20,033)    |              | (20,033)     |           |              |             |                      | (1,017,735)        |                        |                         |
| Total Change in Cash                            | (379,609)   | 925,439                               | 562,328     | (499,478)   | (385,240)   | 832,255     | (533,208)   | 498,448      | 857,844      | 2,082,563 | (1,690,623)  | (1,502,407) |                      |                    |                        |                         |
| Cash, Beginning of Month                        | 569,996     | 190,387                               | 1,115,826   | 1,678,154   | 1,178,676   | 793,436     | 1,625,691   | 1,092,483    | 1,590,930    | 2,448,775 | 4,531,338    | 2,840,715   | _                    |                    |                        |                         |
|   |             |                                       |             |             |             |             |             |              |              |           |              |             |                      |                    |                        |                         |

<u>190,387 1,115,826 1,678,154 1,178,676 793,436 1,625,691 1,092,483 1,590,930 2,448,775 4,531,338 2,840,715 1,338,308</u>



|                          |                      | TK-8                     |                      |                      | HS                       |                      |
|--------------------------|----------------------|--------------------------|----------------------|----------------------|--------------------------|----------------------|
| Enrollment<br>Date Range | Total Fund<br>Amount | Funds upon<br>Enrollment | Funds Drop<br>Dec 1. | Total Fund<br>Amount | Funds upon<br>Enrollment | Funds Drop<br>Dec 1. |
| 7/1-10/9                 | \$2,600.00           | \$1,500.00               | \$1,100.00           | \$2,800.00           | \$1,700.00               | \$1,100.00           |
| 10/10-11/1               | \$1,500.00           | \$400.00                 | \$1,100.00           | \$1,700.00           | \$600.00                 | \$1,100.00           |
| 11/2-1/29                | \$1,100.00           | \$1,100.00               | \$0.00               | \$1,100.00           | \$1,100.00               | \$0.00               |
| 1/30-3/31                | \$500.00             | \$500.00                 | \$0.00               | \$700.00             | \$700.00                 | \$0.00               |



### **2020-2021** School Calendar



| September 2020 |    |    |    |    |    |    |  |  |  |  |  |  |  |  |
|----------------|----|----|----|----|----|----|--|--|--|--|--|--|--|--|
| Su             | F  | Sa |    |    |    |    |  |  |  |  |  |  |  |  |
|                |    | 1  | 2  | 3  | 4  | 5  |  |  |  |  |  |  |  |  |
| 6              | 7  | 8  | 9  | 10 | 11 | 12 |  |  |  |  |  |  |  |  |
| 13             | 14 | 15 | 16 | 17 | 18 | 19 |  |  |  |  |  |  |  |  |
| 20             | 21 | 22 | 23 | 24 | 25 | 26 |  |  |  |  |  |  |  |  |
| 27             | 28 | 29 | 30 |    |    |    |  |  |  |  |  |  |  |  |
|                |    |    |    |    |    |    |  |  |  |  |  |  |  |  |

|    | October 2020 |    |    |    |    |    |  |  |  |  |  |
|----|--------------|----|----|----|----|----|--|--|--|--|--|
| Su | М            | Tu | W  | Th | F  | Sa |  |  |  |  |  |
|    |              |    |    | 1  | 2  | 3  |  |  |  |  |  |
| 4  | 5            | 6  | 7  | 8  | 9  | 10 |  |  |  |  |  |
| 11 | 12           | 13 | 14 | 15 | 16 | 17 |  |  |  |  |  |
| 18 | 19           | 20 | 21 | 22 | 23 | 24 |  |  |  |  |  |
| 25 | 26           | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |
|    |              |    |    |    |    |    |  |  |  |  |  |

| Date         | Event or Holiday           |
|--------------|----------------------------|
|              |                            |
| Aug 18       | First Day of School        |
| Sep 07       | Labor Day                  |
| Nov 11       | Veterans Day               |
| Nov 20-27    | Thanksgiving Break         |
| Dec 16-Jan 1 | Winter Break               |
| Jan 08       | Last Day of First Semester |

|    | November 2020 |    |    |    |    |    |  |  |  |  |  |
|----|---------------|----|----|----|----|----|--|--|--|--|--|
| Su | М             | Tu | W  | Th | F  | Sa |  |  |  |  |  |
| 1  | 2             | 3  | 4  | 5  | 6  | 7  |  |  |  |  |  |
| 8  | 9             | 10 | 11 | 12 | 13 | 14 |  |  |  |  |  |
| 15 | 16            | 17 | 18 | 19 | 20 | 21 |  |  |  |  |  |
| 22 | 23            | 24 | 25 | 26 | 27 | 28 |  |  |  |  |  |
| 29 | 30            |    |    |    |    |    |  |  |  |  |  |
|    |               |    |    |    |    |    |  |  |  |  |  |

|    | December 2020 |    |    |    |    |    |  |  |  |  |
|----|---------------|----|----|----|----|----|--|--|--|--|
| Su | М             | Tu | W  | Th | F  |    |  |  |  |  |
|    |               | 1  | 2  | 3  | 4  | 5  |  |  |  |  |
| 6  | 7             | 8  | 9  | 10 | 11 | 12 |  |  |  |  |
| 13 | 14            | 15 | 16 | 17 | 18 | 19 |  |  |  |  |
| 20 | 21            | 22 | 23 | 24 | 25 | 26 |  |  |  |  |
| 27 | 28            | 29 | 30 | 31 |    |    |  |  |  |  |
|    |               |    |    |    |    |    |  |  |  |  |

|    | January 2021 |    |    |    |    |    |  |  |  |  |  |
|----|--------------|----|----|----|----|----|--|--|--|--|--|
| Su | М            | Tu | W  | Th | F  | Sa |  |  |  |  |  |
|    |              |    |    |    | 1  | 2  |  |  |  |  |  |
| 3  | 4            | 5  | 6  | 7  | 8  | 9  |  |  |  |  |  |
| 10 | 11           | 12 | 13 | 14 | 15 | 16 |  |  |  |  |  |
| 17 | 18           | 19 | 20 | 21 | 22 | 23 |  |  |  |  |  |
| 24 | 25           | 26 | 27 | 28 | 29 | 30 |  |  |  |  |  |
| 31 |              |    |    |    |    |    |  |  |  |  |  |

| Jan 11       | Beginning of Second Semester |
|--------------|------------------------------|
| Jan 18       | Martin Luther King Jr. Day   |
| Feb 15       | Presidents' Day              |
| Feb 22       | School Recess                |
| Mar 29-Apr 2 | Spring Break                 |
| May 31       | Memorial Day                 |
| Jun 04       | Last Day of School           |

|    | February 2021 |    |    |    |    |     |  |  |  |  |
|----|---------------|----|----|----|----|-----|--|--|--|--|
| Su | М             | Tu | W  | Th | F  | Sa  |  |  |  |  |
|    | 1             | 2  | 3  | 4  | 5  | 6   |  |  |  |  |
| 7  | 8             | 9  | 10 | 11 | 12 | 13. |  |  |  |  |
| 14 | 15            | 16 | 17 | 18 | 19 | 20  |  |  |  |  |
| 21 | 22            | 23 | 24 | 25 | 26 | 27  |  |  |  |  |
| 28 |               |    |    |    |    |     |  |  |  |  |
|    |               |    |    |    |    |     |  |  |  |  |

|    | March 2021 |    |    |    |    |    |  |  |  |  |
|----|------------|----|----|----|----|----|--|--|--|--|
| Su | М          | Tu | W  | Th | F  | Sa |  |  |  |  |
|    | 1          | 2  | 3  | 4  | 5  | 6  |  |  |  |  |
| 7  | 8          | 9  | 10 | 11 | 12 | 13 |  |  |  |  |
| 14 | 15         | 16 | 17 | 18 | 19 | 20 |  |  |  |  |
| 21 | 22         | 23 | 24 | 25 | 26 | 27 |  |  |  |  |
| 28 | 29         | 30 | 31 |    |    |    |  |  |  |  |
|    |            |    |    |    |    |    |  |  |  |  |

|    | April 2021 |    |    |    |    |    |  |  |  |  |
|----|------------|----|----|----|----|----|--|--|--|--|
| Su | М          | Tu | W  | Th | F  | Sa |  |  |  |  |
|    | 0400030030 |    |    |    |    |    |  |  |  |  |
| 4  | 5          | 6  | 7  | 8  | 9  | 10 |  |  |  |  |
| 11 | 12         | 13 | 14 | 15 | 16 | 17 |  |  |  |  |
| 18 | 19         | 20 | 21 | 22 | 23 | 24 |  |  |  |  |
| 25 | 26         | 27 | 28 | 29 | 30 |    |  |  |  |  |
|    |            |    |    |    |    |    |  |  |  |  |

|     | May 2021 |    |    |    |    |    |  |  |  |  |  |
|-----|----------|----|----|----|----|----|--|--|--|--|--|
| Su  | М        | Tu | W  | Th | F  | Sa |  |  |  |  |  |
|     |          |    |    |    |    | 1  |  |  |  |  |  |
| 2   | 3        | 4  | 5  | 6  | 7  | 8  |  |  |  |  |  |
| 9   | 10       | 11 | 12 | 13 | 14 | 15 |  |  |  |  |  |
| 16  | 17       | 18 | 19 | 20 | 21 | 22 |  |  |  |  |  |
| 23: | 24       | 25 | 26 | 27 | 28 | 29 |  |  |  |  |  |
| 30  | 31       |    |    |    |    |    |  |  |  |  |  |

| June 2021 |                   |    |    |    |    |    |  |  |  |
|-----------|-------------------|----|----|----|----|----|--|--|--|
| Su        | Su M Tu W Th F Sa |    |    |    |    |    |  |  |  |
|           |                   | 1  | 2  | 3  | 4  | 5  |  |  |  |
| 6         | 7                 | 8  | 9  | 10 | 11 | 12 |  |  |  |
| 13        | 14                | 15 | 16 | 17 | 18 | 19 |  |  |  |
| 20        | 21                | 22 | 23 | 24 | 25 | 26 |  |  |  |
| 27        | 28                | 29 | 30 |    |    |    |  |  |  |
|           |                   |    |    |    |    |    |  |  |  |

|     | July 2021 |    |    |    |    |    |  |  |  |
|-----|-----------|----|----|----|----|----|--|--|--|
| Su  | М         | Tu | W  | Th | F  | Sa |  |  |  |
|     |           |    |    | 1  | 2  | 3  |  |  |  |
| 4   | 5         | 6  | 7  | 8  | 9  | 10 |  |  |  |
| 11. | 12        | 13 | 14 | 15 | 16 | 17 |  |  |  |
| 18  | 19        | 20 | 21 | 22 | 23 | 24 |  |  |  |
| 25  | 26        | 27 | 28 | 29 | 30 | 31 |  |  |  |
|     |           |    |    |    |    |    |  |  |  |

#### **Yosemite Valley Certificated Calendar** 2020-2021 School Calendar **July '20** August '20 September '20 W F S W F s Su М Tu Th Su M Tu Th Su Tu Th 5 Days 18 Days **21 IDs** October '20 December '20 November '20 Tu S Tu W s Tu Su М Th Su Su 22 Days 14 Days 11 Days January '21 February '21 March '21 Su Tu W F Su Tu W F Su Tu W F М Th S Th S М Th S 1sem 5 D; 2sem 14 D 20 Days May '21 April '21 **June '21** Tu W F W Su Th Tu S Su Tu

School Closed/Holidays

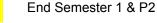
28 29

19 Days

20 Days

9 Days

Teacher in-Service Day (no school for students)





First and Last Day of School

#### School Closed/Holidays:

09/07/20: Labor Day 11/11/20: Veterans Day 11/26/20: Thanksgiving Day 12/24/20: Christmas Eve 12/25/20: Christmas Day 12/31/20: New Years Eve 01/01/21: New Years Day

01/18/21: Martin Luther King Jr. Day

02/15/21: Presidents' Day

02/22/21: Second Monday off in February

04/04/21: Easter Day

04/14/21: P2 we would like as many instructional days as possible before P2

05/31/21: Memorial Day

Key Dates & Metrix
1st Day of School Tuesday, August 18
Last Day of 1st Semester Friday, January 8, 2021
83 instructional days 1st semester
1st Day Second Semester Monday, January 11
142 Instruction Days through April 14 (P2)
Last day of school Friday, June 4
95 instruction days 2nd semester
178 instruction days

# FIXED TERM EMPLOYMENT AGREEMENT BETWEEN YOSEMITE VALLEY CHARTER SCHOOL &, HOMESCHOOL TEACHER

THIS EMPLOYMENT AGREEMENT ("Agreement") is entered into by and between the above named employee ("Employee") and the Governing Board ("Board") of Yosemite Valley Charter School ("Yosemite Valley Charter School"). The Board desires to hire employees who will assist Yosemite Valley Charter School in achieving the goals and meeting the requirements of the school. The parties recognize that Yosemite Valley Charter School is not governed by the provisions of the California Education Code, except as expressly set forth in the Charter Schools Act of 1992. The Board desires to engage the services of the Employee for purposes of assisting Yosemite Valley Charter School in implementing its purposes, policies, and procedures.

WHEREAS, Yosemite Valley Charter School and Employee wish to enter into an employment relationship under the conditions set forth herein, the parties hereby agree as follows:

#### A. STATUTORY PROVISIONS RELATING TO CHARTER SCHOOL EMPLOYMENT

- 1. Yosemite Valley Charter School has been established and operate pursuant to the Charter Schools Act of 1992, Education Code section 47600, *et seq.* Yosemite Valley Charter School has been duly approved by the District, according to the laws of the State of California.
- 2. Pursuant to Education Code section 47604, Yosemite Valley Charter School has elected to be formed and to operate as a non-profit public benefit corporation pursuant to the Non-profit Public Benefit Corporation Law of California (Part 2, commencing with section 5110 *et seq.* of the Corporations Code). As such, Yosemite Valley Charter School is considered a separate legal entity from the District, which granted the charters. The District shall not be liable for any debts and obligations of Yosemite Valley Charter School, and the employee signing below expressly recognizes that he/she is being employed by Yosemite Valley Charter School and not the District.
- 3. Pursuant to Education Code section 47610, Yosemite Valley Charter School must comply with all of the provisions set forth in its charter, but is otherwise exempt from the laws governing school districts except as specified in Education Code section 47610.
- 4. Yosemite Valley Charter School shall be deemed the exclusive public school employer of the employees at Yosemite Valley Charter School for purposes of Government Code section 3540.1.

#### B. EMPLOYMENT TERMS AND CONDITIONS

#### 1. **Duties**

Employee will perform such duties as Yosemite Valley Charter School may reasonably assign and Employee will abide by all school policies and procedures as adopted and amended from time to time.

#### 2. Term and Work Schedule

Subject to Section C, "Termination of Agreement" herein, Yosemite Valley Charter School hereby employs Employee for the term of the school, commencing on or after July 1, 2020 and ending June 30, 2021. Workdays for the Employee shall be consistent with the applicable calendar of workdays for this position.

Yosemite Valley Charter School shall have the right to assign or reassign the Employee to positions, duties, or additional duties and to make changes in responsibilities, work, or transfers, at any time during the contract term. All other teachers will provide educational services either online or in-person. Specific programs will have specific needs and the Employee is expected to work in accordance with those specific needs. Any question should be directed to the immediate supervisor.

Employee will not render services in person or by electronic means, paid or otherwise, for any other person or entity during contracted work hours with Yosemite Valley Charter School.

Teachers are expected to work 196 days a year with 5 of those days or 40 hours occurring in July and the remaining 191 occurring between August and June.

#### 3. <u>Compensation</u>

Employee will receive a salary schedule indicating yearly salary no later than June 15<sup>th</sup> of each school year to be paid semi-monthly (twice a month) from which the Board shall withhold all statutory and other authorized deductions. (Additional column increases earned during the year will be documented on a supplementary salary schedule approved by the Board of Directors of Yosemite Valley Charter School at which the employee is affiliated for any given school year.) Additional compensation of \$100/month per student is given when the employee's roster is more than 28 up to 35 students. Employees who wish to carry more students than 35 may be given permission by the Principal at the same above rate. Carrying a case load of less than 28 students over a course of three (3) months may result in a return to part time status. The board may adjust compensation by up to 15% in the form of a salary increase or reduction based on actual enrollment; any salary increase is contingent on enrollment and positive performance. The salary schedule is based on what the board will deem to be reasonable targets. Salary changes will only be permitted at the end of the 1st three fiscal quarters – namely September 30th, December 31st, and March 30th.

#### 4. **Employee Benefits**

Employee shall be entitled to participate in designated employee benefit programs and plans established by Yosemite Valley Charter School (subject to program and eligibility requirements) for the benefit of its employees, which from time to time may be amended and modified by Yosemite Valley Charter School in its sole discretion.

#### 5. **Performance Evaluation**

Employee shall receive periodic performance reviews conducted by his/her supervisor in accordance with Yosemite Valley Charter School's evaluation policy.

Failure to evaluate Employee shall not prevent Yosemite Valley Charter School from disciplining or dismissing Employee in accordance with this Agreement.

#### 6. Employee Rights

Employment rights and benefits for employment at Yosemite Valley Charter School shall only be as specified in this Employment Agreement, the Charter Schools Act and Yosemite Valley Charter School's Personnel Handbook, which from time to time may be amended and modified by Yosemite Valley Charter School, in Yosemite Valley Charter School's sole discretion. During the term of this Agreement, Employee shall not acquire or accrue tenure, or any employment rights with Yosemite Valley Charter School.

#### 7. <u>Licensure</u>

Employee understands that employment is contingent upon verification and maintenance of any applicable licensure and/or credentials.

#### 8. <u>Child Abuse and Neglect Reporting</u>

California Penal Code section 11166 requires any child care custodian who has knowledge of, or observes, a child in his or her professional capacity or within the scope of his or her employment whom he or she knows or reasonably suspects has been the victim of child abuse to report the known or suspected instance of child abuse to a child protective agency immediately, or as soon as practically possible, by telephone and to prepare and send a written report thereof within thirty-six (36) hours of receiving the information concerning the incident.

By executing this Agreement, the Employee acknowledges he or she is a child care custodian and is certifying that he or she has knowledge of California Penal Code section 11166 and will comply with its provisions.

#### 9. Fingerprinting/TB Clearance

Fingerprint clearance for Employee will be acquired through submitting the Employee's fingerprints to the California Department of Justice. Employee will be required to assume the cost of all fees related to the fingerprinting process. Employee will be required to submit evidence from a licensed physician that he/she was found to be free from active tuberculosis. Both clearances need to be in place prior to the first day of service.

#### 10. Conflicts of Interest

Employee understands that, while employed by Yosemite Valley Charter School,

he or she will have access to confidential and proprietary information. Employee therefore shall not maintain employment or contracts for employment, or engage in any consultant or independent contractor relationship, with any other agency or school that will in any way conflict with his/her employment with Yosemite Valley Charter School. Employee agrees that he/she will not enter into any contract(s), or participate in making any contracts, in which he/she has a material financial interest. Employee also specifically agrees that he/she will not refer students to, or encourage students to utilize, any Yosemite Valley Charter School approved vendor to which the Employee has a familial or marital connection. Employee also specifically agrees that he/she will not recommend that Yosemite Valley Charter School enter into a contractual relationship with a vendor to which the Employee has a familial or marital connection.

#### 11. Outside Professional Activities

Any outside professional activities (including consulting, speaking, and writing not on behalf of Yosemite Valley Charter School) shall not occur from 8:30 a.m. – 5 p.m. Monday through Friday, except holidays; teachers are expected to complete their Yosemite Valley Charter School employment duties from 8:30 a.m. – 5 p.m. Yosemite Valley Charter School shall in no way be responsible for any expenses attendant to the performance of such outside activities performed outside of employment with Yosemite Valley Charter School.

#### 12. School Intellectual Property and Non-Competition

Employee may during the course of [his/her] duties be advised of certain confidential business matters and affairs of Employer regarding its business practices, students, suppliers and employees. Employee's duties may also place Employee in a position of trust and confidence with respect to certain trade secrets and other proprietary information relating to the business of Employer and not generally known to the public or competitors. Such proprietary information may include student information, competitive strategies, marketing plans, special designs or systems, and accounting information. Employee shall not, either during [his/her] employment with Employer, or any time in the future, directly or indirectly:

- a. disclose or furnish, directly or indirectly, to any other person, firm, agency, corporation, client, business, or enterprise, any confidential information acquired during [his/her] employment;
- b. individually or in conjunction with any other person, firm, agency, company, client, business, or corporation, employ or cause to be employed any confidential information in any manner whatsoever, except in furtherance of the business of Employer;
- c. without the written consent of Employer, publish, deliver, or commit to being published or delivered, any copies, abstracts, or summaries of any files, records, documents, drawings, specifications, lists, equipment and similar items relating to the business of Employer, except to the extent required in the ordinary course of Employee's duties;

Upon termination of employment, Employee is required to immediately return to Employer all property of Employer in as good condition as when received (normal wear and tear excepted) including, but not limited to, all files, records, documents, curriculum, equipment and supplies, promotional materials, and similar items relating to the business of Employer.

#### C. TERMINATION OF AGREEMENT

This Agreement may be terminated by any of the following:

- 1. Early Termination with/without Cause: The School Administration or Board may unilaterally, and with or without cause or advance notice, terminate this Agreement. In consideration of the right to terminate this Agreement without cause, the School shall pay to Employee two weeks of his/her salary after termination occurs based on receipt of a release of claims agreement and the return of items identified in B.12.c. If the employee refuses to sign a release of claims the employee will be paid for one day of employment.
- 2. **Revocation/Nonrenewal of Charter**: In the event that Yosemite Valley Charter School is either revoked or non-renewed, this Agreement shall terminate immediately upon the effective date of the revocation/nonrenewal of the charter, and without the need for the process outlined in Section b above.
- 3. <u>Death or Incapacitation of Employee</u>: The death of Employee shall terminate this Agreement and all rights provided under this Agreement. In the event that Employee becomes incapacitated to the extent that, in the judgment of the Board, Employee may no longer perform the essential functions of his/her job with or without reasonable accommodation, as set forth in the job specifications, the Board may terminate this Agreement.
- **D.** <u>NON-RENEWAL/EXPIRATION OF TERM.</u> The Board may elect not to offer future employment agreements to Employee at its sole discretion, without cause, and this Agreement will lapse by its own terms.

#### E. GENERAL PROVISIONS

#### 1. Waiver of Breach

The waiver by either party, or the failure of either party to claim a breach of any provision of this Agreement, will not operate or be construed as a waiver of any subsequent breach.

#### 2. Assignment

The rights and obligations of the respective parties under the Agreement will inure to the benefit of and will be binding upon the heirs, legal representatives, successors and assigns of the parties hereto; provided, however, that this Agreement will not be assignable by either party without prior written consent of the other party.

#### 3. **Governing Law**

This Agreement will be governed by, construed, and enforced in accordance with the laws of the State of California.

#### 4. **Partial Invalidity**

If any provision of this Agreement is found to be invalid or unenforceable by any court, the remaining provisions herein will remain in effect unless such partial invalidity or unenforceability would defeat an essential business purpose of the Agreement.

#### F. ACCEPTANCE OF EMPLOYMENT

By signing below, the Employee declares as follows:

- 1. I have read this Agreement and accept employment with Yosemite Valley Charter School on the terms specified herein.
- 2. All information I have provided to Yosemite Valley Charter School related to my employment is true and accurate.
- 3. This is the entire agreement between Yosemite Valley Charter School and me regarding the terms and conditions of my employment. This is a final and complete agreement and there are no other agreements, oral or written, express or implied, concerning the subject matter of this Agreement.

| Employee Signature:                    | Date:                                     |
|--|---|
| Address:                               |   |
| Telephone:                             | Social Security Number:                   |
| Yosemite Valley Charter School Approve | al:                                       |
| Date:                                  |   |
|  | Principal, Yosemite Valley Charter School |

# Inspire Charter Schools July 1 2020 - June 2021 HST Teacher Table

#### C-Basis - 10 Month Calendar\*

#### **PAY SCALE GROUP**

#### **PAY SCALE LEVEL**

| Points*             | 1          | 2          | 3        | 4        | 5        | 6        | 7        | 8        | 9        | 10       |
|---------------------|------------|------------|----------|----------|----------|----------|----------|----------|----------|----------|
| A<br>(Minimum)      | \$58,240** | \$58,240** | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 |
| B<br>( + 14 points) | \$58,240** | \$58,240** | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$60,500 |
| C<br>( + 28 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$59,860 | \$63,000 |
| D<br>(+ 42 points)  | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$59,100 | \$62,400 | \$65,500 |
| E<br>( + 56 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$58,300 | \$62,400 | \$64,600 | \$68,000 |
| F<br>( + 70 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$58,240 | \$60,450 | \$63,650 | \$66,975 | \$70,500 |
| G<br>( + 84 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,240 | \$59,475 | \$62,600 | \$65,875 | \$69,350 | \$73,000 |
| H<br>( + 98 points) | \$58,240   | \$58,240   | \$58,240 | \$58,240 | \$58,400 | \$62,400 | \$64,750 | \$68,150 | \$71,750 | \$75,500 |

#### Additional Pay Scale Levels

|                             | 11       | 12       | 13       | 14       |
|-----------------------------|----------|----------|----------|----------|
| (continued)  H (+98 points) | \$78,000 | \$80,500 | \$83,000 | \$85,500 |

| H15      | H20      | H25      | H30      |
|----------|----------|----------|----------|
| \$88,000 | \$90,500 | \$93,000 | \$95,000 |

NBC or Doctorate Differential is \$3000 paid in two installments in December and March.

<sup>\*</sup>Annualized salary includes 196 work days. The 196 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup> Staff holding an alternative certification (intern or emergency) are restricted to A1, A2, B1, and/or B2.

<sup>\*\*\*</sup>Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school Board.

# Inspire Charter Schools January 1, 2021- December 31, 2021 Preparation Salary Teacher Table

#### **B-Basis - 10 Month Calendar\***

| PAY SCALE GROUP | PAY SCALE LEVEL |
|-----------------|-----------------|
|-----------------|-----------------|

| Points*             | 1          | 2          | 3        | 4        | 5        | 6        | 7        | 8        | 9        | 10       |
|---------------------|------------|------------|----------|----------|----------|----------|----------|----------|----------|----------|
| A<br>(Minimum)      | \$58,240*  | \$58,240** | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 |
| B<br>( + 14 points) | \$58,240** | \$58,240** | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$63,750 |
| C<br>( + 28 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$63,110 | \$66,250 |
| D<br>( + 42 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$62,350 | \$65,500 | \$68,750 |
| E<br>( + 56 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250 | \$58,250 | \$61,550 | \$65,625 | \$67,850 | \$71,250 |
| F<br>( + 70 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$58,250 | \$60,650 | \$63,700 | \$66,900 | \$70,225 | \$73,750 |
| G<br>( + 84 points) | \$58,250   | \$58,250   | \$58,250 | \$58,250 | \$59,750 | \$62,725 | \$65,850 | \$69,125 | \$72,600 | \$76,250 |
| H<br>( + 98 points) | \$58,250   | \$58,250   | \$58,250 | \$58,750 | \$61,650 | \$64,750 | \$68,000 | \$71,400 | \$75,000 | \$78,750 |

#### Additional Pay Scale Levels

|                | 11       | 12       | 13       | 14       |
|----------------|----------|----------|----------|----------|
| (continued)    | \$81,250 | \$83,750 | \$86,250 | \$88,750 |
| ( + 98 points) |          |          |          |          |

| H15      | H20      | H25      | H30      |
|----------|----------|----------|----------|
| \$91,250 | \$93,750 | \$96,250 | \$98,250 |

NBC or Doctorate Differential is \$3000 paid in two installments in December and March.

<sup>\*</sup>Annualized salary includes 196 work days. The 196 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup> Staff holding an alternative certification (intern or emergency) are restricted to A1, A2, B1, and/or B2.

<sup>\*\*\*</sup>Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school Board.

#### **Inspire Charter Schools**

#### January 1, 2021 - December 31, 2021 Preparation Salary Teacher Table

#### Special Education Teacher / Nurse / \*Speech and Language Pathologist 10 Month Calendar\*\*

**PAY SCALE LEVEL** 

#### Points\* 1 2 3 4 5 6 7 8 9 10 Α \$58,240 \$58,240 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 (Minimum) \$58,240 \$58,860 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$65,945 ( + 14 points) \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$65,247 \$68,670 ( + 28 points) \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$64,419 \$67,853 \$71,395 ( + 42 points) \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$70,414 \$63,547 \$67,989 \$74,120 ( + 56 points) \$59,950 \$59,950 \$59,950 \$59,950 \$59,950 \$65,891 \$69,379 \$73,003 \$76,845 \$62,566 ( + 70 points)

\$61,585

\$63,656

\$64,828

\$67,035

\$68,234

\$70,578

#### Additional Pay Scale Levels

\$59,950

\$59,950

G

( + 84 points)

( + 98 points)

**PAY SCALE GROUP** 

|                  | 11       | 12       | 13       | 14       |
|------------------|----------|----------|----------|----------|
| (continued)<br>H | \$85,020 | \$87,745 | \$90,470 | \$93,195 |
| ( + 98 points)   |          |          |          |          |

\$59,950

\$59,950

| H15      | H20      | H25       | H30       |
|----------|----------|-----------|-----------|
| \$95,920 | \$98,645 | \$101,370 | \$103,550 |

\$75,592

\$78,208

\$79,570

\$82,295

\$71,804

\$74,284

NBC or Doctorate Differential is \$3000 paid in two installments in December and March.

\$59,950

\$59,950

\$59,950

\$60,495

<sup>\*</sup>Annualized salary includes 196 work days. The 196 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

<sup>\*\*</sup> Staff holding an alternative certification (intern or emergency) are restricted to A1, A2, B1, and/or B2.

<sup>\*\*\*</sup>Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school Board.



# Proposal for Business Management Services





February 24, 2020

Dr. Laurie Goodman, Principal Yosemite Valley Charter School 1781 East Fir Avenue, Suite 101 Fresno, CA 93720

#### Dear Dr. Goodman:

Thank you for the opportunity to submit a proposal for business management services for Yosemite Valley Charter School. We are honored to be considered for working more directly with you and your organization. Charter Impact provides a variety of business management services to charter schools and non-profit organizations nationally and we pride ourselves on our hands-on approach and topnotch customer service.

Our team is well-versed and experienced with the needs of charter schools, CMO's and complex organizational structures and we offer customized solutions accordingly. As you know, our company's style combines a professional and friendly feel, with personalized service being our number one priority. Our goal is to provide timely and accurate financial reporting as well as insight and guidance in a way that only an experienced financial professional and CPA can. We also focus on providing the professional development and tools necessary to empower board members and executives to make the best business decisions possible for their organization.

As Yosemite Valley Charter School experiences not only great successes but also inevitable challenges in the future, we would love the opportunity to support you with the most accurate and efficient advisement and service. We believe that utilizing the deep, nuanced expertise of an outsourced provider would be an asset, especially as the school navigates changes in the coming years. We feel confident that Charter Impact would be an excellent partner for Yosemite Valley, and that we can provide a competitively priced service offering with the highest qualifications and service capabilities.

Please contact me with any questions or comments regarding our proposal or our services. We are very excited about the opportunity to partner with your organization and greatly look forward to hearing back from you.

Sincerely,

Spencer C. Styles, C.P.A., M.P.A.

President and CEO Charter Impact, Inc.

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The Charter Impact team has an uncanny ability to break down complex financial information. They do a great job balancing prudent fiscal management with creative problem-solving.

#### VALERIE BRAIMAH

EXECUTIVE DIRECTOR, CITY CHARTER SCHOOLS



# **Collaboration as a Management Solution**

Managing a charter school and providing specialized education to your local community is a righteous endeavor and one that only a team of highly qualified educators can tackle. However, navigating the financial and operational side of the organization can be a daunting task. School funding, regulations and reporting are constantly changing. Managing and monitoring these areas while staying in compliance with internal controls and avoiding audit findings is labor intensive, and it takes your time away from the classroom. We can help.

Charter Impact is a mission-driven business partner dedicated to empowering charter schools and non-profits with professional, personalized financial management and operational support. Our number one priority is to provide timely, accurate financial information with dependable, responsive customer service at an affordable cost.

Our model of service resembles more of a hand-in-hand partnership than a "back" office company. We stand with our clients, not behind them, and help navigate from start-up through strategic growth and into long-term sustainability. We believe that what separates us from other firms is our ability to go a step beyond producing financial statements. As a team of experienced CPA's, finance experts, and other business professionals focused on nothing but charter school and non-profit business management, we can offer the type of high-level professional and personal support that no one else can.

As Yosemite Valley Charter School continues its strategic focus on long-term sustainability and stability, it will be critical to have support from a team of professionals experienced in managing charter schools as well as affiliated non-profit organizations such as CMO's, facility holding companies and foundations. Having our team at your disposal will allow you to manage changes on the Yosemite Valley horizon effectively and efficiently, and we will work with you and your board to assist in the long-term strategic planning of the organization to ensure success.

#### We highly encourage you to contact our references.

From the perspective of a school leader, they can speak very clearly about what it means to work with a business management firm as a true partner to their mission.

# **Mission Statement**

#### **Our Vision**

Charter Impact empowers mission-driven organizations to achieve their goals through personalized support in finance, operations and business management.

We accomplish this through enthusiastic collaboration within our team and with our clients to support their communities.

#### **Core Values**

#### **DO GOOD**

Make sure it's right for you, the client, and the company.

#### **BE HONEST**

Communicate with integrity and speak the truth.

#### **SUPPORT EACH OTHER**

Your teammates are as important as your clients.

#### **SHARE YOUR IDEAS**

Every one of us brings unique experiences to the team.

#### **DEBATE IS HEALTHY**

Speak up, presume positive intent, seek clarity, and work toward resolution.

#### **GET UNCOMFORTABLE**

Growth happens outside your comfort zone.

#### **FOCUS**

Distractions are ever-present; don't let them become stumbling blocks.

#### **QUESTION THE STATUS QUO**

Ask questions, present solutions, push the envelope, and then push it again.

#### **EMBRACE CHANGE**

This is not a static task, job or company, and you are not a static person.

#### **KEEP LEARNING**

Continuously expanding your abilities and skill-sets keeps you sharp and motivated.

#### START STRONG; FINISH STRONG

Give it your all and present your finished product with pride.

#### **HAVE FUN**

Your job is a worthy pursuit that impacts everyone around you. Enjoy yourself.

# **Client Success Stories**

The stories below provide a recent sample of what we help our clients accomplish.



# New \$38.5M School Facility

In the Fall of 2017, the *Palmdale Aerospace Academy* moved into its new 165,000 sq. ft. facility serving grades 6–12. Additional community demand for the school's innovative programs led to the planned addition of a new elementary school. Through Charter Impact's leadership and process management, the school secured a second tax-exempt bond issuance prior to opening the expanded grade levels and only a year after the initial bond issuance for the first facility. After successfully receiving a "BB" rating from Standard & Poor's, we achieved a 4.40% interest rate for the 30-year term. This is the equivalent of "BBB-" or "investment-grade" security. As a result, the school **funded \$350,000** in needed equipment without increasing its monthly payments. The elementary school broke ground in October 2018 and began serving grades K-5 in the fall of 2019.



# \$1.5M in Debt Reduced to \$0

Life Source International Charter School joined Charter Impact in September 2015 carrying \$1,500,000 in revenue anticipation notes due on September 20, 2015. Through a detailed review of the school's operations and a revision to the budget, we created and implemented a refinancing plan and monthly cash management tool which enabled the school to **completely eliminate its debt by**May 31, 2016. The school is now pursuing permanent financing to purchase a facility — something that was not previously possible.



# **Successful Appeals**

Both Julia Lee Performing Arts Academy and College Preparatory Middle School — La Mesa faced an uphill battle on approval of their new charter petitions for the 2018–19 school year. After being denied at local levels, we stood and fought with both schools, creating detailed financial plans, responding to inquiries and presenting to the authorizers — Riverside County for Julia Lee and the State Board in Sacramento for College Prep. Both schools won their appeals and are in the second year of serving their communities.

# References

#### **DAVID BAUTISTA**

Executive Director, Adelante Charter School Santa Barbara, California dbautista@sbunified.org | 805.966.7392

#### **BRENT BISHOP**

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#### **VALERIE BRAIMAH**

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#### **CHRISTINA CALLAWAY**

Director of School Business, College Prep Middle School La Mesa Spring Valley, San Diego, California ccallaway@mycpms.net | 619.303.2782

#### **RAUL CARRANZA**

Superintendent of Schools, TEACH Public Schools
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#### **SARA JORDAN**

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#### **KRISTIN KRAUS**

**TERRI MARTIN** 

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Business Director, Aspen Public Schools
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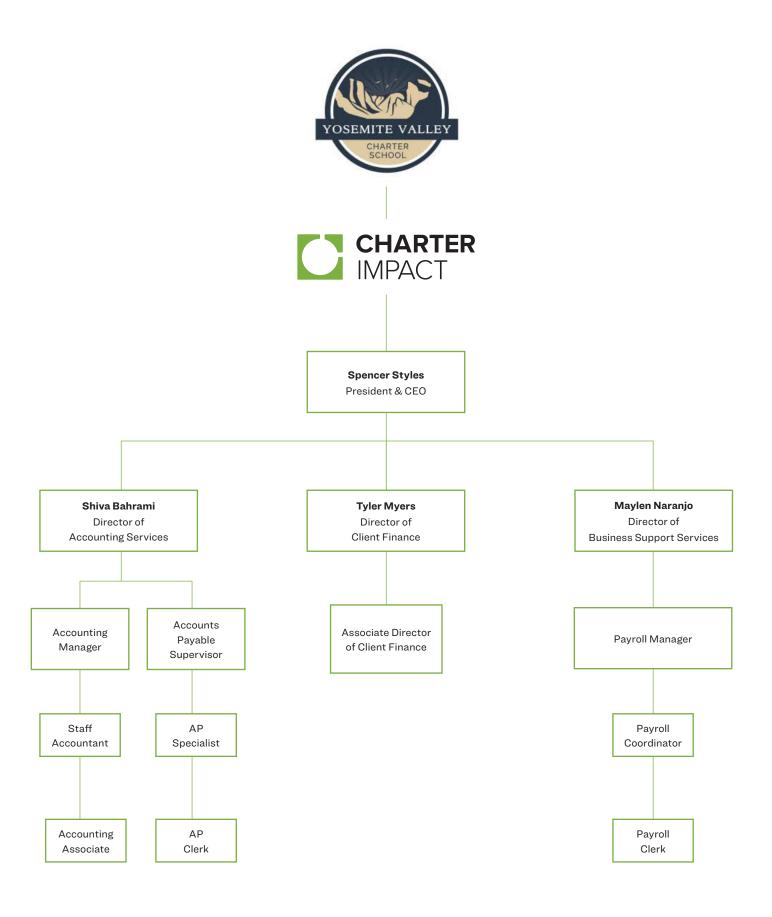
Financials are accurate and on-time. District and State compliance reporting has never been submitted past a deadline. Charter Impact is prompt and extremely professional.

#### **TERRI MARTIN**

BUSINESS DIRECTOR, ASPEN PUBLIC SCHOOLS (FRESNO, CA)



# **School's Proposed Support Team**



# **Team Bios**

Below you will find bios for members of our team who will be working directly with your organization. For more information on the rest of our leadership team, please visit our website at www.charterimpact.com.

#### SPENCER STYLES, C.P.A, M.P.A.

President & CEO



As President and CEO, Spencer spearheads Charter Impact's initiatives and is responsible for the long-term growth and sustainability of the company. In addition to internal operations oversight, Spencer guides new schools through the start-up and

grant application process, directs and manages the strategic growth of existing schools, and bolsters established schools in their navigation and execution of facility financing.

Prior to Charter Impact, Spencer was the Vice President of Finance for Alliance College-Ready Public Schools, a network of 28 free public high schools and middle schools serving over 12,000 students in low-income communities in California with historically under-performing schools. His primary areas of concentration included maintaining all accounting systems, designing and implementing the internal control framework, developing cash flow projections and forecasts for organizational growth, and providing guidance on fiscal best practices.

Before working in the charter school world, Spencer was a practitioner in public accounting for several years and has experience leading audits and reviews of privately-held companies, publicly-traded companies, governmental agencies, not-for-profit organizations and employee benefit plans. He has also provided a wide variety of technical consulting including litigation support, due diligence testing for mergers and acquisitions, internal control design and implementation, stock option valuation and Sarbanes Oxley Section 404 compliance and implementation.

Spencer earned a Bachelor of Business Administration in Accounting with a minor in Mathematics, and a Master of Professional Accountancy degree with an emphasis in Finance, both from the University of Wisconsin-Whitewater. He is an actively licensed CPA.

#### **TYLER MYERS**

**Director of Client Finance** 



Tyler comes to Charter Impact with a strong background in non-profit organizations, start-up environments, project management, budgeting, forecasting, and process development.

Prior to joining Charter Impact, Tyler was the Finance

Manager for a Vorwerk and Co. U.S. division start-up where he was instrumental in helping to grow the company from 5 employees to over 50. He led the charge in creating a fully operational Finance and Accounting department by hiring and training staff, implementing new scalable processes and systems, and developing the company's budgeting and forecasting model. Additionally, he led numerous successful projects there, including a global ERP implementation involving members from Singapore, Germany, and the United States.

Before Tyler was a Finance Manager, he worked for a local Los Angeles non-profit Community Development Corporation (CDC), helping fund small businesses in the metropolitan area in order to create new jobs and give back to the community. During his time with the CDC, he trained numerous staff, developed and improved both internal and external reporting, managed several of the company's annual audits, and ensured the accuracy and timeliness of government grant billings.

Tyler has a strong passion for public education that was strongly influenced by the education-focused environment of his childhood; his mother was a teacher and principal administrator for 34 years. During his college years, Tyler volunteered his time as a mentor, helping students in grade school classes.

Tyler graduated with a Bachelor of Science degree in Accounting with a minor in Philosophy and a Master of Accountancy degree, both from Southern Illinois University Carbondale, home of the Salukis.

#### SHIVA BAHRAMI, M.B.A.

Director of Accounting Services



Shiva brings over 25 years of finance and accounting experience to Charter Impact. In her current role, she spearheads Charter Impact's core service model, by leading all accounting and reporting related functions with a focus on team leadership

and development, quality, timeliness, and process improvement.

Prior to Charter Impact, Shiva was the Director of Financial Services for California State University of Northridge, where they serve over 40,000 students. Although her priority focus was mainly to oversee accounting, payables, receivables, payroll, funds and cash management, Shiva also served as the treasurer of the board for CSUN's real estate business and a member of BASC (Business Administration of Systems Committee), where she developed and implemented automated workflows to aid in efficiencies.

Prior to CSUN, Shiva served as the Chief Financial Officer at Parsons Federal Credit Union, overseeing assets of over \$250 million. During her almost five-year tenure there, she helped the credit union increase their annual investment income by \$1M by adding new investment instruments and increased the credit union's loan portfolio by 9%. While there, she was also the chairman of both ALCO (Asset and Liability Committee), and the Pricing Committee.

For the past six years, Shiva has been personally involved with charter world, as her two young children attend a local charter school. She is a passionate supporter of the charter concept and its potential to make a positive difference in the lives and outcomes of students, and she is proud to vigorously support her school and charter community.

Shiva earned a Bachelor of Science in Accounting from DeVry University and a Master of Business Administration with an emphasis in Finance from Keller Graduate School in Long Beach, CA.

#### MAYLEN NARANJO, M.B.A.

Director of Business Support Services



Maylen is responsible for the oversight and management of Client onboarding, Client training and Payroll support at Charter Impact.

She has been working with charter schools in several capacities for over a decade.

In 2007, she joined the charter world as a payroll administrator at Partnerships to Uplift Communities (PUC), a non-profit charter school organization consisting of 16 schools serving the Northeast San Fernando Valley and Northeast Los Angeles. While there, she advanced to become the manager of PUC's Accounting department.

After her time at PUC, Maylen joined the team at a financial management services provider specializing in charter schools, where she played a leading role in managing both client services and personnel.

She continues that work at Charter Impact today, where she oversees and implements efficient operational systems, processes and policies in support of our growing company's mission and our expanding team.

Maylen is passionate about providing excellent service and personalized support to the great organizations we serve, and is confident that the work we do helps these schools offer the best possible education to underserved students.

Maylen earned a Bachelor of Science in Accounting and a Master of Business Administration from the University of Phoenix.

# **Services Proposed**

Charter Impact's array of services provides all of the support that you would expect from an in-house finance/accounting department, plus student data services. Our services include not only the accounting, accounts payable and payroll departments, but also assistance with reviewing contracts, ad hoc financial analysis, support with vendor negotiations, assistance with facility financing, management of lender relationships, and much more.

A basic description of our services are as follows:

# **Business Management Services**

#### 1. IMPLEMENTATION AND TRAINING

- + Create a customized accounting database based specifically on the school's reporting needs (both internal and external)
- + Import historical data to the extent possible (typically monthly balances as far back as data is available) to allow for maximum comparability of financial information
- + Review existing contracts for terms, requirements and school responsibilities
- + Create, refine or replace existing processes and procedures to increase efficiency and improve the strength of internal controls
- + Provide training in specific processes and procedures to school site staff including: accounts payable, accounts receivable/deposits, petty cash accounts, student stores, payroll, etc.
- + Provide training to new and/or existing board members on:
  - · Charter school funding including drivers, calculations, restrictions and cash flow timing,
  - · Reading and interpreting financial reports, and
  - Internal controls and the board's responsibility for oversight and maintenance

#### 2. ACCOUNTS PAYABLE PROCESSING

- + Review all invoices sent to Charter Impact for proper approval and coding
- + Enter invoices for each reporting entity, process check payments, and send checks directly to vendors to reduce turn-around time
- + Provide weekly check registers, accounts payable aging reports, vendor payment history or other ad hoc reports on a recurring or as needed basis
- + On an emergency basis, same day payments can be processed in addition to the weekly cycle (\*additional processing fees apply).

#### 3. ACCOUNTS RECEIVABLE PROCESSING

+ Monitor the receipt of State approved ADA funding amounts and verify balances paid are correct

- + Work directly with governmental agencies to resolve any issues or discrepancies identified
- + Review all donor letters and grant agreements for proper coding and revenue recognition in accordance with GAAP
- + Maintain independent records, as necessary, for both public and private sources to ensure accurate reporting and compliance

#### 4. BANK RECONCILIATION AND GENERAL LEDGER MAINTENANCE

- + Reconcile all bank accounts on a weekly basis for a heightened level of security and monitoring
- + Alert management immediately to any irregularities, un-reconciled amounts, or missing documentation
- + Maintain general ledger in accordance with GAAP on an ongoing basis, ensuring all revenues and expenses are recorded and reported accurately
- + Maintain an inventory of fixed assets over the school-designated capitalization threshold and calculate depreciation on a monthly basis

#### 5. CASH MANAGEMENT

- + On a weekly basis, use reconciled bank balance to project daily cash balances for 30 days (for analysis of cash for any period of time over 30 days, the monthly forecast will be utilized)
- + On a weekly basis, provide schools with amount of cash available for accounts payable or other discretionary spending while ensuring sufficient funds for regularly recurring transactions such as payroll, taxes, rent, insurance, etc.
- + Plan and manage payment of outstanding debt as needed
- + Prepare all financial reporting necessary for renewal of loans or lines of credit
- + Present line of credit status to board and obtain board resolutions as needed
- Monitor compliance with all debt covenants as a part of the ongoing budgeting and forecasting process
- + Analyze future cash flow and determine whether schools need to make adjustments to spending or seek other funding options.

#### 6. MONTHLY FINANCIAL REPORTING

- + Provide a monthly reporting package by the 20th day of the following month, assuming all necessary data is received from the school site on a timely basis, to ensure management has the necessary information to make sound business decisions
- + Create financial reporting package based on customized business segments. This includes budgets and forecasts as well.
- + Offer a menu of report options for the monthly financial reports including, but not limited to:
  - · Monthly summary by financial section with bulleted highlights for presentation purposes
  - Monthly Cash Flow Forecast and comparison to approved budget
  - Budget vs. Actual Report (both current month and year-to-date)

- · Schedule of Revenue and Expenses by Period
- Comparative Statement of Financial Position
- Combining/Consolidating Statements of Activities and Financial Position
- Statement of Cash Flows (both current month and year-to-date)
- Accounts Payable/Receivable Aging
- Check Register(s)
- · General Ledger Detail
- Other customized reports as requested by the school, executive team or board
- + On a monthly basis, review and present the financial package with the school staff and/or board members to assess the current fiscal condition of the school
- + Provide access to the accounting database via a VPN connection allowing school staff to run reports and see real-time data as it exists in the system
- + On an as needed basis, provide or present financial information or training to lenders, board members, community members, parents or other external parties as requested by the school.

#### 7. COMPLIANCE AND GRANT REPORTING

- + Support school with LCAP development, including preparation of the budget, ensuring adherence to Supplemental and Concentration funding requirements and integrating the LCAP budget into the overall school operating budget
- + Assist the school with grant applications including the development of grant-specific budgets as well as school long-term projections
- + Track all restricted revenues (both public and private) to ensure compliance with governmental and donor-required restrictions
- + Provide financial information and reporting to governmental entities, donors, and other supporting organizations for grant compliance

#### 8. CHARTER AUTHORIZER SUPPORT

- + Support the school with all financial and business communications with the charter authorizer. This includes, but is not limited to:
  - Prepare regular financial reporting (budget and interims)
  - Provide ad hoc financial documents and reports as requested
  - Partner with school leaders to meet with authorizer staff to discuss fiscal health and outlook of the school
- + Assist in the renewal process by preparing and/or reviewing fiscal narratives, preparing the required forecasts and cash flow projections, and calculating the LCFF with assumptions.

#### 9. ANNUAL BUDGET CREATION AND REVISIONS

- + Work with school staff on an annual basis to create a 5-year budget and cash flow projection to ensure proper future planning
- + Provide a monthly budget and cash flow report to monitor the cash balance and protect against

the gap caused by revenue and expenditure seasonality

+ Revise the annual forecasts on an as-needed basis (but at least monthly) to provide school staff and board members with accurate year-end projections and the information necessary in a constantly changing environment

#### 10. AUDIT PREPARATION AND OVERSIGHT WITH AUTHORIZERS

- + Maintain electronic records of all transaction support
- + Work directly with the independent auditors to provide information, thereby reducing client time commitment and audit fees
- + Participate in, and support all oversight reviews from charter authorizers and governmental agencies to improve outcomes

#### 11. TAX PREPARATION AND SUPPORT

- + Prepare and electronically submit Form 1096 (summary of all 1099 forms) to the IRS for all required vendors and service providers
- + Prepare and report sales and use tax returns
- + Provide any and all information necessary for the preparation and submission of Form 990

NOTE: Payroll tax reporting is included in the payroll processing section below

#### 12. STRATEGIC PLANNING

- + Work with school management and the Board of Directors to develop long-term strategies to ensure the school's prosperity
- + Provide second opinions and act as sounding board for school management and the Board on business and financial matters

The Charter Impact team has been extremely attentive and patient. They are willing to go above and beyond so we truly understand our budget and how funding works.

**KRISTIN KRAUS** 

DIRECTOR OF FINANCE & OPERATIONS, SOAR CHARTER ACADEMY

# **Payroll Processing and Retirement Reporting**

Payroll is one of the most critical areas of an organization's business office. Our payroll team is well versed in charter school payroll issues and has the depth of experience to handle any and all processing nuances that inevitably arise.

#### 1. PAYROLL PROCESSING

- + Maintain employee static pay information in a payroll database
- + Process status updates, new hires, terminations, and/or informational changes in payroll system
- + Assist in the development of a regular payroll schedule that is compliant with State labor laws and consistent with employee contracts
- + Process supplemental payroll runs such as the following:
  - Involuntary termination check will be prepared ahead of time and provided to the school on the termination date
  - Voluntary termination without notice the check will be prepared and delivered to the employee within the time frame required by the State
  - Scheduled bonuses/stipends
  - Additional unscheduled/emergency payroll runs
- + Process and pay all federal and state payroll tax payments according to required guidelines
- + Prepare the state payroll tax filing report annually, and quarterly for federal and state agencies
- + Prepare, review, and distribute W-2s to all employees

#### 2. RETIREMENT AND OTHER REPORTING

- + Process and submit monthly STRS and PERS reports to the third-party administrator (i.e. Hess and Assoc.) or County office
- + Submit payment via ACH or cashier's check within the requisite timeframe for pension contributions
- + Process 403(b) retirement plan deductions, if applicable, and in compliance with State and Federal laws submit payments and provide 403(b) census information to third-party administrator
- + Submit compensation reports to State Controller and Bureau of Labor Statistics, if applicable

#### 3. WEB-BASED EMPLOYEE TIMEKEEPING SYSTEM

- + All employees can be given online access to a streamlined, secure electronic timekeeping system which is fully integrated into our accounting system and eliminates the need for paper timesheets.
- + In addition to entering time, employees can also electronically:
  - · request time off
  - · make changes to their addresses and W2s
  - · access their historical paystubs

#### 4. GENERAL SUPPORT

+ Provide support and assistance with creation of internal processes and procedures, forms and tracking systems

# **Term and Fees**

The term of the initial contract would be from July 1, 2020 through June 30, 2023. Proposed fees for services are as follows:

1

### Implementation and Set-Up

For Yosemite Valley Charter School, we will waive our standard implementation and set-up fee for time spent on the initial set up, accounting system customization, updated cash flow forecast and process implementation.

2

## **Business Management Services**

Variable fee of 1.75% of total revenue for each reporting entity.

3

## **Payroll Processing and Retirement Reporting**

| Payroll processing                                     | \$100 base plus \$2.75 per employee per pay period |
|--|--|
| Garnishment reporting                                  | \$2.50 per occurrence                              |
| New employee reporting                                 | \$3.50 per occurrence                              |
| Payroll delivery via FedEx                             | \$35.00 per occurrence per 50                      |
| Quarterly/Annual Reporting                             | \$20.00 per occurrence                             |
| Form W-2 or 1099<br>(for contractors paid via payroll) | \$5.75 each  |

Note: For 50 employees paid semi-monthly, costs would average \$500 per month

This proposal is valid for 90 days.



#### **Educational Vendor Policies and Procedures**

Yosemite Valley Charter School ("Charter School") is focused on "Personalized Learning", a philosophy that puts every student first by supporting them in honoring and exploring their unique skills, special gifts, talents, and aspirations. In furtherance of this philosophy and Charter School's educational mission, families and Charter School staff together carefully select educational items and services for students to fit their goals and education plan.

The purpose of the Yosemite Valley Charter School Governing Board approving the Educational Vendor Policies and Procedures is to accomplish the key requirements detailed in this policy, including:

- 1. The Principal (as defined below) must approve all vendors before they can provide educational items or services to students.
- 2. The Homeschool Teacher (as defined below) and Principal (as defined below) must approve all requests for educational items or services to ensure they are aligned with the charter petition and student's personalized learning curriculum.
- 3. No family may spend, or obligate the Charter School to spend, any Charter School monies on educational items and services. Charter School is responsible for making purchases of approved educational items and services.

#### **VENDOR APPLICATION AND APPROVAL**

1. Educational Vendor Applications: Charter School contracts with educational vendors who provide educational enrichment services (e.g., in-person educational activities) and items (e.g., textbooks, workbooks, etc.) to students. Vendors must submit an application to Charter School detailing critical information such as qualifications and services. Charter School shall carefully review Vendor's application, website, available references, social media, and other pertinent information.

The principal or his/her designee ("Principal") must approve all educational vendors and enter into an agreement with approved vendors before a vendor can provide any educational services to students. The Principal may reject a vendor applicant or terminate vendor services for any reason. The Principal may delegate his/her authority to approve vendors as necessary to promote the effective operations of the Charter School. For educational products, parents may submit requests specific educational products from a particular vendor (e.g., pencils from an online store). The Charter School's approval of the educational product request (approval process described below) serves as vendor approval.

**Vendor Guidelines:** The Principal is responsible for approving vendors, and must ensure the vendor meets guidelines, including, but not limited to the following:

- Vendor must have the qualifications, skills and, if applicable, the certification and licenses necessary to perform the requested services in a competent and professional manner.
- Vendor conducts background checks pursuant to Education Code section 45125.1 to ensure Vendor (if an individual), its employees, and agents who interact with students have not committed a serious or violent felony.
- Vendor services and/or products must be non-sectarian. Vendor's services and products must not discriminate on the basis of disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation or any other protected basis under California law.
- Vendor must maintain adequate levels of insurance for its educational services.
- Vendor must not be a private school offering services through a part-time program (e.g., after school programs) or a parent-organized group (also known as "co-op").
- Vendors must qualify as independent contractors in accordance with applicable laws.
   This is determined by the Principal based on vendor representations and vetting by the Charter School or its service provider.
- 3. Vendor Agreement: Once the Principal has approved a vendor, the vendor and Charter School must enter into a vendor agreement before the school can order educational services from the vendor. Considering families may have one-off requests for educational products, a vendor agreement may not be necessary for the Charter School to purchase educational products (e.g., ordering pencils from an online store for one student). The vendor agreement will include protections set forth in this policy, including, but not limited to requiring background checks for staff interacting with students, prohibitions on non-sectarian/discriminatory items and services, insurance and indemnification provisions, and more.

#### REQUESTING EDUCATIONAL SERVICES AND ITEMS

1. Requests: Students make requests for educational services and items through the Enrichment Ordering System. The Enrichment Ordering System is accessible on the Charter School website and features a list of approved educational vendors. All requests for educational services and items must: (i) first be approved the credentialed teacher assigned to supervise student's independent study ("Homeschool Teacher"); and (ii) approved by the principal or designee. The Principal may delegate his/her authority to approve parent requests for educational items and services as necessary to promote the effective operations of the Charter School.

The Principal can deny any request for educational items or services in his or her sole discretion for any reason. Families cannot directly purchase, or obligate the Charter School to purchase, any educational items or service without Charter School's approval.

The planning amount for each student for educational items and services per full school year is [\$INSERT AMOUNT] for the [INSERT SCHOOL YEAR]. This planning amount for educational items and services is based, in part, on a student's attendance.

Parents and students are not guaranteed to receive any educational items and services up to and equal to this planning amount, as a Homeschool Teacher and the Principal must approve all requests. The planning amount is also not a mandatory cap limiting the

Charter School's ability provide necessary educational services to students (e.g., pursuant to a student's individualized education program). The Charter School developed this planning amount to help ensure the school provides educational items and services aligned with its budget and to help ensure fair and equal treatment of students, to the extent consistent with individual needs. Parents and students are not given access to direct or encumber planning amount funds. Parents are encouraged to work with their Homeschool Teacher to develop multi-year plans for their children because their educational needs may vary from year-to-year. While the Charter School does not guarantee any specific amount of funding for educational services and items, a multi-year plan empowers the Charter School and families to develop a personalized course of study suited to their children's needs and the Charter School to effectively budget for all students. The planning amount cannot be transferred to any other student.

The Homeschool Teacher and Principal are responsible for granting requests and allocating educational products and services in a nondiscriminatory manner. The Charter School shall seek to purchase cost-effective educational items and services. The Homeschool Teacher and Principal shall ensure purchased educational items and services meet the following requirements:

- From approved vendors only.
- Support the requesting student's personalized curriculum and education plan. Must be aligned with State standards, student's course of study (e.g., requested amount of fabric corresponds to length of course/project), and student's independent study master written agreement.
- From a vendor who is not related to the Charter School family requesting the educational items or services and otherwise does not present conflict of interest concerns.
- 2. Core Subject Curriculum: The Homeschool Teacher and Principal must ensure students access all necessary "core subject curriculum" education items/services necessary for the student to complete his/her State standards-aligned course of study before approving any extracurricular activities or supplemental educational or enrichment items. Core subject curriculum includes physical curriculum like McGraw Hill Textbook Set and associated workbooks and access to digital educational platforms such as Odysseyware or StongMind Digital Learning.
- 3. Enrichment Certificates: After the Homeschool Teacher and Principal approve a request through the Enrichment Ordering System, an "Enrichment Certificate" is created by Charter School. Charter School requests educational services and items from approved vendors through Enrichment Certificates. If necessary, Charter School may use an approved vendor's purchase order form in lieu of an Enrichment Certificate. Certificates/purchase orders should include important information, including the requested educational services, dates of services, Enrichment Certificate/PO Number, and approved cost for services.

Vendors must receive an approved Enrichment Certificate/purchase order before providing educational services or items to students. Vendors must receive the Enrichment Certificate/purchase order and provide the requested education services before submitting an invoice to Charter School.

- **4. Prohibited Requests:** Charter School students can only request education services and items available in the Enrichment Ordering System. The following is a non-exhaustive list of prohibited items and services:
  - Backpacks

- Amusement park tickets
- Video game hardware or software
- Excessive quantities of any item or service (e.g., beyond student's course of study).
- Non-educational household items (e.g., storage containers, organizational items (large or small items), picture frames, etc.)
- Bicycles, tricycles, scooters, skateboards, rollerblades, roller skates, wagons, etc.
- Live animals or animal supplies small insects/amphibians/worms as a part of a science class. Certain kit and supplies can be ordered by a student (e.g., praying mantis, caterpillars, ladybugs, or silkworms to study; ant farms; or tadpoles)
- Top of the line musical instruments (where more reasonably-priced options are available)
- Educational items and services must be nonsectarian
- Taxis/Uber/Lyft rides and other transportation costs
- 5. Educational Field Trips: While families are prohibited from requesting trips to non-educational venues, they can request to join educational field trips through the Enrichment Ordering System (e.g., museums, aquariums, libraries, etc.) The Principal and Homeschool Teacher shall carefully scrutinize each request to ensure the requested educational field trip aligns with the student's course of study and furthers their education and that all participants are necessary for student transportation, safety and supervision.

In light of the Charter School providing an independent study program, it is anticipated that a parent/guardian may need to serve as chaperone and transport their children for approved educational field trips. The Charter School Board finds funding the actual, reasonable, and necessary costs (not from a student's planning amount) for a chaperone to access the educational field trip (e.g., ticket to museum, transportation costs) furthers public school purposes where necessary or desirable to allow students to participate in educational field trips.

#### 6. Student and Family Responsibilities:

- A. <u>Returning Educational Products</u>: All educational items requested through the Enrichment Ordering System are the property of the Charter School. This includes any technology, textbooks, and other educational items. Families must return all educational products upon disenrollment or upon request by the Principal or Homeschool Teacher. In accordance with applicable law, parents are responsible for to replace lost, stolen, damage, or otherwise unreturned educational items.
  - Certain items are "consumable", meaning they are not functional after use (e.g., workbooks). These items can be discarded by families after use.
- B. <u>Damaged or Lost Educational Items</u>: Parents are responsible for replacing lost, stolen, damage, or otherwise unreturned educational items to the extent allowed under applicable law. If an educational item is damaged, parents must immediately contact the Homeschool Teacher for support.
- C. <u>Required Attendance</u>: Students must attend regular learning period meetings with their Homeschool Teacher to discuss progress, turn in quality work samples, and complete their Student Activity Logs (Attendance Logs) in order to make requests for extracurricular educational activities (e.g., non-core curriculum items) through Enrichment Ordering System.

| 7. | Questions: If Charter School families have any questions about this policy or how to make requests for educational items and services, please contact Principal, Dr. Laurie Goodman at laurie@inspireschools.org |
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# **Work Sample Policy**

Yosemite Valley Charter School offers independent study to meet the needs of pupils enrolled in the charter school; and as such, teachers much collect work samples from students to ensure that all students meet the State student academic achievement standards. This policy ensures that student work samples contain the information necessary to ensure the student's learning success.

The purpose of the Yosemite Valley Charter School Governing Board approving this Work Sample Policy is to accomplish the following:

- 1. Provide an overview for the Work Sample Policy
- 2. Explain the requirements of an Acceptable Work Sample
- 3. Identify criteria for Non-Compliant Work Samples
- 1. Overview: As an independent study program, Yosemite Valley Charter School is required to collect work samples from each of its students as a condition of apportionment. Work samples allow the student's supervising teacher to determine the time value of the completed student work. Work samples are turned in to the student's supervising teacher in accordance with the student's Master Agreement.
- **2. Procedures:** Work samples must contain the following information:
  - 1. Student's First Name and Last Name (nicknames are okay)
  - 2. Date that the work was completed, including the year. The work sample must be the student's original work. If anything gets changed on the original work sample, the student must initial such changes. All initialed changes mean that the student made the changes, not the parent/guardian/caretaker or teacher.

The supervising teacher must verify the work sample by including the following:

- 1. Homeschool teacher's name
- 2. Student's full name
- 3. Course name (must match the Master Agreement)
- 4. Date the teacher reviewed the material
- 5. Date the student completed the sample
- 6. HST grade

#### 3. Acceptable Work Sample Criteria:

- Original or scanned PDF version
- Demonstrates neat and organized work
- Demonstrates a good reflection of your child's learning and abilities
- Includes student's name and date in the top right-hand corner
- The sample needs to be completed and dated within the collection Learning Period
- Must be non-sectarian (non-religious)

- Photographs must include a summary from the student's perspective
- Samples may be typed or handwritten by the student. Younger students may dictate to the parent to write or type for them

#### 4. Non-Compliant Work Samples Include:

- Scanned documents that are difficult to read or are very light
- A scanned or printed document of a certificate of completion or report from an online learning platform
- Samples completed and dated not within the Learning Period
- A photograph which does not include the student's summary of the project/concept
- Incomplete worksheets or work



# **Public Random Drawing/Lottery Policy**

Yosemite Valley Charter School is committed to providing quality education to all students who wish to attend, within the school boundaries. Based on available resources, it may be necessary to limit admissions, and in that event a Public Random Drawing/Lottery will be held to determine admission. Yosemite Valley Charter School ensures admission will not be based on any protected characteristics, including, but not limited to, disability, race, gender, national origin, and religion.

The purpose of the Yosemite Valley Charter School Governing Board approving the Public Random Drawing/Lottery Policy is to accomplish the following:

- 1. Establish the procedures under which the Yosemite Valley Charter School ("School") will conduct the School's public random drawing/lottery in the event that applications for enrollment exceed the School's capacity.
- 1. Enrollment: The School is a non-classroom based charter school that operates solely as an independent study program. Admission to the School is open to any student who resides within the boundaries of Fresno County or an adjacent county. The School will accept all students who wish to attend, so long as it has the capacity to serve them. The School's Governing Board will annually determine the maximum enrollment for each school year based on, among other factors, the annual budget, staffing, and available resources prior to the start of the Open Enrollment Period. Limits may be established by grade level and for the school as a whole.

The Board will set an Open Enrollment Period each year. Applications will be accepted during the publicly advertised Open Enrollment Period each year for enrollment during the following school year. Following the close of the Open Enrollment Period, applications shall be counted to determine whether the School has received more applications than maximum enrollment capacity. If the number of pupils who wish to attend the School exceeds the School's capacity for a specific grade level, enrollment in the impacted grade level or levels will be determined by a Lottery conducted in accordance with the procedures set forth in this Policy and applicable law. Admission preferences will only be extended consistent with this Policy, the School's charter, and applicable law.

Admission preferences will not be based on any protected characteristics, including, but not limited to, disability, race, gender, national origin, and religion. In addition, enrollment preferences will not limit enrollment access for pupils with disabilities, academically low-achieving pupils, English learners, neglected or delinquent pupils, homeless pupils, or pupils who are economically disadvantaged, as determined by eligibility for any free or reduced-price meal program, or foster youth.

2. Lottery Procedures: In the event that there are more students who wish to attend the School than there are spots available upon closure of the Open Enrollment Period, the School will conduct a Lottery during the Spring semester prior to the academic year for which enrollment is sought.

All pupils, except those who are guaranteed admission as provided in this Policy and the School's charter, who wish to enroll in the School must participate in the Lottery subject to the following:

- 1. Students who reside within the boundaries of the Westside Elementary School District ("District") will have their names placed in the Lottery pool twice.
- 2. Students who reside outside the boundaries of the District will have their names placed in the Lottery once.

The following students are exempt from the Lottery and are guaranteed enrollment in the School: (1) students currently enrolled in the School at the close of the Open Enrollment period; and (2) siblings of currently enrolled students. "Sibling" is defined as a pupil who has at least one biological or adoptive parent in common with the admitted pupil, or who has been legally adopted by or placed under the legal guardianship of at least one biological or adoptive parent of the admitted pupil. Step-siblings are only considered siblings if they reside at the same address as the sibling who is admitted into the School; (3) students of Home School Teachers employed by Yosemite Valley Charter School.

Public notice of the Open Enrollment Period and date of the Lottery will generally be posted on the School's website and the notice will provide the date, time, and location of the Lottery at least 10 days prior to the commencement of the Open Enrollment Period. This information will also be included in application forms. The Lottery will be conducted [by grade-level and ] by the Principal or his/her designee using a random method of selection. Unique identifiers will be assigned to each applicant. The conduct of the Lottery will be open to the public and families are encouraged, but not required, to attend. The Principal or his/her designee will announce each applicant who is granted admission through the Lottery. Once the enrollment cap has been reached, the Principal or his/her designee will continue to drawing applicants will then be placed on the waitlist in the order drawn. Successful applicants will be notified electronically or by mail.

If a student is extended an offer of admission due to one of the preferences noted in this Policy or the School's charter, the School may request supporting documentation as part of the enrollment process. The School will conduct a verification of such documentation prior to finalizing the student's enrollment and may disqualify an applicant submitting materially false information.

After the Lottery process, and once an offer has been accepted by the family, additional information may be requested as part of the registration process. Following acceptance through the Lottery, students who are offered admission at the School at the time of the Lottery will have 10 calendar days to complete the registration process. If a student fails to timely complete the process, the spot may be filled from the waiting list.

Enrollment offers are valid only for the academic year for which the Lottery is conducted. There is no option to defer an offer of enrollment. Students accepting enrollment must generally complete required independent study agreements within seven (7) days of the beginning of the school year, unless otherwise advised by the School.

**3. Waitlist:** If a slot becomes available because an accepted student declines enrollment, fails to timely complete the enrollment process, a student leaves the School after the start of the academic year, or as spots become available, the School may notify families on the waitlist in the order they appear on the waitlist.

Students drawn from the waitlist shall have five (5) school days to accept the enrollment slot (via telephone or email to the School) and proceed with the registration process. Applicants must complete a registration packet with all required documentation and by the deadline given by the School to confirm enrollment.

Students who are not offered a spot for the academic school year for which the Lottery was held may remain on the waitlist for that academic year unless the parent or guardian requests that the student be removed from the waitlist earlier. The waitlist shall not carry over from one year to the next. Students who have not been admitted will be required to submit a new enrollment application for the next school year and are required to participate in the Lottery if space is limited.



# **Yosemite Valley Charter School**

1781 East Fir Avenue, Suite 101, Fresno, CA 93720
Ph (559) 754-1442 | Fax (559) 335-4089

# Emergency Procedures Guide

for Yosemite Valley Charter School

Rev. February 2020

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- -Definition of Staff Roles
- -Phone Numbers for Community Agencies
- -Evacuation Map (insert)
- -Printable Evacuation Signs "OK" & "Need Help"

(Print one set of OK & Need Help signs per teacher. Print OK sign on green paper or print on white paper & highlight/outline in green; print Need Help sign on red paper or print on white paper & highlight/outline in red)

-Incident Reports

# **Crisis Team Members**

#### **Crisis Team Advisors:**

- Director of School Support: Chris Alcala 626-433-8075
- Director of School Accountability: Giovanna Arzaga 626-487-9943
- Deputy Executive Director: Kimmi Buzzard 562-584-0427
- Senior Director: Laurie Goodman 559-999-5030
- Assistant Director: Steph Johnson 559-943-4566
- Office Manager: Kim Robles 559-754-1442
- Triage Team: Staff members who are CPR & First Aid Certified and called on to respond to medical emergencies or injuries before EMS arrives.
- First Aid Certified: Staff members who are First Aid Certified are called on to respond to medical emergencies or injuries before EMS arrives.
- Search & Rescue Team: This team will strategically sweep the premises for unaccounted staff/students when evacuation or sheltering orders are issued.

For the following roles the first person listed is primary. The second person steps in if the first person is absent.

- Hazards Team: Staff members designated to call for shut off of gas/water/reset fire alarm or seal off areas containing materials or persons who have become hazardous.
- Administrative Assistant: Staff member designated to ensure completion of incident reports and documentation of the emergency.
- Runner: Staff member(s) designated to collect roll sheets that determine any staff/students unaccounted for. First to be at pole out front to direct everyone to gather.
- Lock Down Code Word and Means of Issue Code Red: walkie talkie and text

#### **Response to Any Emergency**

| Notify 911 (if necessary) and your applicable Crisis Team members.   |
|--|
| Notify Triage Team in building of medical emergencies, if necessary. |
| Seal off high-risk areas.  |
| Take charge of the area until the incident is contained or relieved. |
| Preserve evidence. See appendix and fill out Incident Reports.       |

#### **Staff Responsibilities**

| Emergency Team Members:                                      |  |  |
|--|--|--|
| ☐ Verify information.  |  |  |
| ☐ Call 911 (if necessary).                                   |  |  |
| ☐ Seal off high-risk areas.                                  |  |  |
| ☐ Notify Office Manager.                                     |  |  |
| ☐ Notify staff (depending on emergency).                     |  |  |
| ☐ Evacuate staff if necessary.                               |  |  |
| ☐ Notify community agencies if necessary.                    |  |  |
| ☐ Keep detailed notes of the crisis event.                   |  |  |
|  |  |  |
| Coordinators:  |  |  |
| Verify information.  |  |  |
| ☐ Lock classroom doors, unless evacuation orders are issued. |  |  |
| ☐ Warn staff, if advised.                                    |  |  |
| ☐ Account for all staff.                                     |  |  |
| Stay with staff during an evacuation. Take roster.           |  |  |
| Keep detailed notes of the crisis event.                     |  |  |

#### Weather

#### Severe Weather Watch has been issued in an area near building

- Monitor Emergency Alert Stations (see EAS section) or NOAA Weather Stations (National Weather Service, Weather Channel).
- Bring all persons inside the building(s).
- Close windows and blinds.
- Review severe weather procedures and location of safe areas. Severe weather safe areas are under desks and in hallways away from windows and large rooms.
- Review "drop, cover and hold" procedures with students.

#### Severe Weather Warning has been issued in an area near building or severe weather has been spotted near building

- Shut off gas.
- Move staff to safe areas.
- Remind coordinators to take class rosters.
- Ensure that staff are in "drop, cover and hold" positions.
- Account for all staff.
- Remain in a safe area until the warning expires or until emergency personnel have issued an all-clear signal.

#### **Fire**

#### In the event of a fire, smoke from a fire or a gas odor has been detected:

- Team Member alerts team by shouting "Fire!"
- Evacuate staff to a safe distance outside of the building.
- Follow the normal fire drill route (as per map in Appendix). Follow alternate routes if the normal route is too dangerous.
- Coordinators take roster.
- Office Manager notifies police (call 911) and Site Administrator
- Coordinators ensure all staff are accounted for and give "all present" signal or activate Search & Rescue team.
- No one may re-enter building(s) until the entire building(s) is declared safe by fire or police personnel.

#### In the event of a fire alarm sounding:

**Proceed quickly to an exit.** Once you know you are to evacuate, proceed quickly to your nearest exit. Do not rush but move quickly.

Do not worry about gathering belongings that are not immediately within reach. Taking time to pack a bag or go to another room once an evacuation has been called is dangerous. Take only what is already on your person or already packed and within arm's reach.

Meet outside at the designated meeting place to ensure all staff are accounted for and give "all present" signal or activate Search & Rescue team.

No one may re-enter building(s) until the entire building(s) is declared safe.

#### **Hazardous Materials**

| ncident occurred in building   |
|--|
| ☐ Call 911.  |
| ☐ Notify Office Manager  |
| ☐ Office Manager notifies Site Administrator   |
| ☐ Hazards Team seals off area of leak/spill.   |
| lacksquare Take charge of the area until fire personnel contain the incident.        |
| ☐ Fire officer in charge will recommend shelter or evacuation actions.               |
| ☐ Follow procedures for sheltering or evacuation.                                    |
| ☐ Resume normal operations after consulting with fire officials.                     |
|  |
| ncident occurred near building property  |
| ☐ Fire or Police will notify Office Manager  |
| ☐ Office Manager will notify Site Administrator                                      |
| ☐ Fire officers in charge of the scene will recommend shelter or evacuation actions. |
| ☐ Follow procedures for sheltering or evacuation.                                    |
| ☐ Resume normal operations after consulting with fire officials.                     |

#### **Assault/Fights**

| Ensure the safety of staff first.   |
|---|
| Call 911, if necessary.   |
| Notify the Triage Team in building of medical emergencies.  |
| Notify Office Manager   |
| Seal off the area where assault took place.   |
| Defuse situation, if possible.  |
| Office Manager notifies police if a weapon was used, victim has physical injury causing substantial pain or impairment of physical condition, or assault involved sexual contact (intentional touching of anus, breast, buttocks or genitalia or another person in a sexual manner. This includes touching of those areas covered by clothing). |
| Office Manager notifies Site Administrator and School Support Administrator   |
| Document all activities. Ask victim(s)/witness (es) for their account of the incident   |

#### **Bomb Threat**

| Uı | on receiving a | a message | that a | bomb ha | as been i | planted i | n building: |
|----|----------------|-----------|--------|---------|-----------|-----------|-------------|
|    |                |           |        |         |           |           |             |

| Ask where the bomb is located, when will bomb go off, what materials are in bomb, who is calling, why caller is doing this.         |
|---|
| ☐ Listen closely to caller's voice and speech patterns and to noises in background.   |
| ☐ Notify Office Manager   |
| Office Manager orders evacuation of all persons inside building(s).   |
| ☐ Office Manager notifies police (call 911) and Site Administrator  |
|   |
| Evacuation procedures:  |
| ☐ Office Manager warns staff. Do not mention "Bomb Threat". Use standard fire drill procedures (Use Code Black)                     |
| Direct staff to take their belongings.  |
| ☐ Staff must be evacuated to a safe distance outside of building(s). After consulting with Office Manager, staff will be relocated. |
| Coordinators take roll and compare to sign-in sheets after being evacuated.   |
| □ No one may reenter building(s) until fire or police personnel declare<br>entire building(s) safe.                                 |
| Office Manager notifies staff of termination of emergency. Resume<br>normal operations.   |

#### Intruder/Hostage

#### Intruder- An unauthorized person who enters the property

| Notif         | fy Office Manager  |
|---------------|--|
| ☐ Ask a intru | another staff person to accompany you before approaching the ider. |
| ☐ Polite      | ely greet the intruder and identify yourself.                      |
| ☐ Ask i       | ntruder the purpose of his/her visit.                              |
| ☐ Infor       | m intruder that all visitors must register with Office Manager.    |
|               | e intruder's purpose is not legitimate, ask him/her to leave.      |

#### If intruder refuses to leave:

| I Warn intruder of consequences for staying on the property. Ir | าform |
|---|-------|
| him/her that you will call the police.                          |       |

- □ Notify police and Office Manager if intruder still refuses to leave. Give the police a full description of the intruder.
- ☐ Walk away from intruder if he/she indicates a potential for violence. Be aware of intruder's actions at this time (where he/she is located in the building, whether he/she is carrying a weapon or package, etc.)

<sup>\*</sup>Office Manager notifies Site Administrator and may issue lock-down procedures (see Lock-Down Procedures section).

| Hostage   |
|---|
| ☐ If hostage taker is unaware of your presence, do not intervene.   |
| ☐ Call 911 immediately. Give dispatcher details of the situation; ask for assistance from the hostage negotiation team. |
| ☐ Seal off area near hostage scene.   |
| ☐ Notify Office Manager   |
| ☐ Office Manager notifies Site Administrator  |
| $\hfill \Box$<br>Give control of the scene to the police and hostage negotiation team.                                  |
| ☐ Keep detailed notes of events.  |
|   |
| If taken hostage:   |
| ☐ Follow instructions of hostage taker.   |
| Try not to panic. Calm staff if they are present.   |
| Treat the hostage taker as normally as possible.  |
| ☐ Be respectful to hostage taker.   |
| Ask permission to speak and do not argue or make suggestions.   |

#### **Serious Injury/Death**

#### If incident occurred in building

|       |     | Call 911.  |
|-------|-----|--|
|       |     | Notify CPR/first aid certified persons in building of medical emergencies.         |
|       |     | If possible, isolate affected student(s)/staff member(s).                          |
|       |     | Notify Office Manager  |
|       |     | Office Manager notifies Site Administrator   |
|       |     | Designate staff person to accompany injured/ill person to hospital.                |
|       |     | Office Manager notifies family   |
|       |     | Determine method of notifying staff.   |
|       |     | Refer media to Deputy Executive Director.  |
| Post- | cri | sis intervention   |
|       |     | Meet with school staff to determine level of intervention for staff.               |
|       |     | Designate rooms as private grief areas.  |
|       |     | Assess stress level of staff. Recommend counseling to overly stressed staff.       |
|       |     | Follow-up with staff who received counseling.                                      |
|       |     | Designate staff person(s) to attend funeral.                                       |
|       |     | Allow for changes in normal routines or test schedules to address injury or death. |

#### **Earthquake**

#### **Earthquake-Inside Building**

|         | Staff member implements action "DROP-COVER AND HOLD".  |
|---------|--|
|         | Avoid areas with large areas of glass or heavy suspended light fixtures.   |
|         | Implement Action "LEAVE BUILDING".   |
|         | Maintain control of staff- DO NOT RUN!!  |
|         | Avoid touching electrical wires and metal objects such as chain link fences.   |
|         | Render first aid as required.  |
|         | Runner collects roll sheets. Hold up either "OK" or "NEED HELP" sign.  |
| ٠       | Office Manager will initiate action "STAY OUT". Do not return to buildings for any reason until they have been declared safe by authorized officials and the "ALL CLEAR" command is given. |
|         | Office Manager will instruct other staff members/volunteers to guard entrances so that no one re-enters the buildings.   |
|         | Office Manager will initiate "GO HOME" action if warranted.  |
| Earthqu | ake- Outside on Center Grounds   |
|         | Staff member implements action "DROP-COVER AND HOLD"   |
|         | The safest place is to stay in the open. Stay there until the earthquake is over.  |
|         | Move away from buildings, playground equipment, utility poles, signs, trees, metal fences, exposed wires and wet areas.  |
|         | DO NOT RUN!  |
|         | Avoid touching electrical wires and metal objects such as chain link fences.   |
|         | Render first aid as required.  |

| Take roll. Hold up either "OK" or "NEED HELP" sign.  |
|--|
| Office Manager will initiate action "STAY OUT". Do not return to buildings for any reason until they have been declared safe by authorized officials and the "ALL CLEAR" command is given. |
| Office Manager will instruct staff members/volunteers to guard entrances so that no one re-enters the buildings.   |
| Office Manager will initiate "GO HOME" action if warranted.  |

### Civil Disturbance, Violence, Gunman on Site

PERSONS RECEIVING GUN OR VIOLENCE INFORMATION ON CAMPUS BY TELEPHONE, EMAIL OR OTHER MESSAGE WILL IMMEDIATELY NOTIFY the Office Manager

| ☐ Notify the Office Manager immediately.  |  |  |  |
|---|--|--|--|
| ☐ Tell the Office Manager the name of the suspected person who brought the weapon, where the weapon is located, if the suspect has threatened anyone or any other details that may prevent the suspect from hurting someone or himself/herself. |  |  |  |
| Office Manager:   |  |  |  |
| ☐ Initiate "LOCKDOWN" ☐ If away from a building, all staff are to immediately lie flat.   |  |  |  |
|   |  |  |  |
| ☐ Office Manager will call <b>911</b> .   |  |  |  |
| Lock doors, stay away from windows and doors.   |  |  |  |
| ☐ <b>DO NOT</b> approach gunman. Law Enforcement will handle.   |  |  |  |
| ☐ Take roll and place "NEED HELP/I'M OK" sign in window.  |  |  |  |
| □ Release Lock Down will be issued by the Police department if<br>involved. If the Police department was not involved it will be<br>released by Site Administrator or Designee.   |  |  |  |

#### **Warning and Notification of Emergency**

| Call 911, if necessary. Assess life and safety issues first.  |
|---|
| Inform Office Manager   |
| The Office Manager notifies the Emergency Team.   |
| Warn team members and staff. If an emergency requires immediate action to protect the safety of students and staff activate |
| •   |
| ☐ Warning systems, i.e. announcement, sounding of bell Plain Language shall be used to announce an emergency.               |
| If immediate action is not required, notify staff at a meeting before or after program hours.                               |
| Office Manager notifies others as needed. Families of the victim(s) should be called first                                  |

#### **Lock-Down Procedures**

Lock-down procedures may be issued in situations involving dangerous intruders or other incidents that may result in harm to persons inside the building.

| Office Manager will issue a lock-down procedure by sending staff to each suite.   |
|---|
| Direct all staff and visitors into suites.  |
| Lock suites.  |
| Cover windows of suites.  |
| Move all persons away from windows and doors.   |
| Allow no one outside of suites in until Office Manager gives an all-clear signal.   |
| Release Lock Down will be issued by the Police department if involved. If the Police department was not involved it will be released by Site Administrator or Designee. |

#### **Sheltering Procedures**

Sheltering provides refuge for students, staff and public within building during an emergency. Shelters are located in areas that maximize the safety of inhabitants. Safe areas may change depending on the emergency.

| Identify safe areas in each building.   |
|---|
| Office Manager warns staff to assemble in safe areas. Bring all persons inside building(s).     |
| Coordinators take roster.   |
| Close all exterior doors and windows.   |
| Turn off any ventilation leading outdoors.  |
| Cover up food not in containers or put in the refrigerator.                                     |
| If advised, cover mouth and nose with handkerchief, cloth, paper towels or tissues.             |
| All persons must remain in safe areas until notified by Office Manager or emergency responders. |

#### **Terrorist Event**

Weapons of mass destruction likely to be employed by terrorists fall into four basic categories: Nuclear, Biological, Chemical, and Conventional. The below outlined procedures will protect students and staff should such attacks occur.

#### **Nuclear:**

| Defens<br>If time   |  | gainst nuclear weapons depends primarily on distance from the point of detonation. mits:   |  |
|---|--|--|--|
|   | Move staff to specifically identified basement or lower level rooms. Interior hall<br>as an alternative. |  |  |
| ☐ Close all doors leading into hallways to minimize flying glass.           |  |  |  |
| ☐ All people assume the <i>duck, cover and hold</i> position on the ground. |  |  |  |
|   |  | Shut down all utility systems to the building. (Gas and electricity are the priorities)  |  |
|   |  | Shelter in place to protect from fall out if attack is far enough away.  |  |
|   |  | Keep staff inside buildings.   |  |
| Biolog  | gica   | ıl:  |  |
| days o  | r we   | gainst biological attacks is difficult. Awareness of an attack is usually not possible for eks. The first signs may emerge as personnel notice a higher than usual incidence of mptoms. Should an attack be discovered while in progress the program should: |  |
|   | Reverse-evacuate all people into buildings.  |  |  |
|   | ☐ Shelter in place. ( <b>Do not use basements or low lying areas</b> )                                   |  |  |
|   | Clo  | se all doors and windows.  |  |
|   | Shu  | ut down the HVAC systems. (Limit airflow from outside)   |  |
|   | Sea  | al doors, windows, and vents with plastic and duct tape.   |  |
|   | Kee  | ep staff inside buildings.   |  |
| Chem  | ica  | l <b>:</b>   |  |
|   | Rev  | verse-evacuate all people into buildings.  |  |
|   | She  | elter in place. (Do not use basements or low lying areas)  |  |

|   | Close all doors and windows.   |  |  |  |
|---|--|--|--|--|
|   | Sh   | ut down the HVAC systems. (Limit airflow from outside)   |  |  |
|   | ☐ Seal doors, windows, and vents with plastic and duct tape.   |  |  |  |
|   | Ве   | prepared to treat staff who experience a reaction to the chemical agent.   |  |  |
|   |  | acuation. (The decision to evacuate should only be made after consulting with public fety, emergency management, or military authorities.) |  |  |
| Conv  | ent  | ional:   |  |  |
|   | The danger from the blast effect of conventional explosive devices is similar to nuclear devices with a higher rate of survivability. If responding to the threat of an imminent blast nearby: |  |  |  |
|   |  | Move staff to specifically identified basement or lower level rooms. Interior hallways as an alternate.                                    |  |  |
|   |  | Close all doors leading into hallways to minimize flying glass.  |  |  |
|   |  | Shut down all utility systems to the building. (Gas and electricity are the priorities)  |  |  |
|   |  | Shelter in place to protect from fall out if attack is far enough away.  |  |  |
|   |  | Keep staff inside buildings.   |  |  |
| If the building is the target of the event: |  |  |  |  |
|   | •  | Evacuate to (insert pre-designated location)   |  |  |
|   |  |  |  |  |

#### **Appendix**

#### **Definition of Staff Roles**

- <u>Triage Team</u> Staff members who are CPR & first aid certified and called on to respond to medical emergencies or injuries before
- <u>Search & Rescue Team</u> Staff members who strategically sweep the premises for unaccounted students when evacuation or sheltering orders are issued
- <u>Hazards Team</u> Staff members designated to shut off gas or seal off areas containing materials or persons who have become hazardous
- Administrative Assistant Staff member designated to ensure completion of incident reports and documentation of the emergency
- <u>Runner</u> Staff member designated to collect roll sheets that determine any students unaccounted for
- <u>Lockdown Code Word</u> What word(s) are stated to declare lockdown orders and procedures: CODE RED
- <u>Lockdown Means of Issue</u> Method the person issuing the lockdown sequence is using to communicate to all staff (walkie-talkie, text message, PA system, bullhorn, etc.)
  - Main Office: Office Manager
  - o All Other Offices including Main Office: Director

### Emergency & Community Agency Phone Numbers

Fire, Ambulance, Police 9-1-1

Disaster Services 2-1-1

Local Police (Non-emergency) Fresno County 559-621-7000

San Benito County 831-636-4080

Madera County 559- 675-4242

Merced County 209-385-6905

Monterey County 831-646-3914

Mono County 760-932-7549

Local Fire Department 559-324-2200 Fresno County

**Clovis** - Station 3

CIS Security 559-495-3000

Child Abuse/Neglect Reporting Line - CPS Fresno county

Crime Reporting Hotline in your county

Reporting Child Abuse.... <u>Fresno County</u> 559-600-8320

Reporting Elder/Dependant Abuse.... <u>Fresno County</u> 559-600-3383

Hazardous Materials: To report a leak or spill San Benito County 831-636-4110

Fresno County 559-600-3271

Madera 559-661-6333

Merced County 209-723-4481

ext.210

**Monterey County** 831-384-5313

Mono County 760-924-1830

The Emergency Response Team <u>Fresno County</u> 559-324-2217

San Benito County 831-636-4168

Madera County 559-675-7703

Merced County 209-385-7548

**Monterey County** 831-796-1905

Mono County 760-932-7549 ext.7

Reset Fire Alarm (Misty) 559-439-9200

Building Keys (Misty) 559-439-9200

Poison Control Center 1 (800) 222-1222

Disaster Assistance Monterey 831-796-1905

Fresno County 559-600-3111

San Benito County 831-636-4168

Madera County 559-675-7708

Merced County 209-385-7548

Mono 760-873-8557

American Red Cross 1-800-RED CROSS (1-800-733-2767)

Terrorist Threat 1-877-A-THREAT

General City Telephone Information

Monterey 831-646-3799

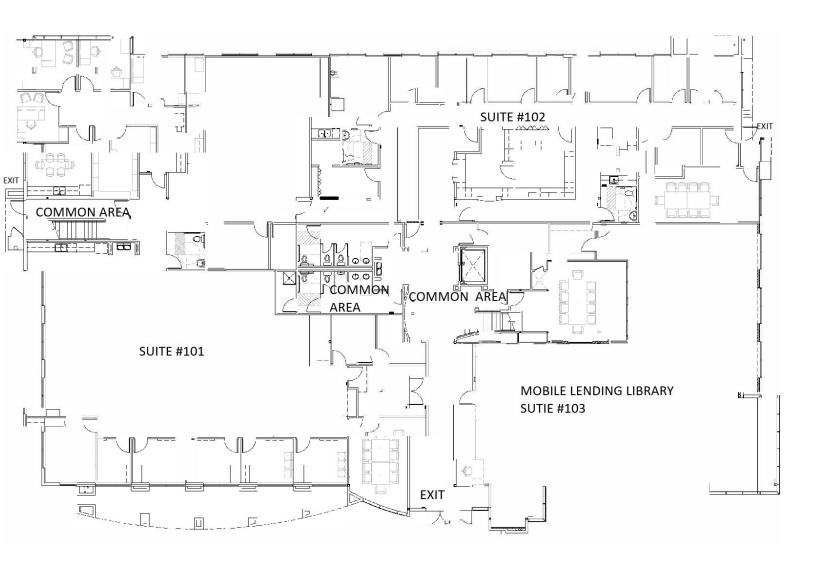
Madera 559-661-5400

San Benito

Merced County 209-385-7627

Fresno County 559-621-2489

Mono County 866-745-9719



# 

## NEED

# HELP

| Reported by:                         |  |  |  |
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| Date of Incident:                    |  |  |  |
| Persons Involved:                    |  |  |  |
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| Describe incident and actions taken: |  |  |  |
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#### **Senior Director Evaluation Form**

| Name:   | Date:                              |                    |                                     |  |
|---|------------------------------------|--------------------|-------------------------------------|--|
|   |                                    |                    |                                     |  |
| Type of Review:   |                                    |                    |                                     |  |
| ☐ Annual ☐ Other  |                                    |                    |                                     |  |
| Senior Directors shall be provided feedback on their performance throughout the year with a formal evaluation conducted annually. The purpose of the evaluation is to provide Senior Directors with information on their performance and behavior in order to reinforce their strengths, to provide Teachers with an opportunity to participate in appropriate professional development activities, and to jointly formulate goals and performance development plans, as necessary. All ratings of "Rarely" shall include specific examples of behaviors/performance that require improvement and a detailed plan for the employee to grow. |                                    |                    |                                     |  |
| Rating Scale:   |                                    |                    |                                     |  |
| 3 Usually 2 Sometimes 1 Rarely  |                                    |                    |                                     |  |
| California Professional Standards   |                                    |                    |                                     |  |
| for Education Leaders (CPSEL)<br>Standards, Elements, and Example Indicators  |                                    |                    |                                     |  |
| STANDARD 1: Development and Implementation of a Shared Vision Education leaders facilitate the development and implementation of a shared vision of learning and growth of all students.  | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |  |
| ELEMENT 1A Student-Centered Vision Leaders shape a collective vision that uses multiple measures of data and focuses on equitable access, opportunities, and outcomes for all students.   |                                    |                    |                                     |  |
| ELEMENT 1B  Developing Shared Vision  Leaders engage others in a collaborative process to develop a vision of teaching and learning that is shared and supported by all stakeholders.   |                                    |                    |                                     |  |
| ELEMENT 1C Vision Planning and Implementation Leaders guide and monitor decisions, actions, and outcomes using the shared vision and goals.   |                                    |                    |                                     |  |

| STANDARD 2: Instructional Leadership Education leaders shape a collaborative culture of teaching and learning, informed by professional standards and focused on student and professional growth.              | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
|--|------------------------------------|--------------------|-------------------------------------|
| ELEMENT 2A Professional Learning Culture Leaders promote a culture in which staff engage in individual and collective professional learning that results in their continuous improvement and high performance. |                                    |                    |                                     |
| ELEMENT 2B Curriculum and Instruction Leaders guide and support the implementation of standards-based curriculum, instruction, and assessments that address student expectations and outcomes.                 |                                    |                    |                                     |
| ELEMENT 2C Assessment and Accountability Leaders develop and use assessment and accountability systems to monitor, improve, and extend educator practice, program outcomes, and student learning.              |                                    |                    |                                     |
| STANDARD 3: Management and Learning Environment Education leaders manage the organization to cultivate a safe and productive learning and working environment.   | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
| ELEMENT 3A Operations and Facilities Leaders provide and oversee a functional, safe, and clean learning environment.   |                                    |                    |                                     |
| ELEMENT 3B Plans and Procedures Leaders establish structures and employ policies and processes that support students to graduate ready for college and career.   |                                    |                    |                                     |
| ELEMENT 3C Climate Leaders facilitate safe, fair, and respectful environments that meet the intellectual, linguistic, cultural, social-emotional, and physical needs of each learner.                          |                                    |                    |                                     |
| ELEMENT 3D Fiscal and Human Resources Leaders align fiscal and human resources and manage policies and contractual agreements that build a productive learning environment.                                    |                                    |                    |                                     |
| STANDARD 4: Family and Community Engagement Education leaders collaborate with families and other stakeholders to address diverse student and community interests and mobilize community resources.            | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
| ELEMENT 4A Parent and Family Engagement Leaders meaningfully involve all parents and families, including underrepresented communities, in student learning and support programs.                               |                                    |                    |                                     |

| ELEMENT 4B Community Partnerships Leaders establish community partnerships that promote and support students to meet performance and content expectations and graduate ready for college and career.  |                                    |                    |                                     |
|---|------------------------------------|--------------------|-------------------------------------|
| ELEMENT 4C Community Resources and Services Leaders leverage and integrate community resources and services to meet the varied needs of all students.   |                                    |                    |                                     |
| STANDARD 5: Ethics and Integrity Education leaders make decisions, model, and behave in ways that demonstrate professionalism, ethics, integrity, justice, and equity and hold staff to the same standard.  | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
| ELEMENT 5A Reflective Practice Leaders act upon a personal code of ethics that requires continuous reflection and learning.   |                                    |                    |                                     |
| ELEMENT 5B Ethical Decision-Making Leaders guide and support personal and collective actions that use relevant evidence and available research to make fair and ethical decisions.  |                                    |                    |                                     |
| ELEMENT 5C Ethical Action Leaders recognize and use their professional influence with staff and the community to develop a climate of trust, mutual respect, and honest communication, necessary to consistently make fair and equitable decisions on behalf of all students. |                                    |                    |                                     |
| STANDARD 6: External Context and Policy Education leaders influence political, social, economic, legal, and cultural contexts affecting education to improve education policies and practices.  | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
| ELEMENT 6A Understanding and Communicating Policy Leaders actively structure and participate in opportunities that develop greater public understanding of the education policy environment.  |                                    |                    |                                     |
| ELEMENT 6B Professional Influence Leaders use their understanding of social, cultural, economic, legal, and political contexts to shape policies that lead to all students graduating ready for college and career.   |                                    |                    |                                     |
| ELEMENT 6C Policy Engagement Leaders engage with policymakers and stakeholders to collaborate on education policies focused on improving education for all students.  |                                    |                    |                                     |
|   |                                    |                    |                                     |
|   |                                    |                    |                                     |

| Teacher Performance Standards Ideal Team Player                  |                                    |                    |                                     |
|--|------------------------------------|--------------------|-------------------------------------|
| Performance Standards  | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
|  | 1.0 Huml                           | ble                |                                     |
| Compliments or praises teammates without hesitation              |                                    |                    |                                     |
| Easily admits to mistakes  |                                    |                    |                                     |
| Is willing to take on lower level work for the good of the team. |                                    |                    |                                     |
| Gladly share credit for team accomplishments                     |                                    |                    |                                     |
| Readily acknowledges his/her weaknesses                          |                                    |                    |                                     |
| Offers and accepts apologies graciously                          |                                    |                    |                                     |
| Total  |                                    | Total              |                                     |

| Performance Standards  | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
|--|------------------------------------|--------------------|-------------------------------------|
|  | 2.0 Hung                           | gry                |                                     |
| Does more than what is required of his/her job                                   |                                    |                    |                                     |
| Has passion for the mission of the team  |                                    |                    |                                     |
| Feels a sense of personal responsibility for the overall success of the team     |                                    |                    |                                     |
| Is willing to contribute to and think about work outside of office hours         |                                    |                    |                                     |
| Is willing to take on tedious or challenging tasks whenever necessary            |                                    |                    |                                     |
| Looks for opportunities to contribute outside of his/her areas of responsibility |                                    |                    |                                     |

| Total | Total |  |
|-------|-------|--|

| Performance Standards   | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
|---|------------------------------------|--------------------|-------------------------------------|
|   | 3.0 Sm                             | art                |                                     |
| Generally understands what other people are feeling during meetings and conversations     |                                    |                    |                                     |
| Shows empathy to others on the team   |                                    |                    |                                     |
| Demonstrates an interest in the lives of his/her teammates                                |                                    |                    |                                     |
| Is an attentive listener  |                                    |                    |                                     |
| Is aware of how his/her words and actions impact others on the team                       |                                    |                    |                                     |
| Adjusts his or her behavior and style to fit the nature of a conversation or relationship |                                    |                    |                                     |
| Total   |                                    | Total              |                                     |

| Performance Standards  | Principal<br>Rating<br>(1-3 Scale) | Narrative/Evidence | Supervisor<br>Rating<br>(1-3 Scale) |
|--|------------------------------------|--------------------|-------------------------------------|
| 4.0 🗅  | Day-to-Day Re                      | sponsibilities     |                                     |
| 4.1 Communication  |                                    |                    |                                     |
| <ul> <li>Responds to all calls and emails in a<br/>timely manner.</li> </ul> |                                    |                    |                                     |
| 4.2 Professional Standards   |                                    |                    |                                     |
| <ul> <li>Schedules and attends<br/>weekly/monthly meetings with</li> </ul>   |                                    |                    |                                     |
| families/students.   |                                    |                    |                                     |
| Accurately completes all required  |                                    |                    |                                     |
| paperwork and other work tasks by assigned due dates.                        |                                    |                    |                                     |
| <ul> <li>Monitors, records, &amp; ensures student</li> </ul>                 |                                    |                    |                                     |
| progress goals are met each learning period.                                 |                                    |                    |                                     |

| Total  | Total |  |
|--|-------|--|
| <ul> <li>4.3 Individualizing Student Support</li> <li>Provides and individualizes student support based on student needs.</li> <li>Ensures that all accommodations are met</li> <li>Connects state standards in student learning objectives.</li> <li>Applies knowledge of all offered curriculum options and homeschooling philosophies.</li> </ul> |       |  |
| <ul> <li>Attends all required meetings and trainings.</li> <li>Arrives to meetings/events on time and ready to participate.</li> </ul>   |       |  |

#### **Summary of Evaluation Scores**

| Standards                       | Principal Rating Total | Supervisor Rating Total |
|---------------------------------|------------------------|-------------------------|
| 1.0 Humble                      | out of 18 possible     | out of 18 possible      |
| 2.0 Hungry                      | out of 18 possible     | out of 18 possible      |
| 3.0 Smart                       | out of 18 possible     | out of 18 possible      |
| 4.0 Day-to-Day Responsibilities | out of 9 possible      | out of 9 possible       |
| State Testing Participation     | student opt-outs       | % participation         |

Principal Self Refelction:

| ☐ Yes, I would like to meet with my Directo (Administrator) to review my evaluation.   | Principal Comments/Written Response (may attached additional pages): |
|--|--|
| □ No, I do not wish to meet with my Director (Administrator) unless he/she deems it necessary.   |  |
| My signature indicates I have reviewed/discussed this evaluation with my supervisor, but does not necessarily indicate agreement. If I do not agree with this evaluation, I understand that I have ter (10) working days to provide a writter response, which will be attached to this evaluation and placed in my personnel file. |  |
| Principal Signature Date   |  |
| Evaluator/Administrative Signature Date  |  |
| Print Name of Evaluator/Administrator  |  |

#### YOSEMITE VALLEY CHARTER SCHOOL BOARD RESOLUTION – 2020 – 4

#### I. Adoption of Yosemite Valley Charter School Approving the SELPA Representative

WHEREAS, Yosemite Valley Charter School (the "School") is committed to provide a free appropriate public education to all children with disabilities;

WHEREAS, the School is a member of the El Dorado County Charter SELPA; and

WHEREAS, this Board of Directors desires to appoint a representative of School with the El Dorado County Charter SELPA.

NOW THEREFORE BE IT RESOLVED, the School hereby appoints Dr. Steven James to serve as its representative with the El Dorado County Charter SELPA.

#### SECRETARY'S CERTIFICATE

| Ι,   | , Secreta                             | ary of the Board of Directors of Yosen   | nite Valley Charter                          |
|--|---------------------------------------|--|--|
|  |                                       | enefit corporation, County of  |  |
| Board of Directors of, 2020,                   | Yosemite Valley at which meeting      | correct copy of the resolutions duly ady<br>y Charter School which was duly and<br>gall of the members of the Board of Di<br>and at such meeting such resolutions v    | regularly held on rectors had due notice and |
| AYES:  |                                       |  |  |
| NOES:  |                                       |  |  |
| ABSTAIN:                                       |                                       |  |  |
| ABSENT:  |                                       |  |  |
| record in my office; the adopted at such meeti | ne attached resoluting and entered in | ame with the original minutes of such<br>tion is a full, true, and correct copy of<br>such minutes; and such resolution has<br>its adoption, and the same is now in fu | the original resolution not been amended,    |
| WITNESS m                                      | y hand on                             | , 2020.  |  |
|  |                                       |  |  |
|  |                                       | Secretary of the Board of Dir<br>Yosemite Valley Charter S   |  |